

Hitachi Construction Machinery invests \$10m AUD into Envirosuite, signs Collaboration Agreement to pursue ESG and Net Zero opportunity in Mining

ASX: EVS



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Speakers





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Hitachi Construction Machinery

HITACHI

Reliable Solutions

Akio Hoshi

General Manager, Digital Solution Promotion Division Mining Business Unit

Hitachi Construction Machinery

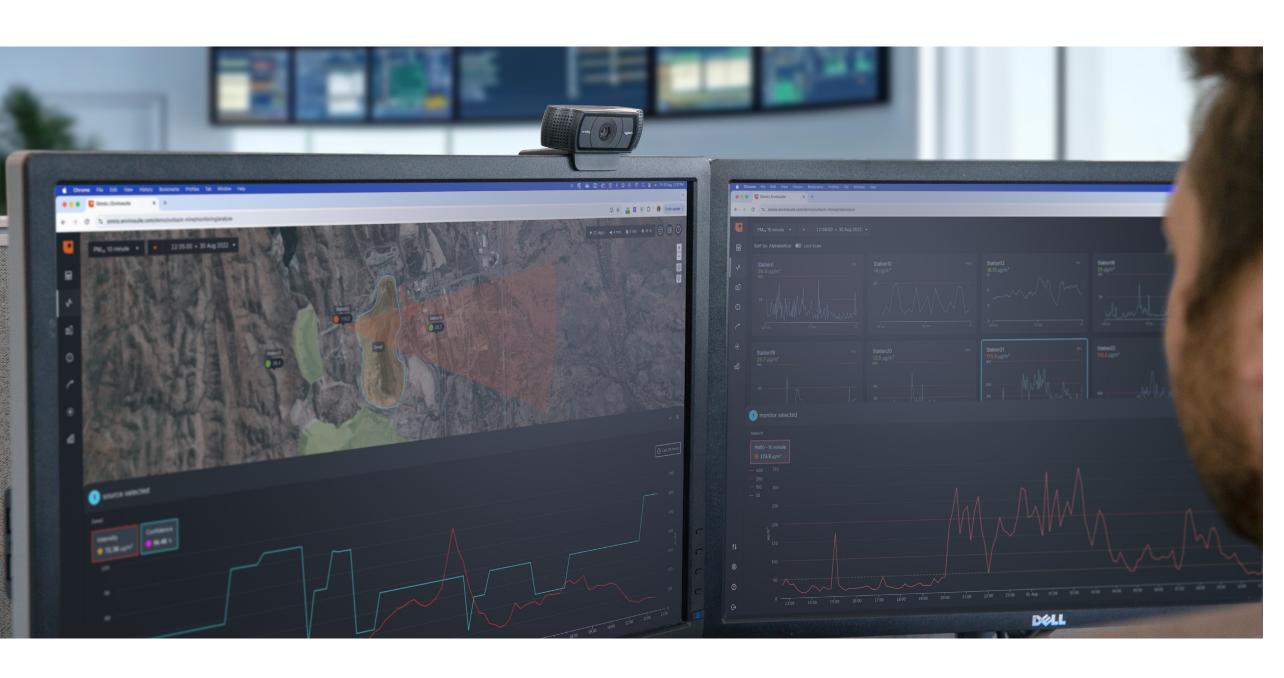
Eric Winsborrow

General Manager, New Business Strategy Mining Business Unit

Hitachi Construction Machinery

Revolutionise the management of ESG and GHG emissions in Mining

A comprehensive, site-wide approach to GHG emissions optimisation



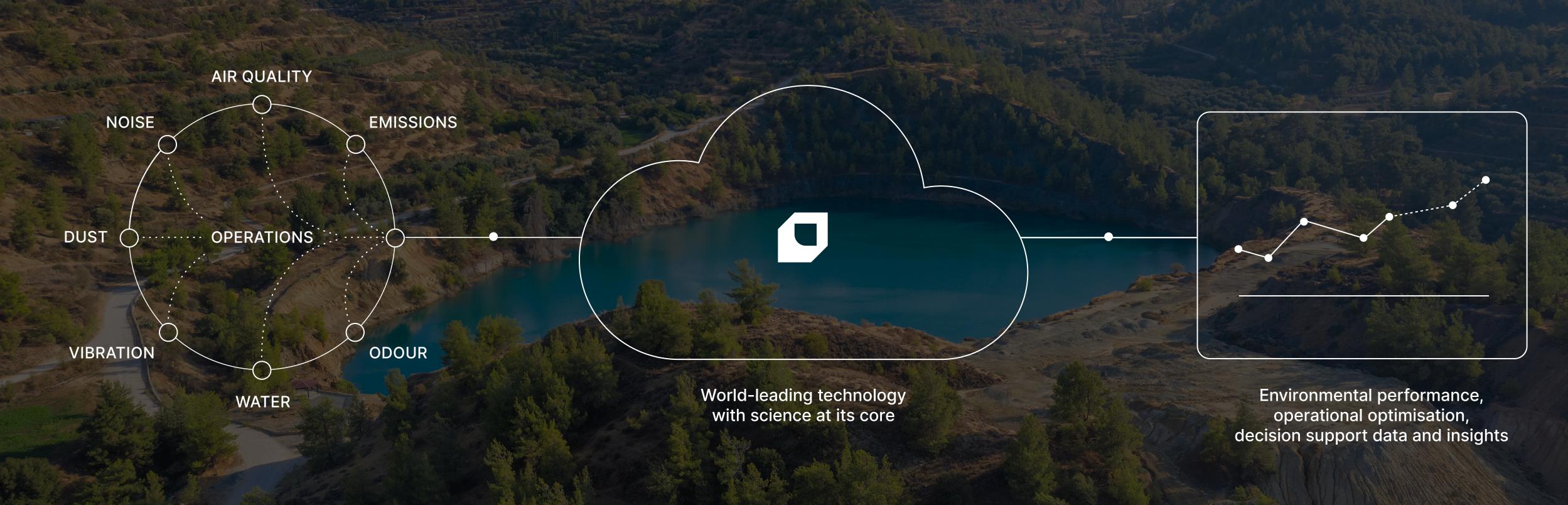




HITACHI

Reliable Solutions

An environmental technology company at our roots





A world where people, planet, and industry can prosper in partnership

Trusted by leading operators across the Aviation, Mining, Industrial, Waste and Wastewater sectors, Envirosuite combines evidence-based science and industry expertise to build category-leading technology that helps customers manage complex operational challenges, reducing risk and improving productivity while protecting and strengthening social license and community relationships.



HITACHI

Reliable Solutions

A global leader in Mining

Tokyo-listed Hitachi Construction Machinery is one of the world's largest construction machinery manufacturers.

- Revenues of 1,405.9 billion yen (\$14b AUD)
- Serves more than 400 mining sites
- Employing more than 26,000 people globally

Company vision clearly focused on contributing toward prosperity, safety and sustainability for both land and society.

Core growth strategy to provide enhanced solutions at every contact with customers, with a focus on **Net Zero emissions for Mining**¹

1 - https://www.hitachicm.com/content/dam/hitachicm/global/en/ir/library/results/docs/20220114-HCM-Explanatory-meeting-material-E.pdf



ESG and Net Zero represents a significant growth opportunity

4% to 7%

Metals & Mining industry contribution to worldwide GHG emissions in 2021¹

Up to 80%

Direct emissions from a mine site attributed to operating diesel-powered vehicles in 2022²

Only 0.5%

Mining equipment that was fully electric in 2020³

\$800b USD

Capital investment in mining needed to meet critical minerals demand to achieve Net Zero by 2050⁴





20 of the world's top 30 mining companies have publicly stated GHG reduction goals¹

\$679.17b¹ Total market cap (\$USD) of these 20 Mining companies BHP **Newmont** RioTinto **GLENCORE** AngloAmerican **wedanta** Cameco 齛 NEWCREST MINING LIMITED ANTOFAGASTA PLC HINDUSTAN ZINC WHEATON" (b) AngloAmerican معادن \ MA'ADEN **BARRICK**

Climate goal

BHP has said it will reduce operational greenhouse gas emissions by 30% by 2030 and net-zero Scope 3 emissions by 2050¹

Vale has committed to reduce emissions from its value chain by 15% by 2035 and achieve net-zero emissions by 2050¹

Rio Tinto has said it will reduce Scope 1 and Scope 2 emissions by 50% by 2030 and reach net-zero emissions by 2050¹

Fortescue has committed to real zero terrestrial emissions across iron ore operations by 2030 and to net-zero Scope 3 by 2040¹

Stated investment in GHG reduction

BHP: Up to \$4 billion in spend and commitments over the decade to FY2030 to execute decarbonisation plans²

Vale: Plan to invest between \$4-6 billion in emission reduction initiatives across operations through 2030³

Rio Tinto: Capital expenditure of \$5-6 billion in decarbonization over the period 2022-2030⁴

Fortescue: Capital investment of \$6.2 billion for decarbonization, with most of the investment to occur between FY2024-2028⁵

^{1 -} https://www.spglobal.com/marketintelligence/en/news-insights/latest-news-headlines/path-to-net-zero-miners-seek-partners-to-achieve-renewables-goals-72752730

^{2 -} https://www.bhp.com/-/media/documents/investors/annual-reports/2024/240827_bhpclimatetransitionactionplan2024.pdf

^{3 -} https://cdn-rio.dataweavers.io/-/media/content/documents/invest/reports/climate-change-reports/rt-climate-report-2023.pdf?rev=9ccb7b1a67a149b4a08ae92d8be223be

^{4 -} https://fortescue.com/docs/default-source/announcements-and-reports/climate-transition-plan.pdf?sfvrsn=45690705_11

^{5 -} https://vale.com/esg/decarbonization-strategy-and-management

Collaboration partners well-positioned to redefine best practices in Mining

OUR SHARED DNA

Advanced data analytics

Decision support systems

Mining industry knowledge and expertise

envirosuite

- 🛎 Site-wide environmental performance technology, Al and data
- 🕸 Evidence-based science, accurate modelling, hyperlocal forecasting
- in Subscription business knowledge

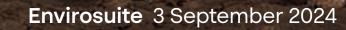
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Reliable Solutions

- Mining equipment manufacturing and operations knowledge
- Fleet management and autonomous haulage technology and data
- Site safety technology and data, including wearable tech

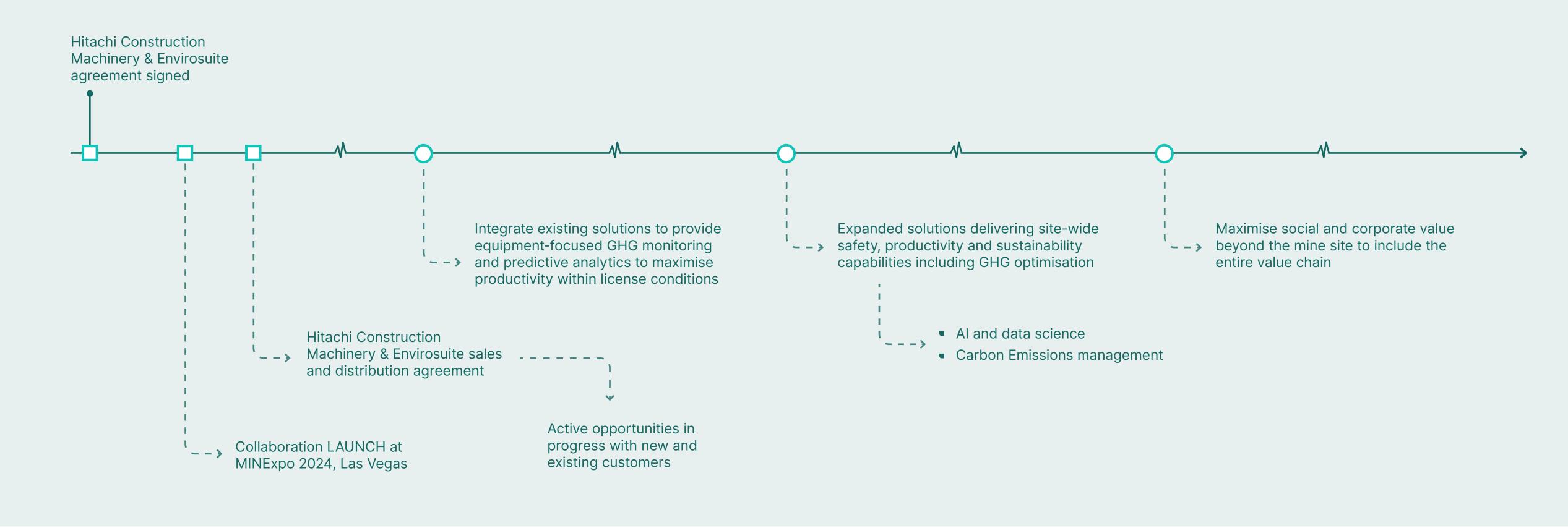
UNTAPPED OPPORTUNITY POTENTIAL

- Access to markets and data not previously possible to either company
- Support productivity and Net Zero goals simultaneously as critical mineral demand continues to grow
- Redefine industry best practice in environmental and social responsibility
- Integrated worker and community health and safety management
- Comprehensive site-wide digital solutions approach to GHG optimisation





Long-term digital strategy, short-term growth opportunities





OPERATIONS STATISTICS

- 85% of Canada's steelmaking coal
- \$6.3b (CAD) of Canada's GDP
- 21.5 million tonnes of steelmaking coal produced (in 2022)
- 4 steelmaking coal operations actively mined

ENVIROSUITE PROVIDES

- 50+ on-site sensors
- Digital TARP support
- Emissions SourceID
- Weather prediction
- Emissions trajectories
- Dust prediction
- Omnis platform

HITACHI CONSTRUCTION MACHINERY PROVIDES

- Wencomine FMS (fleet management system)
- BenchManager (machine guidance)
- Dynamic Dispatch (automated dispatching)
- PitNav (turn-by-turn navigation)
- TPMS (Tire Pressure Monitoring System)



Strategic Investment & Commercial Partnership

- Hitachi Construction Machinery investing \$10m to acquire approx. 12% equity holding in Envirosuite
- Strategic collaboration agreement and funding to pursue the ESG and Net Zero related market opportunities in Mining
- Envirosuite collaboration is a cornerstone of Hitachi Construction Machinery's growth strategy

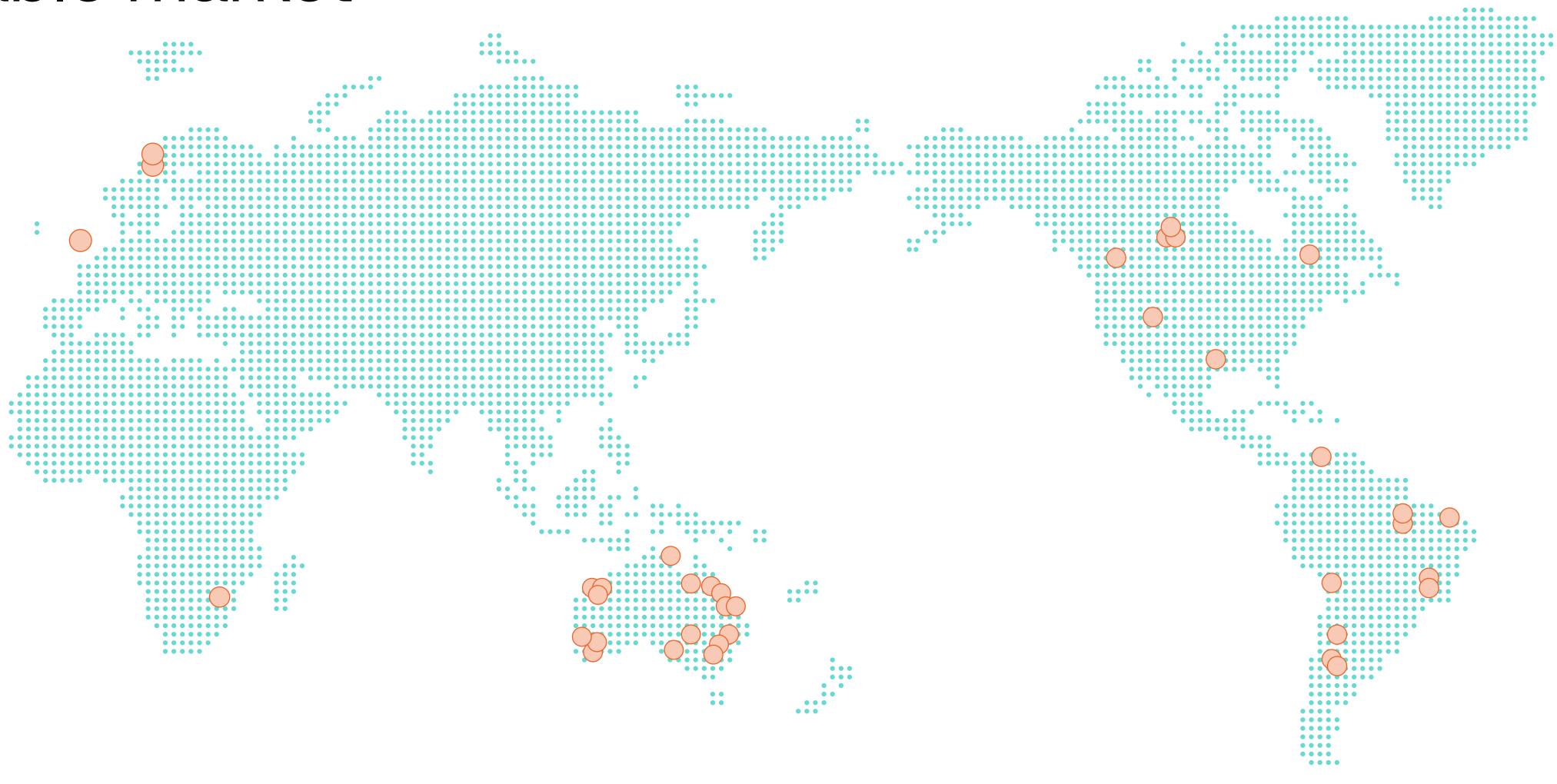
 Hitachi Construction Machinery's significant global footprint expected to accelerate Envirosuite growth and gross margin improvement

- Shares to be acquired at \$0.058
- 29% premium to latest closing price,
 32% premium to 7-day VWAP

- Focus on environmental performance and social license
- A comprehensive site-wide approach to GHG emissions optimisation

 Combined solutions expected to deliver insights into environmental and safety intelligence not previously possible Partnership set to redefine industry best practice in environmental and social responsibility while helping Mining customers achieve their productivity goals

Significantly increase Envirosuite's addressable market



Hitachi Construction Machinery serves 400 customer sites globally



Eric Winsborrow appointed as director of Envirosuite



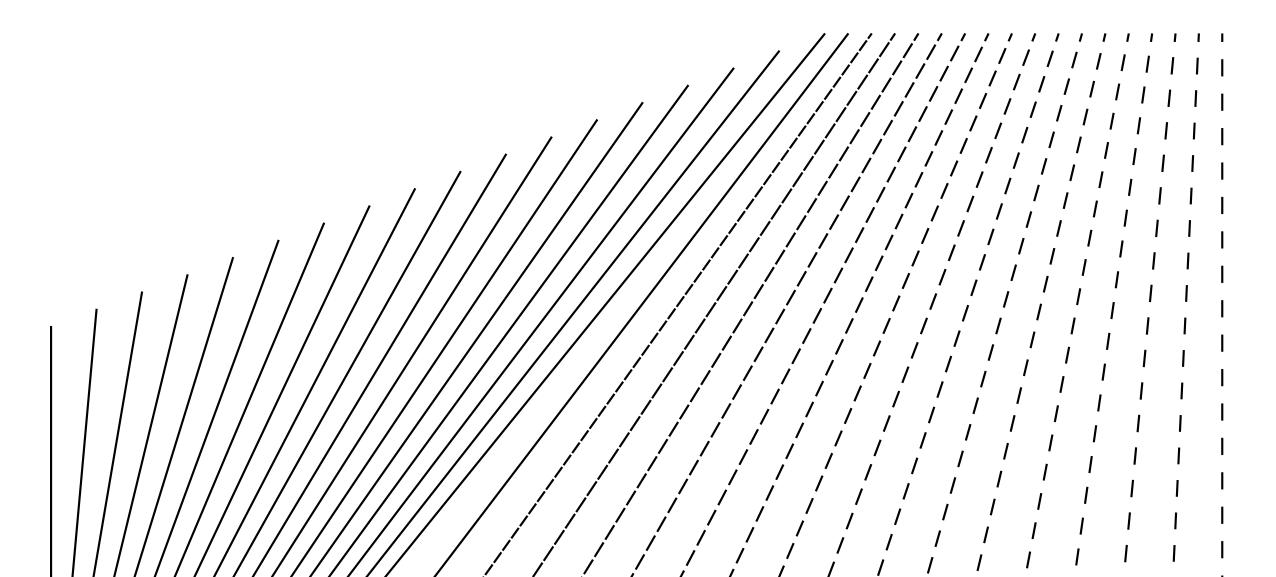
Eric WinsborrowGM New Business Strategy
Hitachi Construction Machinery

- Brings over 30 years' Silicon Valley experience, introducing next generation technology solutions to global markets for Networking, Cyber Security and Industrial IoT
- Currently helps create and execute long-term digital strategy for Hitachi Construction Machinery and group companies, including ecosystem partners, M&A, and new solution introduction and testing
- Served in senior product leadership positions of leading technology companies including Cisco Systems,
 Symantec and McAfee and senior executive positions with several start-ups
- CEO experience in cyber security and industrial IoT technology companies, venture capital investment and independent board member and advisor positions for technology companies

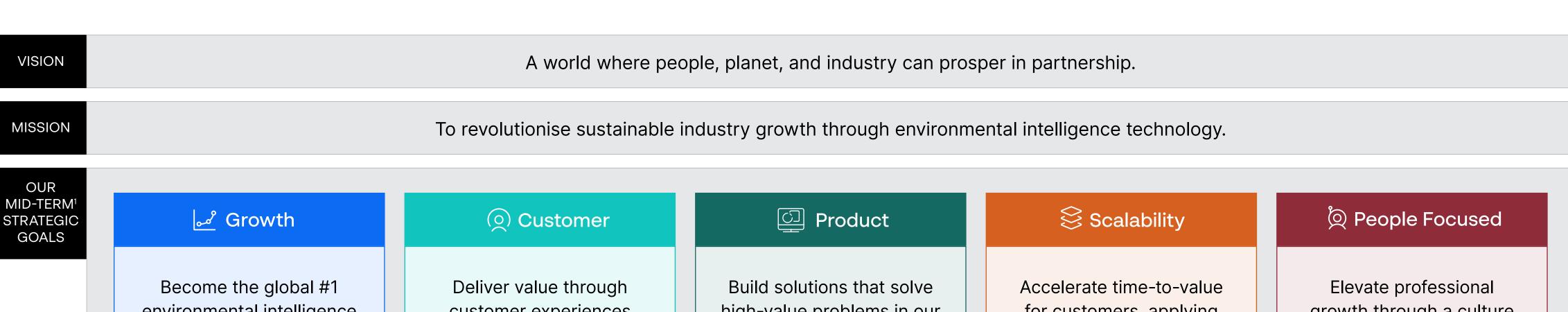
Qualifications:

- Majored in Engineering Physics and Economics at McMaster University in Canada
- MBA in International Business from McMaster University and the Institute for International Studies in Japan





Company strategy



environmental intelligence high-value problems in our customer experiences for customers, applying technology company and that improve retention and core markets, leveraging automation and tools accelerate growth in our our subject matter and leveraging data to engagement. drive continuous margin core markets: Aviation, expertise and leading capabilities around data, Mining, Industrial, Waste improvement. and Wastewater. Al and technology.

Elevate professional growth through a culture of continuous learning and improve diversity in all forms across the company.

1 - Mid-term implies 3-5 years from FY24 17

Definitive industry validation at the highest level

- Accelerates Company strategy, focusing on high value core sectors and executing our Land, Expand and Scale strategy
 - Deepens customer value, solving additional high-value problems in Mining which delivers the highest Average Revenue per Site within the EVS Industrial portfolio
- Funding to help drive product development and go-to-market activity while significantly strengthening the Company's balance sheet
- Hitachi Construction Machinery and Envirosuite strongly aligned on short and long term goals
- Positions Envirosuite to pursue growth in adjacent markets, leveraging both Envirosuite's and Hitachi Construction Machinery's brands and capabilities
- Committed to delivering strong returns to shareholders

