

BKI INVESTMENT COMPANY LIMITED

ABN: 23 106 719 868

28 August 2025

The Manager
Market Announcements Office
Australian Securities Exchange Limited
20 Bridge Street
SYDNEY NSW 2000



2025 Annual Report, Notice of AGM and Proxy Form

BKI Investment Company Limited (**BKI**) today dispatched to its shareholders the 2025 Annual Report, together with a Notice of Meeting and Voting Proxy Form for the 2025 Annual General Meeting (**2025 AGM**). A copy of each document is attached to this announcement and a copy of the 2025 Annual Report has also been placed on BKI's website at:

<https://bkilimited.com.au>

The 2025 AGM is scheduled to commence at 11:00am on Tuesday 14 October at the Brickworks Design Studio, 2 Barrack Street, Sydney NSW 2000. Shareholders who are unable to attend in person may view the AGM live by webcast, details below:

<https://www.streamgate.co/bki-2025-agm/>

A. Wong

Amanda Wong
Company Secretary

Business Overview - BKI Investment Company is a research driven, Listed Investment Company, investing for the long term in profitable, high yielding, well managed companies. Listed on the Australian Stock Exchange (BKI.ASX) with the equity portfolio managed by Contact Asset Management, an investment in BKI gives shareholders access to a diversified Australian equity portfolio.



2025

BKI INVESTMENT COMPANY LIMITED

ABN: 23 106 719 868

Annual Report

for the year ended 30 June 2025

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Corporate Directory

Directors

Robert Dobson Millner AO	<i>Non-Executive Chair</i>
David Capp Hall AM	<i>Independent Non-Executive Director</i>
Alexander James Payne	<i>Non-Executive Director</i>
Ian Thomas Huntley	<i>Independent Non-Executive Director</i>
Jacqueline Ann Clarke	<i>Independent Non-Executive Director</i>

Investment Manager

Contact Asset Management Pty Limited (Contact)

Thomas Charles Dobson Millner
Portfolio Manager

William Anthony Culbert
Portfolio Manager

Company Secretary

Amanda Wong

Website

www.bkilimited.com.au

Corporate Governance Statement

www.bkilimited.com.au/about-us/corporate-governance/#statement

Registered office and principal place of business

Suite 302, Level 3
1 Castlereagh Street
Sydney NSW 2000

Telephone: (02) 7251 6242

Facsimile: (02) 8355 1617

Postal Address:

PO Box H280
Australia Square NSW 1215

Share Register

MUFG Corporate Markets (AU) Limited

Liberty Place
Level 41, 161 Castlereagh Street
Sydney NSW 2000

Telephone: 1300 853 816

Auditor

MGI Sydney Assurance Services Pty Ltd

Level 14
20 Martin Place
Sydney NSW 2000

ASX listing

BKI Investment Company Limited shares are listed on the Australian Securities Exchange (ASX code: **BKI**)

Financial Highlights

				Jun 2025	Jun 2024	
Change				\$'000	\$'000	
Revenue performance						
Total revenue – ordinary	up	1%	to	69,332	from	68,344
Special investment revenue	down	32%	to	1,129	from	1,663
Total income from ordinary activities	up	1%	to	70,461	from	70,007
Profits						
Operating result after tax – before special investment revenue	down	3%	to	60,730	from	62,729
Special investment revenue	down	32%	to	1,129	from	1,663
Net profit from ordinary activities after tax attributable to shareholders	down	4%	to	61,859	from	64,392
Net profit attributable to shareholders	down	4%	to	61,859	from	64,392
Portfolio						
Total portfolio value (including cash & receivables)	up	7%	to	1,581,970	from	1,479,118

	Change			Cents	Cents	
Earnings per share:						
Basic EPS before special investment revenue and applicable tax	down	4%	to	7.53	from	7.83
Basic EPS after special investment revenue and applicable tax	down	4%	to	7.67	from	8.03
Dividends per share:						
Interim - Ordinary	up	1%	to	3.90	from	3.85
Final - Ordinary	steady	–	to	4.00	from	4.00
Full Year Total	up	1%	to	7.90	from	7.85

10 Year Dividend History (cents per share)

30 June	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Interim - Ordinary	3.60	3.60	3.625	3.625	3.625	2.00	3.50	3.70	3.85	3.90
Interim - Special	–	–	–	2.500	1.000	–	0.50	0.50	–	–
Final - Ordinary	3.65	3.70	3.700	3.700	2.320	3.00	3.65	4.00	4.00	4.00
Final - Special	–	–	–	–	–	–	1.00	–	–	–
Total	7.25	7.30	7.325	9.825	6.945	5.00	8.65	8.20	7.85	7.90

All ordinary and special dividends paid by BKI Investment Company Limited ("BKI") since listing on the Australian Securities Exchange have been fully franked.

10 Year Net Tangible Asset (NTA) History (\$ per share)

30 June	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
NTA before tax	1.55	1.61	1.63	1.69	1.47	1.71	1.66	1.75	1.83	1.96
NTA after tax	1.47	1.52	1.54	1.58	1.43	1.59	1.58	1.64	1.70	1.79

Financial Highlights (continued)

List of Securities as at 30 June 2025

	Number of securities held	Market value \$'000	Portfolio weight %
Financials			
Commonwealth Bank of Australia	867,000	160,178	10.12
National Australia Bank Limited	2,971,800	116,970	7.39
Macquarie Group Limited	320,507	73,310	4.63
Suncorp Group Limited	1,777,584	38,414	2.43
Equity Trustees Limited	447,932	15,230	0.96
E&P Financial Group Limited	6,631,759	3,448	0.22
Carlton Investments Limited	35,614	1,289	0.08
		408,839	25.83
Industrials			
Transurban Group	4,261,146	59,571	3.76
Dalrymple Bay Infrastructure Limited	11,650,537	49,515	3.13
Aurizon Holdings Limited	8,330,000	25,240	1.60
Smartgroup Corporation Limited	1,685,000	12,418	0.78
Lindsay Australia Limited	17,141,631	12,342	0.78
IPH Limited	1,990,000	9,114	0.58
Reece Limited	515,499	7,397	0.47
Johns Lyng Group Limited	1,232,000	3,905	0.25
		179,502	11.35
Consumer Discretionary			
Wesfarmers Limited	960,000	81,360	5.14
Harvey Norman Holdings Limited	10,100,000	53,227	3.36
ARB Corporation Limited	978,590	32,000	2.02
		166,587	10.52
Materials			
BHP Group Limited	2,630,000	96,653	6.11
Amcor Limited	2,420,000	34,364	2.17
Brickworks Limited	436,209	15,006	0.95
		146,023	9.23
Energy			
New Hope Corporation Limited	12,950,952	47,919	3.03
Woodside Energy Group Limited	1,443,700	34,115	2.16
Yancoal Australia Limited	4,210,000	24,292	1.53
Washington H Soul Pattinson & Co Limited	413,086	17,354	1.10
Ampol Limited	480,000	12,355	0.78
		136,035	8.60

List of Securities as at 30 June 2025 (continued)

	Number of securities held	Market value \$'000	Portfolio weight %
Telecommunications Services			
Telstra Group Limited	15,185,000	73,495	4.65
TPG Telecom Limited	5,748,362	30,639	1.94
Tuas Limited	2,874,181	17,101	1.08
		121,235	7.67
Consumer Staples			
Woolworths Limited	1,209,906	37,640	2.38
Metcash Limited	6,700,045	26,197	1.66
Coles Group Limited	1,137,838	23,713	1.50
		87,550	5.54
Property Trusts			
Goodman Group Limited	945,000	32,357	2.04
Stockland Corporation Limited	5,050,000	27,068	1.71
Mirvac Limited	9,250,000	20,350	1.29
		79,775	5.04
Utilities			
APA Group	9,716,652	79,384	5.02
	-	79,384	5.02
Health Care			
Sonic Healthcare Limited	1,262,000	33,809	2.14
Ramsay Healthcare Limited	575,000	21,097	1.34
Regis Healthcare Limited	1,807,428	14,170	0.90
		69,076	4.38
Total Portfolio		1,474,006	93.18
Investment portfolio		1,474,006	93.18
Trading portfolio		-	-
Total Portfolio		1,474,006	93.18
Cash and dividends receivable		107,964	6.82
Total Investment Assets		1,581,970	100.00

As at 30 June 2025, the Group was a substantial shareholder in accordance with the *Corporations Act 2001* of Lindsay Australia Limited, holding 5.49% of the issued capital. The Group ceased to be a substantial holder of Lindsay Australia Limited on 1 July 2025. The Group is not a substantial shareholder in any other investee corporation, as each equity investment represents less than 5% of the issued capital of the investee corporation.

Chair's Address

Dear Shareholders,

I am pleased to enclose the 22nd Annual Report of BKI Investment Company Limited (BKI) for the year to 30 June 2025 ("FY2025").

Despite significant macroeconomic headwinds including persistent inflation, trade tensions and geopolitical uncertainties, global equity markets delivered a robust performance over the twelve months ending 30 June 2025.

This period was marked by notable volatility yet the U.S. S&P 500 achieved a 15.2% gain (including dividends), reaching a record high of 6,205 on 30 June 2025, largely driven by an 11% surge in the second quarter. The NASDAQ also performed strongly finishing the year 15.7% higher.

Beyond the U.S other global markets demonstrated exceptional returns. Hong Kong's Hang Seng led the way with a 42.2% return, boosted by China's tech rally and supportive policies. The FTSE 100 also posted a solid 11.3% gain for the year.

Closer to home the Australian equity market as measured by the S&P/ASX300 Accumulation Index returned a very respectable 13.7%. This outcome is particularly positive given the ongoing challenges companies faced from elevated business costs and increased interest repayments compared to prior years.

Looking ahead, intensifying concerns about a potential global economic slowdown are shaping expectations for interest rate cuts. Several critical factors will continue to influence consumer confidence, including employment levels, the cost of living, inflation rates and the broader economic outlook. These elements are anticipated to have a more pronounced impact on company earnings in FY2026. Given BKI's commitment to long-term yields and valuations the close monitoring of consumer sentiment remains very important.

A sustained decline in consumer sentiment would likely signal a deceleration in economic activity, subsequently affecting company earnings and potentially leading to downward pressure on dividend payouts and valuations. Conversely, proactive interest rate cuts by central banks, particularly the Reserve Bank of Australia, combined with resilient consumer confidence are expected to underpin economic expansion, support higher company dividends and bolster valuations.

Result Highlights

We are pleased to report that BKI's Investment Portfolio revenue for FY2025 increased to \$65.1 million, up from \$64.0 million in FY2024. This growth was primarily driven by a positive contribution from ordinary dividends received. Notably, we saw stronger dividend contributions from key holdings including Commonwealth Bank, Dalrymple Bay Infrastructure, Suncorp Group, National Australia Bank, Wesfarmers, APA Group, Telstra Corporation, Transurban Group and Harvey Norman.

However, the broader market trend saw many companies continuing to adopt a conservative stance leading to lower payout ratios. This approach reflects ongoing economic uncertainty, coupled with higher operational expenses and increased interest rate payments impacting company earnings.

While the Resources and Energy sectors have not yet fully returned to the robust trading conditions that would facilitate higher dividend distributions, we maintain strong confidence in the long-term prospects of our investments within these sectors. Our conviction is particularly strong for companies aligned with oil, gas, copper, iron ore, metallurgical and thermal coal, as we anticipate a return to stronger performance in the near future.

Interest income for the year also increased, rising to \$4.2 million from \$4.0 million in FY2024 reflecting the prevailing higher interest rate environment.

Our income tax expense for FY2025 was \$6.1 million, an increase from \$3.2 million in FY2024. This rise is attributable to two primary factors. The first is reduced franking credits. An increasing number of Australian-listed companies are generating a higher proportion of their earnings offshore. Consequently, these companies often do not generate sufficient franking credits to fully frank their dividends, leading to a higher taxable component for BKI. The second factor is stapled structures. Over recent years, BKI has successfully invested in companies operating under a stapled structure, which combines a company and a trust, differing from a traditional company structure. While the dividends and distributions received from holdings such as APA Group, Transurban Group, Mirvac, Stockland, Amcor PLC and Dalrymple Bay Infrastructure have demonstrated significant growth over time, the nature of these structures often results in little to no franking credits attached to the income. As a result, BKI incurs tax on this unfranked income.

Chair's Address (continued)

BKI's Net Operating Profit, before tax and special investment revenue, was \$66.8 million, an increase on the \$65.9 million in FY2024. BKI's basic earnings per share before special investment revenue was 7.53 cents per share compared to 7.83 cents per share last year.

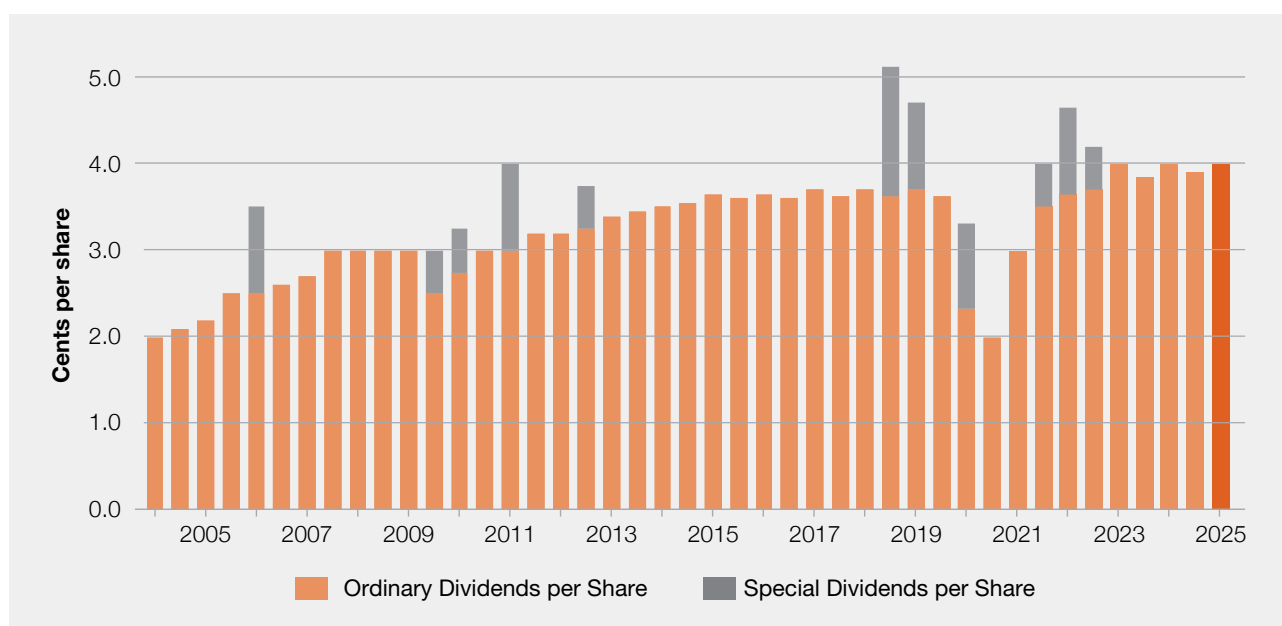
Special Investment Revenue was \$1.1 million in FY2025 down from \$1.7 million last year.

BKI's Net Operating Profit After Tax, including special investment revenue for FY2025 of \$61.9 million was down 4% on the previous corresponding period. BKI's FY2025 basic earnings per share, including special investment revenue, was 7.67 cents per share.

Dividends

The BKI Board has declared a fully franked final ordinary dividend of 4.00cps, in line with the previous corresponding period. Total FY2025 dividends of 7.90cps is 1% higher than total dividends paid in FY2024.

Based on the FY2025 dividends of 7.90cps, the current historical BKI grossed up dividend yield is 6.4%, based on a tax rate of 30% and a share price of \$1.755, as at 30 June 2025.



Dividend Key Dates

The last trading date to be eligible for the FY2025 Final Dividend is Monday 4 August 2025. Key dates for the fully franked final dividend are as follows:

Key Dates	
Last trading date to be eligible for dividend	Monday 4 August 2025
Ex-dividend Date	Tuesday 5 August 2025
Record Date	Wednesday 6 August 2025
DRP Nomination	Thursday 7 August 2025
Dividend Payment Date	Thursday 28 August 2025
Annual General Meeting	Tuesday 14 October 2025

Chair's Address (continued)

Dividend Reinvestment Plan (DRP)

The BKI Board has confirmed that BKI's Dividend Reinvestment Plan (DRP) will be maintained, offering shareholders the opportunity to acquire further ordinary shares in BKI. The DRP will not be offered at a discount. The last day to nominate for participation in the DRP is Thursday 7 August 2025.

To complete a DRP form, please follow the link: <https://bkilimited.com.au/dividend-information/>

The DRP price will be calculated using the average of the daily volume weighted average sale price of BKI's shares sold in the ordinary course of trading on the ASX during the 5 trading days after, but not including, the Record Date (Wednesday 6 August 2025).

Management Expense Ratio (MER)

BKI's MER as at 30 June 2025 was 0.166%, down from 0.169% in the previous corresponding period. The Board and Portfolio Managers are shareholders in BKI. We invest for the long term and do not pay excessive external portfolio management fees or any performance fees. Our focus is on creating wealth for all shareholders by keeping costs low, increasing fully franked dividends and generating capital growth over the long term. BKI has no debt and thus shareholder returns are not diluted by interest payable on such facilities.

BKI's MER continues to compare very favourably to other externally managed LICs, ETFs and managed funds in the domestic market that provide a similar broad-based exposure to Australian equities.

Outlook

As we navigate through the remainder of 2025, the global economic landscape remains dynamic, characterised by geopolitical complexities, trade tensions, ongoing conflicts and persistent uncertainties regarding inflation and interest rate trajectories. Despite these significant external headwinds the Australian market demonstrated both resilience and caution. The S&P/ASX 300's recent gains, even with a sharp intra-month decline in April 2025, underscore the robust yet volatile environment in which we operate.

In this context BKI continues to prioritise a disciplined investment strategy centered on diversification and yield. Our unwavering objective is to generate a growing stream of dividends for our shareholders, even amidst the prevailing global risks. We maintain a carefully constructed portfolio with a clear focus on long-term growth and sustainable income. Our confidence in allocating capital to developed markets, particularly Australian equities, reflects our belief in the stability and fundamental strength of this market.

BKI benefits from a highly stable Board, Investment Committee, Audit Committee and Investment Management team. This expertise is fully aligned with shareholder interests consistently striving towards the common goal of long-term value creation and the distribution of an increasing income stream to BKI shareholders through fully franked dividends. We are proud of our strong and proven track record. Our portfolio continues to comprise high-quality, dividend-paying stocks. Furthermore, with no debt, a very low operating cost structure and approximately \$108 million in cash or liquid current assets, BKI is well-positioned to capitalise on any market opportunities that may emerge in the year ahead.



Robert D Millner AO
Chair

Portfolio Manager's Report

Dear Shareholders,

Contact Asset Management, as the Investment Manager of BKI Investment Company, is pleased to include our Investment Report for FY2025.

Market Commentary

FY 2025 was a period in which we delivered a strong performance that was particularly gratifying given the ongoing turbulence in equity markets both domestically and abroad. The global landscape continues to be shaped by significant geopolitical developments, notably the recent tensions in the Middle East, including Israel's strikes on Iran's nuclear sites, alongside persistent uncertainties surrounding U.S. trade tariffs and escalating debt levels. These factors collectively suggest that we are set for another period of volatility as we move into FY2026.

The Australian equity market, while demonstrating resilience, remains exposed to these broader global risks. However, we also see a significant domestic tailwind in the form of increasing expectations for interest rate cuts, which should provide support for the broader economy and particularly benefit interest-sensitive sectors. We remain vigilant and strategically positioned to navigate these complex market conditions.

It was almost a year ago, during Australia's August/September 2024 reporting period that we saw the first signs that certain sectors (eg Industrials and Communications) were stabilising and producing reasonable results, resulting in growth in dividends. It was reassuring that green shoots were appearing in markets as sectors such as energy delivering further mixed results. This was highlighted by the disappointing decision from Yancoal to not pay a dividend with their August results. While revenues were reasonably resilient across many of the August/September 2024 results, the common theme was that inflation continued to drag on earnings. There was a continued rise in labour and interest costs in particular, however we were hopeful that both of these inputs were close to peak cycle and that management teams were well on their way to addressing higher expenses through a variety of cost out programs.

It was a challenging period for the retailers, with mixed quarterly reports being delivered in October and through to the December/Christmas period. These data points were some of the key factors influencing global and domestic markets and the direction of interest rates. The other major factor was Donald Trump's victory in the US presidential election. U.S stock markets including the Dow, S&P 500, and Nasdaq, reaching record highs as investors jumped on the "Trump Trade" and priced in expectations of tax cuts and tariffs promised by the President-elect. These policies also fuelled US dollar strength, a further lift in Bitcoin and triggered a sell-off in U.S. bonds. The outlook for Global and Australian markets heading into calendar year 2025 was finely balanced.

The February decline on the ASX reflected concerns over companies missing earnings expectations, as rising operating costs, higher cost of debt and wage pressures crushed margins. This pressure saw many firms with declining earnings and stretched balance sheets forced to cut dividends. Despite the overall market decline, a notable shift occurred during February as investors focused back on quality.

Companies demonstrating robust earnings, strong balance sheets and a clear long-term growth trajectory were being rewarded. This "flight to quality" has been welcomed following a period of momentum investing with much of the market overlooking fundamental analysis. Several companies delivered standout results during February, highlighting the benefits of positive strategic long-term investing. Woodside Energy and APA Group, for example, reaped the rewards of significant capital expenditure over many years, reporting increased earnings and cashflows, resulting in higher forecast dividends being paid to their shareholders. Other notable companies included Commonwealth Bank, Telstra, TPG Telecom, Sonic Healthcare, ARB Corporation, and Coles Group, all of whom delivered positive results that were underpinned by capable management teams focusing on long term investment strategies.

In March 2025, following President Trump's "Liberation Day" tariff plan, US investors, who were initially excited about the pre-election promise flipped, sparking a global sell-off, with the S&P 500 in particular suffering a 10% correction within the month. Geopolitical tensions, including Middle East conflicts and NATO's response to Russia, added to the volatility. The unfolding tariff landscape prompted some companies to strategically recalibrate earnings forecasts and outlooks. The reality was that the newly announced tariffs will have a limited impact on FY2025 earnings, accounting for a mere 6 to 8 weeks of the financial year. The more substantial impact is likely to be felt in FY2026 once the tariffs are fully implemented.

Portfolio Manager's Report (continued)

Commodity prices have also continued to play a major role in shaping global economic conditions and influencing equity market performance over the year. Fluctuations in the prices of energy (in particular oil, gas and coal), metals and agricultural products have seen investors panic about the impact they will have on margins and profits and ultimately leading to EPS and DPS numbers.

Concerns regarding a potential global slowdown have intensified and have placed significant pressure on consumer confidence. This is being reflected in expectations for interest rate cuts although these have been slower to arrive than most in the market expected. Several key elements will continue to shape consumer confidence, including employment levels, the cost of living, the overall economic outlook and more bluntly, interest rate cuts. These factors are expected to exert a more pronounced impact on company earnings in FY2026. Given BKI's emphasis on long-term yields and valuations, close monitoring of consumer confidence remains vital.

Any further deterioration in consumer sentiment would signal a slowing in economic activity, subsequently impacting company earnings and potentially leading to downward pressure on dividend payouts and valuations. Conversely, proactive interest rate cuts by central banks, particularly the Reserve Bank of Australia, coupled with robust consumer confidence, should underpin economic expansion, support higher company dividends and bolster valuations.

Based on these factors, the momentum of FY2026 could go either way. However, we believe that the Australian market remains resilient with several structural tailwinds – Superannuation growth, a growing population and demand for our resources. The S&P/ASX300 Accumulation Index is sitting at record highs, pushing through 112,000 points in early July 2025 for the first time. This growth continues to see the PE of the market trade higher, fast approaching 20.0X (FY2026e earnings), with the dividend yield for the S&P/ASX300 Accumulation Index at only 3.3%.

Portfolio Movements

First Half FY2025

In the first half of the 2025 financial year, we invested \$113 million. The main investments were into existing holdings including National Australia Bank (NAB-ASX), Dalrymple Bay Infrastructure (DBI-ASX), Metcash Limited (MTS-ASX), Suncorp Group (SUN-ASX), Telstra Corp (TLS-ASX), Transurban Group (TCL-ASX), Woodside Group (WDS-ASX) and Harvey Norman Holdings (HVN-ASX).

BKI established a small position in Johns Lyng Group (JLG-ASX), a leading provider of building and restoration services across Australia. Specialising in repairing properties damaged by insurable weather events like flood and fire, JLG generates over 80% of its revenue from its Insurance Building and Restoration Services segment, working with insurers and brokers on a cost-plus basis.

BKI sold positions worth \$112 million over the first half of the 2025 financial year. The portfolio positioning included a reweighting of Macquarie Group (MQG-ASX), Commonwealth Bank (CBA-ASX), National Australia Bank (NAB-ASX) and Wesfarmers Limited (WES-ASX). Despite the slight reductions in these companies we believe that they will continue to do well in the current market, and we remain very happy with our investments at current levels.

We also reduced our position in Yancoal Australia as they halted their interim dividend for the six months ending 30 June 2024. The Company's board opted to preserve cash for potential corporate initiatives, including the acquisition of new coal assets.

BKI sold its position in Nine Entertainment Holdings (NEC-ASX) following another underwhelming result. The dividend was cut and NEC's debt position is growing as they battle a tough advertising market and structural issues within their core business.

Second Half FY2025

In the second half of the 2025 financial year, we invested a further \$53 million. We added further to our position in Dalrymple Bay Infrastructure (DBI-ASX), participating in the block trade in June following the 23.2% sell down by Brookfield Infrastructure, taking DBI to 3.1% of the BKI portfolio. Our Telstra Corp (TLS-ASX) holding was added to, with the telco offering compelling revenue, earnings and dividend growth. We bought back our position in Yancoal Australia (YAL-ASX) with the Company returning to paying very attractive dividends after failed acquisitions of new coal assets.

We added further to Amcor (AMC-ASX) following their all-stock acquisition of Berry Global. This has created a global leader in consumer and healthcare packaging, significantly expanding their portfolio and market. This strategic move by AMC is expected to generate substantial synergies and enhance their ability to drive consistent growth, improve margins and lift dividends.

We also added to our existing, albeit small, position in IPH Limited (IPH-ASX). IPH is an international intellectual property (IP) services group. It provides a wide range of services for the protection, commercialisation, enforcement, and management of all forms of IP, including patents, trademarks, and designs, through a network of member firms across various jurisdictions. They offer a very compelling dividend yield and strong recurring revenue stream.

Portfolio Manager's Report (continued)

We sold our small position in glass bottle and aluminium can manufacturer Orora (ORA-ASX) with the proceeds being used to help fund the purchase of Amcor.

Over the year, BKI invested a total of \$166 million into the market with \$154 million worth of sales. As at the end of June 2025, there were 39 stocks within the BKI Portfolio, with the Top 25 holdings and cash accounting for 89.5% of the total Portfolio. The Investment Portfolio (including cash and cash equivalents) was valued at \$1.47 billion, with the cash and cash equivalents representing 6.8%.

Top 25 Investments

	Dates	% of Total Portfolio
1	Commonwealth Bank	10.1%
2	National Australia Bank	7.4%
3	BHP Group	6.1%
4	Wesfarmers Limited	5.1%
5	APA Group	5.0%
6	Telstra Group Limited	4.6%
7	Macquarie Group	4.6%
8	Transurban Group	3.8%
9	Harvey Norman Holdings Limited	3.4%
10	Dalrymple Bay Infrastructure Limited	3.1%
11	New Hope Corporation	3.0%
12	Suncorp Group	2.4%
13	Woolworths Limited	2.4%
14	Amcor	2.2%
15	Woodside Energy Group Limited	2.2%
16	Sonic Healthcare	2.1%
17	Goodman Group Limited	2.0%
18	ARB Corporation	2.0%
19	TPG Telecom Limited	1.9%
20	Stockland	1.7%
21	Metcash Limited	1.7%
22	Aurizon Holdings	1.6%
23	Yancoal Ltd	1.5%
24	Coles Group	1.5%
25	Ramsay HealthCare	1.3%
	Cash and cash equivalents	6.8%
	Total of top 25 plus cash and cash equivalents	89.5%

Performance

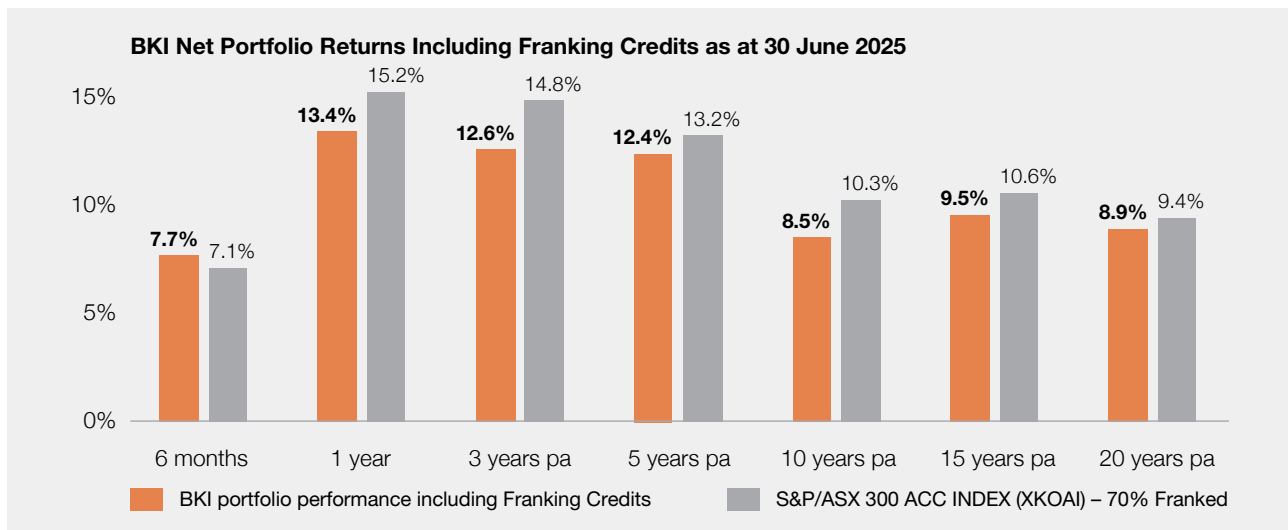
BKI's strong portfolio performance in FY2025 was once again a testament to its strategic allocation to quality holdings. Several key positions delivered exceptional total shareholder returns for the year. Dalrymple Bay Infrastructure (3.1% of the portfolio) delivered a total shareholder return of 53% for the year, Commonwealth Bank (10.1% of the portfolio) returned 50%, Telstra Group (4.6% of the portfolio) returned 40%, Wesfarmers (5.1% of the portfolio) returned 34% and Harvey Norman (3.4% of the portfolio) returned 33%.

Portfolio Manager's Report (continued)

Conversely, some holdings experienced negative contributions to the performance of the portfolio. Ramsay Healthcare (1.3% of the portfolio) delivered a total shareholder return of negative 21%, New Hope (3.0% of the portfolio) negative 17%, Aurizon (1.6% of the portfolio) negative 13% and ARB Corporation (2.0% of the portfolio) returned negative 11% for the year to 30 June 2025.

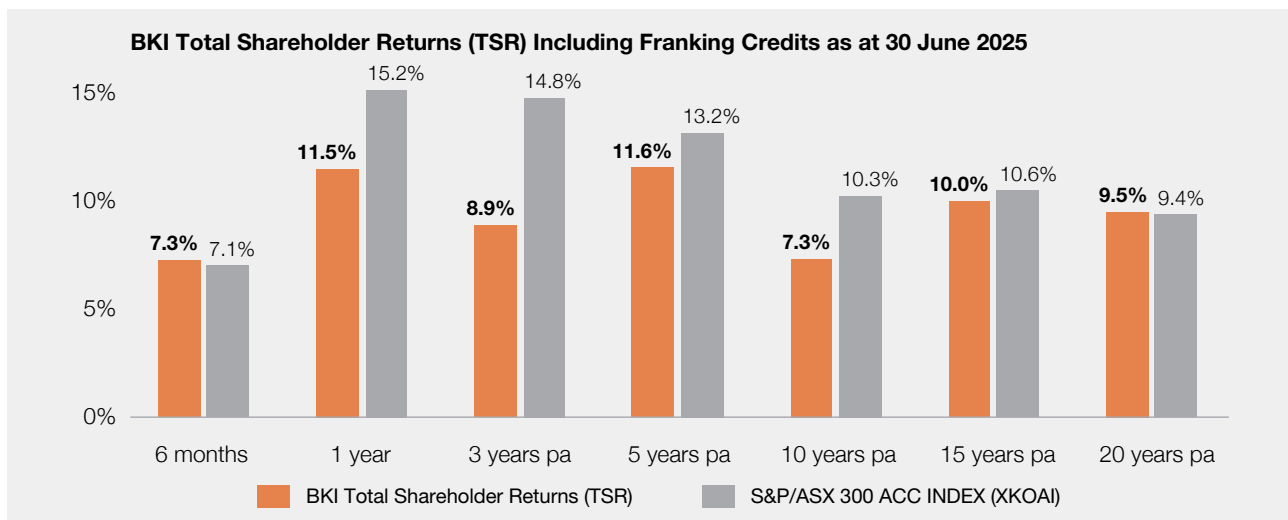
BKI's portfolio delivered a strong result in June 2025 to finish the year, which was especially pleasing given the continued turbulence in equity markets domestically and abroad. BKI's Portfolio Performance for the month of June was 2.4% compared to the S&P/ASX300 Accumulation Index which returned 1.4% for the same period. BKI's Net Portfolio Return (after all operating expenses, provisions and payment of both income and capital gains tax and the reinvestment of dividends and franking credits) for the 6 months to 30 June was 7.7% compared to the S&P/ASX300 Accumulation Index which returned 7.1% for the same period.

BKI's Net Portfolio Return for the year to 30 June 2025 was 13.4% compared to the S&P/ASX300 Accumulation Index which returned 15.2% for the same period.



BKI also delivered a strong Total Shareholder Return for the month of June 2025 to round out the year, returning 3.2%, outperforming the Index by 1.8%. For the 6 months to 30 June BKI's Total Shareholder Returns were 7.3% compared to the S&P/ASX300 Accumulation Index which returned 7.1% for the same period.

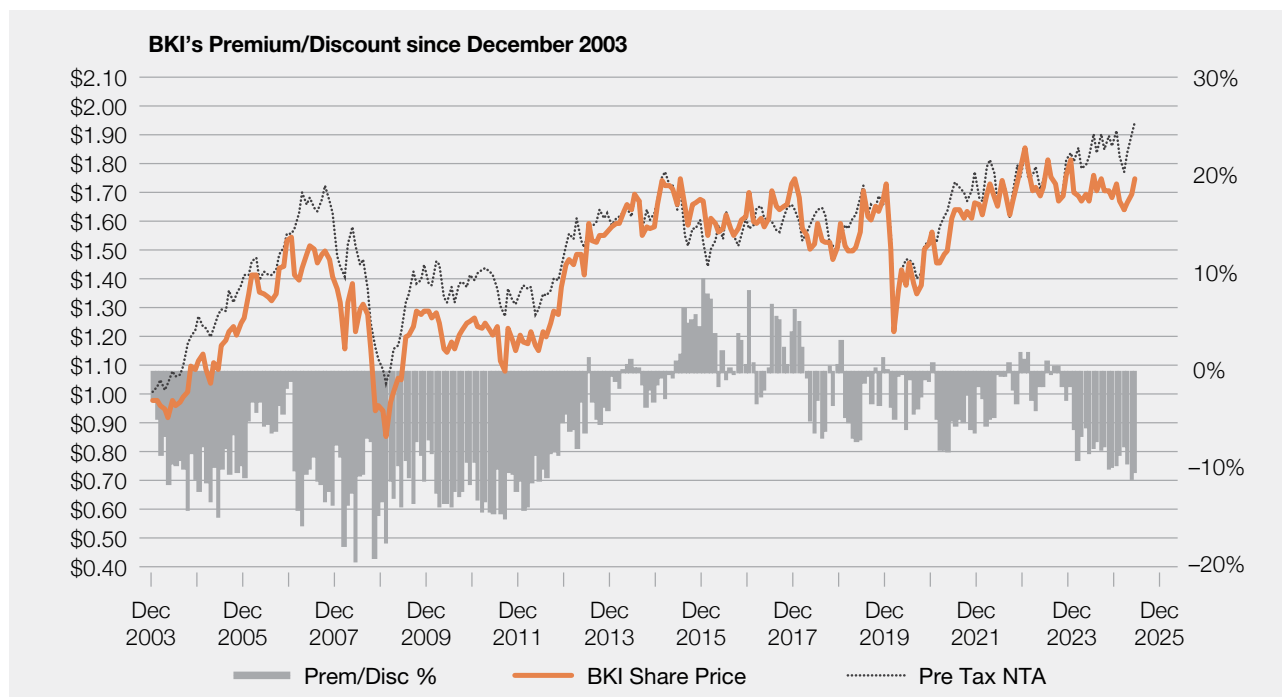
For the year to 30 June 2025, BKI's Total Shareholder Return was 11.5%.



Portfolio Manager's Report (continued)

Premium/Discount to NTA

BKI's Pre-Tax Net Tangible Assets as at 30 June 2025 was \$1.96.



Research and Ratings

BKI currently has a Recommended rating from LONSEC, a Recommended-Plus rating from Independent Investment Research (IIR) and a Neutral rating from Morningstar.

Tom Millner and Will Culbert

Contact Asset Management

Directors' Report

The Directors present their report, together with the financial statements, on the consolidated entity (referred to hereafter as the 'Group') consisting of BKI Investment Company Limited (referred to hereafter as the 'Company' or 'parent entity') and the entities it controlled at the end of, or during, the year ended 30 June 2025.

Directors

The following persons were directors of BKI Investment Company Limited during the whole of the financial year and up to the date of this report, unless otherwise stated:

Robert Dobson Millner AO	Non-Executive Director and Chair
David Capp Hall AM	Non-Executive Director
Ian Thomas Huntley	Non-Executive Director
Alexander James Payne	Non-Executive Director
Jacqueline Ann Clarke	Non-Executive Director

Principal activities

The principal activities of the Group are that of a Listed Investment Company (LIC) primarily focused on long-term investment in ASX listed securities. There were no significant changes in the nature of those activities during the year.

Dividends

Dividends paid during the financial year were as follows:

	Consolidated	
	2025 \$'000	2024 \$'000
Final ordinary dividend for the year ended 30 June 2024 of 4.00 cents per share (2023 final: 4.00 cents per share) fully franked at the tax rate of 30%, paid on 29 August 2024	32,197	31,671
Interim ordinary dividend for the year ended 30 June 2025 of 3.90 cents per share (2024: 3.85 cents per share) fully franked at the tax rate of 30%, paid on 28 February 2025	31,478	30,909
Total dividends paid	63,675	62,580

Operating results

BKI's Net Operating Profit, before tax and special investment revenue, was \$66.8 million, an increase on the \$65.9 million in the previous corresponding period. BKI's basic earnings per share before special investment revenue was 7.53 cents per share compared to 7.83 cents per share in FY2024.

BKI's Revenue from investment portfolio for FY2025 increased to \$65.1 million, up from \$64.0 million in FY2024 primarily driven by ordinary dividend income. Stronger dividend contributions from Commonwealth Bank, Dalrymple Bay Infrastructure, Suncorp Group, National Australia Bank, Wesfarmers, APA Group, Telstra Corporation, Transurban Group and Harvey Norman resulted in the year-on-year increase.

Special Investment Revenue was \$1.1 million in FY2025 down from \$1.7 million last year while interest income rose to \$4.2 million from \$4.0 million in FY2024 reflecting the prevailing higher interest rate environment.

Directors' Report (continued)

Review of operations

The operating result for the Group after providing for income tax amounted to \$61.9 million (30 June 2024: \$64.4 million).

BKI's MER as at 30 June 2025 was 0.166%, down from 0.169% in the corresponding period. BKI's MER continues to compare very favourably to other externally managed LICs, ETFs and managed funds in the domestic market that provide a similar broad-based exposure to Australian equities.

In the first half of FY2025, BKI invested \$113 million. The main investments were into existing holdings including National Australia Bank (NAB-ASX), Dalrymple Bay Infrastructure (DBI-ASX), Metcash Limited (MTS-ASX), Suncorp Group (SUN-ASX), Telstra Corp (TLS-ASX), Transurban Group (TCL-ASX), Woodside Group (WDS-ASX) and Harvey Norman Holdings (HVN-ASX).

BKI established a small position in Johns Lyng Group (JLG-ASX), a leading provider of building and restoration services across Australia.

BKI sold positions worth \$112 million over the first half of FY2025. The portfolio positioning included a reweighting of Macquarie Group (MQG-ASX), Commonwealth Bank (CBA-ASX), National Australia Bank (NAB-ASX) and Wesfarmers Limited (WES-ASX). BKI also reduced its position in Yancoal Australia and sold our position in Nine Entertainment Holdings (NEC-ASX).

In the second half of FY2025, BKI invested a further \$53 million, adding to our position in Dalrymple Bay Infrastructure (DBI-ASX), participating in the block trade in June following the 23.2% sell down by Brookfield Infrastructure. Telstra Corp (TLS-ASX) was added to and BKI bought back its position in Yancoal Australia (YAL-ASX).

We added further to Amcor (AMC-ASX) following their all-stock acquisition of Berry Global and also added to the existing position in IPH Limited (IPH-ASX).

BKI sold our position in Orora (ORA-ASX) with the proceeds being used to help fund the purchase of Amcor.

During the year, BKI invested a total of \$166 million with \$154 million worth of sales. As at the end of June 2025, there were 39 stocks within the BKI Portfolio, with the Top 25 holdings and cash accounting for 89.5% of the total Portfolio. The Investment Portfolio (including cash) was valued at \$1.47 billion, with the cash position and cash equivalents representing 6.8%.

Financial position

Net assets of the Group increased during the year to \$1,442.2 million (2024: \$1,370.3 million) as result of the increased value of the investment portfolio.

Employees

The Group had no employees as at 30 June 2025 (2024: nil).

Significant changes in the state of affairs

There were no significant changes in the state of affairs of the Group during the financial year.

Matters subsequent to the end of the financial year

No matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the Group's operations, the results of those operations, or the Group's state of affairs in future financial years.

Likely developments and expected results of operations

The operations of the Group will continue with planned long-term investments in Australian equities and fixed interest securities. The Group will continue its strategy of investing for the long term in a portfolio of assets to deliver shareholders an increasing income stream and long-term capital growth. The success of this strategy will be strongly influenced by the performance of the underlying investee companies, their share price movements, and capital management and income distribution policies.

The performance of these companies will be influenced by general economic and market conditions such as economic growth rates, interest rates and inflation. Performance could also be influenced by regulatory change. These external conditions are difficult to predict and not within the control of the Group, making it difficult to forecast the future results of the Group.

Directors' Report (continued)

However, BKI is a research driven, long-term manager focusing on investing in well managed, profitable companies, focusing on the merits of individual companies rather than market and economic trends. BKI will continue to implement prudent business practice to allow the achievement of the Group's Corporate Objectives and Business Strategy.

Environmental regulation

The Group is not subject to any significant environmental regulation under Australian Commonwealth or State law.

Information on directors

Robert Dobson Millner AO FAICD
Non-Executive Director and Chair

Experience and expertise: Mr Millner was appointed Non-executive Chair upon the Company's formation in October 2003. Mr Millner has extensive experience in the investment industry.

Other current directorships:

- Washington H Soul Pattinson and Company Limited (appointed 1984, Chair since 1998)
- New Hope Corporation Limited (appointed 1995, Chair since 1998)
- Brickworks Limited (appointed 1997, Chair since 1999)
- Apex Healthcare Berhad (appointed 2000)
- TPG Telecom Limited (appointed July 2020)
- Aeris Resources Limited (appointed July 2022)

Former directorships (last 3 years):

- Milton Corporation Limited (appointed 1998, resigned 2021 following delisting from ASX on 6 October 2021)
- Tuas Limited (appointed May 2020, resigned 14 May 2025)

Special responsibilities:

- Chair of the Board
- Chair of the Investment Committee
- Member of the Remuneration Committee
- Chair of the Nomination Committee

Interests in shares: 11,653,297

David Capp Hall AM FCA, FAICD
Non-Executive Director

Experience and expertise: Mr Hall was appointed a Non-executive Director and Chair of the Audit & Risk Committee upon the Company's formation in October 2003. Mr Hall is a Chartered Accountant with extensive experience in corporate management, finance and as a Company Director.

Other current directorships: None

Former directorships (last 3 years): None

Special responsibilities:

- Chair of the Audit & Risk Committee
- Member of the Remuneration Committee
- Member of the Nomination Committee

Interests in shares: 3,175,899

Directors' Report (continued)

Information on Directors (continued)

Ian Thomas Huntley BA

Non-Executive Director

Experience and expertise: Mr Huntley joined the Board as a Non-Executive Director in February 2009. After a career in financial journalism, Mr Huntley acquired "Your Money Weekly" newsletter in 1973. Over the following 33 years, Mr Huntley built the "Your Money Weekly" newsletter into one of Australia's best known investment advisory publications. He and his partners sold the business to Morningstar Inc of the USA in mid-2006.

Other current directorships: None

Former directorships (last 3 years): None

Special responsibilities:

- Member of the Investment Committee
- Member of the Remuneration Committee
- Member of the Audit & Risk Committee
- Member of the Nomination Committee

Interests in shares: 12,019,352

Alexander James Payne B.Comm, Dip Cm, FCPA, FCIS, FCIM

Non-Executive Director

Experience and expertise: Mr Payne was appointed a Non-executive Director upon the Company's formation in October 2003 and has been a member of the Audit & Risk Committee since then. Mr Payne was Chief Financial Officer of Brickworks Limited for 13 years and has considerable experience in finance and investment.

Other current directorships: None

Former directorships (last 3 years): None

Special responsibilities:

- Member of the Audit & Risk Committee
- Member of the Investment Committee
- Chair of the Remuneration Committee

Interests in shares: 598,073

Jacqueline Ann Clarke FCA, CTA, JP, GAICD

Non-Executive Director

Experience and expertise: Ms Clarke is an author, trusted advisor, board member, executor and veteran business executive with over 30 years of experience in the big 4, 15 of which as partner of Deloitte. Having held a number of executive roles across Australia, New Zealand and Asia, her experience covers many industries and sectors including retail, property, automotive, professional services (accounting, legal and engineering), technology, financial services, agriculture and oil & gas. Ms Clarke currently sits on the Paul Fudge Group Advisory Board, is also founder of boutique accounting and advisory firm Maxima Private and Chair of SMEG Australia.

Other current directorships: None

Former directorships (last 3 years): Empire Energy Group Limited (alternate Director) (appointed 16 August 2021, resigned 16 November 2023)

Special responsibilities:

- Member of the Audit & Risk Committee
- Member of the Investment Committee
- Member of the Remuneration Committee

Interests in shares: 95,053

Directors' Report (continued)

'Other current directorships' quoted above are current directorships for ASX listed entities only and excludes directorships of all other types of entities, unless otherwise stated.

'Former directorships (last 3 years)' quoted above are directorships held in the last 3 years for ASX listed entities only and excludes directorships of all other types of entities, unless otherwise stated.

Company secretary

On 1 June 2022, Ms Wong (CPA, LLB) was appointed as Company Secretary. Ms Wong is a finance professional having held senior roles in ASX listed companies and also a qualified lawyer with experience gained in private practice.

Meetings of directors

The number of meetings of the Company's Board of Directors ('the Board') and of each Board committee held during the year ended 30 June 2025, and the number of meetings attended by each director were:

	Full Board*		Investment		Audit & Risk		Remuneration		Nomination ¹	
	Attended	Held	Attended	Held	Attended	Held	Attended	Held	Attended	Held
R D Millner AO	7	7	13	13	–	–	2	2	–	–
A J Payne	8	8	13	13	2	2	2	2	1	1
D C Hall AM	9	9	–	–	2	2	2	2	1	1
I T Huntley	9	9	13	13	2	2	2	2	1	1
J A Clarke	9	9	13	13	2	2	2	2	–	–

Held: represents the number of meetings held during the time the director held office or was a member of the relevant committee.

* Includes a Board Sub-committee meeting and a meeting of the Independent Directors

¹ During the year, a meeting of the Nomination Committee was held in July 2024 when both Mr R D Millner and Ms J A Clarke were not members as they were each scheduled for re-election as Directors under the Company's Director rotation policy. Subsequent to each being re-elected as Directors at the 2024 AGM, Mr R D Millner and Ms J A Clarke were reappointed to the Nomination Committee.

Directors' Report (continued)

Remuneration Report

Remuneration report (audited)

The remuneration report details the key management personnel remuneration arrangements for the Group, in accordance with the requirements of the Corporations Act 2001 and its Regulations.

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including all directors.

The remuneration report is set out under the following main headings:

- Principles used to determine the nature and amount of remuneration
- Details of remuneration
- Service agreements
- Share-based compensation
- Additional disclosures relating to key management personnel

Principles used to determine the nature and amount of remuneration

This remuneration report outlines the Director and Executive remuneration arrangements of the Group in accordance with the requirements of the Corporations Act 2001 and its Regulations. For the purposes of this report, Key Management Personnel of the Group are defined as those persons having authority and responsibility for planning, directing and controlling the major activities of the Group, directly or indirectly.

The Company has externalised its investment management, accounting and company secretarial functions to Contact Asset Management Pty Limited, and currently has no employees.

Remuneration Policy

The Board is responsible for determining and reviewing remuneration arrangements, including performance incentives, for the Directors themselves and the Company Secretary. It is the Group's objective to provide maximum shareholder benefit from the retention of a high quality Board and Executive team by remunerating Directors and Key Management Personnel fairly and appropriately with reference to relevant employment market conditions, their performance, experience and expertise.

Elements of Director and Key Management Personnel (KMP) remuneration

The Board's policies for determining the nature and amount of remuneration for Key Management Personnel of the Group is as follows:

- The Director Remuneration Policy and Executive Remuneration Policy are developed by the Remuneration Committee and approved by the Board. Professional advice is sought from independent external consultants if deemed appropriate.
- Key Management Personnel are eligible to receive a base fee, or salary and superannuation, combined with performance incentives if deemed appropriate by the Board.
- Performance incentives are only paid once predetermined key performance indicators have been met.
- Incentives paid in the form of shares are intended to align the interests of the Key Management Personnel with those of the shareholders.
- The Remuneration Committee reviews the remuneration packages of Key Management Personnel annually by reference to the Group's performance, KMP performance and comparable information from industry sectors.

The performance of Key Management Personnel is assessed annually by the Board. Assessment of performance incentives offered is conducted annually, based on the growth of shareholder and portfolio returns. The Board may exercise discretion in relation to approving incentives and can recommend changes to the Remuneration Committee's recommendations. Any changes must be justified by reference to measurable performance criteria. The policies are designed to attract the highest calibre of KMP and reward them for performance results leading to long-term growth in shareholder wealth.

Directors' Report (continued)

Remuneration Report (continued)

All remuneration paid to Key Management Personnel is valued at the cost to the Group and expensed. No performance incentives were paid during the 2025 financial year (2024: nil).

Non-executive directors remuneration

The Board's policy is to remunerate Non-Executive Directors at market rates for time, commitment and responsibilities. The Remuneration Committee determines payments to the Non-Executive Directors and reviews their remuneration annually, based on market practice, duties and accountability. Independent external advice is sought when required. The maximum aggregate amount of fees that can be paid to Non-Executive Directors is subject to approval by shareholders at the Annual General Meeting.

The combined annual payment to all Non-Executive Directors is capped at \$400,000 until shareholders, by ordinary resolution, approve some other fixed sum amount. The aggregate pool of remuneration paid to Non-Executive Directors was approved by shareholders on 18 October 2022. This amount is to be divided amongst the Directors as the Board may determine. These fees exclude any additional fee for any service-based agreement which may be agreed from time to time and the reimbursement of out of pocket expenses. No such payments were made in 2025 financial year (2024: nil).

Performance-based remuneration

BKI previously established the BKI Executive Incentive Scheme to form part of the remuneration packages of the Group's executive team.

The aims of the BKI Incentive Scheme are:

- (1) To promote superior performance at BKI over both the short and more importantly, long term.
- (2) To ensure remuneration is fair and reasonable market remuneration to reward staff.
- (3) To promote long term staff retention and alignment.

In July 2021 the Remuneration Committee resolved to cease making any new grants under the BKI Incentive Scheme until further notice.

Use of remuneration consultants

The Group did not engage remuneration consultants during the year ended 30 June 2025.

Voting and comments made at the Company's 15 October 2024 Annual General Meeting ('AGM')

At the 15 October 2024 AGM, 96.03% of the votes received supported the adoption of the remuneration report for the year ended 30 June 2024. The Company did not receive any specific feedback at the AGM regarding its remuneration practices.

Details of remuneration

Amounts of remuneration

Details of the remuneration of key management personnel of the Group are set out in the following tables.

The key management personnel of the Group consisted of the following directors of BKI Investment Company Limited:

- R D Millner AO – Non-Executive Director and Chair
- D C Hall AM – Non-Executive Director
- I T Huntley – Non-Executive Director
- A J Payne – Non-Executive Director
- J A Clarke – Non-Executive Director

Directors' Report (continued)

Remuneration Report (continued)

	Short-term benefits	Post-employment benefits	
	Cash salary and fees	Super-annuation	Total
	\$	\$	\$
2025			
Non-Executive Directors:			
R D Millner AO	81,600	–	81,600
D C Hall AM	66,323	7,627	73,950
I T Huntley	55,807	6,418	62,225
A J Payne	55,807	6,418	62,225
J A Clarke	62,225	–	62,225
	321,762	20,463	342,225
2024			
Non-Executive Directors:			
R D Millner AO	72,072	7,928	80,000
D C Hall AM	65,315	7,185	72,500
I T Huntley	54,955	6,045	61,000
A J Payne	54,955	6,045	61,000
J A Clarke	61,000	–	61,000
	308,297	27,203	335,500

The proportion of remuneration linked to performance and the fixed proportion are as follows:

	Fixed remuneration		At risk – STI		At risk – LTI	
	2025	2024	2025	2024	2025	2024
Non-Executive Directors						
R D Millner AO	100%	100%	–	–	–	–
D C Hall AM	100%	100%	–	–	–	–
I T Huntley	100%	100%	–	–	–	–
A J Payne	100%	100%	–	–	–	–
J A Clarke	100%	100%	–	–	–	–

Service agreements

There are no service agreements with key management personnel.

Directors' Report (continued)

Remuneration Report (continued)

Share-based compensation

Issue of shares

There were no shares issued to directors and other key management personnel as part of compensation during the year ended 30 June 2025.

Options

There were no options over ordinary shares issued to directors and other key management personnel as part of compensation that were outstanding as at 30 June 2025.

Additional disclosures relating to key management personnel

Shareholding – Ordinary shares

The number of shares in the Company held during the financial year by each director and other members of key management personnel of the Group, including their personally related parties, is set out below:

	Balance at the start of the year	Received as part of remuneration	Additions*	Disposals/ others	Balance at the end of the year
Ordinary shares					
R D Millner AO	11,572,316	–	80,981	–	11,653,297
D C Hall AM	3,050,899	–	125,000	–	3,175,899
I T Huntley	11,300,452	–	860,900	(142,000)	12,019,352
A J Payne	598,073	–	–	–	598,073
J A Clarke	95,053	–	–	–	95,053
	26,616,793	–	1,066,881	(142,000)	27,541,674

* Directors acquired shares through the Dividend Reinvestment Plan and/or on-market purchase.

All KMP or their associated entities, being shareholders, are entitled to receive dividends.

This concludes the remuneration report, which has been audited.

Directors' Report (continued)

Remuneration Report (continued)

Shares under option

There were no unissued ordinary shares of BKI Investment Company Limited under option at the date of this report.

Shares issued on the exercise of options

There were no ordinary shares of BKI Investment Company Limited issued on the exercise of options during the year ended 30 June 2025 and up to the date of this report.

Indemnity and insurance of officers

The Company has indemnified the directors and executives of the Company for costs incurred, in their capacity as a director or executive, for which they may be held personally liable, except where there is a lack of good faith.

During the financial year, the Company paid a premium in respect of a contract to insure the directors and executives of the Company against a liability to the extent permitted by the Corporations Act 2001. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

Indemnity and insurance of auditor

The Company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the Company or any related entity against a liability incurred by the auditor.

During the financial year, the Company has not paid a premium in respect of a contract to insure the auditor of the Company or any related entity.

Proceedings on behalf of the Company

No person has applied to the Court under section 237 of the Corporations Act 2001 for leave to bring proceedings on behalf of the Company, or to intervene in any proceedings to which the Company is a party for the purpose of taking responsibility on behalf of the Company for all or part of those proceedings.

Non-audit services

There were no non-audit services provided during the financial year by the auditor.

Officers of the Company who are former partners of MGI Sydney Assurance Services Pty Ltd

There are no officers of the Company who are former partners of MGI Sydney Assurance Services Pty Ltd.

Rounding of amounts

The Company is of a kind referred to in Corporations Instrument 2016/191, issued by the Australian Securities and Investments Commission, relating to 'rounding-off'. Amounts in this report have been rounded off in accordance with that Corporations Instrument to the nearest thousand dollars, or in certain cases, the nearest dollar.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is on page 47.

Auditor

MGI Sydney Assurance Services Pty Ltd continues in office in accordance with section 327 of the Corporations Act 2001.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the Corporations Act 2001.

On behalf of the directors



Robert D Millner AO

Chair

21 July 2025

Sydney

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Consolidated statement of Profit or Loss

for the year ended 30 June 2025

	Note	Consolidated	
		2025 \$'000	2024 \$'000
Ordinary revenue from investment portfolio	5	65,062	64,033
Revenue from bank deposits	5	4,180	3,972
Other income	5	90	–
Other gains	5	–	339
Income from operating activities before special investment revenue		69,332	68,344
Operating expenses	6	(2,535)	(2,453)
Discount on acquisition of controlled entity, net of expenses	11	–	22
Operating result before income tax expense and special investment revenue		66,797	65,913
Special investment revenue	5	1,129	1,663
Operating result before income tax expense		67,926	67,576
Income tax expense	7	(6,067)	(3,184)
Operating result after income tax expense for the year attributable to the owners of BKI Investment Company Limited	13	61,859	64,392

	Note	2025 Cents	2024 Cents
Basic and diluted earnings per share before special investment revenue	25	7.53	7.83
Basic and diluted earnings per share after special investment revenue	25	7.67	8.03

The above Consolidated statement of Profit or Loss should be read in conjunction with the accompanying notes.

Consolidated statement of Other Comprehensive Income

for the year ended 30 June 2025

	Note	Consolidated	
		2025 \$'000	2024 \$'000
Operating result after income tax expense for the year attributable to the owners of BKI Investment Company Limited		61,859	64,392
Other comprehensive income			
<i>Items that may be reclassified subsequently to profit or loss</i>			
Unrealised gains on investment portfolio		61,037	51,819
Deferred tax expense on unrealised gains on investment portfolio		(18,311)	(15,605)
Realised gains on investment portfolio		38,980	11,540
Tax expense relating to realised gains on investment portfolio	7	(11,694)	(3,462)
Other comprehensive income for the year, net of tax		70,012	44,292
Total comprehensive income for the year attributable to the owners of BKI Investment Company Limited		131,871	108,684

The above Consolidated statement of Other Comprehensive Income should be read in conjunction with the accompanying notes.

Consolidated statement of Financial Position

as at 30 June 2025

	Note	Consolidated	
		2025 \$'000	2024 \$'000
Assets			
Current assets			
Cash and cash equivalents	8	98,440	99,399
Trade and other receivables	9	10,433	11,471
Other		42	52
Total current assets		108,915	110,922
Non-current assets			
Investment portfolio	10	1,474,006	1,368,669
Property, plant and equipment		1	1
Deferred tax	7	–	3,819
Total non-current assets		1,474,007	1,372,489
Total assets		1,582,922	1,483,411
Liabilities			
Current liabilities			
Trade and other payables		296	287
Income tax	7	3,214	3,073
Total current liabilities		3,510	3,360
Non-current liabilities			
Deferred tax	7	137,236	109,786
Total non-current liabilities		137,236	109,786
Total liabilities		140,746	113,146
Net assets		1,442,176	1,370,265
Equity			
Share capital	11	1,043,626	1,039,911
Reserves	12	302,592	232,580
Retained profits	13	95,958	97,774
Total equity		1,442,176	1,370,265

The above Consolidated statement of Financial Position should be read in conjunction with the accompanying notes.

Consolidated statement of Changes in Equity

for the year ended 30 June 2025

Consolidated	Share capital \$'000	Revaluation reserve \$'000	Realised capital gains reserve \$'000	Retained profits \$'000	Total equity \$'000
Balance at 1 July 2023	1,016,811	206,925	(18,637)	95,962	1,301,061
Operating result after income tax expense for the year	–	–	–	64,392	64,392
Other comprehensive income for the year, net of tax	–	36,214	8,078	–	44,292
Total comprehensive income for the year	–	36,214	8,078	64,392	108,684
<i>Transactions with owners in their capacity as owners:</i>					
Contributions of equity, net of transaction costs (note 11)	23,100	–	–	–	23,100
Dividends paid (note 14)	–	–	–	(62,580)	(62,580)
Balance at 30 June 2024	1,039,911	243,139	(10,559)	97,774	1,370,265
Balance at 1 July 2024	1,039,911	243,139	(10,559)	97,774	1,370,265
Operating result after income tax expense for the year	–	–	–	61,859	61,859
Other comprehensive income for the year, net of tax	–	42,726	27,286	–	70,012
Total comprehensive income for the year	–	42,726	27,286	61,859	131,871
<i>Transactions with owners in their capacity as owners:</i>					
Contributions of equity, net of transaction costs (note 11)	3,715	–	–	–	3,715
Dividends paid (note 14)	–	–	–	(63,675)	(63,675)
Balance at 30 June 2025	1,043,626	285,865	16,727	95,958	1,442,176

The above Consolidated statement of Changes in Equity should be read in conjunction with the accompanying notes.

Consolidated statement of Cash Flows

for the year ended 30 June 2025

	Note	Consolidated	
		2025 \$'000	2024 \$'000
Cash flows from operating activities			
Payments to suppliers and employees		(2,516)	(2,511)
Dividends and distributions received		67,603	65,102
Interest received		3,806	3,826
Other revenue		90	-
Income taxes paid		(4,662)	(2,864)
Net cash from operating activities	24	64,321	63,553
Cash flows from investing activities			
Payments for investments		(165,975)	(116,949)
Proceeds from sale of investment portfolio		160,655	102,698
Net cash used in investing activities		(5,320)	(14,251)
Cash flows from financing activities			
Share issue transaction costs	11	(52)	(57)
Dividends paid	14	(59,908)	(55,068)
Net cash used in financing activities		(59,960)	(55,125)
Net decrease in cash and cash equivalents		(959)	(5,823)
Cash and cash equivalents at the beginning of the financial year		99,399	105,222
Cash and cash equivalents at the end of the financial year	8	98,440	99,399

The above Consolidated statement of Cash Flows should be read in conjunction with the accompanying notes

Notes to the Financial Statements

for the year ended 30 June 2025

Note 1. General information

The financial statements cover BKI Investment Company Limited as a Group consisting of BKI Investment Company Limited and the entities it controlled at the end of, or during, the year. The financial statements are presented in Australian dollars, which is BKI Investment Company Limited's functional and presentation currency.

BKI Investment Company Limited is a listed public company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is:

Suite 302, Level 3
1 Castlereagh Street
Sydney NSW 2000

A description of the nature of the Group's operations and its principal activities are included in the directors' report, which is not part of the financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 21 July 2025. The directors have the power to amend and reissue the financial statements.

Note 2. Material accounting policy information

The accounting policies that are material to the Group are set out below. The accounting policies adopted are consistent with those of the previous financial year, unless otherwise stated.

New or amended Accounting Standards and Interpretations adopted

The Group has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate for for-profit oriented entities. These financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board ('IASB').

Historical cost convention

The financial statements have been prepared under the historical cost convention, except for, financial assets at fair value through other comprehensive income.

Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 3.

Notes to the Financial Statements (continued)

Note 2. Significant accounting policies (continued)

Parent entity information

In accordance with the Corporations Act 2001, these financial statements present the results of the Group only. Supplementary information about the parent entity is disclosed in note 21.

Financial instruments

The Group has two portfolios of securities, the investment portfolio and the trading portfolio. The investment portfolio relates to holdings of securities which the Directors intend to retain on a long-term basis and the trading portfolio comprises securities held for short term trading purposes.

Securities are initially measured at cost on trade date, which includes transaction costs, when the related contractual rights or obligations exist. Subsequent to initial recognition these instruments are measured at fair value. Fair value is determined based on last sale price for all quoted investments. For unquoted investments, fair value is determined using valuation models that incorporate either observable or unobservable inputs.

Securities within the investment portfolio are classified as 'financial assets measured at fair value through other comprehensive income', and are designated as such upon initial recognition. Securities held within the trading portfolio are classified as 'mandatorily measured at fair value through profit or loss' in accordance with AASB 9.

Where disposal of an investment occurs, any revaluation increment or decrement relating to it is transferred from the Revaluation Reserve to the Realised Capital Gains Reserve.

Revenue

Sale of investments occurs when the control of the right to equity has passed to the buyer.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Dividend and distribution revenue is recognised when the right to receive a dividend or distribution has been established.

All revenue is stated net of the amount of goods and services tax (GST).

Income tax

Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to be applied when the assets are recovered or liabilities are settled, based on those tax rates that are enacted or substantively enacted, except for:

- When the deferred income tax asset or liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and that, at the time of the transaction, affects neither the accounting nor taxable profits; or
- When the taxable temporary difference is associated with interests in subsidiaries, associates or joint ventures, and the timing of the reversal can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax liabilities have been recognised for Capital Gains Tax on unrealised gains in the investment portfolio at the current tax rate of 30%. As the Group does not intend to dispose of the portfolio, this tax liability may not be crystallised at the amount recognised in the statement of financial position.

Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Notes to the Financial Statements (continued)

Note 2. Significant accounting policies (continued)

Comparative figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year. Where a retrospective restatement of items in the statement of financial position has occurred, presentation of the statement as at the beginning of the earliest comparative period has been included.

Rounding of amounts

The Company is of a kind referred to in Corporations Instrument 2016/191, issued by the Australian Securities and Investments Commission, relating to 'rounding-off'. Amounts in this report have been rounded off in accordance with that Corporations Instrument to the nearest thousand dollars, or in certain cases, the nearest dollar.

New Accounting Standards and Interpretations not yet mandatory or early adopted

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet mandatory, have not been early adopted by the Group for the annual reporting period ended 30 June 2025. The Group has not yet assessed the impact of these new or amended Accounting Standards and Interpretations.

Note 3. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Deferred tax balances

The carrying amounts of certain assets and liabilities are often determined based on estimates and assumptions of future events. In accordance with AASB 112: Income Taxes deferred tax liabilities have been recognised for Capital Gains Tax on unrealised gains in the investment portfolio at the current tax rate of 30%.

As the Group does not intend to dispose of the portfolio, this tax liability may not be crystallised at the amount disclosed in note 7. In addition, the tax liability that arises on disposal of those securities may be impacted by changes in tax legislation relating to treatment of capital gains and the rate of taxation applicable to such gains at the time of disposal.

Apart from this, there are no other key assumptions or sources of estimation uncertainty that have a risk of causing a material adjustment to the carrying amount of certain assets and liabilities within the next reporting period.

Note 4. Operating segments

Identification of reportable operating segments

Operating segments are reported in a manner consistent with the internal reporting used by the chief operating decision-maker. The Board has been identified as the chief operating decision-maker, as it is responsible for allocating resources and assessing the performance of the operating segments. The Group operates solely in the securities industry in Australia and has no reportable segments.

Notes to the Financial Statements (continued)

Note 5. Revenue

	Consolidated	
	2025 \$'000	2024 \$'000
(a) Ordinary revenue from investment portfolio		
Fully franked dividends	47,432	49,674
Unfranked dividends	6,516	4,714
Trust distributions	11,114	9,645
Total ordinary revenue from investment portfolio	65,062	64,033
(b) Special investment revenue		
Fully franked dividends	1,129	1,663
(c) Revenue from bank deposits		
Interest received	4,180	3,972
(d) Other income		
Other revenue	90	–
(e) Other gains		
Net realised gain on sale of investments held for trading	–	339
Total revenue	70,461	70,007

Note 6. Operating expenses

Administration expenses	419	413
Employment expenses	342	335
Investment management	1,560	1,472
Professional fees	214	233
Total operating expenses	2,535	2,453

Notes to the Financial Statements (continued)

Note 7. Income tax

		Consolidated		
		2025	2024	
		\$'000	\$'000	
(a) Income tax expense on operating profit before net gains on investments				
Current tax		987	(32)	
Deferred tax – origination and reversal of temporary differences		4,823	4,904	
Adjustment recognised for prior periods		257	(1,688)	
Aggregate income tax expense		6,067	3,184	
Numerical reconciliation of income tax expense and tax at the statutory rate				
Operating result before income tax expense		67,926	67,576	
Tax at the statutory tax rate of 30%		20,378	20,273	
Tax effect amounts which are not deductible/(taxable) in calculating taxable income:				
Franked dividends and distributions received		(14,568)	(15,479)	
Discount on the acquisition of subsidiary net of expenses		–	22	
Permanent difference on reset of tax cost base following the acquisition of subsidiary		–	56	
		5,810	4,872	
Adjustment recognised for prior periods		257	(1,688)	
Income tax expense		6,067	3,184	
(b) Total tax expense				
Net income tax expense on operating profit before net gains on investments		6,067	3,184	
Income tax on net realised gains/(losses) on investment portfolio		11,694	3,462	
Total tax expense		17,761	6,646	
(c) Movements in deferred tax assets				
	Opening balance	Credited/ (charged) to statement of comprehensive income	Credited/ (charged) to equity	Closing balance
	\$'000	\$'000	\$'000	\$'000
Transaction costs on equity issues	54	–	(1)	53
Accrued expenses	10	1	–	11
Realised capital tax losses	7,242	(3,487)	–	3,755
Balance as at 30 June 2024	7,306	(3,486)	(1)	3,819
Transaction costs on equity issues	53	–	(10)	43
Accrued expenses	11	17	–	28
Realised capital tax losses	3,755	(3,826)	–	(71)
Balance as at 30 June 2025	3,819	(3,809)	(10)	–

Notes to the Financial Statements (continued)

Note 7. Income tax (continued)

(d) Movements in deferred tax liabilities

	Opening balance \$'000	Credited/ (charged) to statement of comprehensive income \$'000	Credited/ (charged) to equity \$'000	Closing balance \$'000
Revaluation of investment portfolio	88,551	–	15,605	104,156
Unfranked dividends receivable and interest receivable	4,212	1,418	–	5,630
Balance as at 30 June 2024	92,763	1,418	15,605	109,786
Revaluation of investment portfolio	104,156	–	26,436	130,592
Unfranked dividends receivable and interest receivable	5,630	1,014	–	6,644
Balance as at 30 June 2025	109,786	1,014	26,436	137,236

	Consolidated	
	2025 \$'000	2024 \$'000
(e) Provision for income tax		
Provision for income tax	3,214	3,073

Note 8. Current assets – cash and cash equivalents

Cash at bank	98,440	99,399
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Note 9. Current assets – trade and other receivables

Dividends and distributions receivable	9,524	11,050
Other receivables	202	88
Interest receivable	707	333
	10,433	11,471

Notes to the Financial Statements (continued)

Note 10. Non-current assets – Investment portfolio

	Consolidated	
	2025 \$'000	2024 \$'000
Listed securities at fair value through other comprehensive income	1,470,557	1,368,669
Unlisted securities at fair value through other comprehensive income	3,449	–
	1,474,006	1,368,669

Fair value measurement

BKI measures the fair value of its trading portfolio and investment portfolio with reference to the following fair value measurement hierarchy mandated by accounting standards:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices); and

Level 3: inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

All listed securities in the trading portfolio and investment portfolio are classified as Level 1. Unlisted securities are classified as either Level 2 or Level 3, depending on whether their fair value is based on observable or unobservable inputs. The unlisted securities at 30 June 2025 are classified as Level 2 and represent a investment in a single entity that delisted in December 2024. The investment was valued using the price calculated by the investee as the share buy-back price which represents an 18% premium to the VWAP of shares transacted in the three month period leading up to 16 September 2024.

Note 11. Equity – Share capital

	Consolidated			
	2025 Shares	2024 Shares	2025 \$'000	2024 \$'000
Ordinary shares – fully paid	807,134,229	804,918,528	1,043,626	1,039,911

Movements in ordinary share capital

	Shares	\$'000
Balance at 1 July 2023	791,783,319	1,016,811
Dividend reinvestment plan	4,255,803	7,512
Acquisition of controlled entity	8,879,406	15,628
Transaction costs	–	(57)
Deferred tax credit recognised directly in equity		17
Balance at 30 June 2024	804,918,528	1,039,911
Dividend reinvestment plan	2,215,701	3,767
Transaction costs		(52)
Deferred tax credit recognised directly in equity		–
Balance at 30 June 2025	807,134,229	1,043,626

Notes to the Financial Statements (continued)

Note 11. Equity – Share capital (continued)

Ordinary shares

Ordinary shares entitle the holder to participate in dividends and the proceeds on the winding up of the Company in proportion to the number of and amounts paid on the shares held. The fully paid ordinary shares have no par value and the Company does not have a limited amount of authorised capital.

On a show of hands every member present at a meeting in person or by proxy shall have one vote and upon a poll each share shall have one vote.

Share buy-back

There is no current on-market share buy-back.

Acquisition of controlled entity

During the 2024 financial year, the Company acquired 100% of the shares of one unlisted investment company. The acquisition benefits BKI shareholders by increasing the size of BKI's portfolio in a cost-effective manner, and at the same time reducing the per share cost of managing the portfolio.

The Company issued 8,879,406 new shares in BKI Investment Company Limited as consideration for the acquisition, having a fair value of \$15.7 million. The acquisition resulted in BKI achieving a discount on the acquisition, which was not allocated against the assets of the company purchased because only financial assets were purchased. The discount was therefore included in "Discount on acquisition of controlled entity, net of expenses" in the Consolidated Statement of Profit or Loss.

Capital risk management

The Group's objective in managing capital is to provide shareholders with attractive investment returns through access to a steady stream of fully franked dividends and enhancement of capital invested, with goals of paying an enhanced level of fully franked dividends and providing attractive total returns over the medium to long term.

The Group recognises that its capital will fluctuate in accordance with market conditions, and in order to maintain or adjust the capital structure the Group may adjust the amount of dividends paid, issue new shares from time-to-time or return capital to shareholders.

The Group's capital consists of shareholders' equity plus net debt. The movement in equity is shown in the Consolidated Statement of Changes in Equity. At 30 June 2025 net debt was \$nil (2024: \$nil).

The capital risk management policy remains unchanged from the 30 June 2024 Annual Report.

Notes to the Financial Statements (continued)

Note 12. Equity – reserves

	Consolidated	
	2025 \$'000	2024 \$'000
Revaluation surplus reserve	285,865	243,139
Capital profits reserve	16,727	(10,559)
	302,592	232,580

Financial assets at fair value through other comprehensive income reserve

The reserve is used to recognise increments and decrements in the fair value of financial assets at fair value through other comprehensive income.

Realised capital gains reserve

The realised capital gains reserve records net gains and losses after applicable income tax arising from the disposal of securities in the investment portfolio.

Movements in reserves

Movements in each class of reserve during the current and previous financial year are set out below:

Consolidated	Revaluation reserve \$'000	Realised capital gains reserve \$'000	Total \$'000
Balance at 1 July 2023	206,925	(18,637)	188,288
Gross revaluation of investment portfolio	51,819	–	51,819
Deferred tax provision on unrealised gains/losses	(15,605)	–	(15,605)
Net gains on investment portfolio transferred from Statement of Comprehensive Income	–	8,078	8,078
Balance at 30 June 2024	243,139	(10,559)	232,580
Gross revaluation of investment portfolio	61,037	–	61,037
Deferred tax provision on unrealised gains/losses	(18,311)	–	(18,311)
Net gains on investment portfolio transferred from Statement of Comprehensive Income	–	27,286	27,286
Balance at 30 June 2025	285,865	16,727	302,592

Note 13. Equity – retained profits

	Consolidated	
	2025 \$'000	2024 \$'000
Retained profits at the beginning of the financial year	97,774	95,962
Operating result after income tax expense for the year	61,859	64,392
Dividends paid (note 14)	(63,675)	(62,580)
Retained profits at the end of the financial year	95,958	97,774

Notes to the Financial Statements (continued)

Note 14. Equity – dividends

	Consolidated	
	2025 \$'000	2024 \$'000
(a) Dividends paid during the year		
Final ordinary dividend for the year ended 30 June 2024 of 4.00 cents per share (2023 final: 4.00 cents per share) fully franked at the tax rate of 30%, paid on 29 August 2024	32,197	31,671
Interim ordinary dividend for the year ended 30 June 2025 of 3.90 cents per share (2024: 3.85 cents per share) fully franked at the tax rate of 30%, paid on 28 February 2025	31,478	30,909
Total dividends paid	63,675	62,580
(b) Reconciliation of total dividends paid to dividends paid in cash		
Total dividends paid	63,675	62,580
Less: Dividends reinvested in shares via DRP	(3,767)	(7,512)
Dividends paid in cash	59,908	55,068
(c) Franking accounting balance		
Balance of the franking account after allowing for tax payable in respect of the current year's profits and the receipt of dividends recognised as receivables	42,609	56,493
Franking credits available for subsequent financial years based on a tax rate of 30%	42,609	56,493
Estimated impact on the franking account of dividends declared but not recognised as a liability at the end of the financial year (refer below)	(13,837)	(13,799)
Net imputation credits available for future dividends	28,772	42,694
Maximum fully franked dividends payable from available franking credits at the tax rate of 30% (2024: 30%)	67,135	99,619

The above amounts represent the balance of the franking account as at the end of the financial year, adjusted for:

- franking credits that will arise from the payment of the amount of the provision for income tax at the reporting date
- franking debits that will arise from the payment of dividends recognised as a liability at the reporting date
- franking credits that will arise from the receipt of dividends recognised as receivables at the reporting date

Dividends declared after balance date

Since the end of the year the Directors have declared a final ordinary dividend for the year ended 30 June 2025 of 4.00 cents per share fully franked at the tax rate of 30% (2024: final ordinary dividend of 4.00 cents per share fully franked at the tax rate of 30%), payable on XX August 2025, but not recognised as a liability at the year end.

Notes to the Financial Statements (continued)

Note 15. Financial instruments

The risks associated with the holding of financial instruments such as investments, cash, bank bills and borrowings include market risk, credit risk and liquidity risk. The Board has approved the policies and procedures that have been established to manage these risks. The effectiveness of these policies and procedures is reviewed by the Audit & Risk Committee.

Capital risk management

The Group invests its equity in a diversified portfolio of assets that aim to generate a growing income stream for distribution to shareholders in the form of fully franked dividends.

The capital base is managed to ensure there are funds available for investment as opportunities arise. Capital is increased annually through the issue of shares under the Dividend Reinvestment Plan. Other means of increasing capital include Rights Issues, Share Placements and Share Purchase Plans.

Financial instruments' terms, conditions and accounting policies

The Group's accounting policies are included in note 2, while the terms and conditions of each class of financial asset, financial liability and equity instrument, both recognised and unrecognised at the balance date, are included under the appropriate note for that instrument.

Net fair values

The carrying amounts of financial instruments in the balance sheets approximate their net fair value determined in accordance with the accounting policies disclosed in Note 2 to the accounts.

Credit risk

The risk that a financial loss will occur because a counterparty to a financial instrument fails to discharge an obligation is known as credit risk.

The credit risk on the Group's financial assets, excluding investments, is the carrying amount of those assets. The Group's principal credit risk exposures arise from the investment in liquid assets, such as cash and bank bills, and income receivable.

Cash and bank bills are reviewed monthly by the Board to ensure cash is only placed with pre-approved financial institutions with low risk profiles (primarily "Big 4" banks) and that the spread of cash and bank bills between banks is within agreed limits. Income receivable is comprised of accrued interest and dividends and distributions which were brought to account on the date the shares or units traded ex-dividend.

There are no financial instruments overdue or considered to be impaired.

Market risk

Price risk

Market risk is the risk that changes in market prices will affect the fair value of a financial instrument.

The Group is a long term investor in companies and trusts and is therefore exposed to market risk through the movement of the share/unit prices of the companies and trusts in which it is invested.

The market value of the listed portfolio changes continuously because the market value of individual companies within the portfolio fluctuates throughout the day. The change in the market value of the listed and unlisted portfolio is recognised through the Revaluation Reserve. Listed and unlisted investments represent 93% (2024: 92%) of total assets.

As at 30 June 2025, a 5% (2024: 5%) movement in the fair value of the BKI portfolio would result in:

- A 5% movement in the net assets of BKI before provision for tax on unrealised capital gains (2024: 5%); and
- A movement of 9.1 cents per share in the net asset backing before provision for tax on unrealised capital gains (2024: 8.5 cents).

The performance of the companies within the portfolio, both individually and as a whole, is monitored by the Investment Committee and the Board.

Notes to the Financial Statements (continued)

Note 15. Financial instruments (continued)

BKI seeks to reduce market risk at the investment portfolio level by ensuring that it is not, in the opinion of the Investment Committee, overly exposed to one Group or one sector of the market.

At 30 June 2025 and 30 June 2024, the spread of investments was in the following sectors:

	Percentage of total investment		Amount	
	2025 %	2024 %	2025 \$'000	2024 \$'000
Financials	25.83	25.96	408,839	384,023
Industrials	11.35	8.17	179,502	120,800
Consumer discretionary	10.52	10.22	166,587	151,087
Materials	9.23	11.37	146,023	168,293
Energy	8.60	11.64	136,035	172,125
Telecommunications services	7.67	5.55	121,235	82,071
Consumer staples	5.54	4.94	87,550	73,079
Property	5.04	4.81	79,775	71,195
Utilities	5.02	5.25	79,384	77,636
Health care	4.38	4.62	69,076	68,360
Total investments	93.18	92.53	1,474,006	1,368,669
Cash, dividends and distributions receivable	6.82	7.47	107,964	110,449
Total portfolio	100.00	100.00	1,581,970	1,479,118

Securities representing over 5% of the investment portfolio at 30 June 2025 or 30 June 2024 were:

	Percentage of total investment		Amount	
	2025 %	2024 %	2025 \$'000	2024 \$'000
Commonwealth Bank	10.1	8.7	160,178	129,042
National Australia Bank	7.4	7.4	116,970	108,690
BHP Group	6.1	8.3	96,653	123,131
Wesfarmers Limited	5.1	5.5	81,360	80,610
APA Group	5.0	5.3	79,385	77,636

The relative weightings of the individual securities and relevant market sectors are reviewed at each meeting of the Investment Committee and the Board, and risk can be managed by reducing exposure where necessary. There are no set parameters as to a minimum or maximum amount of the portfolio that can be invested in a single company or sector.

Foreign currency risk

The Group is not exposed to foreign currency risk as all investments are quoted in Australian dollars.

Interest rate risk

The Group is not materially exposed to interest rate risk. All cash investments are short term (up to 1 year) for a fixed rate, except for cash in operating bank accounts which are at-call and attract variable rates.

The Group has no financial liability as at 30 June 2025 (2024: Nil).

Notes to the Financial Statements (continued)

Note 15. Financial instruments (continued)

Liquidity risk

Liquidity risk is the risk that the Group is unable to meet financial obligations as they fall due.

The Group has no borrowings, and sufficient cash reserves to fund core operations at current levels for more than 10 years.

The Group's other major cash outflows are the purchase of securities and dividends paid to shareholders and the level of both of these is fully controllable by the Board.

Furthermore, the majority of the assets of the Group are in the form of readily tradeable securities which can be sold on-market if necessary.

Note 16. Key management personnel disclosures

Compensation

The aggregate compensation made to directors and other members of key management personnel of the Group is set out below:

	Consolidated	
	2025 \$'000	2024 \$'000
Short-term employee benefits	322	308
Post-employment benefits	20	27
	342	335

Note 17. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by MGI Sydney Assurance Services Pty Ltd, the auditor of the Company:

	Consolidated	
	2025 \$'000	2024 \$'000
Audit services – MGI Sydney Assurance Services Pty Ltd		
Audit or review of the financial statements	32	32

Note 18. Contingent liabilities

The Group had no contingent liabilities as at 30 June 2025 and 30 June 2024.

Note 19. Commitments

The Group had no capital and leasing commitments as at 30 June 2025 and 30 June 2024.

Note 20. Related party transactions

Parent entity

BKI Investment Company Limited is the parent entity.

Subsidiaries

Interests in subsidiaries are set out in note 22.

Notes to the Financial Statements (continued)

Note 20. Related party transactions (continued)

Key management personnel

Disclosures relating to key management personnel are set out in note 16 and the remuneration report included in the directors' report.

Transactions with related parties

Contact Asset Management Pty Limited (Contact) is the Investment Manager of the Group and provides accounting, administrative, and company secretarial services, including the preparation of all financial accounts. Contact is an entity in which Mr R D Millner has an indirect interest.

Fees payable to Contact for services provided to the Parent and controlled entities for the year to 30 June 2025 were \$1,838,997 including GST (2024: \$1,748,265) and are at standard market rates. As at 30 June 2025 the Group owed \$158,851 to Contact (2024: \$149,379).

Loans to/from related parties

There were no loans to or from related parties at the current and previous reporting date.

Note 21. Parent entity information

Set out below is the supplementary information about the parent entity.

	Parent	
	2025 \$'000	2024 \$'000
Statement of profit or loss and other comprehensive income		
Operating result after income tax	61,862	64,155
Other comprehensive income for the year, net of tax	70,011	44,685
Total comprehensive income	131,873	108,840
Statement of financial position		
Total current assets	108,840	110,844
Total non-current assets	1,690,987	1,589,469
Total assets	1,799,827	1,700,313
Total current liabilities	18,823	18,672
Total non-current liabilities	346,628	319,178
Total liabilities	365,451	337,850
Net assets	1,434,376	1,362,463
Equity		
Share capital	1,043,626	1,039,911
Reserves	303,795	233,784
Retained profits	86,955	88,768
Total equity	1,434,376	1,362,463

Notes to the Financial Statements (continued)

Note 21. Parent entity information (continued)

Guarantees entered into by the parent entity in relation to the debts of its subsidiaries

The parent entity had no guarantees in relation to the debts of its subsidiaries as at 30 June 2025 and 30 June 2024.

Contingent liabilities

The parent entity had no contingent liabilities as at 30 June 2025 and 30 June 2024.

Capital commitments – Property, plant and equipment

The parent entity had no capital commitments for property, plant and equipment as at 30 June 2025 and 30 June 2024.

Material accounting policy information

The accounting policies of the parent entity are consistent with those of the Group, as disclosed in note 2, except for the following:

- Investments in subsidiaries are accounted for at cost, less any impairment, in the parent entity.
- Dividends received from subsidiaries are recognised as other income by the parent entity and its receipt may be an indicator of an impairment of the investment.

Note 22. Interests in subsidiaries

The consolidated financial statements incorporate the assets, liabilities and results of the following subsidiaries in accordance with the accounting policy described in note 2:

Name	Principal place of business / Country of incorporation	Ownership interest	
		2025 %	2024 %
Brickworks Securities Pty Limited	Australia	100%	100%
Huntley Investment Company Pty Limited	Australia	100%	100%
BKI Sub2 Pty Limited (formerly Fearon Investments Pty Limited)*	Australia	100%	100%
Pacific Strategic Investments Pty Limited	Australia	100%	100%
BKI Sub Pty Limited	Australia	100%	100%

* Fearon Investments Pty Limited changed its name to BKI Sub2 Pty Limited on 13 March 2025.

Notes to the Financial Statements (continued)

Note 23. Events after the reporting period

No matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the Group's operations, the results of those operations, or the Group's state of affairs in future financial years.

Note 24. Cash flow information

Reconciliation of operating result after income tax to net cash from operating activities

	Consolidated	
	2025 \$'000	2024 \$'000
Operating result after income tax expense for the year	61,859	64,392
Adjustments for:		
Other non-cash expenses	–	60
Other gains – non-cash	–	(339)
Change in operating assets and liabilities:		
Decrease/(increase) in trade and other receivables	1,038	(740)
Decrease in income tax refund due	–	15
Decrease/(increase) in deferred tax assets	3,819	(15,563)
Decrease in prepayments	10	–
Increase/(decrease) in trade and other payables	9	(20)
Increase/(decrease) in provision for income tax	141	(1,155)
(Decrease)/increase in deferred tax liabilities	(2,555)	17,023
Decrease in other operating liabilities	–	(120)
Net cash from operating activities	64,321	63,553

Non-cash investing and financing activities

Dividend reinvestment plan

Under the terms of the dividend reinvestment plan, \$3,767,000 (2024: \$7,512,000) of dividends were paid via the issue of 2,215,701 shares (2024: 4,255,803).

Notes to the Financial Statements (continued)

Note 25. Earnings per share

(a) Calculation of earnings

	Consolidated	
	2025 \$'000	2024 \$'000
Operating result after income tax attributable to the owners of BKI Investment Company Limited	61,859	64,392
Less: Special investment revenue	(1,129)	(1,663)
Earnings used in calculating basic and diluted earnings per share before special investment revenue	60,730	62,729

(b) Number of shares

	Number	Number
Weighted average number of ordinary shares used in calculating basic earnings per share, before and after special investment revenue	806,770,004	801,444,640
Weighted average number of ordinary shares used in calculating diluted earnings per share, before and after special investment revenue	806,770,004	801,444,640

(c) Earnings per share

	Cents	Cents
Basic and diluted earnings per share before special investment revenue	7.53	7.83
Basic and diluted earnings per share after special investment revenue	7.67	8.03

Consolidated Entity Disclosure Statement

Name	Entity type	Place formed / Country of incorporation	Ownership interest	Tax residency
BKI Investments Limited (parent entity)	Body Corporate	Australia		Australia
Brickworks Securities Pty Limited	Body Corporate	Australia	100%	Australia
Huntley Investment Company Pty Limited	Body Corporate	Australia	100%	Australia
BKI Sub Pty Limited	Body Corporate	Australia	100%	Australia
BKI Sub2 Pty Limited	Body Corporate	Australia	100%	Australia
Pacific Strategic Investments Pty Limited	Body Corporate	Australia	100%	Australia

Directors' Declaration

for the year ended 30 June 2025

In the directors' opinion:

- the attached financial statements and notes comply with the *Corporations Act 2001*, the Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements;
- the attached financial statements and notes comply with International Financial Reporting Standards as issued by the International Accounting Standards Board as described in note 2 to the financial statements;
- the attached financial statements and notes give a true and fair view of the Group's financial position as at 30 June 2025 and of its performance for the financial year ended on that date;
- there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable; and
- the information disclosed in the attached consolidated entity disclosure statement is true and correct.

The directors have been given the declarations required by section 295A of the *Corporations Act 2001*.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the *Corporations Act 2001*.

On behalf of the directors



Robert D Millner AO

Chair

21 July 2025

Sydney

Auditor's Independence Declaration



MGI Sydney Assurance Services Pty Limited
Level 14, 20 Martin Place
Sydney NSW 2000
Tel: +61 2 9230 9200
PO Box H258
Australia Square
Sydney NSW 1215
ABN 24 160 063 525
www.mgisyd.com.au

BKI INVESTMENT COMPANY LIMITED AND CONTROLLED ENTITIES

ABN: 23 106 719 868

AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF BKI INVESTMENT COMPANY LIMITED AND CONTROLLED ENTITIES

As lead auditor for the audit of BKI Investment Company Ltd and its Controlled Entities for the year ended 30 June 2025, I declare that, to the best of my knowledge and belief, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

MGI Sydney Assurance Services

MGI Sydney Assurance Services Pty Limited
Chartered Accountants

Clayton Lawrence
Director

Sydney, 21 July 2025

MGI refers to one or more of the independent member firms of MGI Worldwide. MGI Worldwide is a network of independent auditing, accounting and consulting firms. Each MGI firm in Australasia is a separate legal entity and has no liability for another Australasian or international member's acts or omissions. MGI is a brand name for the MGI Australasian network and for each of the member firms of MGI Worldwide. Liability limited by a scheme approved under Professional Standards Legislation.

Chartered Accountants
and Taxation Advisors

Independent Auditor's Report

to the Members of BKI Investment Company Limited



MGI Sydney Assurance Services Pty Limited
Level 14, 20 Martin Place
Sydney NSW 2000
Tel: +61 2 9230 9200
PO Box H258
Australia Square
Sydney NSW 1215
ABN 24 160 063 525
www.mgisyd.com.au

Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report of BKI Investment Company Limited (the Company) and its controlled entities (together the Group), which comprises the consolidated statement of financial position as at 30 June 2025, the consolidated income statement, consolidated statement of other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information, the consolidated entity disclosure statement and the directors' declaration of the Group comprising BKI Investment Company Limited and the entities it controlled at the year end or from time to time during the year.

In our opinion, the accompanying financial report of BKI Investment Company Limited and its controlled entities is in accordance with the *Corporations Act 2001*, including:

- a) giving a true and fair view of the Group's financial position as at 30 June 2025 and of its performance for the year ended on that date; and
- b) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.
- c) the financial report also complies with the *International Financial Reporting Standards* as disclosed in Note 2.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

MGI refers to one or more of the independent member firms of MGI Worldwide. MGI Worldwide is a network of independent auditing, accounting and consulting firms. Each MGI firm in Australasia is a separate legal entity and has no liability for another Australasian or international member's acts or omissions. MGI is a brand name for the MGI Australasian network and for each of the member firms of MGI Worldwide. Liability limited by a scheme approved under Professional Standards Legislation.

Chartered Accountants
and Taxation Advisors

Independent Auditor's Report (continued)

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key Audit Matter	How Our Audit Addressed the Key Audit Matter
Valuation and Existence of the Investment Portfolio Refer to Note 10 The investment portfolio as at 30 June 2025 comprised of listed equity investments of \$1,474.01 million. We focused on the valuation and existence of investments because investments represent the principal element of the net asset value disclosed on the Consolidated Statement of Financial Position in the financial report.	We tested the valuation of a representative sample of listed investments by vouching the share prices to external market information to ensure they are fairly stated. We agreed the existence of a representative sample of listed investments by confirming shareholdings with share registries. No material differences were identified.
Revenue from Investments ASAs presume there are risks of fraud in revenue recognition unless rebutted. We focused on the cut-off, accuracy and completeness of dividend revenue and dividend receivables.	We assessed the accounting policy for revenue recognition for compliance with the accounting standards and performed testing to ensure that revenue had been accounted for in accordance with the accounting policy. We found that the accounting policies implemented were in accordance with the accounting standards, and that revenue has been accounted for in accordance with the accounting policy. We tested the accuracy and completeness of dividend revenue by agreeing the dividends and distributions of a representative sample of investments to supporting documentation obtained from share registries. We tested the cut-off and completeness of dividend revenue and dividend receivables by checking the dividend details of a representative sample of investments from external market information and ensured that dividends that were declared before, but payable after, the reporting date were recorded.

Other Information

The directors of the Company are responsible for the other information. The other information comprises the information in the annual report for the year ended 30 June 2025, but does not include the financial report and the auditor's report thereon.

Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independent Auditor's Report (continued)

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error. In Note 2, the directors also state, in accordance with Accounting Standard AASB 101: *Presentation of Financial Statements*, the financial statements comply with International *Financial Reporting Standards*.

In preparing the financial report, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial reports.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: https://www.auasb.gov.au/auditors_responsibilities/ar1.pdf. This description forms part of our auditor's report.

Report on the Remuneration Report

Opinion on the Remuneration Report

We have audited the Remuneration Report included on pages 17 to 20 of the directors' report for the year ended 30 June 2025.

In our opinion, the Remuneration Report of BKI Investment Company Limited for the year ended 30 June 2025, complies with section 300A of the *Corporations Act 2001*.

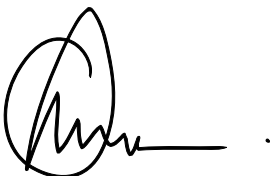
Responsibilities

The directors of BKI Investment Company Limited are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

MGI Sydney Assurance Services .

MGI Sydney Assurance Services Pty Limited

Chartered Accountants



Clayton Lawrence

Director

Sydney, 21 July 2025

Shareholder Information

for the year ended 30 June 2025

The shareholder information set out below was applicable as at 30 June 2025.

Distribution of equitable securities

Analysis of number of equitable security holders by size of holding:

Number of shares held	Ordinary shares	
	Number of holders	% of total shares issued
1 to 1,000	1,578	0.07
1,001 to 5,000	2,413	0.86
5,001 to 10,000	2,115	1.98
10,001 to 100,000	8,848	38.56
100,001 and over	1,316	58.53
	16,270	100.00
Holding less than a marketable parcel of 285 shares	655	—

Equity security holders

Twenty largest quoted equity security holders

The registered names of the twenty largest security holders of quoted equity securities are listed below:

	Ordinary shares	
	Number held	% of total shares issued
Washington H Soul Pattinson and Company Limited	64,534,868	8.00
BNP Paribas Nominees Pty Ltd - Hub24 Custodial Serv Ltd	27,589,349	3.42
HSBC Custody Nominees (Australia) Limited	16,893,395	2.09
Netwealth Investments Limited - Wrap Services A/C	12,985,373	1.61
Huntley Group Investments Pty Ltd - Huntley Group Investment A/C	8,523,274	1.06
J S Millner Holdings Pty Limited	6,484,373	0.80
Citicorp Nominees Pty Limited	5,629,599	0.70
I R McDonald Pty Ltd	3,000,000	0.37
Fennybentley Pty Ltd	2,969,200	0.37
K C Perks Investments Pty Ltd - Kym Perks S/F A/C	2,382,296	0.30
T N Phillips Investments Pty Ltd	2,365,363	0.29
John E Gill Trading Pty Ltd	2,317,950	0.29
Nibot Pty Limited - The Hall Investment A/C	2,251,845	0.28
Donald Cant Pty Ltd	2,216,771	0.27
Mr Timothy Frank Robertson - Est Francis A Robertson A/C	2,154,183	0.27
G Guglielmini Nominees Pty Ltd	2,079,878	0.26
Mr Timothy Frank Robertson	1,931,038	0.24
Jeanneau Cloud Nine Pty Ltd - Cloud Nine Family A/C	1,818,073	0.23
Mutual Trust Pty Ltd	1,771,663	0.22
Mrs Angela Jane Biven	1,731,845	0.21
	171,630,336	21.28

Shareholder Information (continued)

Equity security holders (continued)

Article 5.12 of the Company's Constitution provides:

- (a) Subject to this Constitution and any rights or restrictions attached to a class of Shares, on a show of hands at a meeting of Members, every Eligible Member present has one vote.
- (b) Subject to this Constitution and any rights or restrictions attached to a class of Shares, on a poll at a meeting of Members, every Eligible Member present has:
 - one vote for each fully paid up Share (whether the issue price of the:
 - (i) Share was paid up or credited or both) that the Eligible Member holds; and
 - (ii) a fraction of one vote for each partly paid up Share that the Eligible Member holds. The fraction is equal to the proportion which the amount paid up on that Share (excluding amounts credited) is to the total amounts paid up and payable (excluding amounts credited) on that Share.

Unquoted equity securities

There are no unquoted equity securities.

Substantial holders

As at 30 June 2025 the name and holding of each substantial shareholder as disclosed in a notice received by the Parent is listed below. The number of shares held and percentage ownership do not necessarily reflect the current ownership levels of these shareholders, as any subsequent movements of less than 1% would not need to be disclosed to ASX or the Company.

Substantial Shareholder	Number Held	% of total shares issued
Washington H Soul Pattinson & Company Limited ¹	62,405,057	7.73
Brickworks Limited ²	62,405,057	7.73

¹ Details included on substantial shareholder notice dated 26 June 2018.

² Details included on substantial shareholder notice dated 27 June 2018. Shares held by Brickworks Limited represent a technical relevant interest as a result of Brickworks Limited's shareholding in Washington H Soul Pattinson & Company Limited.

Other information

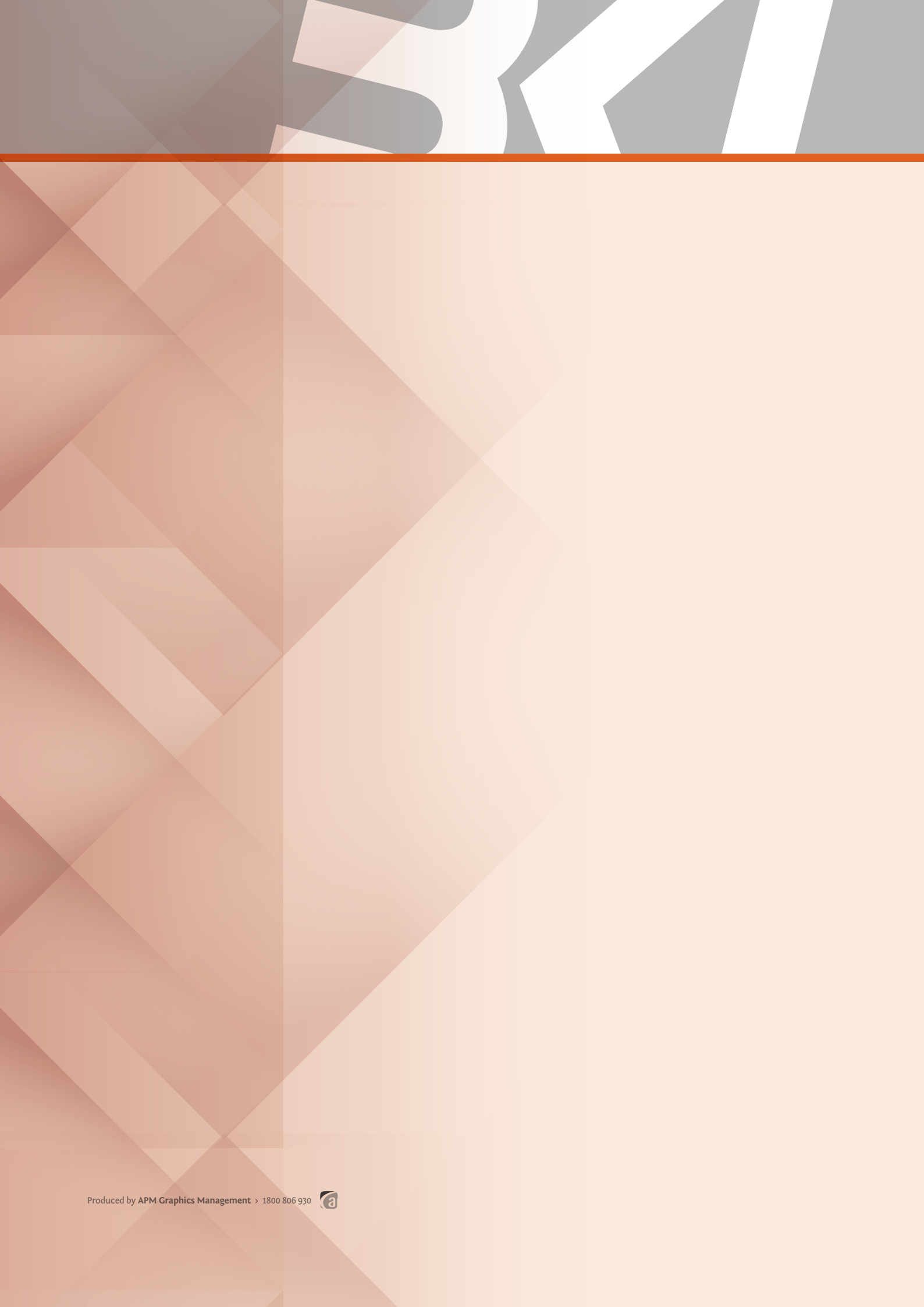
There is no current on-market buy-back in place.

There were 66 (2024: 124) transactions in securities undertaken by the Group and the total brokerage paid or accrued during the year was \$335,105 (2024: \$409,115).

Management expense ratio

The Management Expense Ratio ("MER") is the operating expenses of the Group for the financial year, as shown in the income statement, expressed as a percentage of the average total assets of the Group for the financial year. The table below summarises the MER for each financial year ended 30 June.

2008	2009	2010	2011	2012	2013	2014	2015	2016
0.46	0.31	0.19	0.18	0.18	0.19	0.17	0.18	0.16
2017	2018	2019	2020	2021	2022	2023	2024	2025
0.15	0.16	0.17	0.17	0.17	0.17	0.18	0.17	0.17





**BKI INVESTMENT
COMPANY LIMITED**

ABN: 23 106 719 868

Suite 302, Level 3
1 Castlereagh Street
Sydney NSW 2000



2025

BKI INVESTMENT COMPANY LIMITED

ABN: 23 106 719 868

Notice of Annual General Meeting

Tuesday 14 October 2025 at 11.00am (Sydney time)
at Brickworks Design Studio, 2 Barrack Street, Sydney

Invitation to the 2025 Annual General Meeting

Dear Shareholder,

You are invited to join us in person for the 22nd Annual General Meeting (“**AGM**”, “the **Meeting**”) of BKI Investment Company Limited (“**BKI**”, “the **Company**”).

Light refreshments will be served following the meeting.

AGM Details

Date: Tuesday 14 October 2025

Time: 11.00am (Sydney time)

Venue: Brickworks Design Studio
2 Barrack Street, Sydney

Location



Notice of Annual General Meeting

Notice is hereby given that the 22nd Annual General Meeting ("**AGM**", "**the Meeting**") of BKI Investment Company Limited ("**BKI**", "**the Company**") is to be held at the Brickworks Design Studio, 2 Barrack Street, Sydney NSW 2000 on Tuesday 14 October 2025 at 11.00am.

If you are unable to attend the AGM, you may view our live AGM webcast using the following link:
<https://www.streamgate.co/bki-2025-agm/>

The Explanatory Statement that accompanies this Notice of Meeting (**Notice**) provides additional information on the matters to be considered at the Meeting. Both the Proxy Form and Explanatory Statement form part of this Notice.

Business

Item 1 Annual Report

To receive and consider the Annual Financial Report and the reports of the Directors and of the Auditor for the financial year ended 30 June 2025.

A copy of the 2025 Annual Report may be obtained from the Company's website at:

<https://bkilimited.com.au/annual-reports>

Item 2 Resolution 1: Remuneration Report

To consider and, if thought fit, pass the following resolution as a non-binding ordinary resolution:

"That the Remuneration Report for the year ended 30 June 2025 be adopted."

Note: Pursuant to section 250R(3) of the *Corporations Act 2001* the vote on this resolution is advisory only and does not bind the Directors or the Company except in the circumstances described in Division 9 of Part 2G.2 of the *Corporations Act 2001*.

Voting Exclusion Statement

The Company will disregard any votes cast on Resolution 1 by or on behalf of a member of the Company's key management personnel, whose remuneration details are included in the Remuneration Report (**KMP**), or a KMP's closely related party. A "closely related party" includes a spouse, dependant and certain other close family members of a KMP, as well as any companies controlled by a KMP.

However, a vote may be cast on Resolution 1 by a KMP as a proxy, or a KMP's closely related party as a proxy, if the vote is not cast on behalf of a KMP or a closely related party and:

- (a) the proxy appointment is in writing and specifies how the proxy is to vote on Resolution 1; or
- (b) the proxy is the Chair of the Meeting, and:
 - (i) the appointment does not specify the way the proxy is to vote on the resolution; and
 - (ii) the appointment expressly authorises the Chair to exercise the proxy even if the resolution is connected directly or indirectly with the remuneration of the Company's KMPs.
- (c) If you appoint the Chair of the Meeting as your proxy, and you do not direct your proxy how to vote on Resolution 1 on the Proxy Form, you will be expressly authorising the Chair of the Meeting to exercise your proxy even if resolution 1 is connected directly or indirectly with the remuneration of a member of the KMP, which includes the Chair of the Meeting.

Item 3

Resolution 2: Re-Election of Director

To consider and, if thought fit, pass the following resolution as an ordinary resolution:

"That Mr AJ Payne, who retires in accordance with the Company's Constitution Rule 6.3(c) and, being eligible, offers himself for re-election, be elected as a Director of the Company."

Details of the qualifications and experience of Mr Payne and the recommendation of the Board in relation to his re-election are set out in the accompanying Explanatory Statement.

Item 4

Resolution 3: Re-Election of Director

To consider and, if thought fit, pass the following resolution as an ordinary resolution:

"That Mr IT Huntley, who retires in accordance with the Company's Constitution Rule 6.3(c) and, being eligible, offers himself for re-election, be elected as a Director of the Company."

Details of the qualifications and experience of Mr Huntley and the recommendation of the Board in relation to his re-election are set out in the accompanying Explanatory Statement.

Item 5

Other Matters

To consider any other matters that may be brought before the Meeting in conformity with the Company's Constitution.

By order of the Board



Amanda Wong
Company Secretary

Dated: 28 August 2025

Explanatory Notes

Shareholders Information

Eligibility for voting at the meeting

The Board has determined that, for the purposes of the Meeting (including voting at the Meeting), shareholders are those persons who are the holders of BKI's shares at 7.00 pm (Sydney time) on Friday 10 October 2025. Holders of the Company's ordinary shares may vote on all items of business, subject to the Voting Restrictions described above.

Appointing proxies

A shareholder who is entitled to attend and vote at the Meeting may appoint a proxy to attend and vote on their behalf. A proxy need not be a shareholder and can be either an individual or a body corporate. Where the Chair is appointed proxy, unless he is restricted from voting on a resolution, he will vote in accordance with the shareholder's directions as specified on the Proxy Form or, in the absence of a direction, in favour of the resolutions contained in the Notice of Meeting.

A shareholder that is entitled to cast two or more votes may appoint up to two proxies. Where a shareholder wishes to appoint two proxies, an additional Proxy Form may be obtained by contacting the Company's Share Registry.

A shareholder appointing two proxies may specify the proportion or number of votes each proxy is appointed to exercise. If a shareholder appoints two proxies and does not specify the percentage of voting rights that each proxy may exercise, the rights are deemed to be 50% each.

Corporate representatives

A body corporate may appoint an individual as its representative to exercise any of the powers the body may exercise at the Meeting. The appointment may be a standing one. Unless the appointment states otherwise, the representative may exercise all of the powers that the appointing body could exercise at a Meeting or in voting on a resolution.

The appointment must comply with the requirements of section 250D of the *Corporations Act 2001*. Prior to the commencement of the Meeting, the representative must provide the Share Registry with a duly authorised Certificate of Appointment of Corporate Representative as evidence of his or her appointment, including any authority under which the appointment is signed, unless it has previously been given to the Company.

Voting by Proxy

Under the Corporations Act, if the appointment of a proxy specifies the way the proxy is to vote on a particular resolution:

- if the proxy is not the Chair of the Meeting, the proxy need not vote on a poll but if the proxy does so, the proxy must vote as directed (subject to any applicable voting restrictions); and
- if the proxy is the Chair of the Meeting, the proxy must vote on a poll and must vote as directed.

In addition, there are some circumstances where the Chair of the Meeting will be taken to have been appointed as a shareholder's proxy for the purposes of voting on a particular resolution even if the shareholder has not expressly appointed the Chair of the Meeting as their proxy. This will be the case where the appointment of proxy specifies the way the proxy is to vote on a particular resolution; the appointed proxy is not the Chair of the meeting; a poll is called on the resolution, **and** either the proxy is not recorded as attending the Meeting or the proxy attends the Meeting but does not vote on the resolution.

Lodging your Proxy Form

A personalised Proxy Form accompanies this Notice of Meeting. To be valid, your Proxy Form must be received at the Company's Share Registry by one of the means outlined below by no later than 11:00am (Sydney time), Friday 10 October 2025 (**Proxy Deadline**):

- **by post to:**
MUFG Corporate Markets (AU) Limited
Locked Bag A14, Sydney South NSW 1235
- **by facsimile to:**
+61 (0) 2 9287 0309
- **in person:**
Paramatta Square, Level 22, Tower 6,
10 Darcy Street, Parramatta NSW 2150
- **online at:**
<https://au.investorcentre.mpms.mufg.com>

If a shareholder has appointed an attorney to attend and vote at the Meeting, or if the proxy is signed by an attorney, the power of attorney (or a certified copy of the power of attorney) must be received by the Company's Share Registry before the Proxy Deadline, unless this document has previously been lodged with the Company's Share Registry for notation.

Admission to Meeting

Shareholders who will be attending the meeting, and who will not be appointing a proxy, are asked to bring the proxy form to the meeting to facilitate the admission process.

Shareholders who do not plan to attend the meeting are encouraged to complete the online proxy registration process as explained on the proxy form. Alternatively, shareholders can return the proxy form via the various options described on the proxy form.

These Explanatory Notes have been prepared for the information of shareholders in connection with the business to be conducted at, and form part of the Notice of Meeting for, the Annual General Meeting of the Company to be held on Tuesday 14 October 2025 at 11.00am (Sydney time).

Item 1

Receive and consider the financial and other reports for the year ended 30 June 2025

This item does not require voting by shareholders. It is intended to provide an opportunity for shareholders as a whole to raise questions on the reports themselves and on the performance and management of the Company.

The Auditors of the Company will be present at the meeting and will be available to answer any questions.

Item 2

Resolution 1: Adopt the Remuneration Report for the year ended 30 June 2025 (ordinary resolution)

The Directors' Report contains within it, a separate and clearly identified section which contains the Remuneration Report. Please refer to the 2025 Annual Report for further details.

The vote on this resolution will be advisory only and does not bind the Directors or the Company except in the circumstances described in Division 9 of Part 2G.2 of the *Corporations Act 2001*. The vote will, however, be taken into consideration in determining future remuneration policy for Directors and executives. Shareholders will also be given a reasonable opportunity, as a whole, to ask questions about, and make comments on, the Remuneration Report.

As a result of amendments to the *Corporations Act 2001* known generally as the "two strikes rule", shareholders should note that the result of the vote on this resolution may affect next year's annual general meeting. If 25% or more of the votes cast on this resolution are "against" the resolution at both the 2025 and 2026 annual general meetings of the Company, then a further resolution on whether to hold a meeting to spill the Board would need to be considered at the 2026 annual general meeting.

The Chair of the Meeting intends to vote undirected proxies in favour of Resolution 1.

Recommendation

Noting that each Director has a personal interest in their own remuneration from BKI (as described in the 2025 Remuneration Report), each Director recommends that shareholders vote in favour of the adoption of the 2025 Remuneration Report.

Item 3

Resolution 2: Re-election of a Director (ordinary resolution)

Alexander James Payne

B.Comm, Dip Cm, FCPA, FCIS, FCIM
Independent Non-Executive Director

Mr Payne was appointed a Non-Executive Director upon the Company's formation in October 2003 and since that time, has been a member of the Audit & Risk Committee. Mr Payne was Chief Financial Officer of Brickworks Limited for 13 years and has considerable experience in finance and investment.

Special Responsibilities:

- Member of the Audit & Risk Committee
- Member of the Investment Committee
- Chair of the Remuneration Committee

Prior to nominating Mr Payne for re-election as a Director, the Company's Nomination Committee, which does not include Mr Payne, considered Mr Payne's personal skills set and experience; the strategic objectives of the Company and the current economic climate; and the combined skills set of the Board. It is the unanimous view of the Nomination Committee that Mr Payne's extensive finance and investment experience continue to be of significant benefit to the Company.

The Nomination Committee has also considered Mr Payne's independence. In previous years, Mr Payne was not defined as independent due to the fact that he was Chief Financial Officer of Brickworks Limited for 13 years until September 2016 and continued to provide services to that Company in recent years. Brickworks Limited is an associated entity of Washington H. Soul Pattinson and Company Limited, a substantial shareholder of the Company.

However, as announced on 31 July 2025, Mr Payne has not provided services to Brickworks Limited since July 2022, nor does Mr Payne hold any interests, positions, associations or relationships which might interfere, or might reasonably be seen to interfere with Mr Payne's capacity to bring independent judgment to bear on issues before the Board and to act in the best interest of BKI and its shareholders generally.

Mr Payne also holds an interest in 598,073 shares in BKI. This holding provides alignment between the interests of Mr Payne and the Company and is not of a significantly large size for the holding to compromise his independence.

The Nomination Committee therefore considers Mr Payne to be an Independent Director.

If re-elected, Mr Payne will continue as a Director and be subject to retirement by rotation under the Company's Constitution.

Recommendation

The Board, other than Mr Payne, unanimously recommends that shareholders vote in favour of the election of Mr Payne.

Item 4

Resolution 3: Re-election of a Director (ordinary resolution)

Ian Thomas Huntley BA
Independent Non-Executive Director

Mr Huntley joined the Board as a Non-Executive Director in February 2009. After a career in financial journalism, Mr Huntley acquired *Your Money Weekly* newsletter in 1973. Over the following 33 years,

Mr Huntley built the *Your Money Weekly* newsletter into one of Australia's best known investment advisory publications. He and his partners sold the business to Morningstar Inc of the USA in mid-2006.

Special Responsibilities:

- Member of the Investment Committee
- Member of the Audit & Risk Committee
- Member of the Remuneration Committee

Prior to nominating Mr Huntley for re-election as a Director, the Company's Nomination Committee, which does not include Mr Huntley, considered Mr Huntley's personal skills set and experience; the strategic objectives of the Company and the current economic climate; and the combined skills set of the Board. It is the unanimous view of the Nomination Committee that Mr Huntley's unique business relationships; financial journalism skills; technical knowledge of investment companies; and investment and governance experience; continue to be of significant benefit to the Company.

The Nomination Committee have also considered Mr Huntley's independence, noting that while Mr Huntley has been a director for over 14 years, he has at no point during that period been engaged in an executive capacity, nor has he partaken in any management activities of the Company. Mr Huntley also holds an interest in 12,156,352 shares in BKI. This holding provides alignment between the interests of Mr Huntley and the Company and is not of a significantly large size for the holding to compromise his independence.

The Nomination Committee therefore considers Mr Huntley to be an Independent Director.

If re-elected, Mr Huntley will continue as a Director and be subject to retirement by rotation under BKI's constitution.

Recommendation

The Board, other than Mr Huntley, unanimously recommends that shareholders vote in favour of the election of Mr Huntley.

Questions and comments by Shareholders at the meeting

In accordance with the *Corporations Act 2001* and the BKI Continuous Disclosure & Shareholder Communications Policy, Shareholders will be given reasonable opportunity as a whole to ask questions about or make comments on the management of the Company.

Similarly, a reasonable opportunity will be given to shareholders as a whole to ask the Company's external Auditor questions relevant to:

- (i) the conduct of the audit; and
- (ii) the preparation and content of the Auditor's Report; and
- (iii) the accounting policies adopted by the Company in relation to the preparation of the Financial Statements; and
- (iv) the independence of the Auditor in relation to the conduct of the audit.

Shareholders may also submit a written question to the Auditor if the question is relevant to:

- (a) the content of the Auditor's Report to be considered at the AGM; or
- (b) the conduct of the audit of the Annual Financial Report to be considered at the AGM.

Relevant written questions to the Auditor must be received by no later than 5.00pm (Sydney time) on 7 October 2025. A list of those relevant written questions will be made available to shareholders attending the AGM.

The Company will endeavour to answer all questions it deems appropriate before or during the Meeting. Otherwise, answers to such questions will be made available as soon as practicable after.

Please send written questions by:

- 1) **Email:** to bki@cm.mpms.mufig.com; or to
- 2) **BKI Investment Company Limited**
PO Box H280
Australia Square NSW 1215

by no later than 5.00pm (Sydney Time) on 7 October 2025.



**BKI INVESTMENT
COMPANY LIMITED**

ABN: 23 106 719 868

Suite 302, Level 3
1 Castlereagh Street
Sydney NSW 2000



BKI INVESTMENT
COMPANY LIMITED

ABN 23 106 719 868

LODGE YOUR VOTE



ONLINE

<https://au.investorcentre.mpms.mufg.com>



BY MAIL

BKI Investment Company Limited
C/- MUFG Corporate Markets (AU) Limited
Locked Bag A14
Sydney South NSW 1235 Australia



BY FAX

+61 2 9287 0309



BY HAND

MUFG Corporate Markets (AU) Limited
Parramatta Square, Level 22, Tower 6,
10 Darcy Street, Parramatta NSW 2150



ALL ENQUIRIES TO

Telephone: 1300 853 816 Overseas: +61 1300 853 816



X99999999999

PROXY FORM

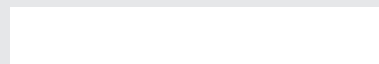
I/We being a member(s) of BKI Investment Company Limited and entitled to participate in and vote hereby appoint:

APPOINT A PROXY



the Chairman of the
Meeting (mark box)

OR if you are NOT appointing the Chairman of the Meeting
as your proxy, please write the name of the person or
body corporate you are appointing as your proxy



or failing the person or body corporate named, or if no person or body corporate is named, the Chairman of the Meeting, as my/our proxy to act on my/our behalf (including to vote in accordance with the following directions or, if no directions have been given and to the extent permitted by the law, as the proxy sees fit) at the Annual General Meeting of the Company to be held at **11:00am on Tuesday, 14 October 2025 at Brickworks Design Studio, 2 Barrack Street, Sydney (the Meeting)** and at any postponement or adjournment of the Meeting.

Important for Resolution 1: If the Chairman of the Meeting is your proxy, either by appointment or by default, and you have not indicated your voting intention below, you expressly authorise the Chairman of the Meeting to exercise the proxy in respect of Resolution 1, even though the Resolution is connected directly or indirectly with the remuneration of a member of the Company's Key Management Personnel (KMP).

The Chairman of the Meeting intends to vote undirected proxies in favour of each item of business.

VOTING DIRECTIONS

Proxies will only be valid and accepted by the Company if they are signed and received no later than 48 hours before the Meeting.

Please read the voting instructions overleaf before marking any boxes with an ☒.

Resolutions

For Against Abstain*

Resolution 1

Remuneration Report

☐	☐	☐
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Resolution 2

Re-election of Director – Mr AJ Payne

☐	☐	☐
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Resolution 3

Re-election of Director – Mr IT Huntley

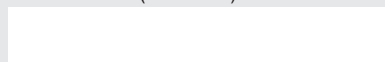
☐	☐	☐
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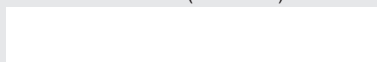
* If you mark the Abstain box for a particular Item, you are directing your proxy not to vote on your behalf on a show of hands or on a poll and your votes will not be counted in computing the required majority on a poll.

SIGNATURE OF SHAREHOLDERS – THIS MUST BE COMPLETED

Shareholder 1 (Individual)



Joint Shareholder 2 (Individual)



Joint Shareholder 3 (Individual)



Sole Director and Sole Company Secretary

Director/Company Secretary (Delete one)

Director

This form should be signed by the shareholder. If a joint holding, either shareholder may sign. If signed by the shareholder's attorney, the power of attorney must have been previously noted by the registry or a certified copy attached to this form. If executed by a company, the form must be executed in accordance with the company's constitution and the *Corporations Act 2001* (Cth).

BKI PRX2501C

HOW TO COMPLETE THIS SHAREHOLDER PROXY FORM

YOUR NAME AND ADDRESS

This is your name and address as it appears on the Company's share register. If this information is incorrect, please make the correction on the form. Shareholders sponsored by a broker should advise their broker of any changes. **Please note: you cannot change ownership of your shares using this form.**

APPOINTMENT OF PROXY

If you wish to appoint the Chairman of the Meeting as your proxy, mark the box in Step 1. If you wish to appoint someone other than the Chairman of the Meeting as your proxy, please write the name of that individual or body corporate in Step 1. A proxy need not be a shareholder of the Company.

DEFAULT TO CHAIRMAN OF THE MEETING

Any directed proxies that are not voted on a poll at the Meeting will default to the Chairman of the Meeting, who is required to vote those proxies as directed. Any undirected proxies that default to the Chairman of the Meeting will be voted according to the instructions set out in this Proxy Form, including where the Resolution is connected directly or indirectly with the remuneration of KMP.

VOTES ON ITEMS OF BUSINESS – PROXY APPOINTMENT

You may direct your proxy how to vote by placing a mark in one of the boxes opposite each item of business. All your shares will be voted in accordance with such a direction unless you indicate only a portion of voting rights are to be voted on any item by inserting the percentage or number of shares you wish to vote in the appropriate box or boxes. If you do not mark any of the boxes on the items of business, your proxy may vote as he or she chooses. If you mark more than one box on an item your vote on that item will be invalid.

APPOINTMENT OF A SECOND PROXY

You are entitled to appoint up to two persons as proxies to participate in the Meeting and vote on a poll. If you wish to appoint a second proxy, an additional Proxy Form may be obtained by telephoning the Company's share registry or you may copy this form and return them both together.

To appoint a second proxy you must:

- (a) on each of the first Proxy Form and the second Proxy Form state the percentage of your voting rights or number of shares applicable to that form. If the appointments do not specify the percentage or number of votes that each proxy may exercise, each proxy may exercise half your votes. Fractions of votes will be disregarded; and
- (b) return both forms together.

SIGNING INSTRUCTIONS

You must sign this form as follows in the spaces provided:

Individual: where the holding is in one name, the holder must sign.

Joint Holding: where the holding is in more than one name, either shareholder may sign.

Power of Attorney: to sign under Power of Attorney, you must lodge the Power of Attorney with the registry. If you have not previously lodged this document for notation, please attach a certified photocopy of the Power of Attorney to this form when you return it.

Companies: where the company has a Sole Director who is also the Sole Company Secretary, this form must be signed by that person. If the company (pursuant to section 204A of the *Corporations Act 2001*) does not have a Company Secretary, a Sole Director can also sign alone. Otherwise this form must be signed by a Director jointly with either another Director or a Company Secretary. Please indicate the office held by signing in the appropriate place.

CORPORATE REPRESENTATIVES

If a representative of the corporation is to attend the Meeting the appropriate "Certificate of Appointment of Corporate Representative" must be received at support@cm.mpms.mufig.com prior to admission in accordance with the Notice of Annual General Meeting. A form of the certificate may be obtained from the Company's share registry or online at www.mpms.mufig.com/en/mufg-corporate-markets.

LODGEMENT OF A PROXY FORM

This Proxy Form (and any Power of Attorney under which it is signed) must be received at an address given below by **11:00am on Sunday, 12 October 2025**, being not later than 48 hours before the commencement of the Meeting. Any Proxy Form received after that time will not be valid for the scheduled Meeting.

Proxy Forms may be lodged using the reply paid envelope or:



ONLINE

<https://au.investorcentre.mpms.mufig.com>

Login to the Investor Centre using the holding details as shown on the Voting/Proxy Form. Select 'Voting' and follow the prompts to lodge your vote. To use the online lodgement facility, shareholders will need their "Holder Identifier" - Securityholder Reference Number (SRN) or Holder Identification Number (HIN).



BY MOBILE DEVICE

Our voting website is designed specifically for voting online. You can now lodge your vote by scanning the QR code adjacent or enter the voting link

<https://au.investorcentre.mpms.mufig.com> into your mobile device. Log in using the Holder Identifier and postcode for your shareholding.

QR Code



To scan the code you will need a QR code reader application which can be downloaded for free on your mobile device.



BY MAIL

BKI Investment Company Limited
C/- MUFG Corporate Markets (AU) Limited
Locked Bag A14
Sydney South NSW 1235
Australia



BY FAX

+61 2 9287 0309



BY HAND

delivering it to MUFG Corporate Markets (AU) Limited*
Parramatta Square
Level 22, Tower 6
10 Darcy Street
Parramatta NSW 2150

*During business hours Monday to Friday (9:00am - 5:00pm)

**IF YOU WOULD LIKE TO PARTICIPATE IN AND VOTE AT THE ANNUAL GENERAL MEETING, PLEASE BRING THIS FORM WITH YOU.
THIS WILL ASSIST IN REGISTERING YOUR ATTENDANCE.**