# FY25 H1 Results presentation

Period to 31 December 2024

Smarter Buildings Happier People Healthier World

February 2025



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# Smarter Buildings Happier People Healthier World

To be the world's most trusted building efficiency platform provider.



# WHO WE ARE AND WHY

Leading international building energy management company serving more than 550 sites globally



- Proprietary technology EDGE platform optimises and reduces our customers energy consumption by an average of 21%<sup>2</sup>
- Collect and analyse multiple sources of energy consumption data.
  Unlike others in the market, we go deeper than the BMS

epst global

ENVIRONMENT | PROPERTY | TECHNOLOGY

# BOARD AND KEY MANAGEMENT

## Paul Oneile



Independent Chairman

Paul has over 35 years experience across a variety of industries including roles within ASX listed technology companies. Paul was CEO of Aristocrat Leisure Ltd where he oversaw significant business and cultural change.

# John Balassis



Executive Director & CEO

John has over 25 years in strategy and M&A across a range of industries including infrastructure, transportation and energy.

A former senior executive at KPMG and more recently CEO of an investee entity for a US based energy and resources investment firm, John has operated in both Australia and internationally.

# Victor van Bommel



Independent Non-executive Director

Victor has over 20 years' experience in Investment Banking and Real Estate with a very well-established network amongst world's leading Institutional Investors, Sovereign Wealth Funds and Real Estate companies.

# Elizabeth Aris



Independent Non-executive Director

Elizabeth is a senior technology and telecoms executive with experience across the US, China and Australia.

Elizabeth is a Non-Executive Director for Public and Private Companies in financial services and technology, Chair of the Remuneration and Audit Committees and an Adjunct Professor of University of Technology Sydney.

# Patrick Harsas



Chief Financial Officer

Patrick is a Chartered
Accountant with over 25 years
across a range of industries
including infrastructure and
agriculture with Macquarie
Group, fintech
and environmental services.

Wide ranging experience including IPOs, M&A, PE sales, capital and debt markets.

# CORPORATE SNAPSHOT



**ASX: EPX** 

Share price (24 February 2025)

A\$0.032

Up 45% this financial year

Fully Paid Ordinary Shares<sup>1</sup>

656 million

Options on issue

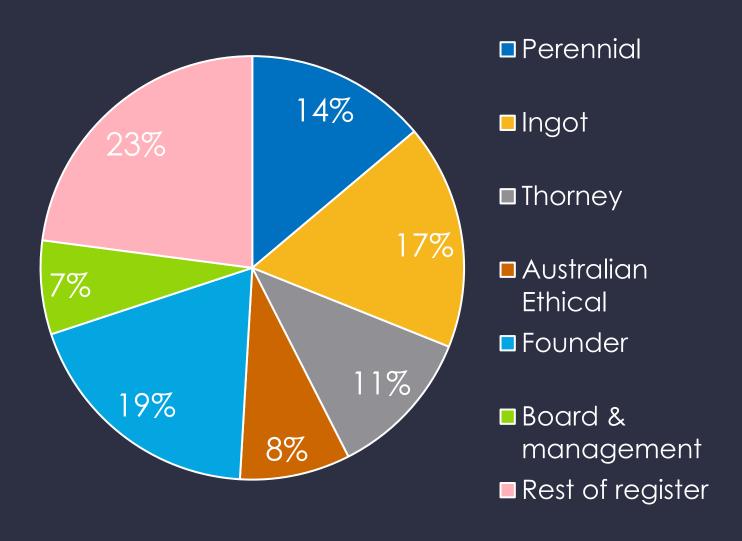
31 million

Undiluted Market Capitalisation

\$21.0 million

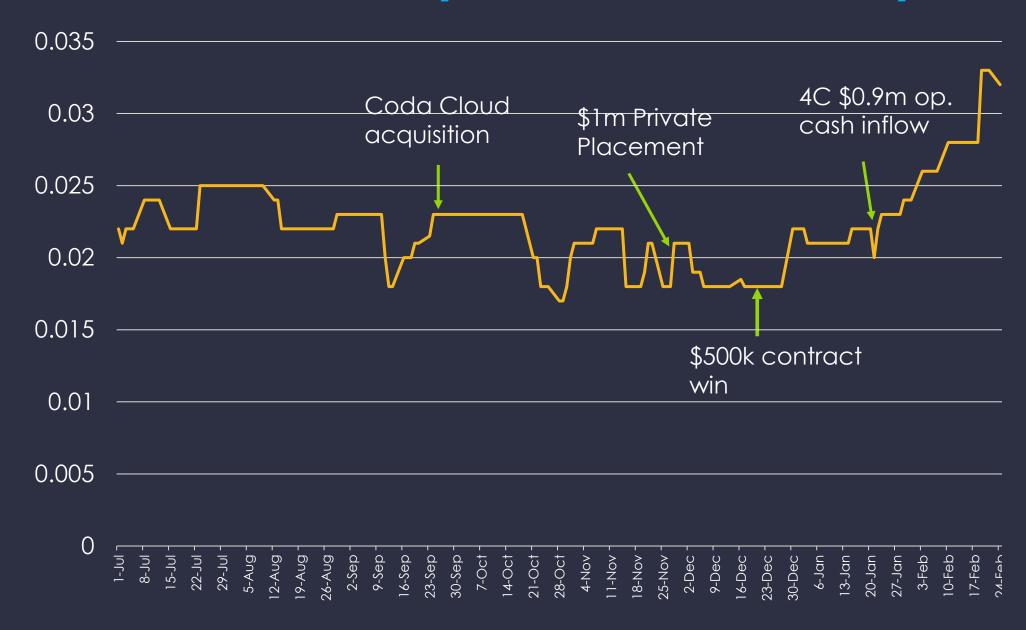
Up 58% this financial year

# **Shareholder Composition**



Strong Institutional Support ~50%<sup>1</sup> with board/ management alignment ~7%<sup>1</sup>

# Share Price 1July 24 to 24 February 25



# H1 FY25 OPERATIONAL HIGHLIGHTS

AT A GLANCE



\$7.4m Statutory Recurring Revenue Up 25% pcp \$14.0m Annual Recurring Revenue<sup>1</sup> Up 15% on pcp \$16.9m Annual Contracted Value<sup>2</sup> Up 16% on pcp

Breakeven
H1 FY25 Underlying EBITDA
Up from (\$0.5m) loss pcp

\$0.9m H1 FY25 Operating cash flow 39% improvement from pcp

90%+
Recurring revenue

Percentage of Recurring Revenue

\$2.0m Cash on hand

31 December 2024

4.5 years
Average client relationships
31 December 2024

2.5x

Coda revenue to acquisition<sup>4</sup>

Revenue to date to acquisition costs

<sup>1.</sup> ARR is the contracted recurring revenue component of subscriptions on an annualised basis.

<sup>2.</sup> ACV is defined as the annualised monthly fees charged under contracts on hand at each period end.

<sup>3.</sup> As at 30 June 2024 for the current portfolio: Hotels 15%; Commercial Office 21%; Retail 17%

<sup>4.</sup> Coda Cloud technology and assets acquired for a revenue multiple of 0.36x 2023 ACV, as per ASX release announced 2 October 2024.

# H1 FY25 DEVELOPMENTS



# CODA TECHNOLOGY ACQUISITION<sup>1</sup>



- October '24 acquisition of assets and technology
- December '24 \$0.5m annual revenue secured (2.5x initial acquisition cost)
- Re-enlivening over 200 sites with a major
   UK transportation plc listed entity
- Good pipeline of opportunities

#### **NEW BUSINESS VERTICAL**



- EDGE Industrial introduced to target industrial asset vertical
- Technology also deployed in UK telecoms sites and assessing broader use cases
- Ability to move into asset control, fault detection and maintenance analytics

#### \$1M PRIVATE PLACEMENT<sup>2</sup>



- EP&T successfully close an institutional investor supported placement
- Will assist in growth plans

# INVESTMENT IN PRODUCT TEAM AND MARKETING FUNCTION



- New EDGE functionality to be released H2 FY25
- Product team expanded
- New Marketing team member joined

#### **OPERATIONAL METRICS**



- ARR per site at \$197k, an increase from \$185k (or 6%) pcp
- Statutory Recurring revenue up 25% pcp, against staff FTE growth of 7.5% (66FTE to 71FTE) pcp
- Cash flow positive half
- Maintainable EBITDA approx.
   breakeven for the first six months, a 90%+ improvement from the pcp

<sup>1.</sup> ASX announcements on 2 October 2024 and 23 December 2024.

<sup>2.</sup> ASX announcement 28 November 2024 and 6 December 2024



# Our Global Impact is also contributing to a better planet ...So far in 2024

Across our sites globally serviced by EDGE Insight/Insight+

Over 300,000

Alerts generated by EDGE identifying energy efficiency opportunities

Over 4,000

Action items identified worth \$20.8m in savings

Over 44,000

tCO2 avoided for our customers (equivalent of planting approx. 2million trees)

# CASE STUDY: Westfield London

**Product: Insight+** 



20%

**Energy Reduction** 



£491k

**Cumulative Savings** 



**Building Type: Shopping Centre – Shepherds Bush** 

Westfield London is a 235,900m<sup>2</sup> building located in West London.

It is the largest shopping centre in Europe

EP&T's Insight+ data analytics solution provides targeted actions for the property management team to minimise the 'performance gap' between design and operation



904 tonnes

Annualised avoided CO<sub>2</sub> emissions



EP&T were engaged with the objective of establishing an independent, 'single source of truth' from which the management team would deliver energy efficiency and cost reductions, which have included:

- Varying the outdoor air supplied based on occupancy within the mall
- Reducing air handling schedules to avoid unnecessary consumption
- Minimising the amount of active cooling required by maximising the times that cool outside air provides free-cooling to the mall
- Matching kitchen extract fan schedules to the kitchens' required airflows & times
- Reducing the mall lighting levels a set time after the retail units have closed

# CASE STUDY: Office

**Product: Insight+** 



22%

**Energy Reduction** 



# \$4.7million

**Annualised Savings** 



5,950tonnes

Annualised avoided CO<sub>2</sub> emissions



#### **Building Type: Offices**

This analysis comprises 42 air-conditioned commercial offices across Europe, Australia and the Middle East covering over 900,000 sqm in net lettable floor area. The analysis comprises office buildings ranging in size from 2,000 to 160,000 sqm.

In all cases, the achieved savings have been greater than the fee to deploy EDGE Insight, as shown:

- Average annual fee = \$1.59 per sqm
- Average annualised saving = \$4.68 per sqm



EP&T works in partnership with offices owners and operators with the common objective of establishing an independent, 'single source of truth' from which the management team would deliver energy efficiency and cost reductions, which have included:

- Implementation of an automatic Ambient Chilled Water Lockout strategy to optimise free-cooling and allow more efficient control of the chillers, particularly in cooler seasons
- Identification of faulty BMS controllers and software programming causing excessive HVAC usage due to simultaneous heating and cooling of unoccupied spaces
- Identification of fan-coil units incorrectly running in heating mode during the cooling season
- Optimisation of setting on lighting sensors
- Data-driven optimisation of HVAC set-points using BMS Analytics module, in turn, minimising heating and cooling clashes between AHUs and FCUs
- Elimination of out-of-hours HVAC and lighting loads

# CASE STUDY: Entertainment Arena

**Product: Insight+** 



15%

**Energy Reduction** 



£266k

**Annualised Savings** 



490 tonnes

Annualised avoided CO<sub>2</sub> emissions



#### **Building Type: Arena**

A100,000m<sup>2</sup> building located in UK/EUR and is in top 10 largest buildings in the world by volume.

The Customer required a tailor-made data analytics solution to enable greater insight and targeted actions to be derived from its legacy Building Energy Management System (BEMS).

EP&T's Insight+ data analytics solution provides targeted actions for the property management team to minimise the 'performance gap' between design and operation.

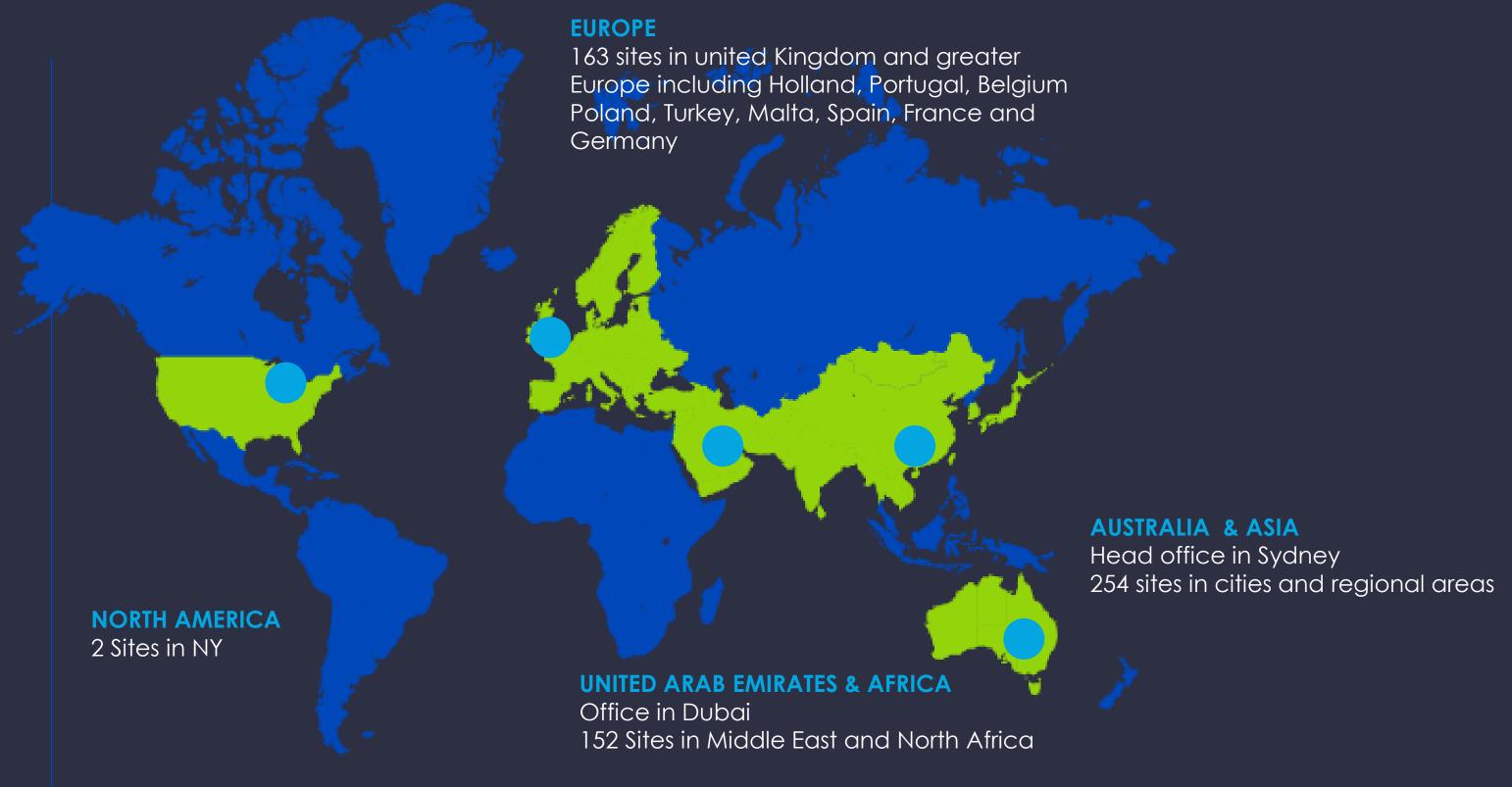


EP&T were engaged with the objective of establishing an independent, 'single source of truth' from which the Management Team could deliver improved energy efficiency and cost reduction strategies. These have included:

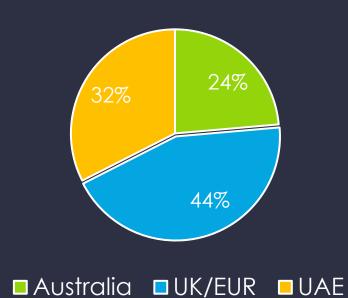
- Optimising the control strategy for Condenser Water Pumps by operating cooling towers more efficiently.
- Amending Primary Heating Pump speed depending on seasonal changes in weather conditions using live data.
- Minimising the requirement to simultaneously heat and cool the arena space by adjusting deadband functionality and ambient lockout strategy.
- Match kitchen extract fan schedules to the kitchens' required airflows and times of operation.
- Supported the site team with LED replacement & motion sensor installation, maximising the ROI of this project.

# CUSTOMER BASE

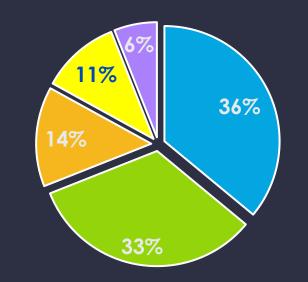
#### 571 SITES SPANNING OVER 25 COUNTRIES IN 5 CONTINENTS



#### Revenue by region



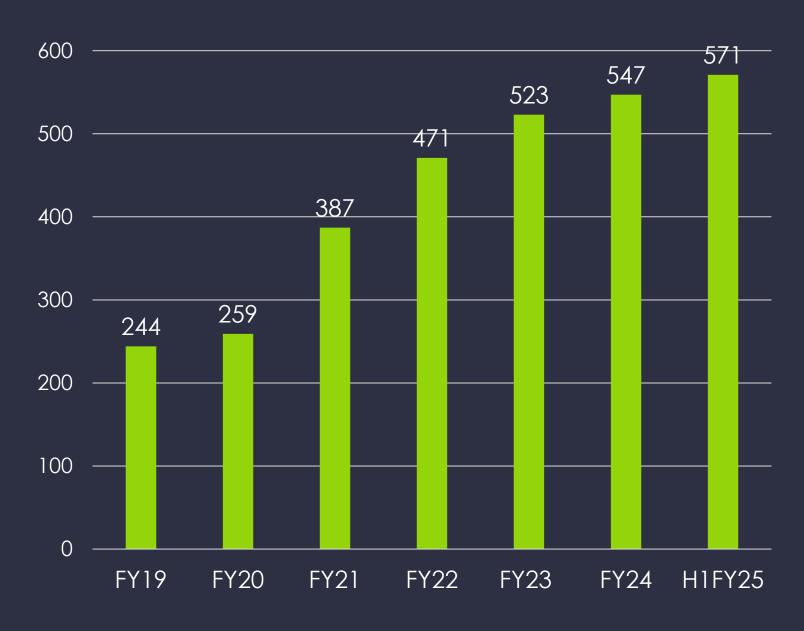
#### Vertical/market split





Site numbers continue to grow, monitoring over 8 million sqm of net lettable area1 and over 1billion kWh annually

#### Contracted Site #s



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# H1 FY25 FINANCIAL RESULTS



# REVENUE AND EBITDA

#### CONTINUED REVENUE GROWTH AND COST DISCIPLINE BENEFITTING EBITDA



Consolidated

# Total revenue up 16% in H1 VS PCP

- Revenue growth of 16% continues the positive trend of recent years
- Ongoing new revenue growth will drive continued improvements in EBITDA

# Underlying EBITDA loss falls 96% in the year

- Underlying EBITDA breakeven position is a \$0.5m turnaround from the pcp and represents a 50% conversion of revenue growth into EBITDA
- Achievements made over the last 24 months to grow revenue while stabilising the cost base
- Continue to focus on new contract wins whilst improving operating efficiencies to streamline and manage costs

	Consolidated			
\$'000	Dec-24	Dec-23	Change	
Revenue	7,539	6,475	16%	
Net Loss After Tax	(1,685)	(1,851)	-9%	
Interest, taxation and depreciation	1,552	1,331	17%	
EBITDA	(133)	(520)	-74%	
Less: Recovery of impaired assets	(83)	(117)	-29%	
Add: Share based payments	6	138	-96%	
Add: Coda acquisition & pre-revenue costs	146	-		
Add: Residual legal costs - past recovery	44	-		
Underlying EBITDA	(20)	(499)	-96%	

# REVENUE

## H1 FY25 TOTAL STATUTORY REVENUE UP 16% PCP – 108% GROWTH SINCE 2021 PCP



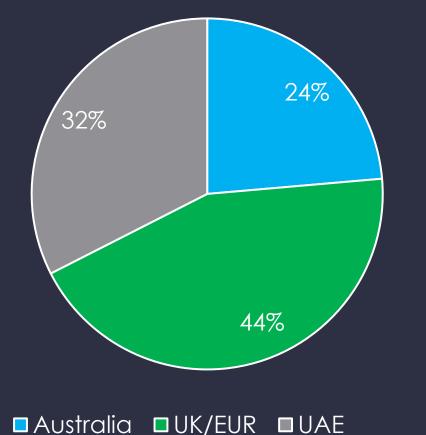
# Total recurring revenue is up 25% against pcp, and 131% over the 3 years

- Total recurring revenue of \$7.4m for the 6 months, a 25% increase from pcp.
- Recurring subscription revenue now consistently over 90% of total revenue.
- Recurring revenue growth since 2021 (IPO) is 131% / CAGR 32%

## Project revenue down on prior period

- Project revenue is non-recurring and relates predominantly to meter installations not connected to the ongoing service
- Project revenue will fluctuate and is not an integral or marketed product offering

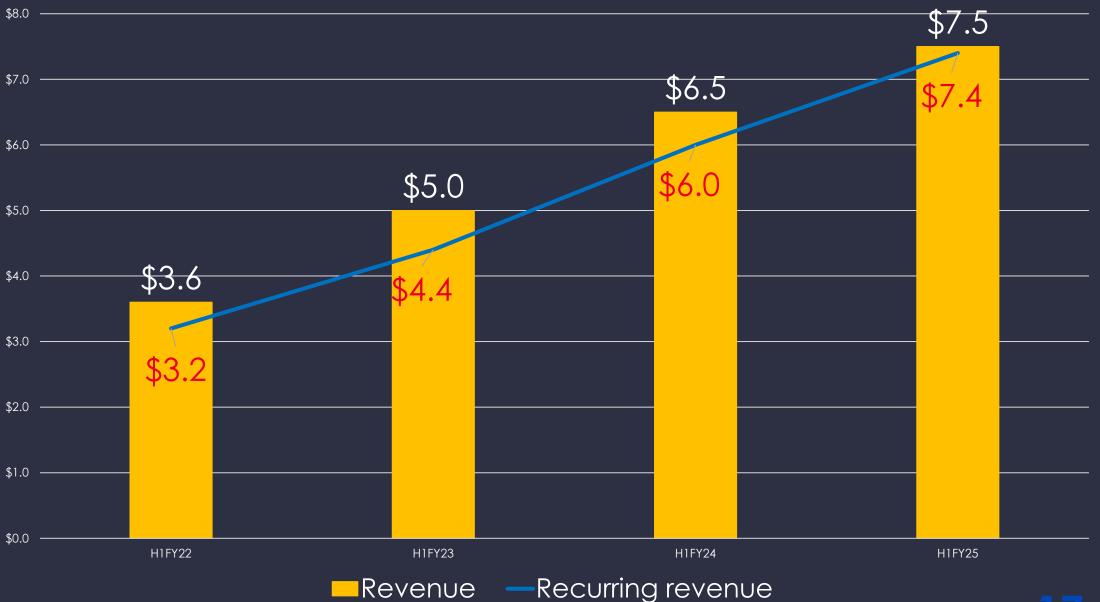
#### Revenue by region



#### Consolidated

\$'000	Dec-24	Dec-23	Change
Recurring revenue	7,427	5,955	25%
Projects revenue	112	520	-78%
Total Revenue	7,539	6,475	16%
Recurring subscription revenue %	99%	92%	

#### Total and Recurring Revenue - 6 months (\$m)



# EXPENDITURE

# H1FY25 NET OPERATING EXPENSES up 9% AS RECURRING REVENUE GREW 25% pcp



# Net operating expenses \$7.8m (pcp: \$7.1m)

- 71FTE (from 66 pcp), a growth of 7.5% compared to a 25% increase in recurring revenue and is aligned to growth areas
- Executive team STI of \$0.3m is first since 2022 restructure. \$0.2m will be paid in shares to better align executives to performance of the business
- Investment in a product team and marketing function
- Acquisition costs for Coda (\$0.1m) included
- Legal costs to prosecute a Dubai customer for non-payment (\$0.1m)

#### Other items

Depreciation and amortisation is up 17%. This is a function of the growing revenue generating asset base, being the installed hardware on customer sites.

#### Consolidated

\$'000	Dec-24	Dec-23	Change
Raw Material and Consumables	(314)	(481)	-35%
Employee benefits and expenses	(5,465)	(4,872)	12%
Other Expenses	(2,374)	(1,794)	32%
Total Operating Expenses	(8,153)	(7,147)	14%
Other income cost recoveries	398	35	
Net Operating Expenses	(7,755)	(7,112)	9%
Finance Costs	(76)	(84)	-10%
Depreciation and amortisation	(1,398)	(1,192)	17%
Reversal impairment of assets	83	117	-29%
Total Expenses	(9,544)	(8,306)	15%
Total (net of other income cost recoveries)	(9,146)	(8,271)	11%

# CASH FLOW

#### H1FY25 OPERATING CASH FLOW CONTINUES – FREE CASH FLOWS GENERATED



# Operating cash inflow highlights business transformation and financial management.

- \$3.5m turnaround in operating cash inflow over 2-year pcp. This exceeds the \$2.5m increase in revenue and therefore highlights:
  - Control over operational spend; and
  - Improved customer collections.

# Receipts from customers \$9.4m - up 19% (\$7.9m)

 Cash collections grew ahead of revenue (up 16%) reflection better cash collections procedures

# Payments to suppliers \$8.6m – up 13% (\$7.6m)

 New SAGE finance system and better operating procedures has created better management and alignment of cash inflows with outflows

#### Other cash flow items

 EPX via a Placement to Institutional investors, raised \$1.0m in new equity in December 2024

#### Consolidated

\$'000	Dec-24	Dec-23	Change
Receipts from customers	9,381	7,915	19%
Payments to suppliers	(8,631)	(7,634)	13%
Other	116	341	-66%
Net cash inflow from operating	866	622	39%
Cash flow from investing	(823)	(598)	38%
Net cash flow from financing	557	(529)	-205%
Change in cash in period	600	(505)	-219%
Cash	1,996	713	180%

# Operating cash flow - 6 months (\$m)



# TRANSFORMATION DELIVERING RESULTS



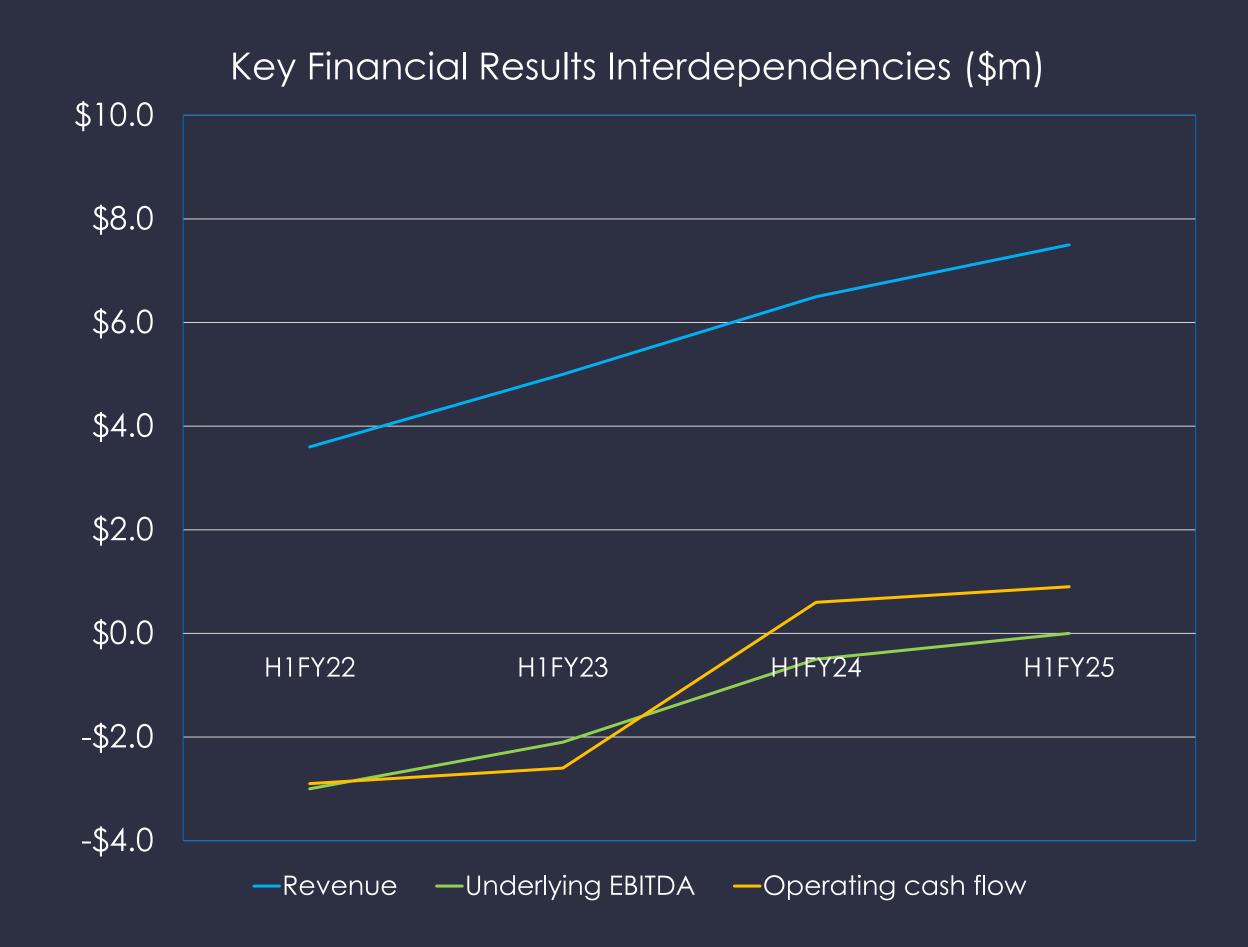


# Ability to deliver revenue growth and earnings

- Since 2021, half year revenue has risen from \$3.9m to \$7.5m for H1FY25.
- EBITDA has improved \$3.0m in this time, being a 77% revenue conversion rate

# Ability to generate cash

- Over the same period operating cash flows have improved \$3.8m.
- This represents a 100% conversion rate.



# EFFICIENCY METRICS BEING MAINTAINED



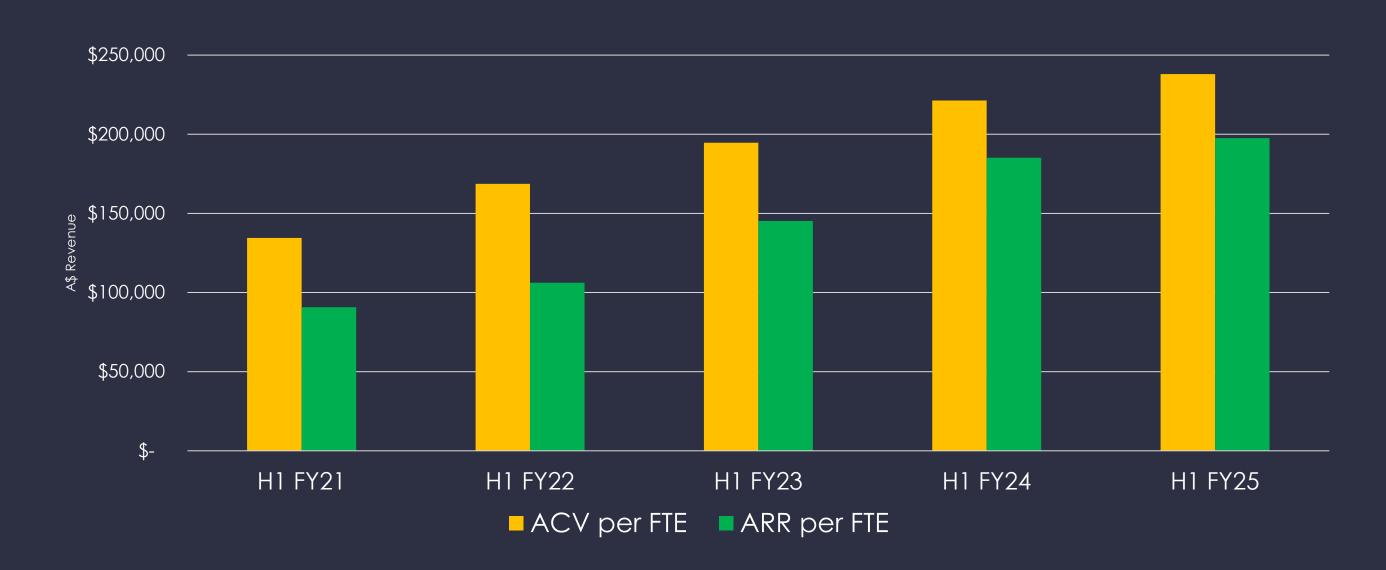
#### OPERATIONAL EFFICIENCY MEASURES IMPROVED FROM THE PRIOR CORRESPONDING PERIOD

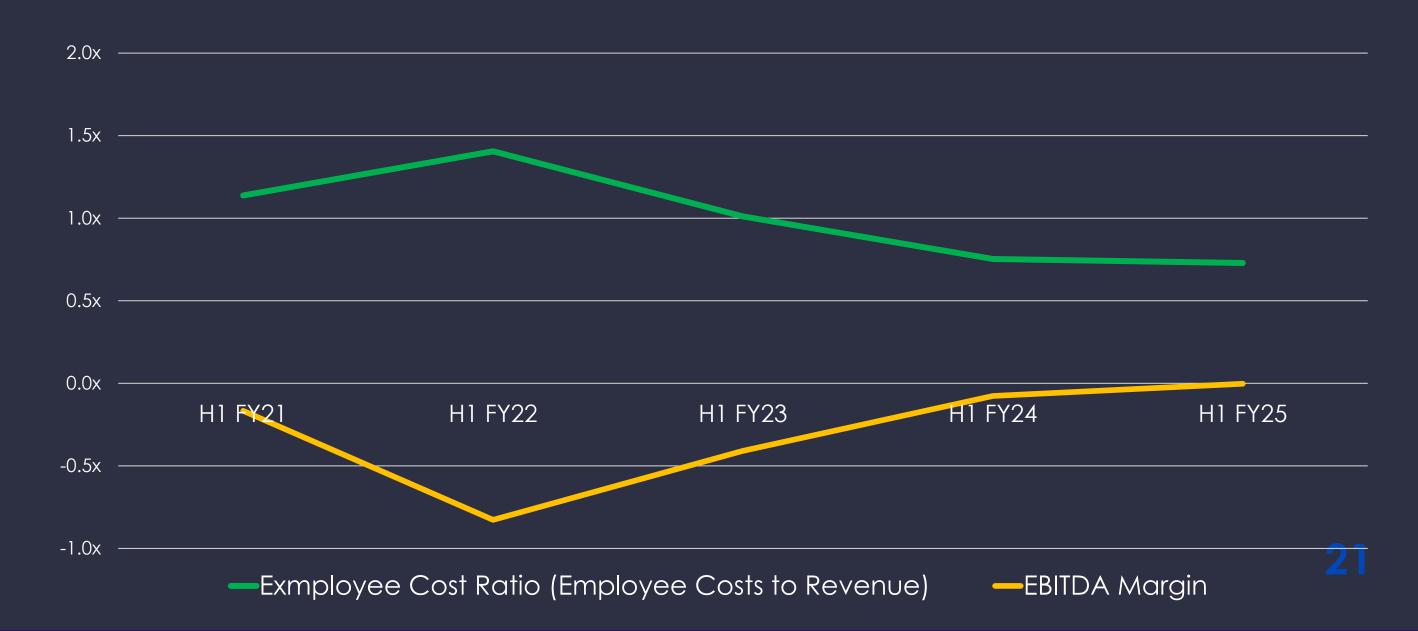
# Sales efficiency

- ACV per FTE improved in HY1 FY 25 to \$238k/fte (from \$221k/FTE in H1 FY24)
- ARR per FTE also improved , increasing to approx. \$197k/fte
   (from \$185k/fte in H1 FY24)
- New hires focused on new ACV to drive recurring revenue (ARR)

# **Operational Productivity**

- Employee Cost ratio (Employee Costs/Statutory Revenue) for the Half Year improved to 0.7x (HY1 FY25) compared to 0.8x (HY1 FY24)
- EBITDA Margin also keeps improving to be approx. Breakeven for HY FY25.





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# Outlook



# OUTLOOK FOR H2 REMAINS POSITIVE



#### **PROPRIETARY TECHNOLOGY**



- Remains relevant with new ACV wins also through tender wins (UAE and UK)
- Addition of the Coda proprietary technology via acquisition provides a broader product offering into asset control, fault detection and maintenance analytics

# **EDGE BUILDING EFFICIENCY**



# **PLATFORM**

- A data as a service platform incorporating BMS, metering and IoT energy data from 5.6 billion+ points pa
- Introduction of new Industrial vertical to add to sales pipeline opportunities
- Functionality improvements continue

#### **PROVEN ENERGY SAVINGS & SUSTAINABILITY**



- Historical portfolio average of 21%<sup>1</sup> energy savings, and annual reduction of Co2 emissions continues
- New accreditations in UAE and UK provides further support to EPX's sustainability credentials

#### GLOBAL BLUE-CHIP **CLIENTS**



- 570+ sites in over 25 countries allows EPX to provide a global portfolio solution
- Churn being maintained at less than 3%
- Continued build out of existing customer base

#### MACRO ENVIRONMENT STRONGLY **SUPPORTS EP&T CAPABILITY**



- High electricity costs, carbon emission reduction, sustainability focus with Paris Accord, NABERS, GRESB and ESG needs continuing
- Data accuracy to allow for auditable ESG reporting is emerging

#### **IMPROVING FINANCIALS AND OPERATIONAL DISCIPLINE ACHIEVED**



- Recurring revenue up 25% on pcp
- Operating cash flow positive continuing
- Underlying EBITDA a key forward focus area
- M&A opportunities continue to emerge

# SUMMARY



- Proven energy saving technology proprietary technology operating in multiple sectors of commercial real estate continuing to deliver historic portfolio average of 21% pa energy savings.
- Continued growth with our clients EP&T's clients include leading blue-chip companies and global real estate brands we will go with them
- Market tailwinds support EP&T's core strength proven energy savings and Co2 reduction based on operational data analytics EP&T takes a holistic view of the full building equipment ecosystem to give deeper insights and verifiable data to drive and implement operational improvements and efficiencies.
- Sales and marketing initiatives strong pipeline as a result of improved sales and growing market awareness of EP&T's proven results and ROI to the client
- Operating performance metrics continue to strengthen

Strong recurring revenues – ~94% recurring – average remaining tenure of >4 years

H1 FY25

Operating cash flow

95% turnaround

\$0.9m for six-month period

H1FY25

Statutory recurring revenue

growth 25%

To \$7.4m for six-month period

H1FY25

Underlying EBITDA

Breakeven

~ 96% improvement

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