

Webinar Presentation: Diagnostics Deep Dive

Microba Life Sciences Limited (ASX: MAP) ("Microba" or the "Company"), a company at the forefront of microbiome diagnostics & therapeutics, is pleased to release the presentations for the Webinar, 'Diagnostics Deep Dive' to be held at 11am AEDT / 10am AEST today, Thursday 20 March 2025 via Zoom (details below)

The Presentation is provided in two parts:

- Part A: Diagnostics Opportunity, Products and Growth Strategy (Attached to this announcement)
- Part B: Diagnostics Growth & Metrics (Released separately)

Registration:

Investors and interested parties can pre-register for the webinar via the following link:

https://us02web.zoom.us/webinar/register/WN cCE7UNnHQbu8KQsz2WgwLA

A recording will be made available on the company's website following the webinar.

Further webinars will be scheduled in the coming months, covering other important aspects of Microba's business

This announcement has been authorised for release by the Board of Directors.

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Investor / Media Relations investor@microba.com https://ir.microba.com/welcome

About Microba Life Sciences Limited

Microba Life Sciences is a company at the forefront of microbiome diagnostics & therapeutics and are on a mission to improve human health. With world-leading technology for measuring the human gut microbiome, Microba is driving the discovery and development of novel therapeutics for major chronic diseases and delivering gut microbiome testing services globally to researchers, clinicians, and consumers. Through partnerships with leading organisations, Microba is powering the discovery of new relationships between the microbiome, health and disease for the development of new health solutions. For more information visit www.microba.com



MICROBA

At the forefront of microbiome diagnostics & therapeutics

Diagnostics Deep Dive

ASX: MAP 20 MARCH 2025

Authorised for release by the Board of Directors

Disclaimer



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Presenters



Luke ReidChief Executive Officer



Eric DavisChief Growth Officer



Chris SaadChief Product Officer



Lutz KrauseChief Scientific Officer

Today's deep dive agenda

Topic	Presenter
Executive Summary	Dr. Luke Reid, CEO
The Microbiome Opportunity	Dr. Luke Reid, CEO
Why Microba?	Dr. Luke Reid, CEO
Our Diagnostics Strategy	Dr. Luke Reid, CEO
Problem	Mr Chris Saad, CPO
Solution	Mr Eric Davis, CGO
Market	Assoc. Prof. Lutz Krause, CSO
Product Deep Dive	
Growth Deep Dive	
Evidence Deep Dive	
Our Traction	Dr. Luke Reid, CEO
Doubling down on the \$25B opportunity	Dr. Luke Reid, CEO
Summary	Dr. Luke Reid, CEO
Q&A	Mr John Polinelli, Head of IR to moderate

Key Take Home Messages

- The market for this new diagnostic category of microbiome testing is potentially worth more than \$100B
- Our focus today is patients with unresolved GI disease, a \$25B market opportunity
- 2 world leading products addressing these patients MetaPanel & MetaXplore
- A world class product engine continuously improving products and shipping value one facet at a time
- Scalable growth engine with multiple channels and tactics, and a staged approach to customers & regions
- Partnerships with two of the world's largest medical diagnostic co's Sonic Healthcare & SYNLAB
- All driving to a north star metric of 1 million tests
- Accelerating traction in our first two markets Australia & United Kingdom, USA to follow
- Doubling down by focusing on the products designed for scale replacing old product lines

SECTION 1

The Microbiome Opportunity

The next frontier in precision healthcare

Chronic diseases remain difficult to diagnose, treat, manage and cure













Autoimmune

e Allergy

Chronic diseases collectively represent over 90% of healthcare spend in the US.



US\$4 Trillion

Ninety percent of the nation's US\$4.5 trillion in annual health care expenditures are for people with chronic and mental health conditions*



Gastrointestinal



Mental



Cardiovascular



Cancer

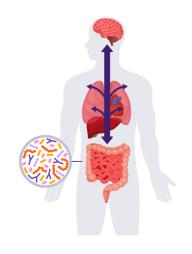


Autoimmune



Allergy

The gut microbiome is implicated in all of these conditions.



21,000+

Research publications demonstrate a clear link between chronic diseases and the gut microbiome*



Gastrointestinal



Mental



Cardiovascular



Cancer



Autoimmune

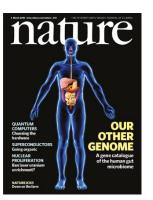


Allergy

Changing the gut microbiome can treat chronic disease.









150+

Global clinical studies demonstrate that microbiome modulation can influence disease outcomes and clinical symptoms*







Mental



Cardiovascular



Cancer



Autoimmune



Allergy

Combating chronic disease through microbiome diagnostics and therapeutics

\$1.4 trillion healthcare disruption opportunity





Management estimate based on desktop study of the total number of patients across the top 10 chronic diseases impacted by the microbiome, across the United States, United Kingdom, Australia, France, Germany, Spain & Italy. Conservative diagnostic and therapeutic pricing in USD applied based on existing predicates.

"Our partnership with Microba exemplifies our commitment to invest in cutting edge developments in laboratory medicine. We see microbiome testing becoming a key part of pathology over coming years and are excited about the potential of this partnership and the opportunities that Microba's technology will provide for Sonic's global operations, our referring clinicians and our patients."

Dr Colin Goldschmidt – CEO, Sonic Healthcare



SECTION 2

Why Microba?

The world's leading clinical Microbiome company

Microba is the world's leading *clinical*Microbiome company - proven science & real patient outcomes



Deep bench of world-class leaders



Clear, global & ambitious vision



Family of mutually-reinforcing businesses



Proprietary technology powered flywheels



Impact and growth-oriented cultural values

MICROBA

Founded and operated by deep bench of world-class leaders



Prof. Gene Tyson Co-Founder



Dr Luke Reid Chief Executive Officer



Mr James Heath Chief Financial Officer



Prof Trent Munro SVP Therapeutics



Dr Nicola Angel Laboratory Director



Dr David Wood Chief Technology Officer



Eric Davis Chief Growth Officer



Prof. Phil Hugenholtz Co-Founder



Mr Chris Saad Chief Product Officer



Mr Drew Webb Chief Marketing Officer



Assoc. Prof. Lutz Krause Chief Scientific Officer



Mr Simon Mangan UK Managing Director



Mr Alaster Stockwell-Jones **UK Commercial Director**

























Clear, global and ambitious vision



Broad-based acceptance

The microbiome is recognised by healthcare professionals and patients as critical to health and disease management.



Regular testing is commonplace

High quality and clinically useful microbiome testing is performed regularly – initiated both by patients and clinicians.



Usage of approved therapeutics is routine

Microbiome therapeutics are approved and in routine use for both maintenance and the treatment of multiple chronic diseases.



Millions of patients living healthier lives

Microbiome diagnostics and therapeutics have materially improved millions of patient lives – driving yet further awareness and adoption.

Family of mutually-reinforcing businesses

Diagnostics

Clinical microbiome diagnostics

Multiple tests.

GASTROINTESTINAL PATHOGEN TEST

MetaPanel[™]

GASTROINTESTINAL DISORDERS TEST

MetaXplore[™]

2 channels to market.

PARTNER CHANNEL



We work with world leading diagnostic companies to educate the market, drive awareness and support access to our diagnostic tests. DIRECT TO PRACTITIONER CHANNEL

MICROBA® invivo

We have world-class clinical marketing, education, and sales teams who drive adoption of our diagnostic tests.

Registered clinical diagnostic products. Clinician referral required.

Supplements

Efficacious microbiome supplements

Clinically formulated, evidence-based portfolio

IN-HOUSE **FORMULATIONS** invivo

DISTRUTED **FORMULATIONS**



2 channels to market.

DISTRIBUTOR CHANNEL



We work with distributors who supply clinicians and patients with access to clinical formulated products provided under referral.

DIRECT TO PRACTITIONER CHANNEL

invivo

We have world-class marketing, education, and sales teams who drive adoption of our clinically formulated products.

Healthcare professional only products. Clinician referral required.

Therapeutics

Precision microbiome therapeutics

Data driven therapeutic development platform.

ADVANCED AI/ML APPROACH UNDERPINNED BY WORLD LEADING **TECHNOLOGY**

NOVEL PIPELINE - POTENT, ORAL DELIVERY, SAFE & MANUFACTURABLE

3 programs.

INFLAMMATORY **BOWEL DISEASE PROGRAM**

CLINICAL INDICATION

Mild-moderate **Ulcerative Colitis** IMMUNO-ONCOLOGY **PROGRAM**

CLINICAL INDICATION Multiple cancers to enhance checkpoint inhibitor response

AUTOIMMUNE DISEASE **PROGRAM**

CLINICAL **INDICATION** Lupus, psoriatic arthritis & autoimmune liver disease

Discovery. Early clinical de-risking. Out licensing to pharma.



ROBA

Microba's tests leverage the world's largest, clinically applicable, proprietary microbiome dataset

- Broad-based species coverage
 Built from public genomes, proprietary genomes, and
 MAGs from 90,000+ global metagenomic samples.
- Precise organisation powered by GTDB taxonomy
 The de facto standard, developed by Microba co-founder Prof. Phil Hugenholtz.
- Global patient coverage
 Combines accurate microbiome data with patient health data from 60,000+ patients worldwide.
- Designed for healthcare applications
 Precise mappings between species data and patient data to power clinically relevant insights and recommendations.

>100TB
of DNA data

>90,000
metagenomes covering various geographic locations

>1,000
health
indicators/participants

>1M genomes

>100M

genes

>100k species

Competitive Moat 1 – Science & Data Flywheel

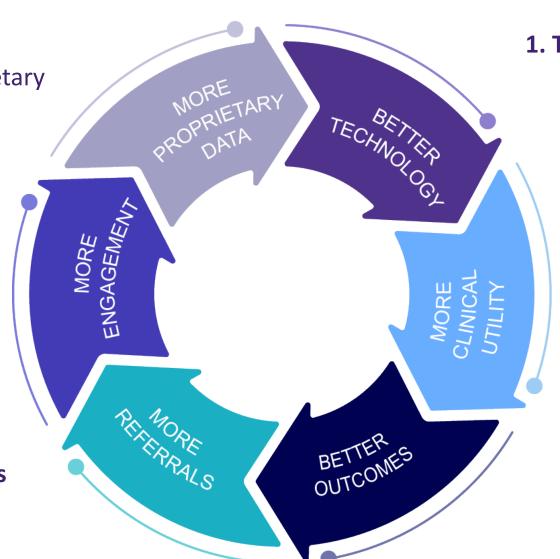
6. More Data Collection

More anonymous, proprietary patient data

5. More Engagement

More patients and patient health tracking

4. More frequent referralsMore clinical referrals



1. The Most Proprietary Data

World's largest, clinically applicable, proprietary microbiome dataset

2. More Clinical Utility

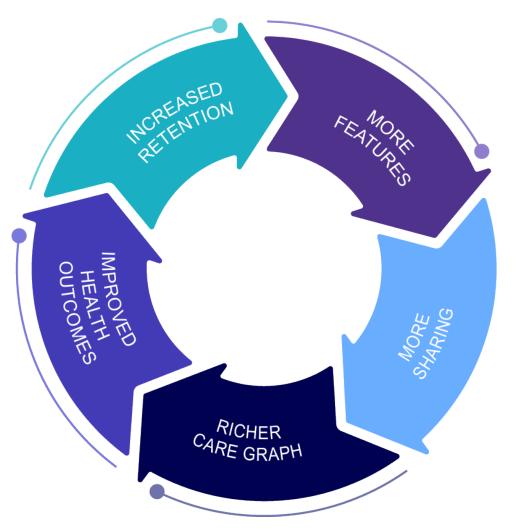
Leading diagnostic performance, interpretations & suggested actions

3. Better Outcomes
Improved patient health
outcomes

Competitive Moat 2 – Product Led Network Effects

5. Increased retention Increased retention, retesting, and clarity for all stakeholders

4. Improved Health Outcomes Improved patient health outcomes



3. Richer Care Graph

Growing graph of relationships, tests/test data, patients, families, and clinicians

1. More Features

World-leading patient interpretability and collaboration features

2. More Sharing

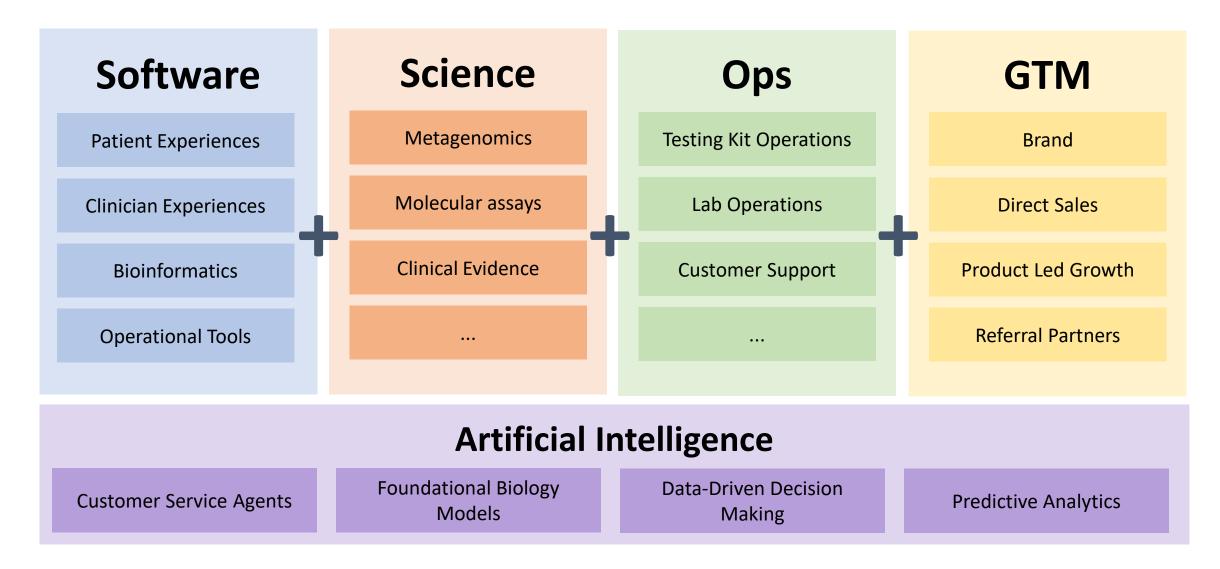
More patient sharing with families, friends, and broader clinical care teams

SECTION 3

Microba's Diagnostics Strategy

A vision for improved patient health outcomes at scale

Solving real patient problems at the intersection of bits, biology and atoms.



SUB-SECTION 3.1

The Diagnostic Problem

Our diagnostics focus

Patients suffering from gastrointestinal disease





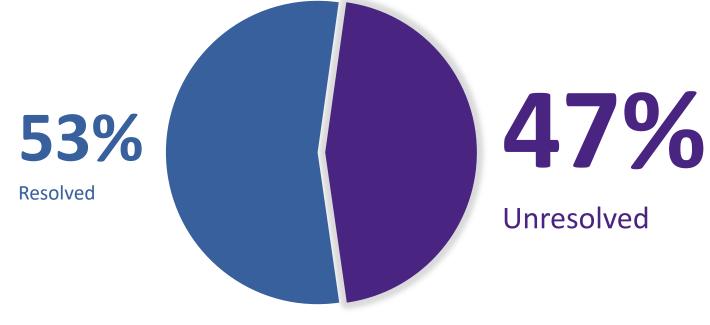
Focusing, and solving this first will then enable us to advance to the next problem

Why Gastrointestinal Disease?

Millions of patients affected. Half are not getting a resolution

37,310,000

Patients presenting annually in the US with lower GI abdominal symptoms*



% of patients achieving resolution of gastrointestinal symptoms after 5 years**

^{*} Assessment of Medicare claims analysis. Estimated Private and Medicaid numbers extrapolated from Medicare claims analysis completed with Boston based MedTech specialist consultancy Veranex Inc.

SUB-SECTION 2.2

The Diagnostic Solution

Microba's current comprehensive diagnostic products lead the market in **addressing this problem head-on**

First line

Diagnosing pathogenic causes of GI symptoms

MetaPanel[™]



Gastrointestinal pathogen test

Launched March 2024 – Currently sold to Medical Clinicians

- ✓ Stool DNA test.
- ✓ 175 targets.
- ✓ Expertly curated clinical recommendations for targeted treatment.

Second line

Identifying functional causes and treatment options for non-pathogenic GI symptoms

MetaXplore[™]



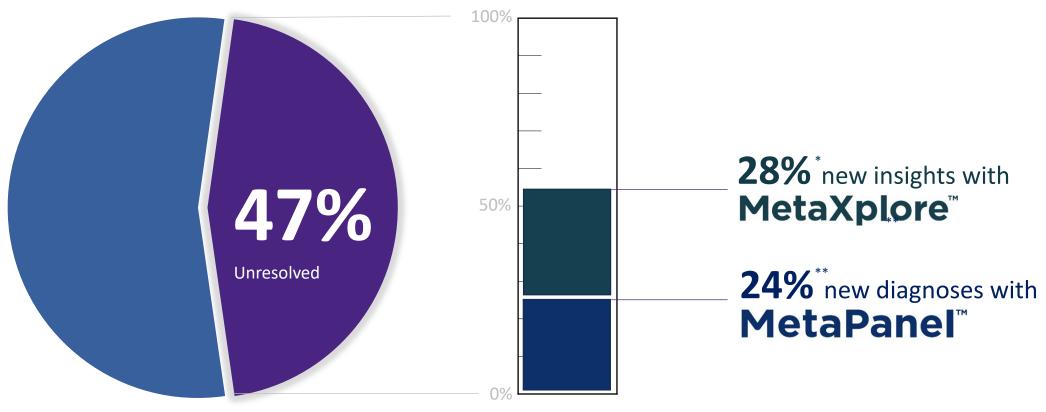
Gastrointestinal disorder test

Launched February 2023 – Currently sold to IFM Clinicians

- ✓ Stool DNA + targeted biomarker test.
- ✓ 7 functional GI markers. >28k microbiome markers.
- ✓ Expertly curated clinical recommendations for personalised treatment.

Getting answers for patients in need

Microba's diagnostic products are closing the gap on GI symptom diagnosis and treatment



% of patients achieving resolution of gastrointestinal symptoms after 5 years

52% receiving <u>critical new diagnoses and treatment</u> recommendation for these patients.

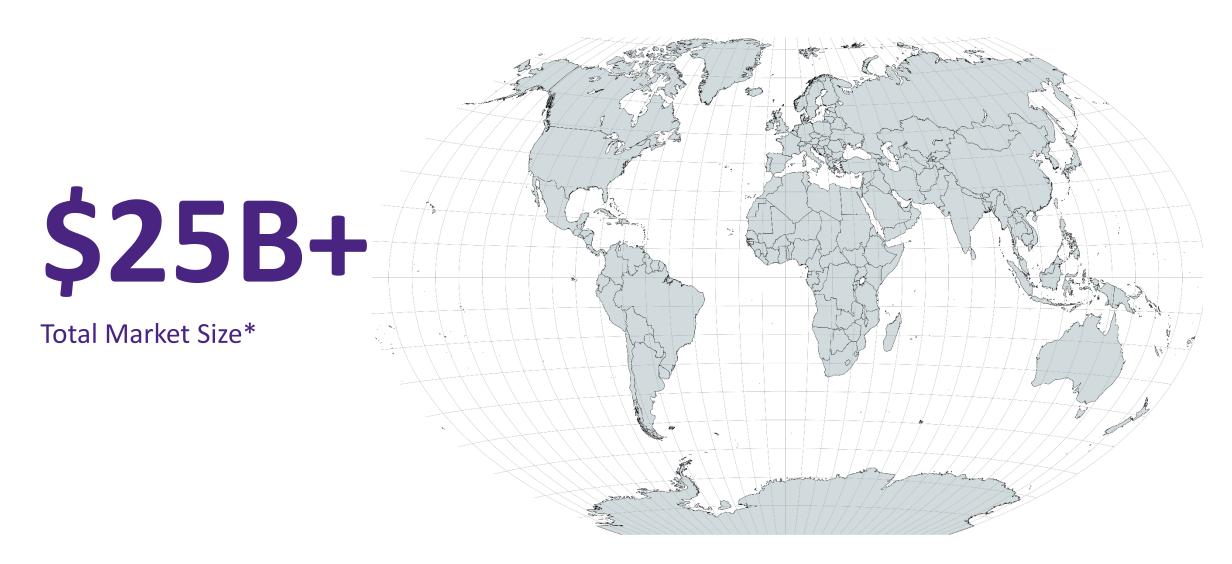
^{*} Study of first 17 months of MetaXplore test results in clinical practice in Australia

^{**} Study of first 4 months of MetaPanel test results in clinical practice in Australia

SUB-SECTION 3.2

Diagnostic Market Opportunity

A multi-billion dollar market opportunity



^{*} Assessment completed with Boston based MedTech specialist consultancy Veranex Inc. Assessment analysed US Medicare claims analysis for target patient populations, extrapolated Private and Medicaid numbers, populations and prevalence adjusted for key global markets spanning outside of US including Germany, Italy, Spain, France, United Kingdom and Australia. Pricing predicates based on approved CPT coding, reimbursed predicates, and other regional conservative pricing predicates.

SUB-SECTION 3.3

Customer flow and revenue model

MICROBA

Customer flow and revenue model

Practitioner referral

- Patient presents to Practitioner with GI symptoms
- Practitioner provides referral for a test

Patient orders test & receives sampling kit

- Patient fulfills referral test online using referral
- Patient pays test price
- Sampling kit sent express, or collected from partner pathology collection point

Patient takes sample & returns to Microba

- Patient completes sample collection at home
- Returns sample to Microba in supplied reply-paid express envelope, or drops off at partner pathology collection point received within 24-48 hrs

Lab processes test & delivers report

- Sample received by central lab and processed
- QA, expert & pathologist review complete & signed off
- Report delivered to referring clinician
- 7-14 days from sample receipt to report delivery
- Once report is delivered to the HCP – test recognised as revenue

SUB-SECTION 3.4

Product Deep Dive

At Microba, Product combines all disciplines of the business to deliver value to market.



Code/Hardware that performs some function

Most people think product is this

Test Ops

Making sure we can quickly and reliably perform tests and deliver results

Science

Making our test supported

results accurate, clinically useful, and scientifically

Tech

Code/Hardware that performs some function

Growth

Sales activities that convert interest into stay long-term

Product

Everything working together

paying users that

Self-serve

Easy for users to adopt and to get help

Telemetry

Real-time signals that inform product improvements

Strategy

A roadmap of ongoing improvements

Product Marketing

Exception

Handling

Code that handles unexpected

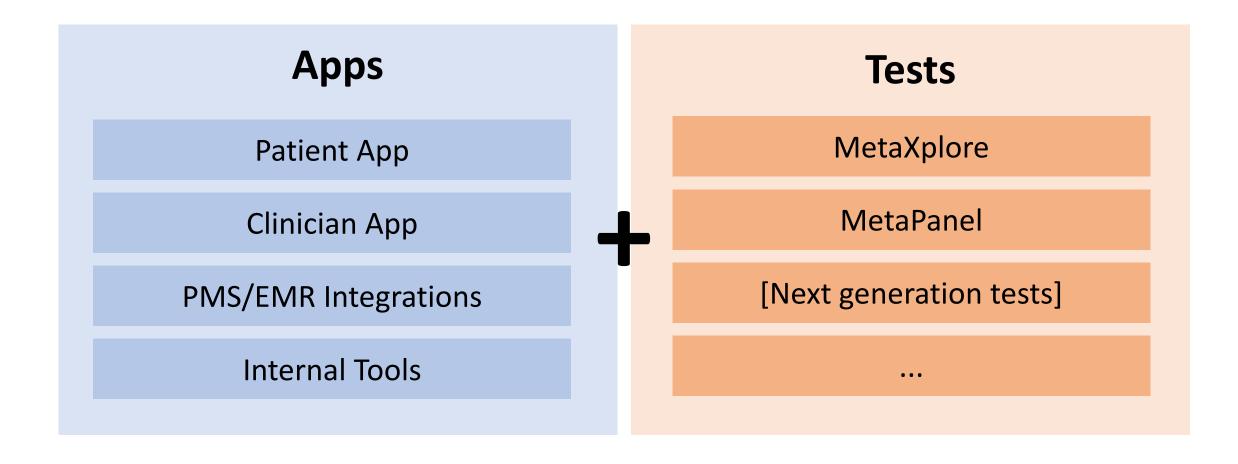
situations

gracefully

Understand market needs. Articulate product value.

Microba has two kinds of products

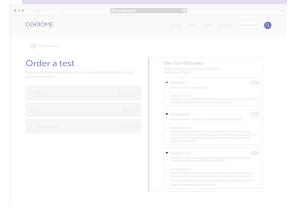
Our **Apps** host and distribute our range of precision **Tests** the same way YouTube apps host and distribute Videos.



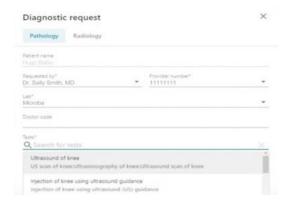
MICROBA

User Experience

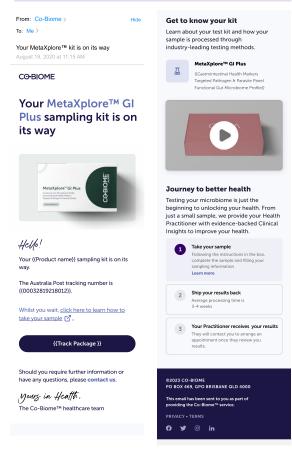
Multi-channel Ordering



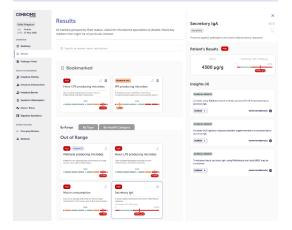
Clinician Web Portal



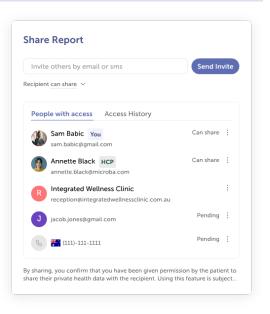
Continuous Patient & Clinician Communication



Easy-to-read Interactive Reports



Easy Sharing with Care Network



Product Principles

Driven by Purpose

We prioritise patient engagement, understanding and health outcomes above all else. We work to balance the needs of a clinician's busy schedule and their need to apply their own clinical judgment. Therefore, we provide both easy to interpret high-level summaries and detailed deep-dive data.

Scientifically Rigorous

Reports are always grounded in science and evidence. We carefully and intentionally choose our words to communicate precise meaning and evidence levels, but we do not avoid having opinions or being clear in our meaning.

Brilliantly designed

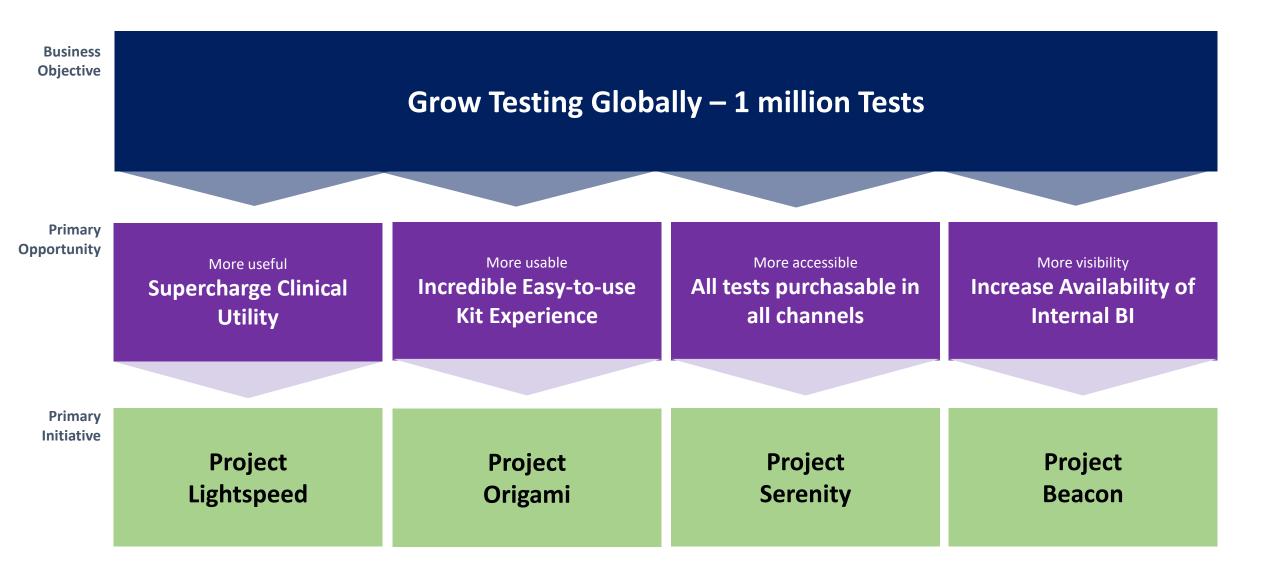
We use simple language that makes our reports easy to understand by both patients and clinicians. We use deeply intentional and beautiful design that sets a global standard for diagnostics.

Crafted with care

We build one adaptable software suite for all tests, markets, and channels. Universal capabilities that are sensitive to different markets. We craft a clear and compelling vision, while delivering in disciplined thin iterations.

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Short-Term Product Strategy



Lightspeed high-level roadmap

Supercharging clinical utility one facet at a time

Phase 1
Readability

Phase 2
Coverage

Phase 3
Personalisation

Phase 4
Actionability

Phase 5
Patient Engagement

Phase 6
Adherence Tracking

Continuous Background Improvement

Analytical Performance

Scientific Validity

Turnaround Time

Product Vision – A unified stack for all tests, markets & geos

Unified Branding and Localisation				
Unified Stand Alone & In-line Self-serve Education & Support				
Unified Distribution Integrations				
Unified Apps Suite				
Unified Tests Suite				
Unified Testing Kit				
Unified CRM & Test Operations Tools				
Unified Bioinformatics Platform				
Unified Testing Rails				
Unified Infra				

SUB-SECTION 3.5

Growth Deep Dive

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GTM – Customer Roadmap

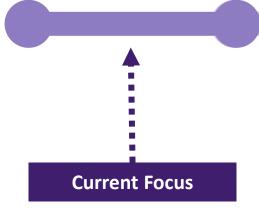
Phase 1 – Clinicians (B2B2C)

Phase 2 – **Small Clinics** (B2B2C)

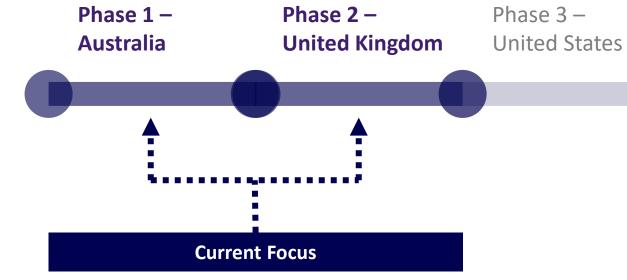
Phase 3 – Patient Activation (B2C2B)

Phase 4 – Hospitals & Healthcare networks (Enterprise)

Phase 5 – **Patient Initiated** with on-demand clinician (B2C2B)



GTM - Regions Roadmap



Phase 4 – Italy Phase 5 – Spain

Growth Strategy

Our go-to-market model employs multiple tactics

Marketing	1st line & nurturing Engagement
Direct Sales	Face-to-face Education & Influencing
Partners	Extended Reach/Access, Credibility
Events	Access, Engagement, Credibility
KOL Engagement & Advocacy	Credibility & Amplification
Evidence of Clinical Utility	Relevance, Credibility

Growth Stack - Channels & Tactics

Our channels and tactics will grow aligned to the customer types we are targeting in a phased manner.

We are currently focused on Phase 1 - Clinicians (B2B).

Phase 1 - Current

- 1. Website
- 2. Direct Sales Outreach
- 3. Educational Workshops and Webinars
- 4. Leveraging Key Opinion Leaders (KOLs)
- 5. Peer-Reviewed Research and Publications
- 6. Content Marketing & Ecosystem
- 7. Digital Marketing and Advertising
- 8. Lightweight Clinical Case-Studies
- 9. Peer-to-peer Mentoring
- 10. Clinician Community Forum
- 11. Email marketing

Phase 2 - Next

- 1. Website
- 2. Direct Sales Outreach
- 3. Educational Workshops and Webinars
- 4. Leveraging Key Opinion Leaders (KOLs)
- 5. Peer-Reviewed Research and Publications
- 6. Content Marketing & Ecosystem
- 7. Digital Marketing and Advertising
- 8. Clinical Studies
- 9. Peer-to-peer Mentoring
- 10. Clinician Community Forum
- 11. Email marketing
- 12. Creating Patient Demand to Influence Healthcare Professional
- 13. Product-Led Growth
- 14. Building a Community
- 15. Affiliate or Referral Programs
- 16. Attending and Sponsoring Conferences
- 17. Brand Storytelling and Thought Leadership
- 18. Social Media

Phase 3 - Later

- 1. Website
- 2. Direct Sales Outreach
- 3. Educational Workshops and Webinars
- 1. Leveraging Key Opinion Leaders (KOLs)
- 5. Peer-Reviewed Research and Publications
- 6. Content Marketing & Ecosystem
- 7. Digital Marketing and Advertising
- 8. Clinical Studies
- 9. Peer-to-peer Mentoring
- 10. Clinician Community Forum
- 11. Email marketing
- 12. Creating Patient Demand to Influence
 Healthcare Professional
- 13. Product-Led Growth
- 14. Building a Community
- 15. Affiliate or Referral Programs
- 16. Attending and Sponsoring Conferences
- 17. Brand Storytelling and Thought Leadership
- 18. Social Media
- 19. Integration with Electronic Health Records (EHRs)
- 20. Offering Continuing Education Credits
- 21. Reimbursement

Examples of Marketing & Sales Tools



MetaPanel: One Test, 175 Answers - Detecting difficult-to-diagnose pathogens



MetaPanel
Doctors Brochure



Pathogen Target List



Sample Report



MetaPanel
Patient Brochure



CC RWE White Paper



Real-World Case Scenarios

Examples of Marketing & Sales Tools



MetaXplore – enabling better informed clinical decisions for chronic GI disorders



Sales Deck



Clinician Brochures



Sample Report Demo



Product Fact Sheets



Report Interpretation Support Tools



Patient Handouts



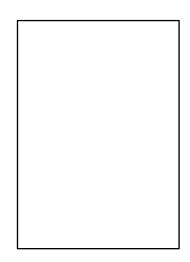
Clinical Webinars



Science Review Whitepaper



Microlearning Videos



Clinical Scenario Use Cases



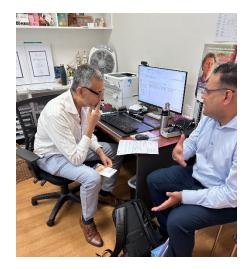
Direct Sales Outreach – Deep Dive

Proactive medical best practice sales with partner leverage

Highly trained sales reps	Channel Specific Expertise (IFM & Medical)
Structured Sales Incentives	Sales Commission + SPIFs
An effective sales philosophy	Challenger Model
Leverage KOLs	National & Local, Advocates & Speakers
Daily Sales Engagements	Reps target 8 clinician meeting per day
Owned Events	Meet-Ups, Lunches, Dinners
Partners	Customer referrals, shared events & promotions

Direct Sales Outreach

Active field sales, face-to-face engagement & proactive account management















Partner collaboration

Working with our leading partners to build awareness, educate the market and drive adoption



MetaPanel™: Metagenomic detection of gastrointestinal pathogens

and leads to incremental improvements in the quality of the service we provide.







'new' tests are not new in concept but are modifications of existing methods, marketed with claims of superiority in diagnostic yield and accuracy, technical performance and workflow efficiency. Replacing one test with another or introducing a test for the first time is the culminating step in a process that is more evolutionary than revolutionary

"Occasionally, we see tectonic shifts in technology or testing platforms ..."







Evidence Deep Dive

Current Focus

Evidence generation roadmap

MetaPanel[™]



- □ Phase 1 Primary evidence for MetaPanel
- ☐ Phase 2 Expanded evidence for MetaPanel
- □ Phase 3 − Evidence for additional target markets

MetaXplore



- Phase 1 Primary evidence for MetaXplore
- □ Phase 2 − Expanded evidence for MetaXplore
- □ Phase 3 Evidence for additional target markets

Evidence to support clinical adoption

Our program of clinical studies is focused on delivering clinical evidence to drive behavior change in physicians, and enables reimbursement and guideline inclusion.

Study	Product	Patient Population	Goal	Patients	Status	
In-market data review	MetaPanel & MetaXplore	Intended use	Detection & Treatment insights vs SOC + Case report outcomes	>800 & >10,000	Interim analysis complete; manuscript preparation	
Internal & published data	MetaPanel & MetaXplore	Multiple	Detection vs SOC	> 5,000 & >20,000	Interim analysis complete for MetaPanel	
CRITIC Chronic diarrhoea	MetaPanel	Chronic diarrhoea	Patient outcome vs SOC	150	Recruiting. Interim analysis for 42 patients post colonoscopy.	
PANDA Pathogen screen in IBD	MetaPanel & MetaXplore	IBD	Detection vs SOC	200	100 patients recruited, with target of 200. Interim analysis for 77 patients; active vs inactive disease, and CD vs UC.	
SWIFT Severe IBD flares	MetaPanel	Severe IBD flares	Patient outcome vs SOC	50	Grant secured, 50 patient recruitment completed, and data collected.	
GICare GI clinical practice model	MetaPanel & MetaXplore	Chronic GI symptoms	Clinical practise model; patient outcome vs SOC	500	Site identified. Study design in process.	
ADAPT Advanced pathogen & microbiome diagnostics screen	MetaPanel & MetaXplore	IBS-D	Patient outcome vs SOC	170	Site identified, design complete and ethics application in progress.	
DIGEST Diagnosis of GI disease	ТВА	ТВА	Patient outcome vs SOC	ТВА	In active planning to support US reimbursement	

SOC: Standard-of-care

SUB-SECTION 3.7

Diagnostic Strategic Principles

Strategic Principles

- **Establish Leadership:** Define and own the new diagnostic category for microbiome testing, with intelligent capital allocation to invest ahead of our growth
- **Deliver Scientific Credibility:** Demonstrate real efficacy to build trust with clinicians and patients.
- **Global Expansion:** Microba's business is designed to operate at scale. We enter new markets based on a principled evaluation of their scale and commercial opportunities.
- Focus and Win: Prioritise, focus and align our execution to win narrow markets before expanding.
- **Empower Patients:** Leverage patient activation as a key driver for adoption and growth.
- Products not services: Build 1st party products that we own, operate and sell.
- **Diversify Go-to-Market Strategies:** Use multiple tactics to market (Brand, Education, Product Lead Growth, Sales, Partnerships etc) while ensuring product and sales strategy remain internally driven.

When we succeed, our impact will be at the scale of these companies.

Company	What they do	Why are they relevant	Founded	Investment	Valuation
Ariosa [*]	Pioneered non-invasive pre-natal (NIPT) diagnosis of generic abth malities from pregnant mothers blood with the Harmony® test.	Opened a major new diagnostic category. This started with a small set of genetic abnormalities, then was significant expanded through time. NIPT testing market now valued at over \$7B in 2024. Grew to \$50m in revenue, then acquired by Roche in 2014	2008	\$67.5M	\$0.62B Acquired 2014
FOUNDATION MEDICINE	Pioneered cancer companion diagnostic testing by analysing tumor DNA to match cancer patients with the right treatment. This started with the FoundationOne®, test and then expanded into a focused portfolio.	Opened a major new diagnostic category. NIPT testing market now valued at over \$5B in 2023. Grew to \$200m in revenue, then acquired by Roche in 2018	2010	\$198M	\$2.4B Acquired 2018
EXACT SCIENCES	Made colorectal cancer screening broadly accessible via an at home test with Cologuard. Have now taken that expertise in early stage cancer diagnostics and commercialising a portfolio of early-stage cancer detection tests	Made at home stool testing accepted and routine. Was able to activate patients to go to their doctor to order the test. Now executing an Amazon style growth strategy having earnt the right to expand and own early stage cancer detection across multiple verticals. Listed on the NASDAQ in 2017.	1995	\$2.8B	\$8.31B Listed on NASDAQ. Price as @ 19 March 2025.