

James Hardie Industries plc 1st Floor, Block A, One Park Place,

Upper Hatch Street, Dublin 2, D02 FD79, Ireland

T: +353 (0) 1 411 6924 F: +353 (0) 1 479 1128

2 July 2025

The Manager Company Announcements Office Australian Securities Exchange Limited 20 Bridge Street SYDNEY NSW 2000

Dear Sir/Madam

Substantial Holding Notice

As required under ASX Listing Rule 3.17.3 please see attached copy of the substantial holding notice received by James Hardie on 1 July 2025.

Regards

Aoife Rockett

Company Secretary

Charle Rockett

This announcement has been authorised for release by the Company Secretary, Ms Aoife Rockett.

Notice Pursuant to Part 17 of the Companies Act 2014

To:	Aoife Rockett	To:	Aoife Rockett
	James Hardie Industries plc		James Hardie Industries plc
	1 st Floor, Block A		1 st Floor, Block A
	One Park Place		One Park Place
	Upper Hatch Street		Upper Hatch Street
	Dublin 2 D02 FD79, Ireland		Dublin 2 D02 FD79, Ireland

The matters set out in the table below are hereby notified by the person named as the Notifier in the table below pursuant to Part 17 of the Companies Act 2014 of Ireland.

Name of person, body corporate, firm, etc. having the notifiable interest Wellington Management Group LLP ("Notifier") Address of the Notifier 280 Congress Street Boston, MA 02210 Date of this notice 1st July 2025 **Notifiable event ("Event")** Acquisition of shares in the regular course of trading 27th June 2025 Date of Event No. of shares in which interested Class No. immediately before the Event 12,653,354 Depository receipts No. of shares in which interested No. Class 14,183,758 immediately following the Event Depository receipts Details of each registered holder of the No. of shares No. of shares Name and address of shares if different from the Notifier before after registered holder **Event Event** 12,653,354 14,183,758 Cede & Co. Does the notifiable interest arise from an agreement referred to in Section 1055 of the Companies Act 2014 of Ireland?¹ (If yes, provide names and addresses of the parties to the agreement, the number of shares each party is interested in individually and the registered holder of such shares if different)

¹ Note: Broadly stated, an agreement referred to in Section 1055 is an agreement providing for the acquisition of an **interest** in the voting securities of an Irish public limited company, where the provisions impose obligations/restrictions on the use, retention or disposal by a party of their interests in a company. Specific advice should be sought in the event of any such agreement because, in certain cases, the interests of the parties' may require disclosure (e.g. where a party acquires the right to control voting securities by way of the agreement).