

News Release

STOCK EXCHANGE LISTINGS: NEW ZEALAND (FPH), AUSTRALIA (FPH)

2025 Notice of Annual Shareholders' Meeting and Voting Form

Auckland, New Zealand, 10 July 2025 – Fisher & Paykel Healthcare Corporation Limited (NZX:FPH, ASX:FPH) has provided a copy of the Notice of Meeting for its 2025 Annual Shareholders' Meeting, which will be held in person at 15 Maurice Paykel Place, East Tāmaki, Auckland, New Zealand on Thursday, 21 August 2025 at 2.00pm (NZST) and online at www.virtualmeeting.co.nz/FPH25.

The attached Notice of Meeting and Voting Form will be mailed to shareholders who have not provided the company's share registrar with an email address. An electronic copy of these documents is also available on the company's website at www.fphcare.com/asm.

About Fisher & Paykel Healthcare

Fisher & Paykel Healthcare is a leading designer, manufacturer and marketer of products and systems for use in acute and chronic respiratory care, surgery and the treatment of obstructive sleep apnea. The company's products are sold in over 120 countries worldwide. For more information about the company, visit our website www.fphcare.com.

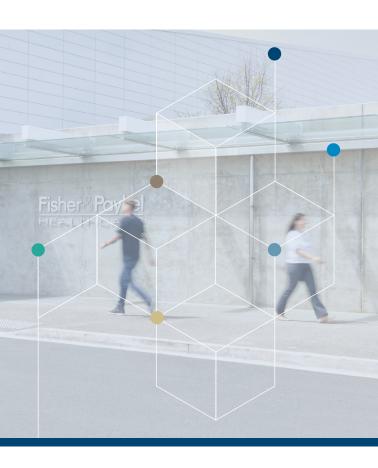
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Authorised by Raelene Leonard, General Counsel and Company Secretary.



Fisher & Paykel Healthcare Corporation Limited

NOTICE OF ANNUAL SHAREHOLDERS' MEETING 2025



The Annual Shareholders' Meeting of Fisher & Paykel Healthcare Corporation Limited (NZBN 9429040719887 and ABN 69 098 026 281) (the company) will be held online at www.virtualmeeting.co.nz/FPH25 and in person at 15 Maurice Paykel Place, East Tāmaki, Auckland, New Zealand on Thursday, 21 August 2025 commencing at 2.00pm (NZST).

IMPORTANT DATES

Record date for voting entitlements for the Annual

Shareholders' Meeting

5.00pm

Tuesday, 19 August 2025

(NZST)

Latest time for receipt of postal votes and proxies

2.00pm

Tuesday, 19 August 2025

(NZST)

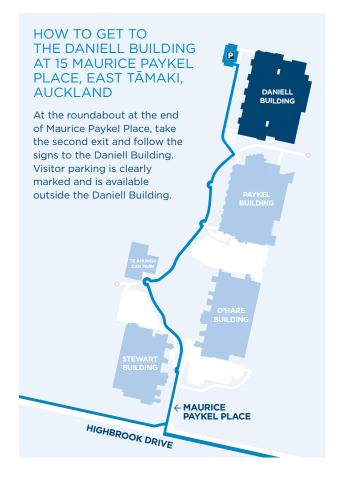
Annual Shareholders'

Meeting

2.00pm

Thursday, 21 August 2025

(NZST)



BUSINESS

A. CHAIR'S ADDRESS

B. MANAGING DIRECTOR AND CHIEF EXECUTIVE OFFICER'S REVIEW

C. FINANCIAL STATEMENTS

To receive and consider the financial statements and the auditor's report for the year ended 31 March 2025 as contained in the company's 2025 annual report.

D. RESOLUTIONS

To consider and, if thought appropriate, pass the following ordinary resolutions.

Re-Election of Directors

- (1) That Neville Mitchell be re-elected as a director of the company.
- (2) That Lewis Gradon be re-elected as a director of the company.
- (3) That Lisa McIntvre be re-elected as a director of the company.
- (4) That Cather Simpson be re-elected as a director of the company.

(See Explanatory Note 1)

Election of Director

(5) That Mark Cross be elected as a director of the company.

(See Explanatory Note 2)

Auditor's Remuneration

(6) That the Directors be authorised to fix the fees and expenses of PwC as the company's auditor. (See Explanatory Note 3)

Long Term Variable Remuneration issued to the **Managing Director and Chief Executive Officer**

(7) That the grant of discretionary long term variable remuneration instruments to Lewis Gradon, Managing Director and Chief Executive Officer, as described in explanatory note 4 be approved.

(See Explanatory Note 4)

SHAREHOLDER QUESTIONS

Consideration of any shareholder questions raised during the meeting.

By Order of the Board of Directors



NEVILLE MITCHELL, CHAIR 10 JULY 2025

PROCEDURAL NOTES

Persons entitled to vote

The persons who will be entitled to vote on the resolutions at the Annual Shareholders' Meeting are those persons who will be the shareholders of the company at 5.00pm on Tuesday, 19 August 2025 (NZST).

Casting a vote

The voting form enclosed with this notice allows you, or your proxy, to vote either for or against, or abstain from, each of the resolutions. Votes may be cast in any one of the following ways:

Meeting attendance

Attending in person:

Shareholders present at the Annual Shareholders' Meeting in person may cast their votes at the meeting. A paper voting card will be issued upon registration at the meeting.

Attending online:

To attend the meeting online please go to www.virtualmeeting.co.nz/FPH25. Shareholders attending online will be able to vote and ask questions during the Annual Meeting. More information regarding virtual attendance at the Annual Meeting (including how to vote and ask questions virtually during the Meeting) is available in the Virtual Meeting Guide available at https://mail.cm.mpms.mufg.com/MUFG/MUFG VirtualMeetingGuide.pdf.

Online and postal voting prior to the meeting

Shareholders may directly cast a vote prior to the meeting online at vote.cm.mpms.mufg.com/FPH or by post by completing and lodging the enclosed voting form with the share registrar, MUFG Corporate Markets (previously Link Market Services Limited), at PO Box 91976. Auckland 1142. New Zealand. in accordance with the instructions set out on the form. In either case, the vote must reach MUFG Corporate Markets not later than 48 business hours before the time of the holding of the meeting (i.e. before 2.00pm on Tuesday, 19 August 2025 (NZST)). The Board has authorised MUFG Corporate Markets to receive and count postal votes.

Proxy

Shareholders may appoint a proxy to attend the Annual Shareholders' Meeting and vote in their place.

A body corporate which is a shareholder may appoint a representative to attend on its behalf in the same manner as that in which it could appoint a proxy.

A proxy need not be a shareholder of the company. A shareholder who wishes to do so may appoint the Chair of the Meeting to act as proxy.

A proxy will vote as directed in the proxy form or, if voting is left to the proxy's discretion, the proxy will decide how to vote on the resolutions (subject to the comments under "Voting Restrictions" below). If the Chair is appointed as proxy and the voting is left to his discretion, the Chair intends to vote in favour of each of Resolutions (1) to (7).

To appoint a proxy, go online to vote.cm.mpms.mufg. com/FPH or complete and lodge the enclosed voting form with the share registrar, MUFG Corporate Markets, in accordance with the instructions set out on the form. In either case, the proxy must be received not later than 48 business hours before the time of the holding of the meeting (i.e. before 2.00pm on Tuesday, 19 August 2025 (NZST)).

Voting Restrictions

The company will disregard any votes cast in favour of Resolution (7) by Lewis Gradon and any of his associated persons (in each case the term "associated persons" is as defined in the NZX Listing Rules).

The company need not disregard a vote cast in favour of Resolution (7) if it is cast by any of the above people as proxy for a person who is entitled to vote, in accordance with an express direction on the proxy form.

Resolutions

All the resolutions contained in this Notice of Meeting must be passed by an ordinary resolution of shareholders, i.e. by a simple majority of the votes of those shareholders entitled to vote and voting on the resolution in person or by proxy.

NZX

This Notice of Meeting has been reviewed by NZX Regulation Limited (NZ RegCo) in accordance with NZX Listing Rule 7.1 and NZ RegCo has confirmed it does not object to this Notice. NZ RegCo does not take any responsibility for any statement in this Notice.

EXPLANATORY NOTES

EXPLANATORY NOTE 1 -RE-ELECTION OF DIRECTORS

Under NZX Listing Rule 2.7, a Director must not hold office (without re-election) past the third annual meeting following the Director's appointment or three years, whichever is the longer.

Neville Mitchell, Lewis Gradon, Lisa McIntyre and Cather Simpson are the Directors retiring in 2025. Being eligible, Neville Mitchell, Lewis Gradon, Lisa McIntyre and Cather Simpson offer themselves for re-election.

All four Directors standing for re-election do so with the support of the Board, having considered the tenure, contribution to the Board, attendance. experience, other commitments and positions, and performance generally for each of Neville Mitchell, Lewis Gradon, Lisa McIntvre and Cather Simpson.



Neville Mitchell

Neville was Chief Financial Officer and Company Secretary of Cochlear Limited between 1995 and 2017. He is a director of Sonic Healthcare and Sigma Healthcare, and a former director of The Board of Tax, South Eastern Sydney Local Health District, Osprey Medical and Sirtex Medical. Previously, he served on the New South Wales Medical Devices Fund, was Chairman of the Group of 100, and Chairman, Standing Committee (Accounting and Auditing) for the Australian Securities and Investments Commission.

Neville Mitchell is considered by the Board to be an independent Director.



Lewis Gradon

Lewis became Managing Director and Chief Executive Officer in April 2016. Prior to that, he spent 15 years as Senior Vice President - Products & Technology, and six years as General Manager - Research & Development. During his 42-year tenure with Fisher & Paykel Healthcare, he has held various engineering positions overseeing the development of our range of products as well as the development of our manufacturing, quality, intellectual property, supply chain and clinical research functions.

Lewis Gradon is considered by the Board to be a non-independent Director.



Lisa McIntyre

Lisa is a director of The University of Sydney, Studiosity, Nanosonics and Baymatob. She has previously been a director of a range of health entities, including those in healthcare insurance, clinical service delivery and medical research and innovation. Lisa spent 20 years as a senior strategy partner with LEK Consulting providing advice to companies in North America, Asia and Australia.

Lisa McIntyre is considered by the Board to be an independent Director.



Cather Simpson

Cather is a professor of physics and chemical sciences at the University of Auckland, CEO of Orbis Diagnostics and a partner at Pacific Channel, with expertise in lasers and photonics. She is Vice President of the International Society for Optics & Photonics (SPIE) and a member of the Academy Executive Committee of the Royal Society Te Apārangi. Cather is a co-founder of three hard-tech start-ups, including Engender Technologies, where she served as Chief Science Officer from 2011 to 2021. She founded and directed the Photon Factory at the University of Auckland in 2010.

Cather Simpson is considered by the Board to be an independent Director.

EXPLANATORY NOTE 2 - ELECTION OF DIRECTOR

Under NZX Listing Rule 2.7, a Director appointed by the Board must not hold office (without election) past the next annual meeting following the Director's appointment.

Mark Cross was appointed by the Board as a Director of the company with effect from 1 October 2024. Accordingly, Mark Cross offers himself up for election at the Annual Shareholders' Meeting.

Mark Cross stands for election with the support of the Board.



Mark Cross

Mark chairs the board of Chorus and is a director of Xero. He is a board member of Accident Compensation Corporation (ACC) and chair of the ACC Investment Committee. He is a former chair of Milford Asset Management and a former director of Z Energy, Genesis Energy and Argosy Property. Mark previously held executive investment banking positions with Deutsche Bank and Lloyds Corporate Finance/Southpac Corporation, where he was an advisor to companies across a range of sectors. He is a member of Chartered Accountants Australia and New Zealand, a member of the Australian Institute of Company Directors and a Chartered Fellow of the Institute of Directors.

Mark Cross is considered by the Board to be an independent Director.

EXPLANATORY NOTE 3 - AUDITOR'S REMUNERATION

Under section 207T of the Companies Act 1993, PwC is automatically reappointed as the auditor of the company, and this resolution authorises the Board to fix the fees and expenses of the auditor in accordance with section 207S of the Companies Act 1993.

EXPLANATORY NOTE 4 - LONG TERM VARIABLE REMUNERATION ISSUED TO THE MANAGING DIRECTOR AND CHIEF EXECUTIVE OFFICER

Introduction

Resolution (7) seeks approval for the grant of equity-based discretionary long term variable remuneration instruments (**DLTVR Instruments**) to Lewis Gradon, the company's Chief Executive Officer and Managing Director.

This year, the Board has conducted a review of the DLTVR Instruments issued to executives, senior managers and selected high-performing employees of the company.

As a result of that review, the Board has approved minor modifications to the company's discretionary long term variable remuneration arrangements (DLTVR Plans) under which DLTVR Instruments will be issued. A summary of the updated DLTVR Plans is set out below. The Board is of the view that the updated plans create better alignment in outcomes for employees and shareholders taking account of the company's performance compared to the markets and industry in which the company operates.

Shareholder approval for the issue of DLTVR Instruments to Mr Gradon is not required under the company's constitution or the NZX Listing Rules, because the number of securities issued to all employees will not exceed the three percent issuance capacity permitted by Rule 4.6 of the NZX Listing Rules, and DLTVR Instruments will be granted to Mr Gradon under allocation criteria applying to employees generally. However, consistent with prior practice, the Board has decided to seek approval of the grant to Mr Gradon, because the Board sees it as good corporate governance to obtain shareholder approval for the issue of securities to directors. If shareholders do not approve the issue, the Board will investigate alternative long term variable remuneration arrangements for Mr Gradon. If shareholders approve the issue, DLTVR Instruments will be granted to Mr Gradon within one month after the Annual Shareholders' Meeting.

Performance share rights (PSRs) and share options (Options) are awarded to Mr Gradon and other members of the company's executive management team.

A summary of the terms of PSRs and Options is set out below and is available on the company's website at https://www.fphcare.com/nz/corporate/ sustainability/governance/long-term-variableremuneration-plans/.

A holder of PSRs or Options is called a "participant" below

Purpose and nature

The Board believes that the issue of PSRs and Options to executive management provides appropriate alignment of the interests of those employees with the interests of shareholders over the long term. PSRs and Options also assist the company to attract, motivate and retain executives in an environment where such employees are in high demand, both within New Zealand and internationally.

Each PSR entitles a participant, subject to the satisfaction of the vesting conditions described below, to receive one ordinary share in the company for no payment. Each Option entitles a participant, subject to those conditions, to receive one ordinary share on payment of an amount per share equal to the price of shares on the NZX as at the date the Option is granted to the participant (calculated on the basis of the volume weighted average price over the five trading days before that date).

No amount is payable by a participant for the grant of PSRs or Options.

Value of instruments

Mr Gradon will be offered PSRs and Options having a total value of \$1,272,726. Prior to the grant date, Mr Gradon will be entitled to choose the proportion of PSRs and Options to make up the total value to be issued to him. The value of each PSR and Option will be determined by an independent valuation undertaken by KPMG following the Annual Shareholders' Meeting. The number of PSRs to be granted to Mr Gradon will equal the proportion of \$1,272,726 that Mr Gradon has chosen to receive as PSRs (in dollar terms) divided by the value of each PSR as determined by KPMG, and the number of Options to be granted to Mr Gradon will equal the proportion of \$1,272,726 that Mr Gradon has chosen to receive as Options (in dollar terms) divided by the value of each Option as determined by KPMG.

Vesting conditions

A holder of PSRs or Options receives no benefit from them unless they vest (subject to the first paragraph under "Discretions for Board" below). PSRs and Options which do not vest lapse and are no longer available. The provisions as to vesting are as follows:

- On the third anniversary of the grant of PSRs and Options, the PSRs and Options held by each holder are each notionally divided into two equal parts, called the "DJSMDQT Tranche" and the "ASX 200 Tranche".
- · The company determines the total shareholder return (TSR) on the company's ordinary shares over the three-year period from the grant of PSRs and Options to the third anniversary. That is made up of the change in share price on the NZX over that period and the impact of dividends over that period.
- The TSR is then compared to the change over the same period in:
 - **DJSMDQT Tranche**: the Dow Jones US Select Medical Equipment Total Return Index; and
 - ASX 200 Tranche: the S&P/ASX 200 Gross Total Return Index.

 The number (if any) of PSRs and Options that vest is determined in accordance with the table below:

Performance of TSR against relevant index	Percentage of PSRs and Options that vest
TSR less than the return on relevant index	Nil
TSR exceeds the return on relevant index by 10 percentage points or more	100%
TSR equal to or exceeds the return on relevant index by less than 10 percentage points	A number calculated in accordance with a formula which produces a percentage, calculated on a straight-line basis, between 50% if the TSR is equal to the return on the relevant index, and 100% if the TSR exceeds the return on the relevant index by 10 percentage points or more

- For the purposes of the calculations above:
 - share prices and index figures on a particular date are determined by reference to the average prices or index figures over the five trading days before that date:
 - the returns on the DJSMDQT Index and ASX 200 Index are converted to NZ dollars using spot exchange rates.

Ceasing employment

Unless otherwise determined by the Board, PSRs and Options lapse if a participant ceases to be employed by the group. If a participant ceases to be employed by reason of death, serious illness, accident, permanent disablement, or redundancy, the PSRs and Options will remain in force, subject to vesting in accordance with the provisions described above.

Clawback

If a participant:

- · commits an act of serious misconduct as an employee; or
- is knowingly involved in a material overstatement of financial performance or position in the group's accounts.

the Board may cancel the PSRs or Options held by that participant and require repayment of any gain made by that participant from PSRs or Options as a result of such conduct

Discretions for Board

The Board has various discretions under the DLTVR Plans governing the PSRs and Options, including:

- a discretion to allow PSRs or Options to vest if the Board decides that particular circumstances justify the exercise of that discretion:
- a discretion to amend the terms of PSRs or Options to take account of capital reconstructions or the like, so as to ensure that so far as reasonably possible no benefit is conferred on participants that is not conferred on shareholders, and vice versa;
- a discretion, in the event of a takeover of the company or the like, to take various steps to enable participants to participate in, or benefit from, that transaction; and
- a discretion to amend the terms of the DLTVR Plans.







Lodge your proxy:

Online: vote.cm.mpms.mufg.com/FPH

Scan and email: meetings.nz@cm.mpms.mufg.com (use "FPH Proxy Form" as the subject for easy identification)

Mail: Use the enclosed reply paid envelope or address to: MUFG Corporate Markets PO Box 91976, Auckland 1142, New Zealand

By hand:

MUFG Corporate Markets Level 30, PwC Tower 15 Customs Street West, Auckland, New Zealand

General enquiries:

+64 9 375 5998 or email: enquiries.nz@cm.mpms.mufg.com

SCAN THIS QR CODE WITH YOUR SMARTPHONE AND VOTE ONLINE



Fisher & Paykel Healthcare Corporation Limited Annual Meeting Voting Form

The Annual Shareholders' Meeting of Fisher & Paykel Healthcare Corporation Limited (NZBN 9429040719887 and ABN 69 098 026 281) (the **company**) will be held online at **www.virtualmeeting.co.nz/FPH25** and in person at the company's East Tāmaki campus in the Daniell Building, 15 Maurice Paykel Place, East Tāmaki, Auckland, New Zealand on Thursday, 21 August 2025 commencing at 2.00pm (NZST). To attend online via the above link, you will require your Holder Number for verification purposes.

For your postal vote or proxy to be effective, it must be lodged with MUFG Corporate Markets by no later than 2.00pm, Tuesday, 19 August 2025 (NZST).

NOTES

Attending the Meeting

- 1 If you propose to ATTEND the Annual Shareholders' Meeting in person, please bring this Voting Form to the meeting to assist with your registration. All shareholders must register with MUFG Corporate Markets prior to entering the meeting room. A paper voting card will be issued upon registration at the meeting.
- 2 Shareholders attending and participating in the Annual Meeting virtually via www.virtualmeeting.co.nz/FPH25 will be able to vote and ask questions during the Annual Meeting. More information regarding virtual attendance at the Annual Meeting (including how to vote and ask questions virtually during the Meeting) is available in the Virtual Meeting Guide available at https://mail.cm.mpms.mufg.com/MUFG/MUFG_VirtualMeetingGuide.pdf.

Postal Vote

- 3 If you are entitled to attend and vote at the Annual Shareholders' Meeting, you are entitled to vote by postal vote. The Company Secretary has been authorised by the Board to receive and count postal votes at the Annual Meeting.
- 4 You can cast your postal vote by one of the methods listed above in the box headed "Lodge your proxy". If you return your postal vote without indicating how you wish to vote, or your indication on how to vote is unclear on any resolution, you will be deemed to have abstained from voting on that resolution.
- 5 If you complete the postal vote section and also appoint a proxy, your postal vote will be cast and your proxy appointment will not be counted.
- 6 If this Voting Form is returned duly signed by a shareholder with voting instructions completed, but without indicating that it is a postal vote, and a proxy has not been appointed, it will be deemed to be a postal vote.

Proxy Appointment

7 If you are a shareholder entitled to attend and vote at the Annual Shareholders' Meeting, you are entitled to appoint a proxy or, in the case of a corporate shareholder, a representative to attend and vote instead of you. A proxy may be appointed by completing a Voting Form online, or the Voting Form may be completed and mailed, delivered, or scanned and emailed in accordance with the instructions above in the box headed "Lodge your proxy".

- 8 A proxy can be any person of your choice and does not have to be a shareholder of Fisher & Paykel Healthcare. If you wish, you can appoint the Chair of the Meeting as your proxy. The Chair will vote in accordance with your instructions, or, failing your instruction, in accordance with the terms set out in paragraph 9 of this Voting Form.
- 9 If you tick the box "Discretion" on any resolution, you are directing your proxy or representative to decide how to vote on that resolution on your behalf. If you tick the "Abstain" box on any resolution, you are directing your proxy or representative not to vote on that resolution. If you return this Voting Form without a direction as to how to vote on any resolution, or if you tick more than one box in relation to any resolution, the vote on that resolution will be treated as "Discretion" and your proxy will exercise his/her discretion as to whether to vote and, if so, how. The Chair intends to vote discretionary proxies in favour of Resolutions 1, 2, 3, 4, 5, 6, and 7.
- 10 This Voting Form must be signed by you or your attorney, duly authorised in writing. In the case of a joint shareholding, this form must be signed by each of the joint shareholders (or their duly authorised attorney). In the case of a corporate shareholder, this Voting Form must be signed by a director or a duly authorised officer acting under the express or implied authority of the corporate shareholder, or an attorney duly authorised by the corporate shareholder.
- If this Voting Form is signed under a power of attorney, a certificate of non-revocation must be completed and a copy of the power of attorney certified by a Solicitor, Justice of the Peace or Notary Public provided to MUFG Corporate Markets, unless it has already been noted by the company or MUFG Corporate Markets.

General

- 12 The company will disregard any votes cast in favour of Resolution 7 by Lewis Gradon and any of his associated persons (in each case as that term is defined in the NZX Listing Rules).
- 13 The company need not disregard a vote cast in favour of Resolution 7 by a person referred to in paragraph 12 if that vote is cast by that person as proxy for a person who is entitled to vote, in accordance with an express direction on the Voting Form.

Section 1:

Choose to vote by postal vote or appoint a proxy to vote on your behalf

Postal Voting					
I wish to vote by postal vote (please tick the box). My voting inter	ition is indicated	d in the resc	olution sect	ion below.	
Appoint a proxy to vote on your behalf					
I/We being a shareholder(s) of Fisher & Paykel Healthcare Corporation Limited hereby appoint:	at:				
(full name of proxy)	(email)				
Or failing that person:	at:				
(full name of proxy)	(email)				
as my/our proxy to vote for me/us on my/our behalf as directed below Meeting of Fisher & Paykel Healthcare Corporation Limited to be held adjournment of that meeting. Unless otherwise instructed as below, m If you wish, you may appoint the Chair of the Meeting as your proxy b	at 2:00pm on T y/our proxy ma	hursday, 21 y vote as he	August 202 e/she thinks	25 (NZST), s fit.	or at any
Section 2:					
Voting instructions		_			
This form is to be used to vote as follows on the following resolutions:			lick (✔) in	box to reco	ord your vote
Business		For	Against	Abstain	Discretion
1. To re-elect Neville Mitchell as a director					
2. To re-elect Lewis Gradon as a director					
3. To re-elect Lisa McIntyre as a director					
4. To re-elect Cather Simpson as a director					
5. To elect Mark Cross as a director					
6. To authorise the Directors to fix the fees and expenses of the aud	itor				
7. To approve the grant of discretionary long term variable remuneral instruments to Lewis Gradon	ation				
The resolutions above are stated in brief. Please refer to the Notice of resolutions and the explanatory notes.	Annual Shareho	olders' Meet	ing 2025 fc	r the full te	ext of the
Sign: Signature of shareholder(s). This section must be comp	oleted.				
Contact detailsSignet (Daytime phone number)	ed this		(Date)		2025
Signature(s)(All shareholders must s	ign your email)				