

22 September 2023

Dear Shareholder

## **Kelsian Group Limited 2023 Annual General Meeting**

I am pleased to invite you to attend the 2023 Annual General Meeting of Kelsian Group Limited which will be held at **10:00 am Adelaide time (ACDT) on Tuesday 24 October 2023** ("AGM or Meeting").

### **Notice of Meeting**

The Notice of Meeting was released online and may be viewed online and downloaded from [www.boardroomlimited.com.au/agm/kelsian2023](http://www.boardroomlimited.com.au/agm/kelsian2023) or the Kelsian Website <https://www.kelsian.com/annual-general-meeting>.

We will not be mailing you a hard copy of the Notice of Meeting by post ahead of the AGM unless you made an election before the date of dispatch to receive it in hard copy. A printed Shareholder Proxy Form accompanies this letter together with a reply-paid envelope for your use.

### **Participation at the AGM**

You will be able to attend the meeting in person at the Adelaide Convention Centre, Panorama Rooms, North Terrace, Adelaide.

We encourage all shareholders, proxyholders, attorneys and corporate representatives to participate in the AGM. The presentation slides of the Chair and Managing Director & Group CEO Address, plus results of voting will be published via ASX and an audiocast of the meeting will be available after the meeting from the Kelsian website for you to listen to afterwards should you wish to do so.

### **Voting at the AGM**

You can vote at the AGM by attending in person and casting your vote. Details on how to do this are set out in the Notice of Meeting.

You can also appoint a proxy to attend the AGM and vote on your behalf by visiting [www.votingonline.com.au/klsagm2023](http://www.votingonline.com.au/klsagm2023) and following the prompts and instructions.

You will need your Voting Access Code, which is set out in the Proxy Form. Alternatively, you can lodge your signed and dated proxy by mail, fax or in person in accordance with instructions contained in the Notice of Meeting.

I encourage you to cast your vote at the meeting by appointing a proxy (preferably the Chair of the meeting) ahead of the meeting by completing the Proxy Form accompanying this letter or registering your proxy appointment online, which you can do from 23 September 2022 until before the **deadline of 10:00am Adelaide time (ACDT) on Sunday 22 October 2023**.

Further information on voting at the AGM and appointment of proxies is set out on pages 19 to 20 of the Notice of Meeting.

I encourage you to read the 2023 Annual Report prior to the Meeting which can be found on the Kelsian website at: <http://www.kelsian.com/annual-reports> or via [www.boardroomlimited.com.au/agm/kelsian2023](http://www.boardroomlimited.com.au/agm/kelsian2023)

As recently announced, at this AGM Neil Smith, Lance Hockridge and myself are standing for re-election. In relation to my own position, I have advised the Board that, if re-elected, I would expect to retire during the ensuing term following completion of an orderly process for appointing a successor.

On behalf of the Kelsian Board, thank you for your continuing support of Kelsian Group and I look forward to our continuing success together.

I look forward to your attendance and the opportunity to engage with you at our 2023 AGM.

A handwritten signature in blue ink, appearing to read 'JEFF', followed by a horizontal line.

Jeff Ellison AM  
Chairman  
Kelsian Group Limited