

A person is seen from the side, looking out of a vehicle window. The view outside shows a sunset over a mountain range. The sun is low on the horizon, casting a warm glow. The mountains are silhouetted against the bright sky. The overall mood is serene and expansive.

FY25 half year results

SOCO CORPORATION LTD (ASX:SOC)

1H FY25 RESULTS OVERVIEW
28 FEBRUARY 2025

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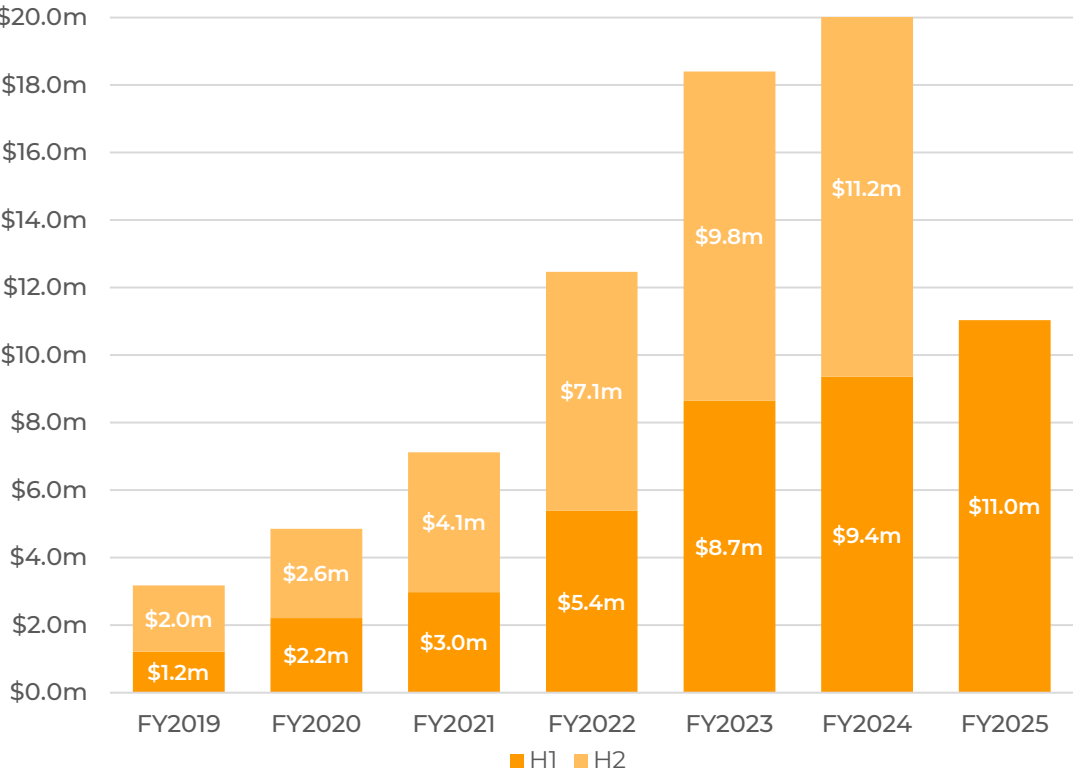
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Comparison with
previous corresponding period
(1H25 vs. 1H24)



Revenue

▲ \$11.0m

+17.8% growth over
PCP² of \$9.4m

Operating EBITDA¹

▲ \$0.65m

vs PCP² of \$0.12m

Operating EBIT³

▲ \$0.16m

vs PCP² of \$(0.12)m

NPATA⁴

▲ \$0.09m

vs PCP² of \$(0.798)m

1. Operating EBITDA is Operating EBIT before depreciation and amortization.
2. PCP is prior corresponding period
3. Operating EBIT is net profit/(loss) before interest, acquisition costs, public company cost, share-based remuneration, and taxes.
4. NPATA is net profit/(loss) after tax and before the tax-effected amortisation of acquired intangibles.

1H25 in summary

- ✓ Consolidated revenue of \$11.0m, up 17.8% on 1H24 (pcp) including \$5.1m contribution from Axsym
- ✓ 1H25 revenue marginally down on 2H24 by 1.4%
- ✓ Operating EBITDA of \$0.6m, up \$0.5m on pcp
- ✓ NPATA of \$0.09m compared to NPATA loss of \$0.79m in pcp
- ✓ Net loss after tax of \$0.15m compared with loss of \$0.87m in pcp
- ✓ Positive cash conversion of \$0.2m despite soft profit result
- ✓ Net cash on hand of \$1.6m, with available undrawn facility of \$2.4m
- ✓ The first half has been impacted by slowing demand from Federal Government clients
- ✓ Axsym operations and management systems fully integrated into the Group and delivering synergies



Sebastian Rizzo, CEO

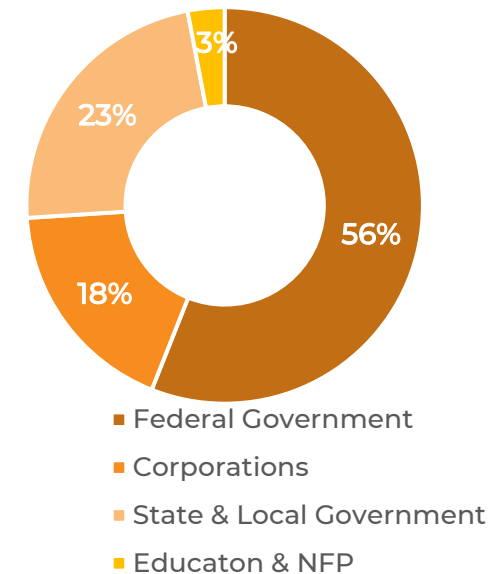
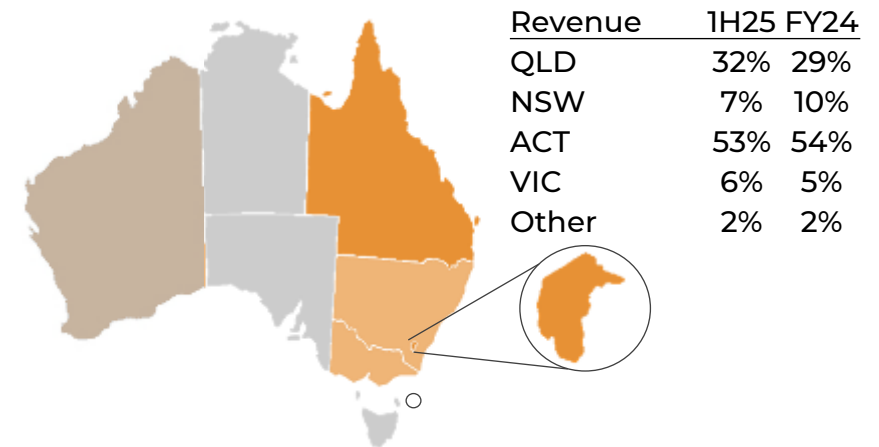
"Profitability and diversified revenue remains a focus"

Sebastian Rizzo, Founder and CEO

RESULTS OVERVIEW - OPERATIONS

We serve a
client pool
spanning different sectors and regions

- ✓ **Strong client retention** with 81 existing clients delivering 86% of 1H25 revenue
- ✓ **27 new clients** delivered 14% of 1H25 revenue. These span State and Australian Government organisations, NFP and Corporates including in identified growth markets of NSW, VIC and WA
 - ✓ 3 new Federal government clients
 - ✓ 1 new State government client
- ✓ **75% of top 20 clients** from FY24 continued to engage SOCO in 1H25
- ✓ Strengthened SOCO's federal government presence including additional panel access and Defence Industry Security Program membership.
- ✓ Bolstered business development activities with collaborative joint engagements across the Group.



A woman wearing a light brown hijab and a white lace-trimmed top is smiling at the camera. She is in an office setting with desks, computers, and other people in the background. The text "We're on a mission." is overlaid in the top right corner.

We're on a mission.

An orange curved arrow points from the bottom left towards the woman's right shoulder.

Zehra. Sydney Consulting Team.

soco.

Overview of who we are and what we do

SOCO (ASX:SOC) is one of Australia's leading IT consultancies – putting people at the very centre of what we do.

- ✓ Our consulting teams **solve business problems by applying and modernising IT systems to improve business processes**
- ✓ Projects – consulting services to configure, deliver and support **enterprise-grade software solutions**
- ✓ Augmentation - **support our clients by boosting their personnel on a temporary basis**
- ✓ Our services are **specialised** - a **high barrier to entry**, our forte includes government sectors, for example departments such as **Defence** that require security clearances. Our wide client spectrum covers **education, transport, utilities, financial, manufacturing** and the **resource sector**
- ✓ **National team ~100 across Australia**



ABOUT SOCO – OUR CLIENTS

Who we serve

our growing client base



We deliver the
digital transformation
promise for our clients



**DOCUMENT
MANAGEMENT
AND COMMS**
Collaboration &
communication

Improve productivity
and employee
satisfaction whilst
maintaining security
and data integrity.



**BUSINESS
APPLICATIONS**
Integrated and
purpose-built

From sales and
marketing, through
customer service to
business optimisation
and business process
automation.



**ENTERPRISE
RESOURCE
PLANNING**
Accounting and
management of
inventory/services

Performance, and
actionable insights –
locally and across legal
jurisdictions.



**DATA AND
ANALYTICS**
Enabling data-
driven decisions

Data is a precious
commodity, and
unlocking its value can
deliver insights, actions,
and organisational
agility & advantage.



**INFORMATION
SECURITY & AI**
Secure intelligent
operations

Harnessing the power
of Microsoft's AI and
cyber tools to drive
innovation, enhance
security, and foster
intelligent operations.



**SERVICE
MANAGEMENT**
Automated service
delivery

Enabling streamlined
processes, enhanced
productivity, and data-
driven decision-making
– within and across
service domains.



**CLIENT INNOVATION
AND ADVISORY**

Trusted advisor:
Technology-agnostic
strategy, planning, and
guidance

Identifying, developing, and
prioritising strategic initiatives
and innovative approaches that
enhance operational efficiency,
stakeholder engagement, and
service delivery - in both public
and commercial sectors.

Financial Performance.



Luke.
Consultant
Business Applications
Melbourne.

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FINANCIAL PERFORMANCE

Half year FY25

financial results

- ✓ Revenue increased \$1.66m or 17.8% versus pcg
- ✓ Operating EBITDA² of \$648k, up 422% from pcg of \$124k
- ✓ NPATA profit of \$91k versus loss of \$793k in 1H24
- ✓ Q2 trading conditions led to softer than expected sales with resultant lower staff utilisation levels directly impacting Operating EBITDA² margin during the period
- ✓ Amortisation of acquired intangibles represents 6 months in 1H25 versus 2 months in 1H24
- ✓ No acquisition costs in 1H25 versus costs of \$0.54m in 1H24

Financial Summary	1H25 (\$'000's)	1H24 (\$'000's)	Change
Revenue⁴	11,035	9,371	17.8%
Operating EBITDA²	648	124	422.6%
Depreciation	(166)	(130)	-27.7%
Amortisation of acquired intangibles	(323)	(111)	-191.0%
Operating EBIT¹	159	(117)	236.1%
Net interest	(59)	(19)	-208.4%
Net profit/(loss) before income tax and significant items	100	(136)	173.1%
<i>Significant items:</i>			
Acquisition costs	-	(542)	-
Public company cost	(270)	(220)	-
Share-based remuneration	(20)	(85)	-
Net loss before income tax expense	(190)	(983)	80.7%
Income tax benefit	39	107	-63.2%
Net loss after income tax expense	(151)	(876)	82.8%
NPATA³	91	(793)	111.5%
Operating EBITDA - % of Revenue	5.9%	1.3%	

1. Operating EBIT is net profit/(loss) before interest, acquisition costs, public company cost, share-based remuneration, and taxes
2. Operating EBITDA is Operating EBIT before depreciation and amortization.
3. NPATA is net profit/(loss) after tax and before the amortisation of acquired intangibles..
4. 1H24 revenue restated with no impact on profit due to change in accounting policy to recognise licensing revenue as 'Agent' instead of as 'Principal'.

Consolidated balance sheet

- ✔ Zero bank debt and with cash on hand of \$1.6m
- ✔ Trade working capital¹ circa 1% of annualised revenue
- ✔ Decrease in intangibles represents the amortisation of acquired intangibles from the acquisition of AxSYM Technology in November 2023
- ✔ Provisions represent accrued employee entitlements (annual leave and long service leave)
- ✔ Contingent consideration is measured at fair value using present value techniques by discounting the probability-weighted estimated cashflows

Balance Sheet	31 Dec 2024 (\$'000's)	30 Jun 2024 (\$'000's)
Cash and cash equivalent	1,591	2,310
Trade and other receivables	2,326	2,984
Other assets	367	226
Property, plant and equipment	268	187
Right-of-use assets	840	966
Intangibles	8,280	8,505
Total Assets	13,672	15,178
Trade and other payables	2,107	2,500
Contract liabilities	374	596
Borrowings	-	417
Lease liabilities	890	998
Income tax liability	165	75
Deferred tax liability	24	284
Contingent consideration	760	733
Provisions	1,138	1,230
Total Liabilities	5,458	6,833
Net Assets	8,214	8,345
Working capital	690	1,072
Trade working capital (TWC) ¹	212	114

FINANCIAL PERFORMANCE

Reliable cash flow

- ✓ Positive cash conversion despite soft profit result
- ✓ Net cash on hand of \$1.6m (no bank debt) versus \$1.9m at 30 June 2024
- ✓ Minimal capex \approx 1% of revenue, primarily for partial refresh of tool of trade laptops and AV equipment
- ✓ Undrawn debt facility of \$2.4m at half-year with NAB. The available facility amortises at \$83k per month regardless of usage
- ✓ Borrowing repaid represents full repayment of 30 June 2024 loan balance
- ✓ No dividend determined in respect of 1H24

Cash Flow	1H25 (\$'000's)	1H24 (\$'000's)
Receipts from customers	12,573	11,377
Payments to suppliers/employees	(12,373)	(10,582)
OCFBIT, acquisition costs¹	200	795
Acquisition costs	-	(154)
Net interest received/(paid)	(32)	(19)
Income taxes paid	(193)	(342)
Operating cash flow	(25)	280
Capital expenditure	(122)	(13)
Purchase of intangibles	(35)	-
Purchase of subsidiary	-	(3,316)
Net security deposit released/(paid)	(11)	5
Investing cash flow	(168)	(3,324)
Proceeds from issue of shares	-	32
Share issue costs (to equity)	(1)	(14)
Borrowings repaid	(417)	-
Dividends paid	-	(636)
Repayment of lease liabilities	(108)	(79)
Financing cash flow	(526)	(697)
Net cash flow	(719)	(3,741)
Cash conversion²	31%	>100%

Outlook

Forecast full year FY2025
revenue to be in the range
of \$22m and \$24m



Kaja. Brisbane Consulting Team.

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COMPANY OUTLOOK

The outlook for FY25 and beyond



- ✔ Based on current in-flight project and contract pipelines, management forecast full year FY2025 revenue to be in the range of \$22m and \$24m.
- ✔ The upcoming election is expected to see more challenging demand conditions during 2H25 than originally anticipated.
- ✔ The Company is also making good progress to diversify its client base with 21 of the 27 new clients signed in 1H25 being non-government corporations.
- ✔ Whilst no dividend has been declared in respect of 1H25, Company policy remains to pay out approximately 40%-60% of SOCO's statutory profit after tax as a dividend, subject to Board approval.

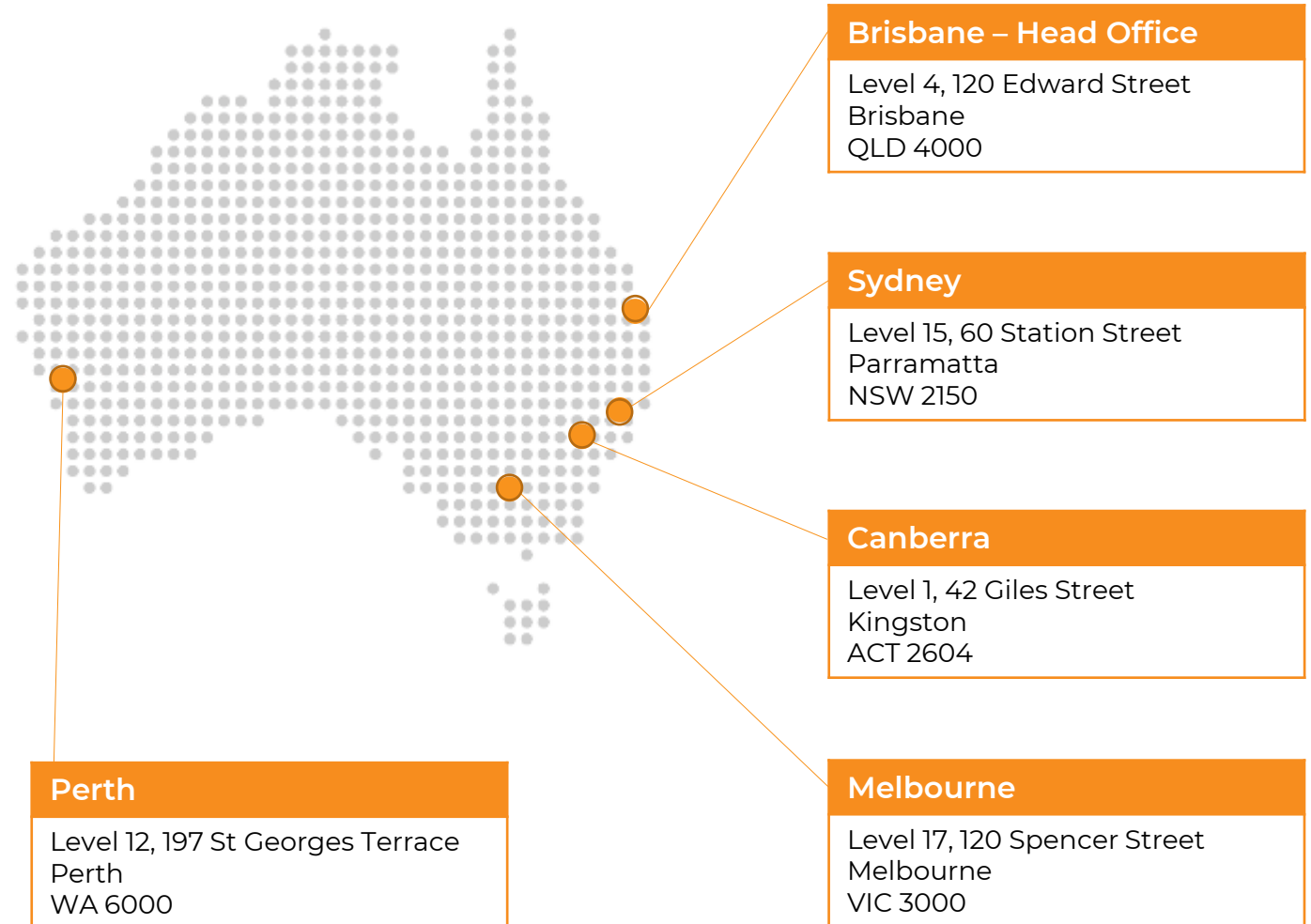
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A man with short brown hair, wearing a white button-down shirt and dark jeans, is sitting on a blue tufted sofa. He is smiling at the camera. A silver laptop is open on a small round wooden table in front of him. An orange arrow points from the text 'Jack. Modern Workplace Consultant.' to the man. The background features a large green plant wall and a glass door leading to another room.

Jack. Modern Workplace
Consultant.

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Let's talk about your big ideas.
Call 1300 364 833
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