

Artificial Intelligence For Multi-Mission Threat Protection and C-UAS Defence

DroneShield Limited (ASX:DRO) Canaccord Genuity Defence Conference 5 December 2023

Business Update

- Record contracts and rapidly growing cash receipts
 - **\$68.8 million cash receipts** YTD to 5 Dec 2023, **up 4.4x** vs entire FY22
 - **\$49.2 million revenue** YTD to 5 Dec 2023, **up 2.9x** vs entire FY22
 - The revenue vs cash receipt difference due to advanced payments on product subscriptions (SaaS), warranties, as well as grants received
- Cash balance of \$59.2 million as of 5 Dec 2023, no debt or convertibles
- Committed supply chain payments of \$30 million in the next 6 months
- \$34 million contracted backlog and pipeline of over \$400 million*
- Remaining 2023 contracted backlog of \$10 million
- Substantially completed expansion of the team to enable build, delivery and support of materially larger orders
 - Moving to a larger Sydney facility (3x current floor space) by end of Jan 2024, plus supply chain partners been rapidly expanding
 - Positions the company for \$300-400 million annual production capacity
 - 100 team members including over 80 engineers
- Favourable macro environment for DroneShield with rapidly rising counterdrone, defence and security spending globally
 - The Ukraine conflict continues to highlight the use of drones on the battlefield, which will continue driving increasing C-UAS orders even after the eventual ceasefire
 - Drones increasingly used across global conflicts, including <u>Hamas terror</u> <u>attack</u> on Israel





DroneShield at AUSA 2023 exhibition in October 2023.

Continued Rapid Growth (\$m, Dec YE)



The business stands at an inflection point

* SaaS model was fully introduced in 2021

1.2

2018

38

2018

DroneShield "Secret Sauce"



C-UAS pioneer, full in-house suite of products, with a culture of innovation and deep channels to market





Problem and Opportunity: Drones as a Threat

Drones - A Critical and Growing Threat Vector

Border Patrol says

hy: Salvador Rivera

Posted: Mar 9, 2023 / 06:27 PM CST Updated: Mar 16, 2023 / 07:30 PM CDT





Russia Hits Ukraine's Kyiv Region With Drone Attack

Ukraine's air-force command says it downed six Iranian-made drones over the south

Why is the Malicious Use of Drones a Threat?



The Widespread Adoption of Drone Technology has Increased the Risk and Prevalence of Disruptive Use





- Attacks: Dropping harmful / explosive payloads (including chemical or biological substances) or creating damage via collision
- **Smuggling:** Moving contraband into sensitive zones such as prisons



Intelligence Gathering

- **Directing Attack:** Reporting enemy target location on the battlefield to direct forces
- Spying and Tracking: Obtaining video, images and track movements of personnel
- Surveillance: Using drone images and other payload data to enable reconnaissance



Nuisance Activity

 Infrastructure Disruption: Using drones to jeopardise the safe operation of major facilities such as airports

Cyber and Ransom Attacks

• **Corporates, Ships, Facilities:** Hack into control networks via proximity intrusion with a drone, and demand ransom or cause terrorist attack

Counterdrone: US\$10bn Diverse Addressable Market



Rapidly Improving and Easily Available Drone Technology is Driving Demand for Counterdrone Solutions





Law Enforcement

Protective Details







Airports



Commercial Venues





High Profile Events







Rescue / Fire Response



Correctional Facilities



Sources:

Addressable market: https://www.DroneShield.com/counterdrone-market

Markets and Markets: https://www.marketsandmarkets.com/Market-Reports/anti-drone-market-177013645.html

Factors & Factors: https://www.globenewswire.com/en/news-release/2021/08/27/2287713/0/en/Global-Counter-UAV-Market-Size-Share-Expected-to-Reach-USD-2-041-09-Million-by-2026-Facts-

Factors.html

How a Counterdrone System Works

detection and identification of

drones and other UAS threats

DroneShield Performs all 3 steps of the Process

ASSESS DETECT RESPOND State of the art, multi-sensor drone Machine learning and AI based detection and Respond / defeat technologies offer detection products provide optimal intelligent, responsive, non-kinetic solutions

9

classification software for near-real time tracking and assessment of drone threats



for the controlled management of threats



Geopolitical Environment Providing Market Tailwinds

- Increased expenditure by Western Governments in response to the war in Ukraine
 - US DoD increasing 2023 budget to over US\$800bn, a record peacetime amount¹
 - Germany increasing spending to over 2% of GDP (from 1.53% in 2021), including a new EUR100bn fund to modernise military²
 - Poland have announced a record 2023 Defence budget at 3% of GDP³
 - Australia completed Defence Strategic Review, with expectations to increase the allocations to asymmetric, high-tech and greyzone warfare
- In Australia, the Government is seeking to rapidly grow sovereign defence capability, with several key focus areas directly matching DRO expertise, including counter-robotics, Electronic Warfare, and battlefield surveillance (ISR)
- Record Defence and Security budgets, combined with a demonstrated use of drones by both sides in Ukraine for payload delivery, directing artillery strikes, collecting field intelligence and general use, has put increasing focus on both drone and counterdrone systems for all major militaries
- Increasing global tensions and use of drones across hot zones, including Hamas attack on Israel, and in the Armenia/Azerbaijan ongoing conflict
- DroneShield is one of very few fielded and proven counterdrone systems with US DoD recommendations and based in Australia and US, hence well positioned to supply to Western allies
- Combined, these factors are expected to lead to meaningful and consistent order flow for DroneShield across near and medium term



BREAKING: DRONES USED!

The Palestinians managed to knock out an Israeli Merkava Mk4 tank with a grenade from a copter.

Judging by the footage, the tank's mechanical maintenance compartment, located at the front, caught fire.







¹ <u>https://news.am/eng/news/711941.html</u>

² https://www.reuters.com/business/aerospace-defense/germany-hike-defense-spending-scholz-says-further-policy-shift-2022-02-27/

³ https://www.trade.gov/market-intelligence/polands-defense-spending

DRONESHIELD

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DroneShield Overview

Executive Summary



DroneShield Overview	 Founded in 2014 and listed on the ASX in 2016, DroneShield provides Artificial Intelligence platforms for protection against drones Hardware and software to detect and safely neutralise small drones used for warfare, terrorism, contraband delivery, and airport disruptions Key customers include military, intelligence community, Homeland Security, law enforcement, critical infrastructure, prisons and airports globally
Business Model	 Three streams of revenue: hardware (drone detection and defeat devices), SaaS (device software updates) and R&D Sales through an experienced in-house veteran salesforce with distribution partners across over 100 countries SaaS is expected to become a significant proportion of overall revenue over the next 5 years R&D contracts are adjacent to the core technology, and contribute advanced capability in-house
SaaS via Proprietary Al Software Engines	 RFAI[™] (radiofrequency spectrum engine), DroneOptID[™] (optical AI engine), SFAI[™] (sensorfusion AI engine) The engines undertake real-time, at the edge, detection and identification of drones and other potential threats The result is an increase in detection responsiveness, lower false positives and an increase in the speed at which new threats are detected, classified and tracked by DRO systems Customers receive regular software updates via enrolling in a SaaS model at the time of purchase of their systems All solutions except for radars and cameras hardware fully developed in-house, with no reliance on third party IP
Addressable Market	 US\$10 billion worldwide addressable market Rapidly improving and easily available drone technology is driving demand for counterdrone solutions Current geopolitical conflicts make extensive use of drones by all sides
Growth Strategy	 Today, over 75% of revenues is derived from defence Defence, intelligence community and border security will continue to be the key focus, however there is a major opportunity for growth into civilian airports, critical infrastructure, prisons, stadiums and corporates

Investment Highlights



Leader in Counter-drone	World leading provider of state-of-the-art counterdrone solutions and electronic warfare systems used in a diverse array of critical end markets
Proprietary Al-Based Platform	Full-scale hardware and SaaS offering used to detect, assess, and safely counteract threats from unmanned aerial systems
Large and Growing Market	Leverage to the global defence and security technology sector; \$10bn counterdrone addressable market, in addition to electronic warfare and defence AI markets
High Quality Sales Pipeline	Sales pipeline of over \$400m with over 80 qualified projects at different stages; over \$34m in contracted orders currently being fulfilled
Recurring Customer Base	Best-in-class customer base including the Australian Department of Defence, US DoD, US State Department and others
Rapidly Scaling Financial Profile	The business is at an inflection point, with a record \$69m in YTD cash receipts
Fully Funded for Growth	Fully funded for growth with \$40m raised in March 2023; spending geared towards rapid scaling of inventory and operations to meet high demand

DroneShield: Complete Proprietary Hardware and Software

High IP, yet Mass-production Hardware, with a Software Subscription Platform and Electronic Warfare Work

Company-owned production facility, supplemented by outsourced manufacturers, to ensure ability to manage large hardware orders The focus is on software subscriptions, with hardware fleet serving as an enabling platform



Explosive Growth Based on a Strong Foundation



2014-2017	2014-2017 2018-2022		2024-2028	
Building the Foundation	ng the Foundation "Green Shoots"		Transforming to Next Level	
 Setting up in Australia and US ASX IPO (raising \$7m) R&D and productizing the initial product family: DroneGun Mk1 and Mk2 Acoustic detection sensors Team grows to 11 staff Global partner network setup C-UAS market in infancy Customers demos, trials and initial smaller orders From nil to \$300k/year annual revenue 	 Multiple \$1m+ orders \$3.8m 2-year R&D contract \$9.6m and \$17m capital raises, \$3.7m Epirus investment Completing the product line-up: DroneGun Tactical RfPatrol Mk1 and Mk2 DroneSentry-X Refinement of DroneSentry Introducing SaaS model First-ever ACMA licence to manufacture jammers Team grows to 60 staff From \$1m to \$17m annual revenue 	 \$33m U.S. Govt sale \$9.9m 2-year R&D contract Numerous other multi-million contracts \$40m capital raise in March 2023 to fund working capital and scale the team 100 staff in Sydney and Virginia Exploding market, with Ukraine highlighting the need for C-UAS products \$34m order backlog \$400m pipeline 	 5-year target*: \$300-\$500m annual revenue 50% of revenue in SaaS and software R&D This revenue is expected to be supported by 120-150 staff 	



* There is no assurance that any of the Company's sales opportunities will result in sales.

DRONESHIELD

Competitor Analysis

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Competitor Analysis

DroneShield is the only global provider of its own individual sensors, integrated into a complete system, fully in-house



	🥏 DRONESHIELD		CACI		Dedrone		Radio Hill	BLUEHALO	SRC	SOLUTIONS
Origin					/					\$
Integrator	\checkmark	\checkmark	✓	\checkmark	\checkmark	-	-	-	-	-
Detect										
Dismounted	\checkmark	-	-	-	-	-	-	-	-	-
Vehicle	\checkmark	-	\checkmark	-	-	-	-	✓	\checkmark	\checkmark
Fixed Site	✓	\checkmark	\checkmark	-	\checkmark	-	-	\checkmark	\checkmark	\checkmark
Defeat										
Dismounted	\checkmark	-	-	\checkmark	\checkmark	✓	\checkmark	-	-	-
Vehicle	\checkmark	-	-	-	-	-	-	\checkmark	-	\checkmark
Fixed Site	✓	\checkmark	-	\checkmark	-	-	-	\checkmark	\checkmark	\checkmark
Comment										
Platform information	 Most extensive product range in the market Large IP portfolio Leading performance 	 ✓ Integrator via its Lattice platform 	 Substantially an integrator Acquired AVT, a smaller integrator 	 Roll up by Highlander Partners of Liteye and Black Sage Integrator/C2 supplier 	 Focus on law enforcement Acquired Aerial Armor Jan 23 	 Handheld Dronekiller jammer gun Lacks a full product suite 	 Handheld DroneBuster jammer gun Lacks a full product suite 	 RF detect-and- defeat (via Citadel purchase) LOCUST laser defeat Acquired Verus Mar 23 	 Offer an expensive, competing product to DroneSentry 	 Protocol manipulation – similar legal restrictions to jamming, less reliability, no swarm protection
Detect	RF, EO / IR, Radar	RF, EO / IR, Radar	RF, EO / IR, Radar	RF, EO / IR, Radar	RF, EO / IR, Radar	-	-	RF	EO / IR, RF, Radar	Protocol manipulation
Defeat	RF smart jamming	Drone on drone – Anvil product	-	Catching net, RF jamming	RF jamming	RF jamming	RF jamming	RF jamming, Laser	RF jamming	Protocol manipulation
Geography	Global	USA, UK, Australia	USA	USA	Global	USA	Global	USA	USA	Global
Technology Portfolio	RF, EW, AI, sensorfusion, computervision	Sensor integration	EO / IR sensors, gimbals, RF	Sensor integration, jammers	RF	Waveforms	RF	RF, Laser	RF, EW, radar	Protocol manipulation



Key Execution Priorities and Growth Strategy

Leadership in Counterdrone, Grow Adjacent Capabilities and SaaS



Mission: Making the World a Safer Place through Mass Deployments of Drone Detection and Neutralization Systems

Three-part Strategy



Continue Leadership in the Counter-drone/Unmanned Threat Sector

- The counter-drone market is growing rapidly, especially in the US
- DroneShield is well positioned as the industry pioneer, with on-the-ground US team, and Australia being part of the Five Eye intelligence alliance (US, UK, Australia, NZ and Canada)
- Continue to embed hardware and SaaS with key customer systems globally



Grow Adjacent Electronic Warfare Capabilities

- Executing on the third, \$9.9m 2-year contract with a Five Eyes Department of Defence
- EW includes obtaining intelligence of the radiofrequency signals on the battlefield and applying directed energy to jam, degrade, disrupt or neutralise an adversary capability
- · The work is almost entirely software-based, assisting with scale and margins
- · Medium term opportunities for broader dissemination amongst AUKUS (Australia / US / UK alliance)



Grow SaaS (Software as a Service)

- Existing counter-drone detection products include a meaningful ongoing subscription, which will continue to grow with the number of deployed devices in the field DroneShield provides quarterly software updates
- Two key SaaS products: RFAI (RF devices AI engine) and DroneSentry-C2 (incl SFAI sensorfusion and DroneOptID electro-optical AI engine))



AT CALLY /

Appendices

11 1 Standard

Counterdrone Detection Solutions



Droneshield uses Multi-sensor Drone Detection for Optimal Results, Unaffected by time of Day or Weather

	Radio frequency	Radar*	Cameras [*]	Acoustic [*]
Imagery				
Overview	 Foundational layer Detects drone comms protocols (via conventional RF library or an AI engine) 	 Motion tracker - emits signals which are then reflected back to the radar by targets 	 Electro-Optical (EO), Infrared (IR) and Thermal Video analytics and image capture identification of drone activity 	 Compares noise of drone blades or motor to a database of acoustic signatures
Advantages	 No interference with other sensors Tracks multiple targets Passive – cannot be "seen" Low false alarm rate Direction-finding capability Long ranges Cost effective 	 ✓ Picks up drones without RF emissions ✓ Tracks multiple targets 	 Best used for verification, classification and tracking of a target detected by other sensors Potential identification of payloads Provides "eye on target" 	 ✓ Passive, cost effective ✓ Supporting sensor, filling gaps from other sensors
Disadvantages	 Doesn't pick up RF-silent drones Requires firmware updates 	 False alarms (birds etc) Is "seen" as emits energy Longer range detection is expensive Struggles with hovering drones 	 Not well suited for detection on its own due to field-of-view vs distance trade-off Short ranges 	 Short range False alarms Cannot locate or track Requires signature database updates

Counter-drone Defeat Solutions



DroneShield uses smart jamming which has advantages over other technologies, particularly, in its use across civil and military applications, and does not compete against large Defence Primes

DroneShield Offering	Large Defence Primes Dominance Area				
	Smart Jamming	mage to the drone Spoofing/Cyber/ Protocol Manipulation	Physical force Counter-Drone Drones	e used with potential for destru Projectile Fire Kinetic Systems	Directed Energy (Laser or Microwave)
Imagery		i jest			
Overview	 Radio waves force a drone to fly back, hover, or land 	 Hijacks the control of a drone 	 "Kamikaze" or "catching" drones 	 Remote weapons systems shoot down drones 	 Lasers and high-power microwave systems "dazzle" or destroy a drone
Advantages	 ✓ Universal effectiveness ✓ 360-degree defeat coverage ✓ Effective against swarms ✓ Civil and military environments 	 Allows for the re- routing and re- direction of malicious drone flight paths Applications in both civil and military environments 	 "Catching" the drone is available to a wider range of customers 	 Effective against Govt- grade drones Established technology for military operations 	 Effective against Govt- grade drones Systems can be mounted on naval vessels for complex defence systems
Disadvantages	 Potential for collateral interference (for a "dirty" jammer) 	 Not effective against all drones Higher chance of collateral damage 30-90sec per drone to engage, can't engage multiple drones same time 	 Generally slow to deploy Not effective against swarms 	 Collateral damage Unsuitable for use in a civil environment 	 In early stages Only available for military applications

Benefits and Applications of Safe, Layered, Counterdrone Systems over **Kinetic Systems**



Safe Counter-drone Systems Have Many Advantages over Kinetic Counter-drone Systems, which are only Practical for Deployment in War-like Scenarios

Avoidance of **Collateral Damage**

Evidence for Legal Prosecution

Intelligence Gathering

Multi-Platform with Scale Benefits



- DroneShield safe defeat solutions force drones to pre-set emergency protocols causing the drone to fly back to its starting point, hover, or land, safely neutralizing the threat
- Alternatively, kinetic solutions could see a destroyed drone fall on crowds of people or inflict "friendly fire" from projectiles



- A drone which has been forced to land can be collected by local law enforcement to track the whereabouts of its controller
- As drones are usually accompanied by an image recording device, this can be used as legal evidence to prosecute offenders



- Drones can often carry sensitive instruments or technology
- When forced to land, this technology can be exploited by military personnel to aid in intelligence gathering operations



- Safe solutions can be carried on-the-man, mounted on light skinned vehicles and provide continuous passive protection unconstrained by ammunition stores
- Kinetic counter-drone solutions are often mounted on heavy, remote weapon stations and constrained by magazine depth

DroneShield AI Software Sees Through Noise – Radiofrequency Spectrum



World Leading Proprietary RF AI Platform for Protection Against Advanced Threats, such as Drones

- Drones operate in the densest parts of the Radio Frequency ("RF") Spectrum with "noise" coming from all kinds of other emitters including Wi-Fi, Bluetooth, cell towers and antennas
 - Drone detection technology needs to be able to pull a signal out of all the other "noise", while maintaining low false alarms
- DroneShield has developed a cutting-edge spectrum awareness capability using proprietary AI techniques through its RFAITM engine
- The RFAI[™] engine receives quarterly updates (intra-quarter updates also available) which get pushed to the devices globally
- Why is this more advanced than the cell phone technology?
- Need to detect all protocols, all the time, on all bands, while cell phones are specific dedicated protocols on specific channels
- Cell phones are a well-defined protocols with defined timing, frequency, and identifying signals to lock onto. This allows to optimise the system from the hardware bands being made narrow band so there is no interference. The Government licensed bands allow no interference sources, so the algorithms are defined, which means the math is defined
- In C-UAS, there is no set sample rate, sample frequency, bands, licensed channel control, so there is no optimisation about any one algorithm



DroneOptID AI Software – Optical and Thermal Spectrum Counterdrone Surveillance



DroneShield's DroneOptID AI engine detects and tracks complex threats such as drones in cluttered environments

- Drones are small, fast-moving objects, hard to detect with naked eye more than 50m away, against complex background
- Cameras on their own cannot detect and track drones at any meaningful distance, due to
- the trade-off between the camera Field-of-View (FoV) and Depth. A wide FoV would only see drone at a close distance. A narrow FoV means only looking at a tiny part of the area
- Even once an object is detected, separating drones from birds is difficult, especially for fixed wing drones
- To enable cameras to accurately detect and track drones and other objects, DroneShield has developed a proprietary AI engine DroneOptID[™], in conjunction with University of Technology Sydney, with DroneShield retaining the IP
 - DroneOptID uses the latest in Computer Vision technology to detect, identify and track drones in real time, cutting through all the other "noise"
 - The software takes geographical and environmental data from other sensors in order to slew and validate a drone threat. Once the drone is in the field of view of the camera, using proprietary DroneShield algorithms, the DroneOptID software uses motion tracking and machine learning techniques to identify and track the target



Artificial Intelligence in Electronic Warfare



DroneShield is Favourably Exposed to the Fast-growing Electronic Warfare Business Segment

- Electronic warfare (EW) is any action involving the use of the electromagnetic spectrum (EM spectrum) or directed energy to control the spectrum, attack an enemy, or impede enemy assaults
- The purpose of electronic warfare is to deny the opponent the advantage of—and ensure friendly unimpeded access to—the EM spectrum
- Demand for smart EW technologies to jam, degrade, disrupt or neutralise an adversary capability are rapidly growing and are an essential part of modern warfare
- Given the overlap with DroneShield's counter-drone AI technology and the minimal Australian based competition in EW technology, DroneShield is in the box seat to exert dominance in this rapidly growing area
- In July 2023, DroneShield received a \$9.9 million, 2-year R&D contract with the Five Eyes Department of Defence
 - Contract was awarded on a sole source basis
- Additional, and larger, contracts are expected, as DroneShield builds up its AI capabilities in the EW and Signals Intelligence arena



Seasoned Senior Team



DroneShield's experienced team carries a solid track record of delivering growth



Industry and Media Recognition



ASX-listed DroneShield wins US Defence contract



Washington | ASX-lister won a \$1.8 million cont win will open doors to military.

DRONE

EXECUTIVES

SUMMIT 2023

MPO RING THE LEADERS OF SORROW



Oct 5, 2022 - 6.04am

In what is the company dozens of DroneGun N

Save which neutralises an a

The CEO of an Australian company that builds rifle-like devices that force drones out of the sky says investors should overcome ethical concerns and get behind the defence industry because rising global tensions mean World War III is likely in our lifetimes.

Oleg Vornik, chief executive of ASX-listed DroneShield added that although his drone guns don't hurt people or even the flying robots they bring down, Australia needs to be as self-reliant as possible, which meant building a strong private defence industry.



eld boss Oleo Vornik warns Australia is the target of "grey-zone warfare" that is being waged via cybe attacks. Oscar Colma

> CORRESPONDENT Follow @bennpackhan 8.38PM MAY 4, 2023



Mm

company's anti-drone tech

Shares in ASX-listed defence technology company DroneShield have soared 19 per cent, after it struck a \$33 million deal to sell equipment to the United States Department of Defence, underscoring the importance of the versatile unmanned vehicles to modern warfare.

Shares soar as US government buys up Aussie

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DroneShield makes systems that stop drones from communicating with



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Homegrown defence company helping Ukraine take out Russian drones afr.com • 1 min read

BY BEN PACKHAM FOREIGN AFFAIRS AND DEFENCE 6 COMMENTS

drone gun' bringing Mexican cartels down to earth

FINANCIAL REVIEW





hnology Fast 50 Australia

read

DroneShield (ASX:DRO) selected for ISREW panel

ASX News, Technology ASX:DRO MCAP \$71.36M



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w: Diggers 'naked' to drone

Tess Bennett Technology reporter Aug 9, 2023 - 1,32pm A Share

Capital Structure

Capital Structure (approximately 10,000 shareholders) - 4 December 2023			
DRO Shares on Issue	611,403,611		
DRO Options on Issue ¹	11,420,000		
Fully Diluted Shares on Issue	622,823,611		
Fully Diluted Equity Value ²	\$196.2m		
Cash (as at 5 December 2023)	\$59.2m		
Debt	\$nil		
Fully Diluted Enterprise Value	\$137.0m		

 1 Options issued at various strike price and maturities. For full information please refer to ASX releases 2 At 31.5c per share as at 4 December 2023

Director and Employee Shareholdings

Oleg Vornik, CEO and Managing Director	10,456,038 shares	1.68%*
Peter James, Independent Non-Executive Chairman	6,532,030 shares	1.05%*
Jethro Marks, Independent Non-Executive Director	1,292,901 shares	0.21%*
Other Employees	28,623,706 shares 5,720,000 options ¹	5.51%*

Research Coverage



Nayib Bukele 🤣 题 @nayibbukele





5:53 AM · Sep 30, 2023 · 4.4M Views

El Salvador President Nayib Bukele with DroneShield DroneGun Tactical

*On a fully diluted basis

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Artificial Intelligence For Multi-Mission Threat Protection and C-UAS Defense

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