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FY25 Results Presentation

The Global Market Leader for Racing Technology Solutions

August 2025



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This update contains "forward-looking statements". These can often be identified by the use of certain words such as "may", "should", "anticipate", "believe", "intend", "estimate" and "expect". However, any statements which are not based on historic or current facts may be forward-looking statements. Forward-looking statements are based on assumptions regarding the Company's financial position, business strategies, plans and objectives of management for future operations and development and the environment in which the Company will operate; and current views, expectations and beliefs as at the date they are expressed, and which are subject to various risks and uncertainties. The forward-looking statements contained within the update are not guarantees or assurances of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of the Company, which may cause the actual results, performance or achievements of the Company to differ materially from those expressed or implied by the forward-looking statements. For example, the factors that are likely to affect the results of the Company include: general economic conditions in Australia and globally; exchange rates; competition in the markets in which the Company does, and will, operate; conduct of contracted counter parties; whether and climate conditions; and the inherent regulatory risks in the businesses of the Company. The forward-looking statements contained in this announcement should not be taken as implying that the assumptions on which the projections have been prepared are correct or exhaustive.

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BetMakers successfully executed a technology led transformation in FY25

A return to growth of **5.6**% for 1H FY25 vs 2H FY25

Record half yearly result of **\$5.9m** Adjusted EBITDA and **\$6.4m** operating cash-flow¹ in 2H FY25

Disciplined execution delivered a lower cost base, now optimised to support **future growth**

Strong balance sheet of **\$18.8m** unrestricted cash², no debt, funding secured to support future growth initiatives

1. Operating cash-flow on the basis of Appendix 4Cs - see Slide 11. 2. Cash balance as at 30 June 2025

Ready for scale - enhanced platform positioned to capitalise on market opportunities in **FY26**.





BetMakers has the leading platform for racing led wagering globally

1 LEADING PLATFORM

The leading global platform for software and data related to racing led wagering, servicing key segments of the global wagering market 2 CRITICAL INFRASTRUCTURE

Products that simplify access to global racing content while powering critical wagering infrastructure for the world's leading operators

3 EXPANDING NETWORK

An expanding presence in a large global market that is currently fragmented and is experiencing increased levels of corporate activity

4 INCREASING PIPELINE

Increasing pipeline and accelerating growth, driven by upgraded products, a streamlined growth strategy & transformative international partnerships

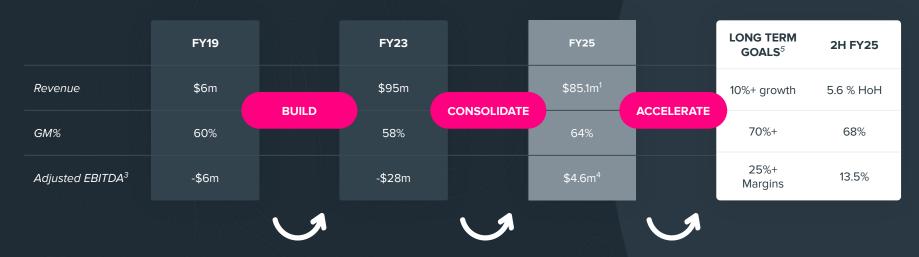
TRACK RECORD

A track record of executing on key deliverables, including a transformative cost base reset and upgraded technology GROWTH FOCUS

BetMakers has developed a product led growth strategy, supported by inorganic opportunities



BetMakers is moving closer towards its long term goals¹.



Long term goals are targets to be achieved over a period of 3 to 5 years. These goals were first released with the Company's FY24 results.

Based on revenue for 2H FY25, annualised

^{3.} A reference in this presentation to Adjusted EBITDA refers to EBITDA on AASB 16 basis and as adjusted for various items, where appropriate, including capitalised staff costs, provisions, share based payment and restructuring costs.

⁴ Rased on Adjusted ERITDA for 2H EY25, annualised

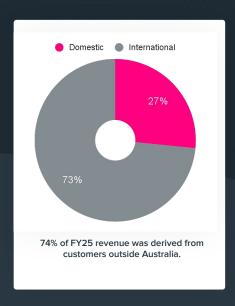
Long-term goals are illustrative and not forecasts, guidance or projections

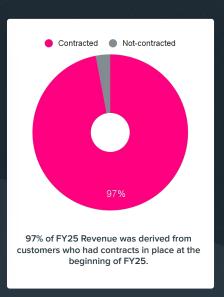


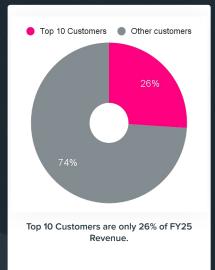
FY25 FINANCIAL RESULTS

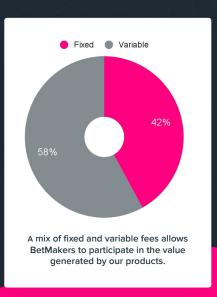


Our revenue mix¹ demonstrates that our revenues are recurring, diversified and give us exposure to upside generated by our customer base.







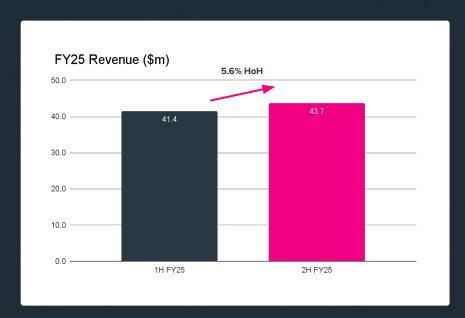


The majority of our revenues are from international markets, giving us access to the world's largest and fast growing wagering markets.

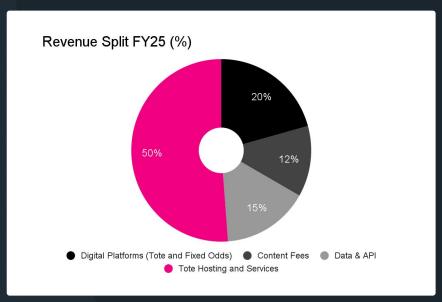
¹All figures on this slide are based on FY25 Revenue, of \$85.1m, which excludes any revenue from beti



Our investment in technology and product drove a return to growth in 2H FY25.



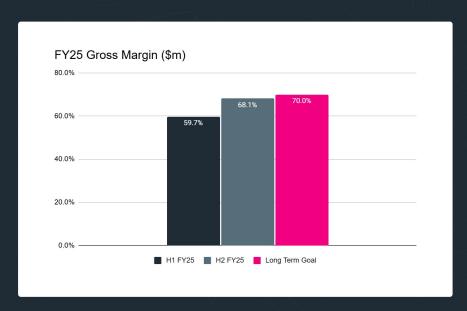
The second half benefited from our upgraded technology, variable revenue performance and transformation growth initiatives implemented during 1H FY25.

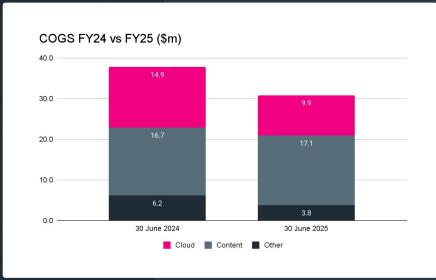


The Digital Platforms and Data & API segments are key drivers of future growth.



During FY25 gross margin continued to trend towards our long term goal of 70%+



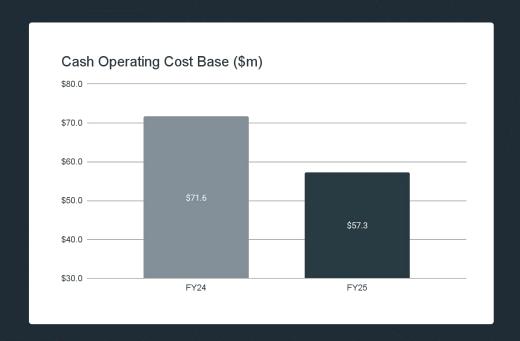


Technology upgrades delivered improving gross margin from existing revenues and better incremental margins.

Cloud costs reduced by \$5.0m to 32% of Total COGS for FY25 (from 39% in FY24).



The operating cost base has been optimised to reflect the strategic priorities of the business.

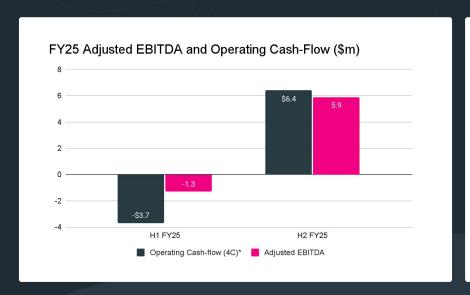


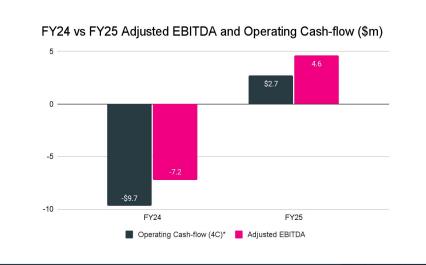
→ Cash operating costs reduced from \$71.6m in FY24 to \$57.3m in FY25 (a reduction of 19.9%).

Figures in the graph are calculated as operating expenses plus capitalised staff costs (FY25: \$6.7m, FY24:\$6.4m). FY25 is adjusted for restructuring costs of \$1.3m.



BetMakers' transformation strategy continues to deliver improved financial performance driven by improving growth and operating leverage.





Profitability improved throughout year, with 2H benefiting from upgraded technology and other transformation initiatives¹

FY25 was an inflection point for the Company with Adjusted EBITDA improving \$11.8m and operating cash-flow up \$12.4m compared to the prior year, respectively.

H1 FY25 operating cash-flow includes the Company's annual minimum guarantee payment to Darby Development LLC in relation to New Jersey Fixed Odds. A payment of \$3.1m was also made in July 2025 and will impact H1 FY26 *Operating cash-flow in both charts is based on the cumulative operating cash-flow of the Company as per the four Appendix 4Cs released for FY25.

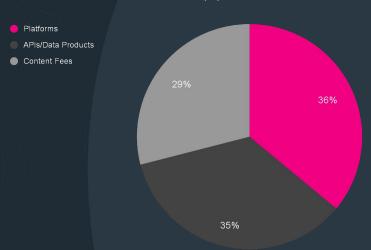


DRIVING FUTURE GROWTH

2H FY25 saw the Apollo products emerge as a key growth driver for BetMakers.

	1H FY25	2H FY25
GBS Platform Revenue	\$ 5.5m	☆ \$6.4m
Number of operators	26	2 9

GBS FY25 Revenue Breakdown (%)



Key Growth Highlights:

- Platform revenue grew at 16.5% HoH despite the seasonally weaker period (no spring racing carnival)
- Customers increased by three in the six months to 30 June 2025
- Pipeline remains strong for new customers in FY26



COMPANY OVERVIEW







Our clients are the global leaders in wagering and our network is expanding.

Our goal is to become the central, interconnected platform for horse racing betting.



MARKET-LEADING COST PER BET

BetMakers aims to achieve superior cost efficiency by streamlining operations and eliminating intermediaries, creating a more profitable, scalable and sustainable model for our wagering operator partners.



EFFICIENT MARGIN REALISATION

Our platform seeks to deliver seamless global trading and risk management. Driving growth, great customer experience and necessary efficiency to generosity strategies



BetMakers has built the **Market Leading Platform for betting on racing.**



INTEGRATIONS AND RELATIONSHIPS

A deep network of established client relationships and integrations tailored for racing





PROPRIETARY & INNOVATIVE TECHNOLOGY

Highly resilient tech stack. Years of innovation & racing specific know-how

REGULATIONS AND INTEGRITY

Able to solve complex regulatory hurdles







NETWORK EFFECTS

An expanding global network in major racing jurisdictions

CONTENT & DATA

Market leading content and racing data



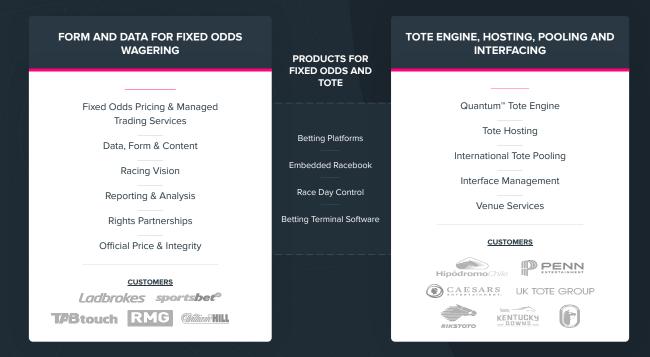


MODULAR PLATFORM

Comprehensive modular solutions in a single ecosystem for both Tote and Fixed Odds customers



BetMakers' unique mix of products supports both Tote and Fixed Odds wagering on racing globally.



Our sophisticated and scalable technology can power all aspects of the wagering ecosystem.



The breadth of our product portfolio provides a clear competitive advantage.

		BetMakers	Peer 1	Peer 2
FIXED ODDS:	Fixed Odds Pricing	•	•	•
	Turnkey Wagering Platform	•	•	•
	Embedded Racebook	•	In development	•
	In-house Managed Trading Services	•	In development	•
TOTE AND ON-TRACK BETTING:	Fully Managed Tote Hosting Solution	•	•	•
	Point of Sale Software and Systems	•	•	•
	Lite Integration for Digital Sportsbooks	•	•	•
	Tote Commingling and Interfacing	•	•	•
DATA:	Race Day Data Feeds	•	•	•
	Global Racing Streaming	•	•	•
	Racing Informatics and Content	•	•	•
	24/7 Global Race Day Control Centre	•	•	•

No global competitor offers a full service horse racing product offering for both Tote and Fixed Odds.



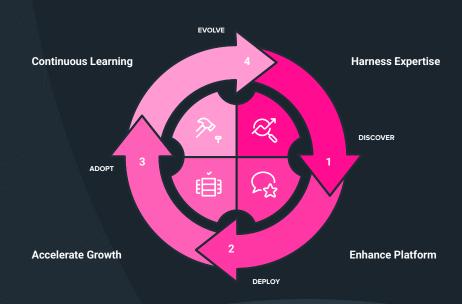
BetMakers is now leveraging its enhanced platform to accelerate innovation through the use of artificial intelligence and machine learning tools.

Al driven workflows in use

- Probability and pricing predictions
- Predictive risk and customer modelling
- Agentic Al for Operations
- Al powered development & test automation
- Generative digital asset creation

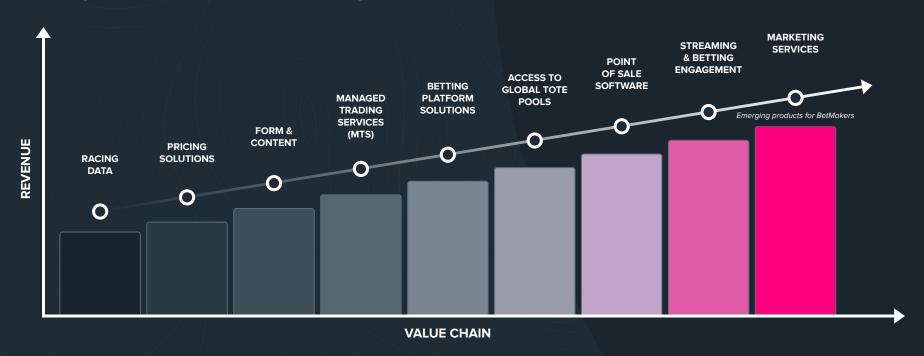
Transforming the core of the business by embedding AI as a foundational capability.

AI & MACHINE LEARNING TOOLS





There is significant opportunity to upgrade our global racing and sportsbook clients along the **BetMakers** value chain.



This graph is provided for illustrative purposes only. The comparative revenue amounts, and incremental increases in revenue, do not represent BetMakers' projections or expectations relating to the revenue that may be generated from each service in the value chain.



FY26 OUTLOOK

We continue to deliver on our transformation strategy with a focus on achieving sustainable, profitable growth. In FY26 we expect:

The growth trajectory to continue, with consistent growth vs prior corresponding periods and targeting long term goal of **10**%+

Continued improvement in gross margin with an optimised cost base

The business has had a robust start to Q1 FY26, outperforming expectations and underscoring the performance of our upgraded technology and products Operating leverage to drive free-cash flow as the business scales

Note: The forward looking statements on this slide and in this presentation are based on the Company's internal projections, current business plan and the environment in which the Company operates as at the date of this presentation. They include assumption regarding the impact of recent restructuring measures, the Company's technology roadmap as well as the impact of recent and future contract wins and customer launches. Further information regarding forward looking statements is contained on Slide 2.



Appendix

PROFIT & LOSS

Variance (Favourable/Unfavourable)

FOR THE 12 MONTHS ENDED 30 JUNE 2025 (\$M)	FY25	FY24	\$/%	%
Revenue	85.1	95.2	-10.1	-10.6%
COGS	-30.6	-37.8	7.2	19.1%
GROSS PROFIT	54.5	57.4	-2.9	-5.0%
GROSS MARGIN %	64%	60%		
Operating expenses ¹	-50.6	-65.3	14.7	22.5%
Other revenue	0.2	0.0	0.2	nm
Net foreign exchange gain	0.5	0.6	-0.1	-21.5%
Adjusted EBITDA	4.6	-7.2	11.8	163.9%
Adjusted EBITDA Margin %	5%	-8%		
Gain on purchase	0.0	1.0	-1.0	nm
Inventory write off	-1.1	0.0	-1.1	nm
Restructuring costs	-1.3	0.0	-1.3	nm
(Impairment) of receivables	-0.3	-0.9	0.6	65.4%
Share-based payments expense	-0.6	1.9	-2.5	-128.9%
EBITDA	1.4	-5.2		
Depreciation and amortisation expense	-16.0	-12.2	-3.1	-31.6%
Finance costs	-0.5	-0.4	-0.1	-19.7%
Income tax (benefit)	-11.2	-20.8	9.6	46.0%
NPAT	-26.4	-38.7	12.2	31.7%

BetMakers has signed binding terms¹ to acquire LVDC.



Who is LVDC?

The only approved pari-mutuel service provider for Nevada's gaming industry, servicing sportsbooks, racebooks, bars, taverns, and online platforms.

LVDC provides pooling (through its hub) into hosted racing pools from around the world including on North American racing.

Expected to generate approximately A\$4m² annual revenue for BetMakers.

Select Customers:

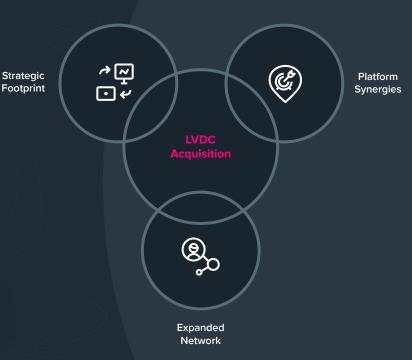












Refer to ASX Announcement lodged with ASX on 4 June 2025. See Slide 28 of the Investor Presentation lodged with ASX on 4 June 2025 for a summary of the material terms of the Heads of Agreement. The binding Heads of Agreement requires the parties to execute a long form purchase agreement and obtain regulatory approvals and third party consents as conditions precedent to completion of the acquisition. There is no guarantee that this acquisition will be completed on the agreed terms.

Based on LVDC's historical financial performance and assuming existing contracts are novated to BetMakers and consistent revenue is derived from these contracts, the total revenue acquired by BetMakers may vary and will be subject to due diligence and dependent on whether all current customer contracts are assumed by BetMakers.



BetMakers intends to leverage its technology and network to monetise LVDC's customer relationships and Las Vegas footprint.



Dominant Market Position

Establishes a foothold in the heart of global gaming, cementing BetMakers' presence alongside Nevada's premier casino operators.



Content Expansion

Enables a broader racing content offering for casino partners, opening new revenue channels.



Product and Platform Synergies

Integrates BetMakers' advanced global wagering technology to elevate the end-user experience across retail and digital channels.



Return Profile

Expected to be cashflow positive within 12 months¹ supported by cost efficiencies and technology-driven growth opportunities

Assuming (among other things) normal trading conditions, existing contracts are novated to BetMakers and consistent revenue is derived fror these contracts, cooperation of third parties on reasonably commercial terms, and that there are no unexpected difficulties in transitioning an integrating LVDC's business.