



ASX Announcement (ASX:BBT)

28 February 2024

H1 FY24 Results & Investor Presentation

BlueBet Holdings Limited (ASX:BBT) (**BlueBet** or the **Company**) is pleased to provide the attached H1 FY24 Results and Investor Presentation.

AUTHORISATION

This announcement has been authorised for lodgement to the ASX by the BlueBet Board of Directors

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About BlueBet (ASX:BBT)

BlueBet is an international online wagering provider and bookmaker listed on the Australian Stock Exchange, with operations in Australia and the United States. BlueBet is powered by a proprietary cloud-based technology platform which is highly scalable and enables BlueBet to scale rapidly, as well as offering the platform as a white-labelled technology solution for B2B partners. BlueBet's customer-facing websites and native apps have been developed using a mobile-first strategy, delivering a premium mobile user experience.

H1 FY24 RESULTS & INVESTOR PRESENTATION

February 2024



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Authorisation

This presentation has been authorised for lodgement to the ASX by the BlueBet Board of Directors.

H1 FY24 HIGHLIGHTS

Continued outperformance and share gains in Australia; ClutchBet now live in three US states

Australia to EBITDA positive in FY24

Turnover up 13.9% to \$319.5m

Active Customers¹ up 19.0% to 71,789

Robust Net Win of 9.6%

Australian business on track for EBITDA positive in FY24, driven by market share growth and marketing efficiencies

Record turnover driven by Sports and Thoroughbred racing, where we are outperforming the market

Continued market share gains in Australia, gaining traction in Iowa and Colorado

Group Net Win margin remains robust at 9.6%, with Australia at 10.3% after mix shift to Sports

42.3% increase in AU Sport Turnover

Significant product investment

Making good progress in the US

Strong growth led by US Sports, NRL, AFL, Cricket and Tennis. Same Game Multi (higher margin)
Turnover up 64% and Bet Count up 42%

Continued product enhancement in Australia and the US; BlueBet Global Platform submitted for US approval in Jan-24

Localised marketing strategy gaining traction; first bets taken in 3rd US B2C state Louisiana post-period end

Notes:

1. Customers who have placed a cash bet in the 12 months preceding the relevant period. Iowa and Colorado only live for part of the year

KEY OPERATIONAL HIGHLIGHTS – H1 FY24

Oct-2022

Strategic investment in Low6

Oct-2022

New StatWars product launched in Australia

Nov-2022

Record Bet Count for Melbourne Cup – +22.6%

Feb-2023

Exhibited at Indian Gaming Tradeshow receiving positive feedback from potential B2B partners

Mar-2023

Australian business returned to operating cashflow positive for the quarter

Apr-2023

Launched online sports betting operations in Colorado

Apr-2023

GLI approval of certification of new multi-jurisdictional app

June-2023

Record quarterly Net Win and Active Customers

Aug-2023

Brand refresh spearheaded by Brand Ambassador Matt Nable

Aug-2023

HyperLive Micro In-Play Betting launched in US

Aug-2023

Platform submitted to GLI ahead of Louisiana approval

Dec-2023

Record Quarterly Turnover and Net Win, continuing to outperform and gain share in Australia

Dec-2023

\$3 million loan facility provides additional financial flexibility

Jan-2024

Go-live in third US B2C state, Louisiana (post quarter end)

Q2 FY23

Q3 FY23

Q4 FY23

Q1 FY24

Q2 FY24

GROUP¹ KEY METRICS DASHBOARD - H1 FY24

Market share gains driving strong top line growth; trading outperformance delivers robust margins

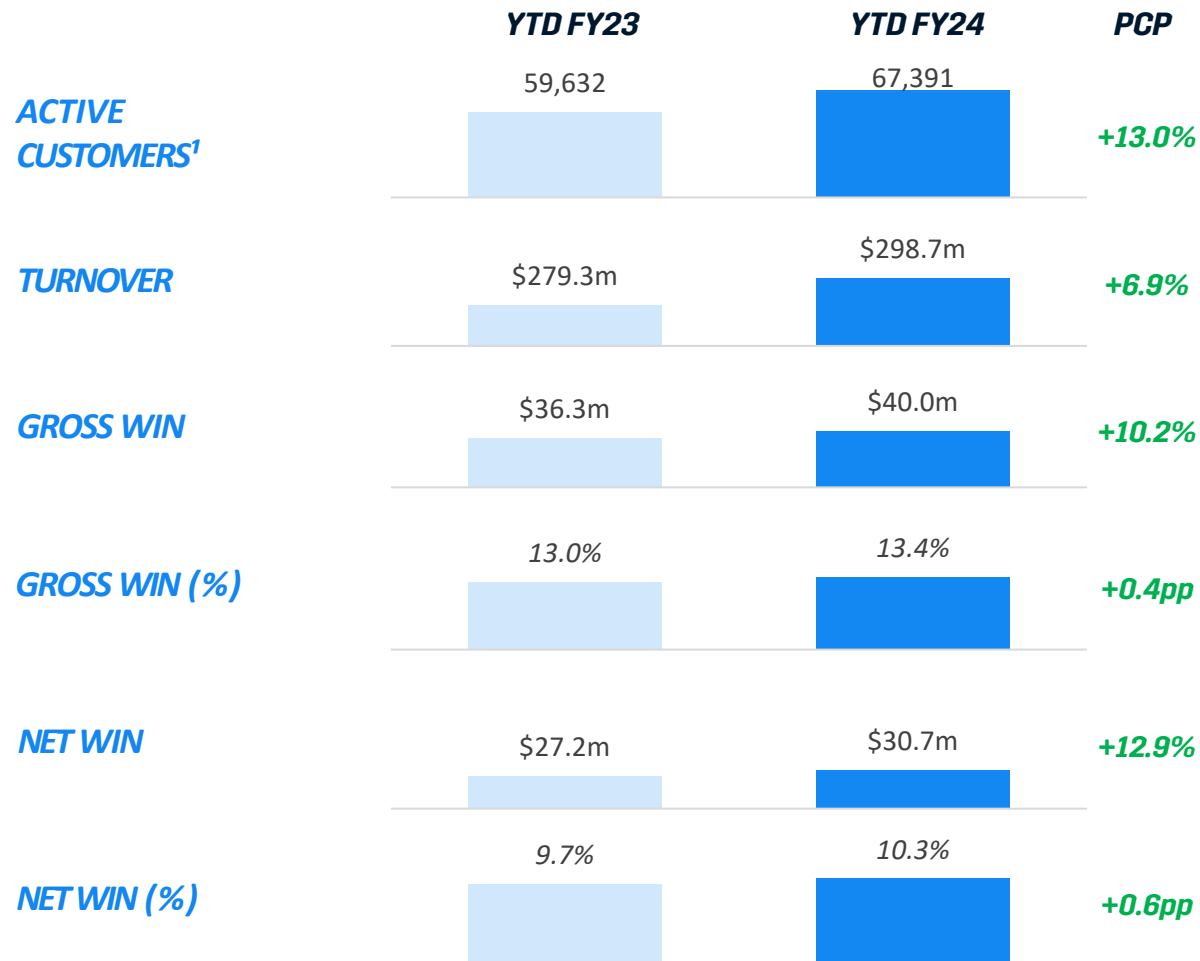


1. All comparisons relate to the prior corresponding period (pcp) unless otherwise stated
2. Customers who have placed a cash bet in the 12 months preceding the relevant period. Iowa only live since 29 August 2022 and Colorado from 26 April 2023
3. Australian business only, US excluded given Iowa first bets were August 2022 and Colorado April 2023

AUSTRALIAN TRADING BUSINESS

AUSTRALIA KEY METRICS - 1H FY24

Strong performance with market share gains and robust Net Win margin



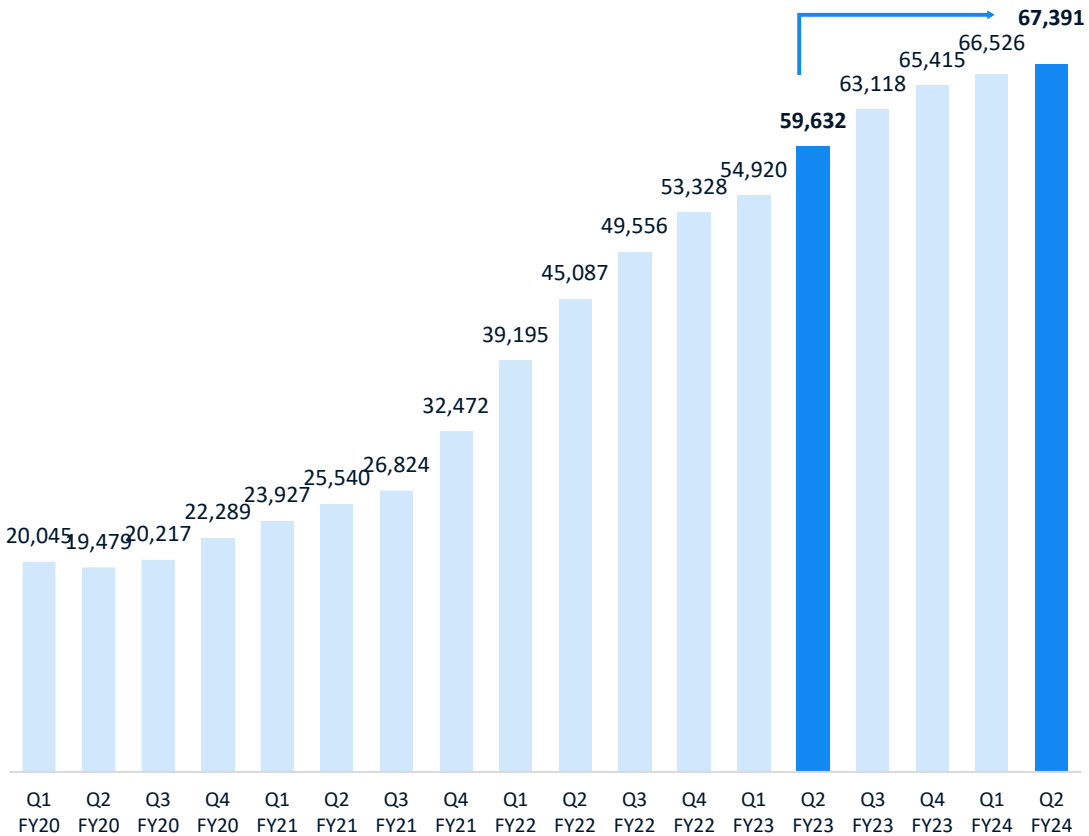
- Turnover up 6.9% to \$298.7m, driven by Sports and Thoroughbred Racing where we are outperforming
- Growth in Active Customers driven by refreshed brand strategy and targeted advertising spend
- Disciplined promotional activity at 23.2% of Gross Win (vs. 25.2% PCP)
- Record half year Net Win of \$30.7m, up 12.9%
- Net Win Margin remains strong at 10.3% after mix shift to Sport

1. Customers who have placed a cash bet in the 12 months preceding the relevant period

Record Active customers and bet count¹

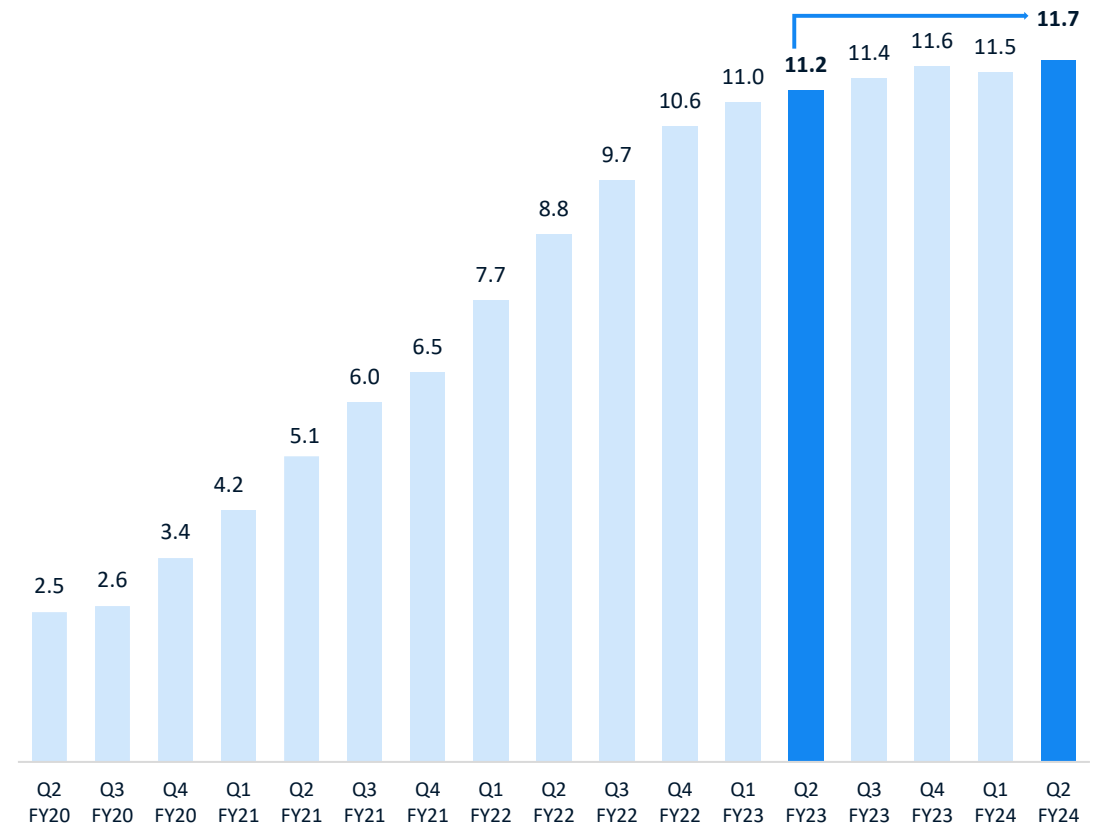
Active Customers up 13.0% to 67,391

+13.0% on PCP



12-month rolling Bet Count over 11.7m

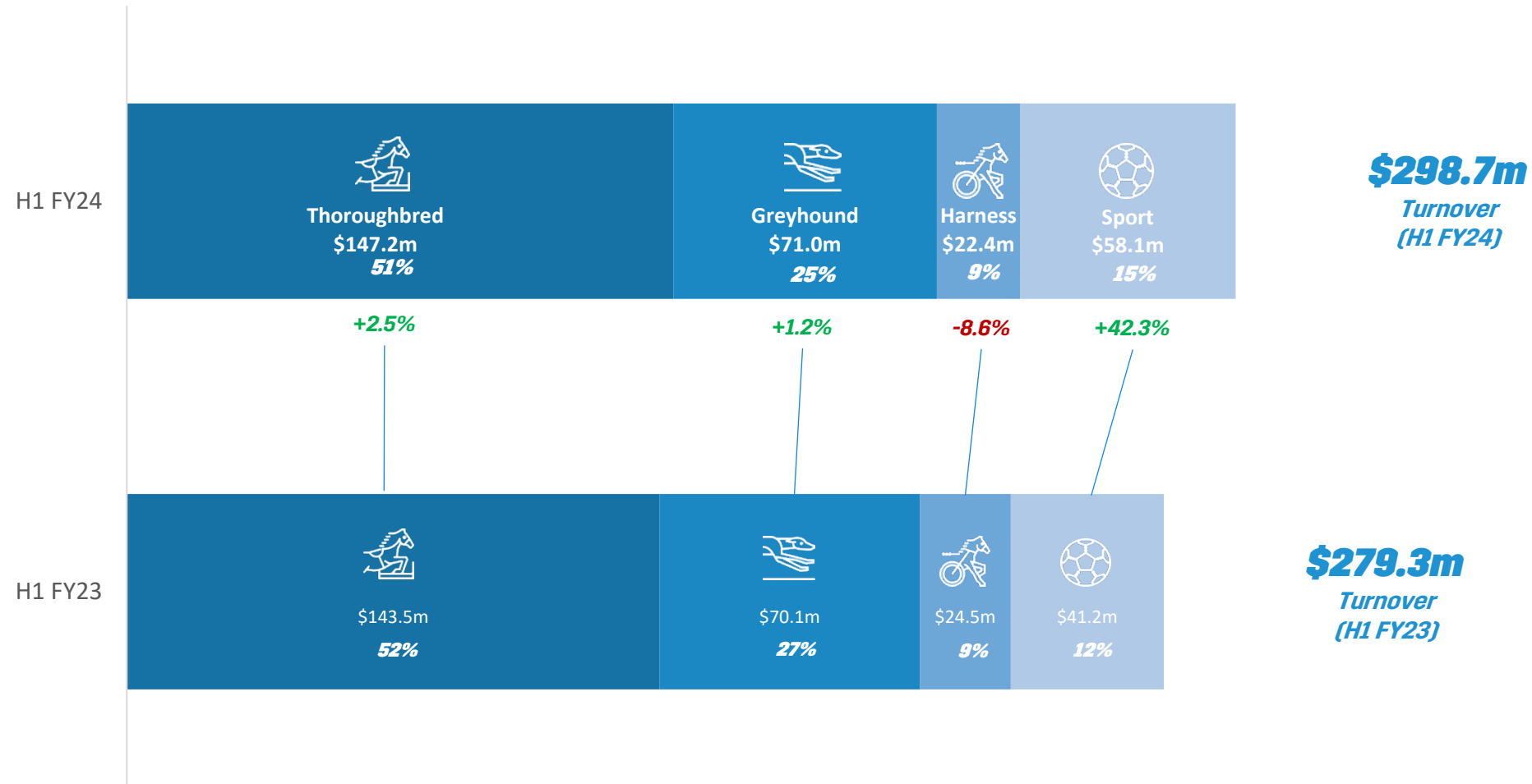
+4.7% on PCP



1. Australian trading business

TURNOVER BY PRODUCT - AUSTRALIA

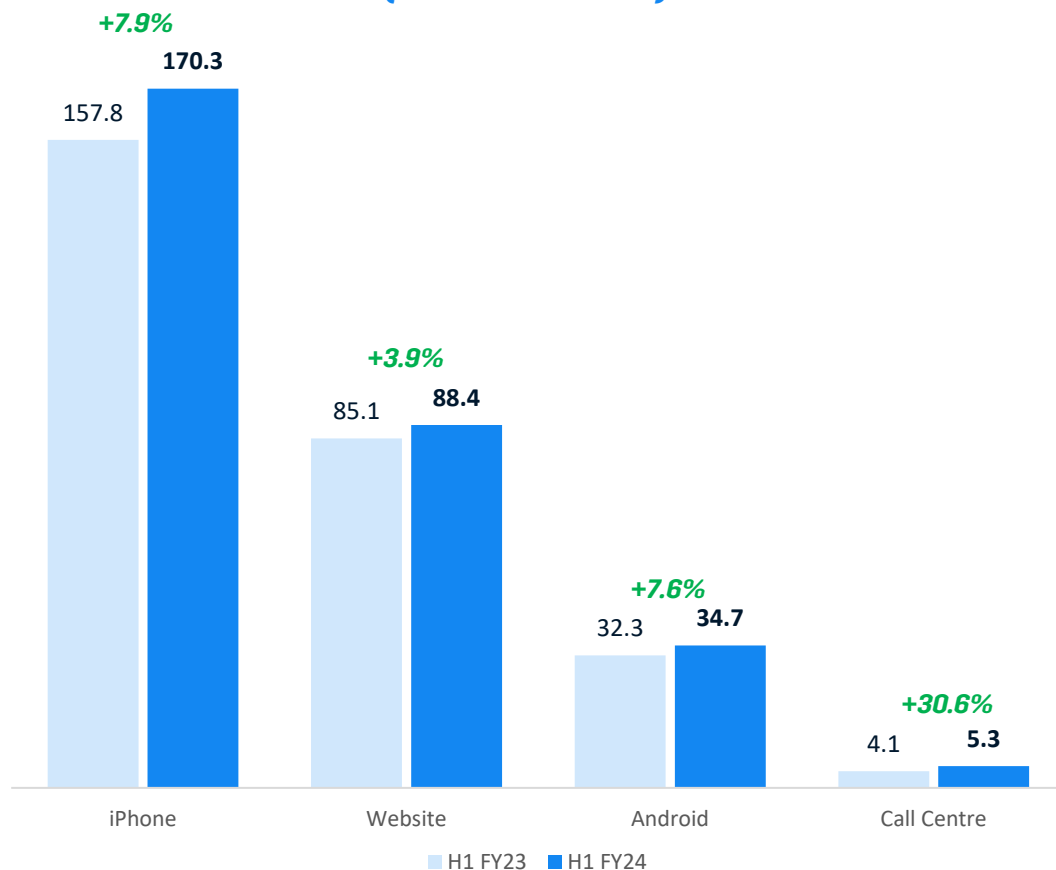
Outperforming the market with Turnover up 6.9% to \$298.7m driven by strong growth in Sport



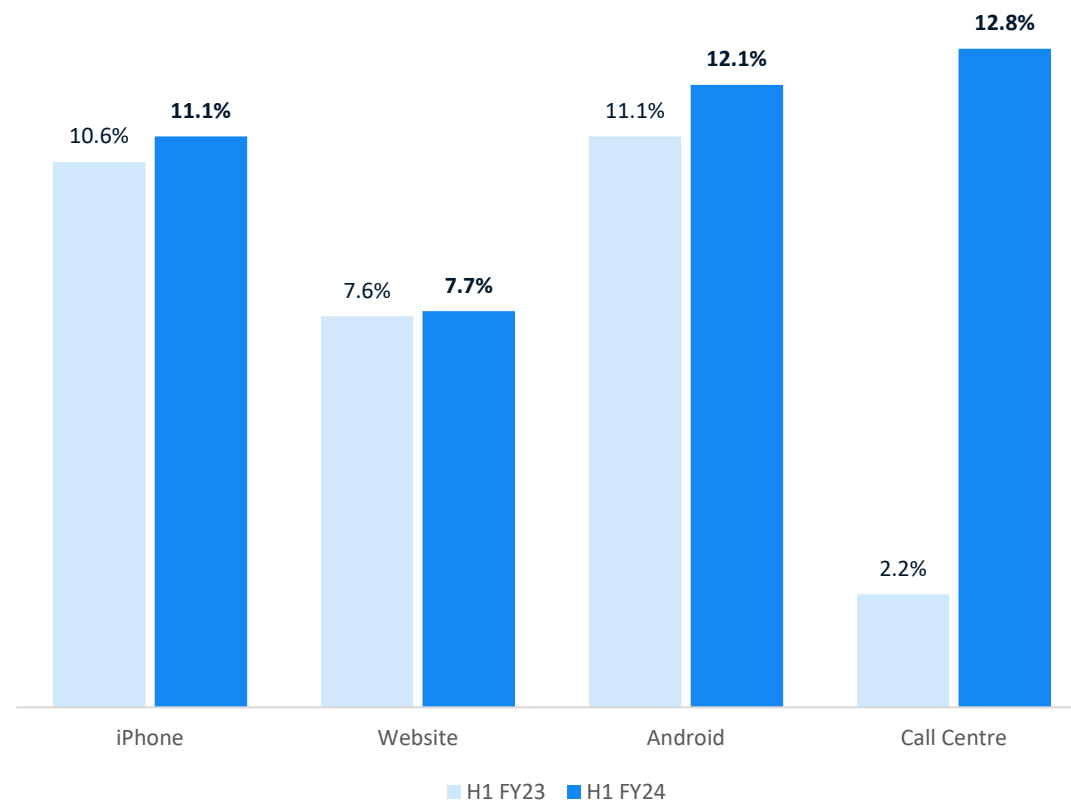
MOBILE FIRST FOCUS - AUSTRALIA

Mobile Turnover up to 69% of total, with Mobile margin remaining strongest at 11.3%

Turnover (\$ million) by channel
(H1 FY23 – H1 FY24)



Net Win Margin % by channel
(H1 FY23 – H1 FY24)



FY24 MARKETING PRIORITIES

Launched new brand campaign, refreshed brand design and focus on customer value driving initiatives

Driving customer value through

Enhanced CRM

Better promotional targeting

Focus on quality paid digital acquisition channels

Product enhancements to reduce churn

Improved brand equity

- **Launch of new brand campaign** featuring well-known media and sports personality Matt Nable
- **Refreshed BlueBet** logo, brand design, campaign assets and website and app front end design
- **Targeted media investment** – moving from metro linear TV to focus on high ROI targeted BVOD, digital video and rich mobile formats
- **Salesforce personalisation** to deliver personalised site, offers and promotional experiences (Q1)
- **Enhance channel performance / ROI** from Marketing Cloud Intelligence (Q2)



AUSTRALIAN REGULATORY ENVIRONMENT

BlueBet is well positioned ahead of potential regulatory change impacting the Australian online wagering industry

Parliamentary enquiry into online wagering

Federal government enquiry into online wagering made 31 recommendations across wagering advertising, staff training, regulatory consolidation and responsible wagering frameworks.

Recommendations are provisional and under consultation with stakeholders.

BlueBet is well positioned, having already moved to a targeted acquisition media strategy.

Launch of BetStop

National Self-Exclusion Register (BetStop) launched on 21 August 2023.

BetStop enables individuals to self-exclude themselves from every licenced Australian wagering operator through a single portal.

BlueBet has integrated with BetStop to offer a range of pre-commitment tools for customers.

Safer Gaming

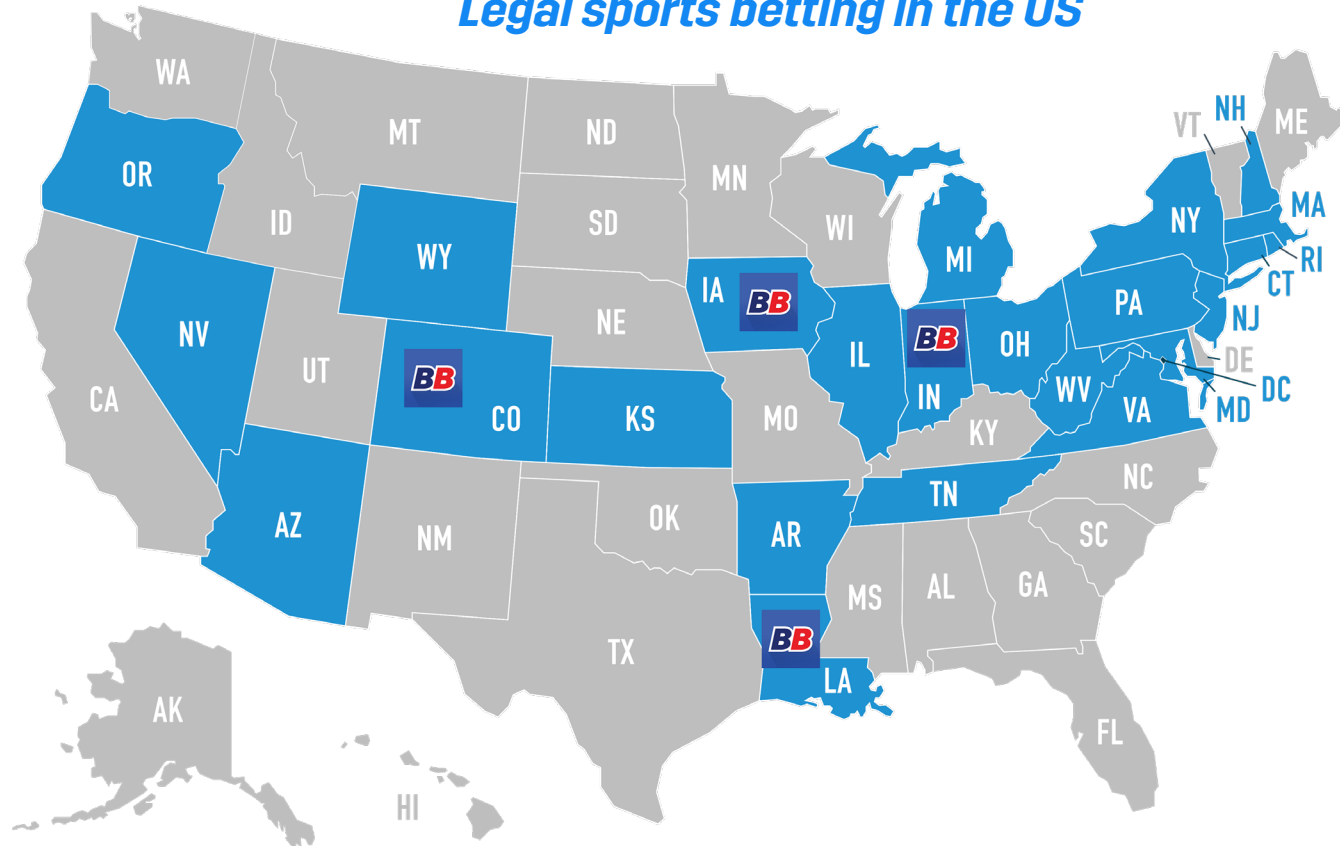
BlueBet has made additional enhancements to CRM interface to provide insights into customer wagering activity and enable improved account analysis and management alongside existing transaction monitoring program.

US MARKET UPDATE

CLUTCHBET

Legal online sports betting expected to be available in >40 states by end 2023¹ and to 96% of US population by 2025²

Legal sports betting in the US



Now **23 states** with full mobile betting

4 states with limited mobile betting

10 states with in-person retail only

2 states pending

¹ <https://www.actionnetwork.com/news/legal-sports-betting-united-states-projections>

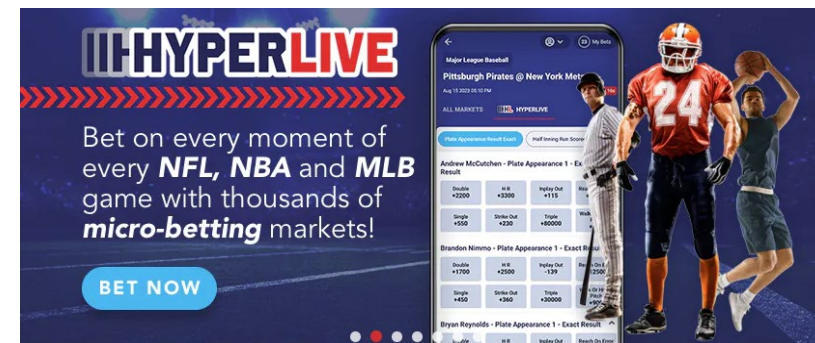
² BETZ ETF June 2021 Presentation

US MARKET ENTRY

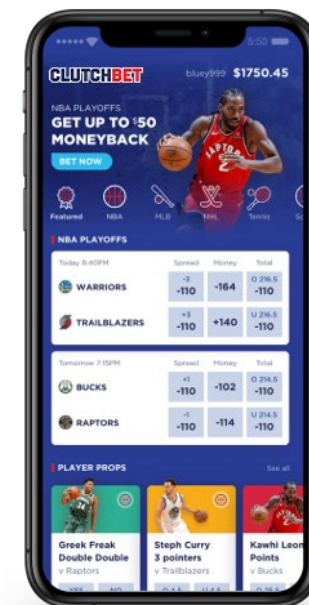
CLUTCHBET

ClutchBet gaining traction in Iowa and Colorado with Louisiana going live in January 2024

AUD \$m	H1 FY24	H1 FY23
Turnover/Handle	20.7	1.8
Gross Win	1.0	0.1
Net Win	0.1	(0.1)
Active Customers	4,398	696
Bet Count	112,714	7,753



- Capital-lite strategy well progressed and nearing completion of first-stage
- ClutchBet goes live in Louisiana January 2024 and has taken first bets
- Multi-jurisdictional capability of the BlueBet Global Platform provides scalability benefits and enables faster B2B rollouts in each new market
- Progress made toward second stage of US market entry as discussions are underway regarding potential partners for the B2B Sportsbook-as-a-solution
 - The platform provides a path to drive BlueBet's profitable growth in the US over the long-term



FY24 US MARKETING PRIORITIES CLUTCHBET

Differentiated brand and product with hyper localised marketing strategy gaining traction

Driving customer value through

Product enhancements to grow margin

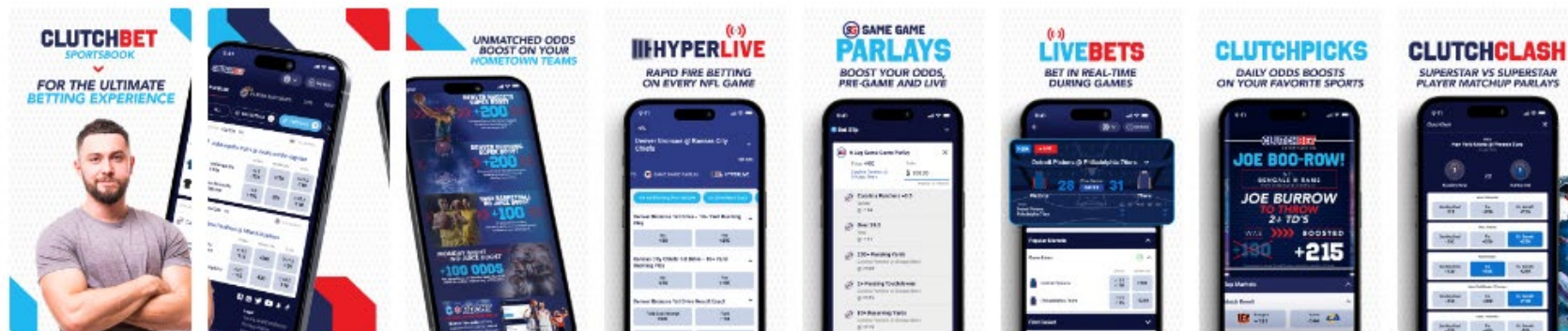
Targeted “below the line” promotional spend

Expansion of Affiliate Acquisition strategy

Growth in Social Influencer and Content Marketing campaigns

Continued execution of local sponsorships and activations

- **Focus on local partnerships and delivering efficiencies** through stronger brand awareness, scale in paid search and affiliates. With our local sponsors and venues, transition to more event-based field marketing campaigns
- **Targeted promotional strategy** by tailoring our new player bonus offer and transition retention and reactivation promotional spend to high value targeted player segments. Launch of real-time, personalised push notification campaigns which feature live game updates and wagering markets
- **Content marketing to grow our accessible audiences** by expanding free to play offerings via our Low6 partnership and provide diversified content offerings across our sports blog, ClutchBuzz which is delivering 1,000+ new organic customers each month



ClutchBet Partners



FINANCIALS

GROUP RESULTS – INCOME STATEMENT

H1 highlights

- Turnover up 13.9% vs. PCP, driven by market share growth in Australia and US
- Gross Profit up 12.3% vs. PCP with Gross Profit margin at 52.8%
- EBITDA result improved by 12.4% vs. PCP
- Australia on track to be EBITDA positive in FY24, driven by market share growth and marketing efficiencies

Segment EBITDA

AUS	(\$0.6m)
US	(\$6.4m)
Corp	(\$2.2m)

\$000'S	H1 FY24	H1 FY23
Turnover (gross of GST)	319,483	280,512
Payouts (gross of GST)	(278,544)	(244,287)
Gross Revenue	40,939	36,225
Promotions given (gross of GST)	(10,326)	(9,088)
GST	(2,796)	(2,467)
Wagering Revenue¹	27,817	24,670
Cost of Sales	(13,142)	(11,604)
Gross Profit	14,675	13,066
Employee benefits expense (ex SBP)	(7,157)	(6,448)
Share Based Payments expense	(1,345)	(1,296)
Advertising and marketing expense	(8,327)	(11,400)
Licencing, platform and subscriptions	(2,279)	(1,643)
IT expense	(2,942)	(1,143)
Administration expense	(885)	(424)
Other Expenses	(1,089)	(1,261)
Interest received	118	92
EBITDA	(9,231)	(10,457)
Depreciation and amortisation expense	(2,415)	(889)
Finance costs	(469)	(22)
Profit before income tax expense	(12,115)	(11,368)
Income tax expense	1,752	1,467
Profit/(loss) after income tax	(10,363)	(9,901)
Foreign Currency Translation	(61)	38
Total comprehensive (loss) / income	(10,424)	(9,863)

GROUP EBITDA RECONCILIATION

Strong Australian performance supports technology investment; marketing efficiencies to support future growth

EBITDA H1 FY23	(10,457)
Key H1 FY24 movements	
Gross Profit	1,609
Global IT Expense	(1,799)
AU Advertising & Marketing	3,762
AU Other	(170)
US Advertising & Marketing	(689)
US Other	(1,487)
EBITDA H1 FY24	(9,231)

- Gross profit up 12.3%, driven by growth in Active Customers (+19.0%) and Turnover (+13.9%)
- Global IT expense increased by \$1.8m due to lower capitalization rate. Total IT spend (incl. capex) down 6.4% vs. PCP
- Marketing efficiencies in Australia delivered 13.0% growth in Active Customers from \$3.8m less spend
- US marketing up \$0.7m due to Colorado being live for only 2 months in PCP
- Increased US expenses of \$1.5 million reflect employee headcount cost annualization (\$0.3m), IT expense (\$0.3m), licence fees (\$0.2m) and data/odds feeds (\$0.3m)

GROUP RESULTS – BALANCE SHEET

\$000'S	31 DEC 2023	30 JUN 2023
Assets		
Current assets		
Cash and cash equivalents	8,567	22,695
Trade and other receivables	528	363
Income Tax refund due	-	46
Other assets	1,365	597
Total current assets	10,460	23,701
Non-current assets		
Investments	839	839
Property, plant and equipment	645	729
Right-of-use assets	518	720
Intangibles	24,309	24,670
Deferred tax asset	5,658	3,907
Other assets	526	526
Total non-current assets	32,495	31,391
Total assets	42,955	55,092
Liabilities		
Current liabilities		
Trade and other payables	7,329	10,039
Borrowings	32	31
Lease liabilities	416	414
Employee benefits	1,654	1,200
Client deposits on hand	3,388	4,454
Total current liabilities	12,819	16,138
Non-current liabilities		
Trade & Other Payables	9,854	9,427
Borrowings	158	174
Lease liabilities	175	391
Employee benefits	126	110
Total non-current liabilities	10,313	10,102
Total liabilities	23,132	26,240
Net assets/(liabilities)	19,823	28,852
Equity		
Issued capital	47,856	47,806
Reserves	6,963	5,679
Retained profits/(accumulated losses)	(34,996)	(24,633)
Total equity/(deficiency)	19,823	28,852

GROUP RESULTS – CASH FLOWS

- Net Cash used in operating activities was (\$10.7m) after investing (\$7.6m) in US
- Australian business expected to return to operating cash flow positive in H2, with marketing seasonally front-loaded in H1
- Product development spend has peaked after providing strong platform for next phase of revenue and earnings growth

\$000'S	31 DEC 2023	31 DEC 2022
Cash flows from operating activities		
Receipts from customers (Client deposits)	91,712	74,602
Payments to customers (Client withdrawals)	(62,384)	(47,599)
Payments to suppliers and employees (inclusive of GST)	(39,660)	(35,609)
	(10,332)	(8,606)
Interest received	118	92
Interest and other finance costs paid	(469)	(33)
Income taxes paid	-	(45)
Net cash from operating activities	(10,683)	(8,592)
Cash flows from investing activities		
Payments for property, plant and equipment	(32)	(70)
Investments	-	(839)
Payments for intangibles	(2,878)	(5,473)
Net cash used in investing activities	(2,910)	(6,382)
Cash flows from financing activities		
Share issue transaction costs	-	-
Repayment of leases	(289)	(181)
Repayment of chattel mortgage	(15)	(11)
Net cash from/(used in) financing activities	(304)	(192)
Net increase / (decrease) in cash and cash equivalents	(13,988)	(15,166)
Cash and cash equivalents at the beginning of the financial year	22,695	47,268
Effects of exchange rate changes on cash and cash equivalents	(140)	57
Cash and cash equivalents at the end of the financial year	8,567	32,159

FY24 PRIORITIES

H2 FY24 PRIORITIES

Strategic execution to achieve scale in Australia and US and continue strong business momentum



Outperform market and grow share



Embed BlueBet Global Platform to drive scale and operational efficiencies



Continue to unlock marketing efficiencies whilst delivering scale



Australian business to be EBITDA and operating cash flow positive in FY24



Continue B2C progress by scaling 3 live states



Product enhancements to enhance margins



Disciplined marketing investment with hyper-local approach



Secure initial B2B partner to kick off stage 2 of US market entry

UPDATE ON STRATEGIC INITIATIVES

- BlueBet continues to demonstrate strong trading performance, with H2 Net Win to 25 February +35.1% vs PCP. Existing cash reserves and loan facility provide financial flexibility, with further levers to pull if required.
- As disclosed on 5 January 2024, BlueBet remains in ongoing strategic discussions with third parties, with the Group retaining significant optionality. These discussions continue to progress constructively.
- Board remains committed to maximising value for BlueBet shareholders.

BlueBet