

13 October 2023

The Manager-Listings
Australian Securities Exchange Limited
Exchange Centre
20 Bridge Street
SYDNEY NSW 2000

Via electronic lodgement

Dear Sir / Madam

**Brambles Limited (Brambles)
Retirement of Nessa O'Sullivan and Appendices 3Y and 3Z**

Brambles' refers to its announcement on 30 August 2023 that Ms Nessa O'Sullivan would retire as Chief Financial Officer and an Executive Director at the conclusion of its 2023 AGM held on 12 October 2023.

In accordance with:

- (a) Listing Rule 3.19A.2, enclosed is an Appendix 3X relating to securities issued to Ms O'Sullivan on 12 October 2023, whilst she was still a Director of Brambles; and
- (b) Listing Rule 3.19A.3, an Appendix 3Z for Ms O'Sullivan.

The release of this announcement was authorised by Robert Gerrard, Company Secretary.

Yours faithfully

BRAMBLES LIMITED

Robert Gerrard
Company Secretary

*17*Rule 3.19A.2

Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

Name of entity	BRAMBLES LIMITED
ABN	89 118 896 021

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	NESSA O'SULLIVAN
Date of last notice	4 October 2023

Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Direct or indirect interest	Indirect
Nature of indirect interest (including registered holder) Note: Provide details of the circumstances giving rise to the relevant interest.	Indirect interest in 64 ordinary shares issued under the Brambles Limited MyShare Plan Distribution Reinvestment Plan held by Certane SPV Management Pty Ltd on behalf of Ms O'Sullivan.
Date of change	12 October 2023
No. of securities held prior to change	Conditional Performance Share Rights over 526,865 ordinary shares Conditional Matched Share Rights over 760 ordinary shares 263,135 ordinary shares held by Certane SPV Management Pty Ltd 9,000 ordinary shares
Class	Ordinary shares

{EXT 00102228} Classification: Public

+ See chapter 19 for defined terms.

Appendix 3Y Change of Director's Interest Notice

Number acquired	64 ordinary shares issued under the Brambles Limited MyShare Plan Distribution Reinvestment Plan.
Number disposed	Nil
Value/Consideration Note: If consideration is non-cash, provide details and estimated valuation	\$14.49 per share
No. of securities held after change	Conditional Performance Share Rights over 526,865 ordinary shares Conditional Matched Share Rights over 760 ordinary shares 263,199 ordinary shares held by Certane SPV Management Pty Ltd 9,000 ordinary shares
Nature of change Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in buy-back	64 ordinary shares issued under the Brambles Limited MyShare Plan Distribution Reinvestment Plan.
Any Additional information	N/A

Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	N/A
Nature of interest	N/A
Name of registered holder (if issued securities)	N/A
Date of change	N/A
No. and class of securities to which interest related prior to change Note: Details are only required for a contract in relation to which the interest has changed	N/A
Interest acquired	N/A

{EXT 00102228} _____ Classification: Public

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Appendix 3Y
Change of Director's Interest Notice

Interest disposed	N/A
Value/Consideration Note: If consideration is non-cash, provide details and an estimated valuation	N/A
Interest after change	N/A

Part 3 – +Closed period

Were the interests in the securities or contracts detailed above traded during a +closed period where prior written clearance was required?	No
If so, was prior written clearance provided to allow the trade to proceed during this period?	N/A
If prior written clearance was provided, on what date was this provided?	N/A

{EXT 00102228} _____ Classification: Public

+ See chapter 19 for defined terms.

Appendix 3Z

Final Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/9/2001.

Name of entity	BRAMBLES LIMITED
ABN	89 118 896 021

We (the entity) give ASX the following information under listing rule 3.19A.3 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of director	Nessa O'Sullivan
Date of last notice	13 October 2023
Date that director ceased to be director	12 October 2023

Part 1 – Director's relevant interests in securities of which the director is the registered holder

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Number & class of securities
Conditional Performance Share Rights over 526,865 ordinary shares
Conditional Matched Share Rights over 760 ordinary shares
9,000 ordinary shares

Appendix 3Z Final Director's Interest Notice

Part 2 – Director's relevant interests in securities of which the director is not the registered holder

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Name of holder & nature of interest Note: Provide details of the circumstances giving rise to the relevant interest	Number & class of securities
Certane SPV Management Pty Ltd	263,199 ordinary shares

Part 3 – Director's interests in contracts

Detail of contract	Nil
Nature of interest	
Name of registered holder (if issued securities)	
No. and class of securities to which interest relates	