

ECP

ECP Emerging
Growth Limited
Annual Report
2025



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Welcome

Financial Year End

30 June 2025

FY25 Final Dividend

3.15 cents per share

Shares Traded Ex Dividend

19 August 2025

Dividend Books Close

20 August 2025

Dividend Payment

3 September 2025

Annual General Meeting

The Annual General Meeting of ECP Emerging Growth Limited

Will be held at:

The office of
ECP Asset Management Pty Ltd
Level 4, The Pavilion
388 George St
Sydney NSW 2000

Wednesday 26 November 2025
at 1.00pm (AEDT)

Investing in ECP Emerging Growth Limited

Investors can purchase shares in ECP Emerging Growth Limited through the Australian Securities Exchange.

ASX code: ECP

ECP Emerging Growth Limited

ABN 30 167 689 821

Registered in Australia

23 January 2014 and listed
on the ASX in August 2014

ECP Emerging Growth Limited Directors (from left to right):
Jared Pohl, Murray d'Almeida, David Crombie AM

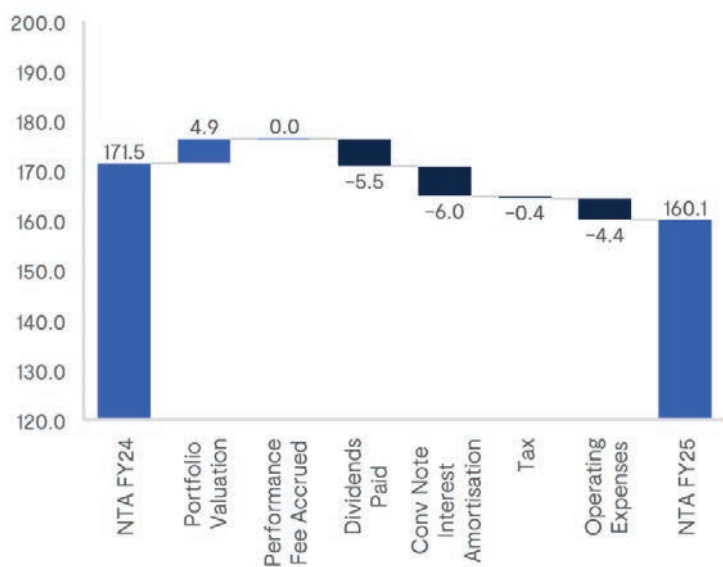


Highlights for 2025

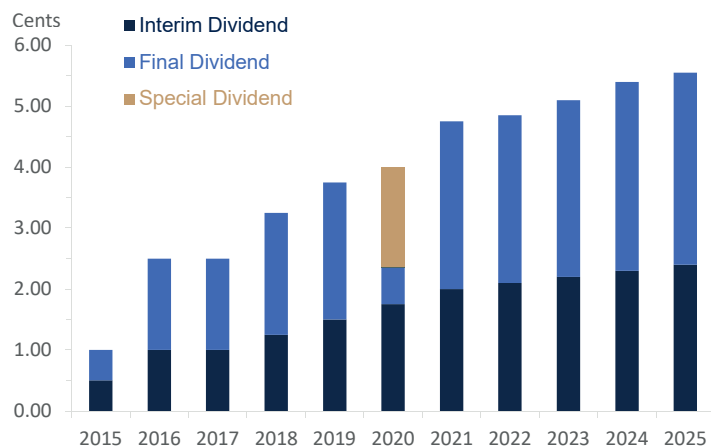
Highlights for the year ending June 2025

- Long term portfolio performance remains robust despite a challenging 12 months. Portfolio performance since inception (11 years) has averaged 13.4% per annum, outperforming the ASX Small Ordinaries Index by 9.9 percentage points which increased by 3.5% over the same period.
- The total dividend for the FY2025 year is 5.55 cents per share representing a 2.8% increase on the prior year and a 4.6% yield on the closing share price on 30 Jun 2025.

Waterfall: Net tangible assets before tax on unrealised gains (cents per share)



Dividends per share



Performance vs. The ASX Small Ordinaries Index

Year to	Portfolio Return Pre Fees	NTA (on Realised Gains only)	ASX Small Ordinaries Index
June-15	3.4%	-3.6%	-7.3%
June-16	24.8%	15.8%	10.4%
June-17	2.6%	-5.9%	3.7%
June-18	20.0%	12.3%	20.5%
June-19	17.3%	6.3%	-0.9%
June-20	22.7%	9.1%	-8.3%
June-21	50.5%	29.7%	30.2%
June-22	-28.1%	-34.8%	-21.6%
June-23	16.8%	14.6%	5.3%
June-24	32.2%	29.2%	6.4%
June-25	2.4%	-6.6%	9.2%

Major Investments June 2025

Top 10 Investments	June 25	June 24
GQG Partners Inc.	9.9%	9.5%
Block Inc.	9.2%	-
Corporate Travel Management Ltd	7.1%	5.6%
Lovisa Holdings Ltd	6.9%	7.2%
HUB24 Limited	6.8%	8.3%
Judo Capital Holdings Ltd	5.9%	5.0%
REA Group Ltd	5.3%	5.0%
ARB Corporation Limited	5.3%	1.9%
Guzman Y Gomez Ltd	5.0%	1.9%
Nanosonics Limited	4.0%	3.2%
Total	65.4%	47.6%

ECP Emerging Growth Limited

Company Profile

ECP Emerging Growth Limited (the “Company”) listed on the Australian Securities Exchange (ASX) in August 2014 is a Listed Investment Company (LIC) providing investors with access to an expertly crafted quality portfolio of Australian small and mid-cap growth companies.

The portfolio is managed by ECP Asset Management Pty Ltd, which has a specialist, equities focused funds management investment team renowned for its stability, track record and sound investment process.

The Manager’s investment philosophy is built on the belief that the economics of business drives long-term investment returns. Investing in high quality businesses that have the ability to generate predictable, above average economic returns, will produce superior investment performance over the long-term.

Mission

Creating Shareholder wealth through active management of a portfolio of ASX listed small and mid-cap quality growth companies.



Objectives

The investment objectives of ECP Emerging Growth Limited are:

- To achieve medium to long-term capital growth and income through investing in a diversified portfolio of small and mid-cap Australian companies;
- To preserve and enhance the NTA backing per share; and
- To provide Company Shareholders with a fully franked dividend which, over time, will grow at a rate in excess of the rate of inflation.

Investor Benefits

The benefits for investors in ECP Emerging Growth Limited are:

- Reduced share investment risk through a diversified investment portfolio;
- Professional and disciplined management of an investment portfolio;
- Fully franked dividend income and access to tax advantages of Listed Investment Company Capital Gains when available;
- Access to a Dividend Reinvestment Plan;
- No entry or exit charges made by the Company; and
- Easy access to information via the Company's head office or website:
www.ecpam.com/emerging

Investment Manager

The management of the Company's investment portfolio is undertaken by ECP Asset Management Pty Ltd.

The Company's portfolio of investments comprises companies whose operations cover a wide spectrum of business activities and the portfolio is constructed from the perspective of a business owner, by investing in well managed companies and not simply by tracking the index weighting of various component stocks.

There is a management fee of 1% p.a. on the portfolio net asset value of the Company, payable monthly. In addition, the Manager receives a performance-based fee payable annually in arrears if the Company's investments outperform an absolute return of 8%. If the Company's net performance is less than 8%, no performance fee is payable ensuring the Manager is focused on absolute returns to Shareholders.

Mr Jared Pohl is a Director of ECP Asset Management Pty Ltd. ECP Asset Management Pty Ltd is an authorised representative of EC Pohl & Co Pty Ltd, which holds an AFSL.

Information on the Investment Manager is available from www.ecpam.com.

Environment, Social, Governance

A business can only maintain a sustainable competitive advantage if it adequately respects all stakeholders in the business and environment in which it operates. Companies which are not engaged in sustainable practices, will not be able to generate above average economic returns throughout their lifecycle. To this end, the Manager's investment process scrutinises companies to see if they have appropriate, and sensible governance structures in place as well as incorporating sustainable practices into their day to day operations.

Companies that don't meet standards of respect and integrity with regard to compensation structures, internal controls, accounting treatment, rules, relationships, systems and process throughout the organisation, are not included in the portfolio.

In keeping with this philosophy, the Manager was named a Responsible Investment Leader by RIAA in 2022 and became a signatory to the United Nations-backed Principles for Responsible Investment Initiative in 2016. At the core of these principles is compliance with an investment approach that incorporates Environment, Social and Governance (ESG) factors into the investment decision making process and requires, where appropriate, engagement with investee Boards to uphold the best possible ESG outcomes.

Information on the ESG policies of the Investment Manager is available from:
<https://www.ecpam.com/sustainability/>

Chairman's Report

Market valuations in the short term are affected by investors responding to the context of daily news feeds and commentary on local and global economic events. Long term investing requires accepting this turbulence and capitalising on the opportunities.

The Year in Review

Portfolio performance during the financial year of 2.4% was below the ASX Small Ordinaries Index which increased by 9.2%. The underperformance in the current year does little to impact the long-term track record of positive 13.4% per annum since inception versus the ASX Small Ordinaries Index returns of 3.5% over the same time period. We encourage investors to look beyond a snap shot of year-on-year profit, to focus on long term capital growth and our consistent dividend growth.

Market fluctuations are a feature of being a long-term investor and participating in an environment that is just as easily influenced by radical sentiment as it is by calculated analysis. Over the last few years there have been certain macro themes that have been prominent in the news cycle with extrapolations that have impacted local economies and markets due to the accumulated uncertainty. FY2025 has been no different, with the 'Trump Factor' adding significant weight on the market movements throughout the year. After a spike in the market following the election of President Trump. There has been wide-spread volatility as President Trump has taken a combative stance toward trade imbalances, the university sector, national security, energy, cultural and social policies.

Sentiment in the Australian market was bolstered in February by the Reserve Bank of Australia announcing the first rate cut since the rate hiking cycle that began in 2022. It was widely expected that the rate cuts would continue through the year and yet the RBA has tempered such moves. In its recent meeting, in July 2025, the RBA held the cash rate, suggesting that inflationary concerns are not yet over and validating a view that there is more uncertainty in the year ahead.

Dividend

While our portfolio of investments has not performed as well this year, the board is pleased to be able to increase the final dividend to 3.15 cps from 3.1 cps last year. The total FY2025 dividends of 5.55 cps are a 2.8% increase on the prior year and a 4.6% yield on the closing share price at 30 June 2025. Furthermore, it is pleasing to observe the sizeable increase since our first dividends in FY2015 of 1 cps.

Conclusion

I wish to acknowledge the commitment of our long-term ECP Shareholders who continue to support us. The Board is confident that the investment process of our Manager, ECP Asset Management, will continue to deliver out-performance over the long term and we are optimistic in the outlook for ECP Emerging Growth.

I also wish to record my appreciation for my fellow Board members for their support and input throughout the past year.

Yours sincerely,



Murray H d'Almeida
Chairman



Investment Manager's Report

Portfolio Performance

Portfolio performance during the financial year of 2.4% was below the ASX Small Ordinaries Index which increased by 9.2%. In our assessment the stock specific market valuations are not reflective of business quality and long term economic fundamentals but are reactions to political machinations. Notably the long-term performance record (3, 5 & 10 years) still remains well above the ASX Small Ordinaries Index.

Idiosyncratic Risk

In the realm of active investment management, the concept of idiosyncratic risk often warrants a re-evaluation from its conventional understanding. Traditionally, idiosyncratic risk, also known as unsystematic or specific risk, refers to the uncertainties inherent to an individual asset or company, largely distinct from broader market fluctuations or factors (systemic factors). While widely perceived as diversifiable through broad market exposure in passive strategies, for the discerning active manager, this very characteristic transforms into a fertile ground for value creation rather than merely a factor to be mitigated.

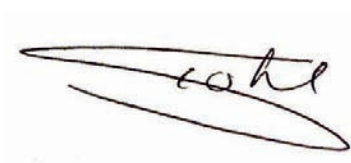
For the active investment manager, idiosyncratic risk is not a detractor but a crucial pathway to generating distinctive returns. It's about looking beyond the macroeconomic themes and market-wide sentiment to unearth the unique dynamics within a specific business. This pursuit demands a rigorous level of analysis into a company's specific competitive landscape, its strategic positioning, operational efficiencies, and the calibre of its management team. At ECP Asset Management the research is governed by a specific process, the 'Pillars of Quality Franchises' framework to balance the quantitative performance metrics but also assess the qualitative attributes necessary for sustainable success. Such in-depth fundamental research is the bedrock upon which genuine alpha, uncorrelated with general market movements, is built.

However, idiosyncratic risk is still present and it manifests when particular companies are impacted by specific events such as company news, management performance, and unique industry developments. In FY2025 the sub-optimal performance has been driven in a large part by under-performance from a couple of key stocks, IEL, DMP and PWH who contributed -7.3%, -3.5% and -1.4% respectively. On the positive side HUB, NWL and MP1 respectively contributed 4.9%, 1.9% and 1.4% to portfolio performance.

Markets are prone to extrapolating recent momentum, both positive and negative, companies that modestly disappoint on execution are being punished heavily, while those riding current enthusiasm are trading at stretched valuations that leave little room for error. Importantly when considering the detractors in FY2025 these are companies that under our assessment remain 'quality franchises' and will have the ability to bounce back from macro-driven sentiment in the future.

Looking ahead, by continuing to focus on finding great businesses, those with high returns on capital, strong moats, that themselves invest with a long-term mindset, and allocating capital to the cheapest amongst these high conviction ideas, we can maximise the likelihood of outperformance over the long term. At ECP Asset Management we remain committed to this goal.

Yours sincerely,



Jared Pohl

Director



Directors' Report

Information on Directors

Your Directors present their report on ECP Emerging Growth Limited for the financial year ended 30 June 2025.

1. Directors

The following persons were Directors of ECP Emerging Growth Limited from the beginning of the financial year until the date of this report, unless otherwise stated:

Murray H d'Almeida, David C Crombie AM and Jared D Pohl.

S Barrett is Alternate Director to M d'Almeida and D Crombie.

2. Information on Directors



Murray H d'Almeida | FAICD

Experience and expertise

Director since the inception of the Company in 2014.

Over 38 years of diverse national and international business experience. Founded the Retail Food Group and developed a presence in seven overseas countries. Subsequently has maintained operating and board positions within a range of financial services, mining, commercial, academic, government and sporting businesses and organisations.

Listed company directorships

- Chairman Global Masters Fund Limited (GFL)

Other positions

- Member of Gold Coast Light Rail Business Advisory Board
- Chairman Zooz Pty Ltd

Former listed company directorships in last 3 years

- Director Triple Energy Limited (Nov 2022)

Interests in the Company

11,887 ordinary shares

3,497 convertible notes



David C Crombie AM | B.Econ (UQ) Non-Executive Director

Experience and expertise

Director since 2014.

Extensive business experience as founding partner in Palladium Group (formerly GRM International), with 1600 professional staff engaged on development projects in 26 countries across a range of sectors including health, education, agricultural services and capacity building for AusAid, DIFID and USAid plus multilateral and Government /private sector clients. Retired as Managing Director in 2000 and from the Board in 2019.

Currently managing agricultural and livestock projects across northern Australia.

Formerly President of the National Farmers Federation, Chairman of Meat and Livestock Australia and President of Australian Rugby Union.

Listed company directorships

None

Other positions

None

Former listed company directorships in last 3 years

— Director Alliance Aviation Services (Oct 2024)

Interests in the Company

145,387 ordinary shares

174,826 convertible notes

Directors' Report

Information on Directors



Jared D Pohl | B.Com, B.IT, MBA
Executive Director

Experience and expertise

Director since 2017.

Jared co-founded ECP Asset Management in 2012. Prior to co-founding the business, he was a part of the highly successful investment team at Hyperion Asset Management Limited. He has 20 years' experience in company analysis and equity investing. During his time at Hyperion, Jared was seconded to Wasatch Advisors Inc., a subsidiary of Wasatch Funds, Inc. based in Salt Lake City.

Jared holds a Bachelor of Commerce, Bachelor of Information Technology and MBA from Bond University.

Listed company directorships

None

Other positions

- Director of ECP Asset Management Pty Ltd
- Director of ECP Asset Management UK Limited
- Director of Sound Life Charity (Limited by Guarantee)

Former listed company directorships in last 3 years

None

Interests in the Company

15,613 ordinary shares

69,930 convertible notes



Scott Barrett | B.Com, CA

Company Secretary

Alternate Director

Chief Financial Officer

Experience and expertise

Mr Scott Barrett has been CFO for ECP Emerging Growth since October 2017. He was appointed Company Secretary on 1 July 2021 and was also appointed Alternate Director to Mr Murray d'Almeida and Mr David Crombie AM at this time.

Scott has 20 years' experience in business management and accounting, leading businesses across Australia and New Zealand and is CFO and Company Secretary for two other listed companies.

Listed company directorships

- Alternate Director of Flagship Investments Limited (FSI)

Other positions

None

Former listed company directorships in last 3 years

None

Interests in the Company

32,680 ordinary shares

34,966 convertible notes

Directors' Report

Continued

3. Principal Activities

The principal activity of the Company is investing in securities listed on the Australian Securities Exchange.

The mission is to create Shareholder wealth through active management of a portfolio of ASX Listed quality small to mid-cap growth companies.

4. Review of Operations

Portfolio performance during the financial year of 2.4% was below the ASX Small Ordinaries Index which increased by 9.2%. The underperformance in the current year does little to impact the long-term track record of positive 13.4% per annum since inception versus the ASX Small Ordinaries Index returns of 3.5% over the same time period. It is important to note that portfolio performance in the current year is not due to a change in the investment process or an investment decision where the expected future returns have significantly declined. Investment under-performance has been driven by specific investments that have been impacted more significantly by macro-driven factors that do not impact the long-term fundamentals of the businesses.

After an exceptionally good year in FY2024 where the portfolio performance was positive 32.2% and Total Comprehensive Income was \$6.78 million, the FY2025 Comprehensive Income looks disappointing at a \$724,375 loss, this is solely a result of the FY2025 portfolio performance of only 2.4%. After only modest portfolio performance the main drivers in NTA reduction from June 2024 to June 2025 are the dividends paid \$1,009,283 (5.5 cps) and convertible note amortisation \$1,092,481 (6.0 cps).

In summary, as geopolitical uncertainty contributed to a volatile period for equity markets (a feature that given the last few years is not unique to FY2025), the investment manager continued to adhere to their investment philosophy and the valuation-driven portfolio construction process, reallocating capital towards companies that provide more attractive prospective returns. ECP Emerging Growth holds a high percentage cash position and is prepared to deploy as opportunities arise and fully expects to return to benchmark-beating returns in future years.

5. Likely developments and expected results of operations

There are no planned changes to principal activities. Any general decline in equity markets may have an adverse effect on results in future years.



6. Dividends Paid

The dividends paid to Shareholders during the financial year were as follows:

Type	Cents Per Share	Total Amount \$'000s	Date of Payment
Final	3.10	568	Sep 2024
Interim	2.40	441	Mar 2025
Total	5.50	1,009	

Dividends paid by the Company during the preceding year were:

Type	Cents Per Share	Total Amount \$'000s	Date of Payment
Final	2.90	532	Sep 2023
Interim	2.30	422	Mar 2024
Total	5.20	954	

The final dividend paid in September 2024 and the interim dividend paid in March 2025, were fully franked.

In addition to the above dividends, since the end of the financial year the Directors have recommended the payment of a final dividend of 3.15 cents per share (\$579,275) to be paid on 3 September 2025. The dividends will be fully franked and will be fully attributable to LIC capital gains, refer to Note 15 (d).

7. Earnings per Share

	2025 Cents	2024 Cents
Based on profit after income tax		
Basic earnings per share	(3.94)	36.97
Diluted earnings per share	0.84	29.65
Based on Comprehensive Income after tax		
Basic earnings per share	(3.94)	36.97
Diluted earnings per share	0.84	29.65

See Note 16 of the Financial Report.

8. Company Secretary

Scott Barrett B.Com, CA

Scott commenced as Company Secretary on 1 July 2021. Scott is a Chartered Accountant and is the Chief Financial Officer for ECP Emerging Growth Limited. Scott has extensive governance, business management and accounting experience working in subsidiaries of multinational groups from the hospitality and property industries.

9. Meetings of Directors

The number of Directors' meetings attended by each of the Directors of the Company during the financial year are:

Board Meetings

Director	Eligible to attend	Attend
M H d'Almeida	4	4
D C Crombie AM	4	4
J D Pohl	4	4

Directors' Report

Continued

10. Remuneration report (audited)

The remuneration report is set out under the following main headings:

- A. Principles used to determine the nature and amount of remuneration
- B. Details of remuneration
- C. Service agreements
- D. Share-based compensation
- E. Related Party Transactions
- F. Equity Instrument Disclosure relating to Key Management Personnel

(A) Principles used to determine the nature and amount of remuneration

Fees and payments to Directors reflect the demands which are made on, and the responsibilities of, the Directors.

No remuneration consultants were engaged during the year.

The per annum remuneration of the Directors remained was increased in FY2025 to:

- Chairman \$50,000
- Other Directors \$45,000

Remuneration of Directors is determined by the Board within the maximum amount of \$200,000 previously approved by the Shareholders.

There is no performance based remuneration for Directors.

(B) Details of remuneration

Details of the remuneration of each Director of the Company are set out in the following table.

Director	Year	Short-term Benefits			Post-employment Super \$	Equity Shares \$	Total \$
		Fees \$	Performance Fees \$	Non-monetary Benefits \$			
M H d'Almeida* Non-executive Chairman	2025	51,250	-	-	-	-	51,250
	2024	46,125	-	-	-	-	46,125
D C Crombie AM* Non-executive Director	2025	46,125	-	-	-	-	46,125
	2024	41,000	-	-	-	-	41,000
J D Pohl* Executive Director	2025	46,125	-	-	-	-	46,125
	2024	41,000	-	-	-	-	41,000
Total Directors Remuneration	2025	143,500	-	-	-	-	143,500
	2024	128,125	-	-	-	-	128,125

*Inclusive of non-claimable GST amount

(C) Service agreements

As the Company does not employ any staff, there are no employment service agreements entered into by the Company. The Executive Director is employed by the Investment Manager – ECP Asset Management Pty Ltd.

(D) Share-based compensation

No share-based compensation exists.

(E) Related party transactions

The following transactions occurred with other related parties:

	2025 \$	2024 \$
Expenses paid or payable by the Company to:		
ECP Asset Management Pty Ltd for Performance Fee	–	488
ECP Asset Management Pty Ltd for Management Fee	435,589	391,852
ECP Asset Management Pty Ltd for Company Secretary Fee	36,900	36,900

- Fees payable to ECP Asset Management Pty Ltd are in accordance with the Management Services Agreement as detailed in Note 23.
- Mr J D Pohl has an interest in the transaction as during the year Mr J D Pohl was a Director of ECP Asset Management Pty Ltd as detailed in Note 22.
- All related party transactions are made on an arm's length basis using industry standard terms and conditions.

(F) Equity instrument disclosure relating to Key Management Personnel

The number of ordinary shares and convertible notes of the Company held during the financial year by each Director of ECP Emerging Growth Limited, including their related parties is set out below. There were no shares granted during the year as compensation.

Ordinary Shares	Balance at the start of the	Acquired during the year	Other changes	Balance at the end of the
M H d'Almeida	11,420	467	–	11,887
D Crombie AM	139,693	5,694	–	145,387
J D Pohl	15,000	613	–	15,613
Convertible Notes	Balance at the start of the	Acquired during the year	Other changes	Balance at the end of the
M H d'Almeida	3,497	–	–	3,497
D Crombie AM	174,826	–	–	174,826
J D Pohl	69,930	–	–	69,930

End of remuneration report (audited).

Directors' Report

Continued

11. Significant changes in the state of affairs

There were no significant changes in the state of affairs of the Company during the financial year.

12. Matters subsequent to the end of the financial year

Other than the dividend declared as per Item 6, no other matter or circumstance not otherwise dealt with in the Directors' Report or Financial Report, which has arisen since the end of the year that has significantly affected, or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

13. Environmental issues

The Company's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a State or Territory.

14. General transactions

In addition to Directors' remuneration, the Company has a management services agreement with ECP Asset Management Pty Ltd – refer Notes 22 and 23.

15. Loans

There are no loans issued to any of the Directors during or since the financial year (30 June 2024 – Nil).

16. Options

No Options have been issued during or since the financial year (30 June 2024 – Nil).

17. Insurance of officers and/or auditors

During the financial year, the Company insured the Directors and Officers against certain liabilities as permitted by the Corporations Act 2001. The insurance policy prohibits disclosure of the nature of the cover, the amount of the premium, the limit of liability and other terms.

The Company has entered into an agreement for the purpose of indemnifying Directors and Officers, to the extent permitted by law, against any liability (including the costs and expenses of defending actions for an actual or alleged liability) incurred in their capacity as a Director and Officer of the Company.

The Company has not during or since the financial year indemnified or paid any insurance premiums to indemnify the auditors.

18. Proceedings on behalf of the Company

No person has applied to the Court under Section 237 of the Corporations Act 2001 for leave to bring proceedings on behalf of the Company, or to intervene in any proceeding to which the Company is a party, for the purpose of taking responsibility on behalf of the Company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the Company with leave of the Court under Section 237 of the Corporations Act 2001.

19. Non-audit services

The Company may decide to employ the auditor on assignments additional to their statutory audit duties where the auditor's expertise and experience with the Company are important.

There have been no amounts paid or payable to the auditors for non-audit services provided during the year.

The Directors have considered the position and are satisfied that the provision of any non-audit services (if necessary in future) is compatible with the general standard of independence for auditors imposed by the Corporations Act 2001. The Board is satisfied that the provision of any non-audit services by the auditor, would not compromise the auditor independence requirements of the Corporations Act 2001 for the following reasons:

- All non-audit services would be reviewed by the Board to ensure they do not impact the impartiality and objectivity of the auditor; and
- None of the services undermine the general principles relating to auditor independence as set out in APES 110, including reviewing or auditing the auditor's own work, acting in a management or a decision-making capacity for the Company, acting as advocate for the Company or jointly sharing economic risk and rewards.

A copy of the Auditor's Independence Declaration as required under section 307C of the Corporation Act 2001 is set out on page 46.

Murray H d'Almeida

Director

13 August 2025



Corporate Governance Statement

For the year ended 30 June 2025

The Directors of ECP Emerging Growth Limited are committed to excellence in corporate governance. By adopting the ASX Corporate Governance Council's Corporate Governance Principles and incorporating industry best practice, the Company has built a framework that supports our business performance and enhances transparency and accountability which ultimately protects the interests of Shareholders.

Below is a list of the Company's Corporate Governance Framework documents set out against the relevant ASX Governance Principles and Recommendations, the details of which are available on the Company's Website. The full Corporate Governance Statement for the year ending 30 June 2025 is also available on the website, at ecpam.com/emerging/

ASX Governance Principles

Relevant Document/Information

Principle 1:
Lay solid foundations for management and oversight

Board Charter
Whistleblower

Principle 2:
Structure the Board to be effective and add value

Board Charter

Principle 3:
Instil a culture of acting lawfully, ethically and responsibly

Code of Conduct
Share Trading
Policy

Principle 4:
Safeguard integrity in corporate reports

Board Charter
Code of

Principle 5:
Make timely and balanced disclosure

Disclosure Policy

Principle 6:
Respect the rights of security-holders

Communications Policy
Privacy Policy

Principle 7:
Recognise and manage risk

Board Charter

Principle 8:
Remunerate fairly and responsibly

Board Charter

The Corporate Governance Statement explains the extent to which the Company complies with the ASX Corporate Governance Principles and Recommendations including how the policies above support Corporate Governance in the Company. Under the "if not, why not" approach the Board provides explanations as to why a particular recommendation is not appropriate to its circumstances.

For clarity, the Board would like to highlight on the following page the recommendations that have not been fully adopted and the reasons behind the decision.



ASX Governance Principles

Compliance Statement

<p>Principle 1: Lay solid foundations for management and oversight</p> <p>Recommendation 1.5: Gender Diversity</p>	<p>Compliant except for 1.5: Non-Compliant. The Board seeks to develop a culture of diversity whereby a mix of skills and diverse backgrounds are employed, maximizing the benefits of a collection of view-points. At this point in time and through previous recruitment processes gender diversity has not been achieved, however there is complete commitment to creating further diversity at the next opportunity.</p>
<p>Principle 2: Structure the Board to be effective and add value</p> <p>Recommendation 2.1: Establish a Nomination Committee</p>	<p>Compliant. Note 2.1: The Company has not established a formal Nomination Committee, as the Board considers that, due to the specific scope and nature of the Company's activities, the whole Board should undertake the responsibility.</p>
<p>Principle 3: Instil a culture of acting lawfully, ethically and responsibly</p>	<p>Compliant</p>
<p>Principle 4: Safeguard integrity in corporate reporting</p> <p>Recommendation 4.1: Establish an Audit Committee</p>	<p>Compliant. Note 4.1: The benefits of a separate committee were not being realised due to the composition of the committee and overlap with the Board. The Board has reviewed the Board Charter and its processes to ensure integrity of corporate reporting is maintained.</p>
<p>Principle 5: Make timely and balanced disclosure</p>	<p>Compliant</p>
<p>Principle 6: Respect the rights of security-holders</p>	<p>Compliant</p>
<p>Principle 7: Recognise and manage risk</p> <p>Recommendation 7.1: Risk Committee</p> <p>Recommendation 7.3: Internal audit function</p>	<p>Compliant. Note 7.1: The benefits of a separate committee were not being realised due to the composition of the committee and overlap with the Board. The Board has reviewed the Board Charter and its processes to ensure risks are appropriately managed.</p> <p>7.3: The Company does not have an internal audit function given the size and nature of the Company. Instead, the Board liaises closely with the Company's external auditor to identify potential improvements to the financial risk management and internal control process. The Board also interrogates the internal compliance and external audit of the Manager.</p>
<p>Principle 8: Remunerate fairly and responsibly</p> <p>Recommendation 8.1: Remuneration Committee</p> <p>Recommendation 8.3: Equity-based remuneration</p>	<p>Compliant. Note 8.1: The Company does not have a Remuneration Committee, instead the full Board develops the remuneration policy balancing the need to attract high quality Directors, establishing appropriate incentives and commercial control of expenses. The establishment of a committee would not provide further efficiency to the operation of the Board given the Board size.</p> <p>Not-Applicable: 8.3: The Company does not have an equity-based remuneration scheme and does not intend to establish one.</p>

Financial Report

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This financial report covers ECP Emerging Growth Limited as an individual entity.

There are no controlled entities.

ECP Emerging Growth Limited is a company limited by shares, incorporated and domiciled in Australia. Its principal place of business is:

ECP Emerging Growth Limited
Level 4 The Pavilion
388 George Street
Sydney NSW 2000

The financial report was authorised for issue by the Directors on 13 August 2025.

A description of the nature of the entity's operations and its principal activities is included in the Operating and Financial Review.

Through the use of the internet, we have ensured that our corporate reporting is timely, complete and available globally at minimum cost to the Company. All media releases, financial reports and other information are available from the Company at the above address or from our website: ecpam.com/emerging



Statement of Profit or Loss and Other Comprehensive Income

Financial report for the year ended 30 June 2025

	Notes	2025 \$	2024 \$
Other Income	5	753,056	769,774
Net cumulative gain on sale of financial assets at fair value		1,272,513	2,677,714
Net unrealised gains/(loss) on financial assets at fair value		(1,086,995)	6,829,905
Finance Expense	13	(1,092,481)	(1,043,647)
Expenses	6	(810,608)	(744,226)
Profit/(loss) before income tax		(964,515)	8,489,520
Income tax (expense)/credit	7	240,140	(1,710,151)
Net Profit/(loss) after income tax		(724,375)	6,779,369
Other Comprehensive Income			
Other Comprehensive Income for the year, net of tax		-	-
Total Comprehensive Income/(loss) for the year		(724,375)	6,779,369
		Cents	Cents
Earnings per share			
Basic earnings per share based on net profit/(loss)	16	(3.94)	36.97
Diluted earnings per share based on net profit/(loss)	16	0.84	29.65
Comprehensive earnings/(loss) per share	16	(3.94)	36.97

The accompanying Notes form part of these Financial Statements.

Statement of Financial Position

Financial report for the year ended 30 June 2025

	Notes	2025 \$	2024 \$
Assets			
Current assets			
Cash and cash equivalents	8	2,946,379	2,234,173
Trade receivables and other assets	9	72,691	97,403
Total current assets		3,019,070	2,331,576
Non-current assets			
Financial assets at fair value through profit or loss	10	36,605,481	39,170,882
Total non-current assets		36,605,481	39,170,882
Total assets		39,624,551	41,502,458
Liabilities			
Current liabilities			
Trade and other payables	11	66,206	103,018
Current tax liabilities	12	70,647	404,439
Total current liabilities		136,853	507,457
Non-current liabilities			
Deferred tax liability	12	926,740	1,237,929
Convertible Note	13	10,071,189	9,601,681
Total non-current liabilities		10,997,929	10,839,610
Total liabilities		11,134,782	11,347,067
Net assets		28,489,769	30,155,391
Equity			
Issued capital	14	18,046,953	17,978,916
Option premium on convertible notes		1,848,766	1,848,766
Retained earnings		8,594,050	10,327,709
Total equity		28,489,769	30,155,391

The accompanying Notes form part of these Financial Statements.

Statement of Changes in Equity

Financial report for the year ended 30 June 2025

2024	Note	Ordinary Shares \$	Retained Earnings \$	Option premium on Convertible Notes \$	Total \$
Balance at 1 July 2023		17,978,916	4,501,973	1,848,766	24,329,655
Profit/(loss) for the year		-	6,779,369	-	6,779,369
Other Comprehensive Income for the year		-	-	-	-
Total Comprehensive Income for the year		-	6,779,369	-	6,779,369
Transactions with owners in their capacity as owners					
Dividends paid or provided for	15	-	(953,633)	-	(953,633)
Balance at 30 June 2024		17,978,916	10,327,709	1,848,766	30,155,391

2025	Note	Ordinary Shares \$	Retained Earnings \$	Option premium on Convertible Notes \$	Total \$
Balance at 30 June 2024		17,978,916	10,327,709	1,848,766	30,155,391
Profit/(loss) for the year		-	(724,375)	-	(724,375)
Other Comprehensive Income for the year		-	-	-	-
Total Comprehensive Income for the year		-	(724,375)	-	(724,375)
Transactions with owners in their capacity as owners					
Shares issued via dividend reinvestment plan net of costs	15	68,037	-	-	68,037
Dividends paid or provided for	15	-	(1,009,284)	-	(1,009,284)
Balance at 30 June 2025		18,046,953	8,594,050	1,848,766	28,489,769

The accompanying Notes form part of these Financial Statements.

Statement of Cash Flows

Financial report for the year ended 30 June 2025

	Notes	2025 \$	2024 \$
Cash flows from operating activities			
Dividends received		699,553	656,630
Interest received		64,631	107,961
Income tax (paid)/refunded		(404,506)	608,678
Interest paid on convertible notes		(622,973)	(593,451)
Other payments (inclusive of GST)		(833,836)	(733,772)
Net cash provided by/ (used in) operating activities	26	(1,097,131)	46,046
Cash flows from investing activities			
Proceeds from sale of investments		26,884,014	19,013,182
Payments for investments		(24,133,095)	(17,764,522)
Net cash provided by/(used in) investing activities		2,750,919	1,248,660
Cash flows from financing activities			
Dividends paid	15a	(940,466)	(953,633)
Share issue costs		(1,116)	-
Net cash provided by/ (used in) financing activities		(941,582)	(953,633)
Net increase in cash and cash equivalents held		712,206	341,073
Cash and cash equivalents at the beginning of the year		2,234,173	1,893,100
Cash and cash equivalents at end of year	8	2,946,379	2,234,173

The accompanying Notes form part of these Financial Statements.

Notes to the Financial Statements

Financial report for the year ended 30 June 2025

The functional and presentation currency of ECP Emerging Growth Limited is Australian dollars.

1. Basis of preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards and the Corporations Act 2001.

These financial statements and associated notes comply with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Material accounting policies adopted in the preparation of these financial statements are presented below. Policies are consistent with prior reporting periods unless otherwise stated.

2. Summary of material accounting policies

(a) Income tax

The income tax expense recognised in the statement of profit or loss and other comprehensive income comprises current income tax expense plus deferred tax expense.

Current tax is the amount of income taxes payable (recoverable) in respect of the taxable profit (loss) for the year and is measured at the amount expected to be paid to (recovered from) the taxation authorities, using the tax rates and laws that have been enacted or substantively enacted by the end of the reporting period. Current tax liabilities (assets) are measured at the amounts expected to be paid to (recovered from) the relevant taxation authority.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets are recognised for all deductible temporary differences and unused tax losses to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and losses can be utilised.

Current and deferred tax is recognised as income or an expense and included in profit or loss for the period except where the tax arises from a transaction which is recognised in other comprehensive income or equity, in which case the tax is recognised in other comprehensive income or equity respectively.

(b) Financial instruments

The company holds investments in listed equities as its principle business. These investments are classified as financial assets at fair value through profit or loss.

This measurement is on the basis of two primary criteria:

- The contractual cash flow characteristics of the financial asset; and
- The business model for managing financial assets

Financial assets – recognition

The Company's investments are recognised on the date that the Company commits itself to the purchase of the asset (ie trade date accounting is adopted).

Investments are measured at fair value, which is determined by quoted prices in an active market.

Financial assets – subsequent measurement

Securities held in the portfolio are revalued to market values at each reporting date. The realised and unrealised net gains or losses on the portfolio are recognised in the statement of profit or loss.

Fair value estimation

The fair value of financial instruments traded in active markets (such as publicly traded derivatives and securities) is based on quoted market prices at the Statement of Financial Position date. The quoted market price used for financial assets held by the Company is the closing quoted price. The appropriate quoted market price for financial liabilities is the closing quoted price.

Convertible Notes

On the 12th of April 2022, the Company issued 7,569,534 Convertible Notes. These compound financial instruments are able to be converted to ordinary shares at the option of the noteholder in accordance with the Note Terms. The liability component is initially recognised as the difference between the compound financial instrument as a whole and the component associated with the conversion feature. The conversion option is measured at fair value using observable inputs including share price on the grant date, share price volatility and 5 year bond rate, and upon valuation is classified as equity. The attributable transaction costs are allocated to the liability and equity components in proportion to their carrying amounts.

After initial recognition, the liability component of the compound financial instrument is measured at amortised cost using the effective interest method until extinguished on conversion or maturity of the notes. The carrying amount of the equity component is not remeasured in subsequent periods.

(c) New Accounting Standards and Interpretations

The IASB has issued new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods. The following table highlights the forthcoming requirements which have not been early adopted and are not expected to have significant impact on the Company's financial statements.

Effective Date	New accounting standards or amendments
1 January 2025	Lack of Exchangeability – Amendments to IAS 21
	Sale of Contribution of Assets between an Investor and its Associate or Joint Venture – Amendments to IFRS 10 and IAS 28
1 January 2026	Classification and Measurement of Financial Instruments – Amendments to IFRS 9 and IFRS 7
1 January 2027	IFRS 18 Presentation and Disclosure in Financial Statements



Notes to the Financial Statements

Financial report for the year ended 30 June 2025

3. Critical accounting estimates and judgements

(a) Key estimates

The option feature of the convertible notes was valued using the Black Scholes Method. Key inputs into the calculation include observable data such as dividend yield, share price and exercise price as well as assumptions of stock price volatility (32.5% based on the annualised standard deviation of daily market movement averaged between a three and five-year period) and the risk free rate of return (based off the five year bond rate at the date of measurement).

There are no other key assumptions or sources of estimation uncertainty that have a risk of causing material adjustment to the carrying amounts of certain assets and liabilities within the next annual reporting period as investments are carried at their market value.

(b) Key judgements

The preparation of financial reports in conformity with Australian Account Standards require the use of certain critical accounting estimates. This requires the Board to exercise their judgement in the process of applying the Company's accounting policies.

The carrying amount of certain assets and liabilities are often determined based on estimates and assumptions of future events. In accordance with AASB 112 Income Taxes, deferred tax liabilities are recognised for Capital Gains Tax (CGT) on the unrealised gains in the investment portfolio at current tax rates. Deferred tax assets are not recognised on net unrealised losses in the investment portfolio due to the unlikely realisation of the losses.

As the Directors do not intend to dispose of the portfolio, the tax liability/benefit may not be crystallised at the amount disclosed in Note: 12. In addition, the tax liability/benefit that arises on the disposal of these securities may be impacted by changes in tax legislation relating to treatment of capital gains and the rate of taxation applicable to such gains/losses at the time of disposal.

The Company has an investment process which is anticipated to deliver medium to long term capital growth, the minimum investment period is three to five years.

The Company does not hold any securities for short term trading purposes.

4. Operating segments

Segment information

The Company operates in the investment industry. Its core business focuses on investing in Australian equities to achieve medium to long term capital growth and income.

Operating segments have been determined on the basis of reports reviewed by the Board. The full Board is considered to be the chief operating decision maker of the Company. The Board considers the business from both a product and geographic perspective and assesses performance and allocates resources on this basis. The Board considers the business to consist of just one reportable segment.



	Notes	2025 \$	2024 \$
<hr/>			
5. Other income	Interest revenue	64,631	107,961
	Dividend revenue	688,425	661,813
	Total other income	753,056	769,774
<hr/>			
6. Other expenses	ASX listing and other fees	40,151	37,459
	Audit fees 17	23,101	22,038
	Director fees	143,500	128,125
	Insurance	29,357	31,773
	Share registry	24,758	19,173
	Management fees	435,589	391,852
	Company Secretary fee	36,900	36,900
	Trustee Fee	51,250	51,250
	Other	26,002	25,656
	Total other expenses	810,608	744,226

Notes to the Financial Statements

Financial report for the year ended 30 June 2025

	Notes	2025 \$	2024 \$
7. Income tax expense	(a) Reconciliation of income tax to accounting profit		
	Profit/(Loss) before income tax	(964,515)	8,489,520
	Prima facie tax payable on profit from ordinary activities before income tax rate at 30% (2024 – 30%)	(289,355)	2,546,856
	Adjust for tax effect of:		
	— Franking Credits	39,433	39,869
	— Other	336,142	319,633
	— Rebateable franked dividends	(131,442)	(132,898)
	— Unrealised gains	326,099	(2,048,972)
	— Carried forward losses	-	(115,762)
	— Other	(210,230)	(204,287)
	Income tax expense	70,647	404,439
	(b) The major components of tax (expense)/income comprise:		
	Current tax liability	(70,647)	(404,439)
	Prior year adjustment	(67)	-
	Tax effect of capital raising transactions	(335)	-
	Deferred income tax expense:		
	Decrease in deferred tax assets	(18,248)	(18,553)
	Decrease/(increase) in deferred tax liabilities	329,437	(1,287,159)
	Income tax (expense)/credit from continuing operations	240,140	(1,710,151)
	(c) Amounts recognised directly in Other Comprehensive Income:	-	-

		Notes	2025 \$	2024 \$
8. Cash and cash equivalents	Cash at Bank		2,946,379	2,234,173
	Reconciliation of cash			
	Cash and equivalents Reported in the Statement of Cash Flows are reconciled to the equivalent items in the Statement of financial Position as follows:			
	Cash at bank		2,946,379	2,234,173
	Balance as per Statement of Cash Flows		2,946,379	2,234,173
9. Trade receivables and other assets	Current			
	GST receivable		17,945	19,963
	Dividends receivable		–	11,128
	Prepayments		54,746	66,312
	Total current trade and other receivables		72,691	97,403
10. Financial assets	Financial assets designated as fair value through profit or loss	20	36,605,481	39,170,882
	Total financial assets		36,605,481	39,170,882

(a) Financial assets consist of investments in listed equity securities. Fair value is determined by reference to closing bid prices on the Australian Securities Exchange.

Notes to the Financial Statements

Financial report for the year ended 30 June 2025

	Notes	2025 \$	2024 \$
<hr/>			
11. Trade and other payables	Current		
	Accounts payable and accrued expenses	66,206	62,858
	Other creditors	-	40,160
	Total current trade and other payables	66,206	103,018
<hr/>			
Contractual cash flows from trade and other payables approximate their carrying amount. Trade and other payables are all contractually due within six months of reporting date.			
<hr/>			
12. Tax	Current		
	Current tax payable	70,647	404,439
	Total tax payable	70,647	404,439
<hr/>			
	Non-Current		
	Recognised deferred tax assets	32,766	51,014
	Recognised deferred tax liabilities	(959,506)	(1,288,943)
	Net deferred tax asset/(liability)	(926,740)	(1,237,929)
<hr/>			
	(a) Deferred tax assets attributable to:		
	— Capital raising costs	32,766	51,014
	Total deferred tax assets	32,766	51,014
<hr/>			
	(b) Deferred tax liabilities attributable to:		
	— Unfranked dividend and interest receivable	-	3,338
	— Unrealised gain on financial assets	959,506	1,285,605
	Total deferred tax liabilities	959,506	1,288,943

2025
\$

2024
\$

13. Convertible Notes

On the 12th of April 2022, the Company issued 7,569,534 listed, unsecured, redeemable, convertible notes (ASX: ECPGA) raising a total of \$10.8 million. The convertible notes initially carried a fixed interest entitlement of 5.5% per annum paid quarterly. As at 12 April 2025 the step-up rate hurdle of the 2-year bank bill swap rate being above 2.5859% was met and the interest rate became 6.5% per annum. At any time after the second anniversary of the issue date and before 10 days before maturity, the notes can be converted in to ordinary shares on a one for one basis, alternatively the note capital will be repaid on the maturity date - 11 April 2027.

Opening Balance	9,601,681	9,151,485
Finance Expense	1,092,481	1,043,647
Interest paid to note holders	(622,973)	(593,451)
Closing Convertible note liability	10,071,189	9,601,681

Notes to the Financial Statements

Financial report for the year ended 30 June 2025

	2025 \$	2024 \$
14. Issued Capital		
(a) Share capital		
Ordinary shares fully paid 18,389,699 (2024: 18,339,088)	18,419,283	18,350,465
Capital raising costs	(372,330)	(371,549)
Total	18,046,953	17,978,916

(b) Ordinary shares

Ordinary shares participate in dividends and the proceeds on winding up of the Company in proportion to the number of shares held. At the Shareholder's meetings, each ordinary share is entitled to one vote when a poll is called.

(c) Movements in ordinary share capital

Date	Details	Number of Shares	\$
30 June 2023	Balance	18,339,088	18,350,465
	Nil Movement*	-	-
30 June 2024	Balance	18,339,088	18,350,465
11 September 2024	DRP @ \$1.4388	26,418	37,973
13 March 2025	DRP @ \$1.2763	24,193	30,844
30 June 2025	Balance	18,389,699	18,419,283

*The Dividend Reinvestment Plan was facilitated through on-market purchase of shares.

	2025 \$	2024 \$
15. Dividends		
(a) Dividends and distributions paid		
The following dividends were declared and paid:		
Final fully franked ordinary dividend of 3.1 cents per share paid on 11 September 2024 (2024: 2.9 cents per share paid on 12 September 2023)	568,512	531,834
Interim fully franked ordinary dividend of 2.4 cents per share paid on 13 March 2025 (2024: 2.3 cents per share paid on 15 March 2024)	440,772	421,799
Total	1,009,284	953,633
Dividends paid in cash or satisfied by the issue of shares under the dividend reinvestment plan were as follows:		
Paid in cash	940,466	953,633
Satisfied by issue of shares	68,818	-
Total	1,009,284	953,633
(b) Proposed Dividends		
Proposed Final 2025 fully franked ordinary dividend of 3.15 cents per share (2024: 3.1 cents per share) to be paid on 3 September 2025.	579,275	568,512
Total Proposed Dividend	579,275	568,512
The proposed final dividend for 2025 was declared after the end of the reporting period and therefore has not been provided for in the financial statements. There are no income tax consequences arising from this dividend at 30 June 2025.		

Notes to the Financial Statements

Financial report for the year ended 30 June 2025

	2025 \$	2024 \$
15. Dividends (continued)		
(c) Franked dividends		
The franking credits available for subsequent financial years at a tax rate of 30%	2,869,613	2,836,823
The dividend franking account is calculated on a cash basis. It does not take into account:		
(a) Franking credits that will arise from the payment of the current tax liabilities;		
(b) Franking debits that will arise from the payment of dividends recognised as a liability at the year-end;		
(c) Franking credits that will arise from the receipt of dividends recognised as receivables at the end of the year.		
The impact on the franking credit of the dividends proposed after the end of the reporting period is to reduce it by \$248,261 (2024: \$243,648).		
The ability to use the franking credits is dependent upon the Company's future ability to declare dividends.		
(d) Listed Investment Company capital gain account		
Balance of the Listed Investment Company (LIC) capital gain account (before tax)	8,105,307	9,311,653
Balance of the Listed Investment Company (LIC) capital gain account (after tax)	5,673,715	6,518,157
Distributed capital gains may entitle certain Shareholders to a special deduction in their Tax Return as set out in the dividend statement.		
LIC capital gains available for distribution are dependent on:		
(i) the disposal of investment portfolio holdings which qualify for LIC capital gains; or		
(ii) the receipt of LIC distribution from LIC securities held in the portfolio.		

	2025 \$	2024 \$
16. Earnings per share		
(a) Earnings used in the calculation of basic and diluted earnings per share.		
(i) Profit/(loss) from continuing operations attributable to the owners of the Company	(724,375)	6,779,369
Adjustment: items relating to Convertible notes	941,464	901,487
(ii) Diluted profit from continuing operations	217,089	7,680,856
(iii) Total Comprehensive Income/(loss)	(724,375)	6,779,369
(b) Basic and diluted earnings per share	Cents	Cents
(i) Profit/(loss) from continuing operations attributable to the owners of the Company	(3.94)	36.97
(ii) Diluted Profit/(loss) from continuing operations	0.84	29.65
(iii) Total Comprehensive Income	(3.94)	36.97
(c) Weighted average number of ordinary shares used in the calculation of earnings per share	18,367,525	18,339,088
Weighted number of all shares, including dilutive convertible securities used in the calculation of diluted earnings per share.	25,937,059	25,908,622
17. Auditor's remuneration		
Remuneration of the Auditor of the Company for:		
Audit or reviewing the financial statements	23,101	22,038
Total remuneration of Auditor	23,101	22,038

Notes to the Financial Statements

Financial report for the year ended 30 June 2025

18. Financial risk management

The Company is exposed to a variety of financial risks through its use of financial instruments.

The Company's overall risk management plan seeks to minimise potential adverse effects due to the unpredictability of financial markets. The Company does not speculate in financial assets.

The Company's overall risk management program focuses on the volatility of the financial markets and seeks to minimise potential adverse effects on the financial performance of the Company. Risk governance is managed through the Board which provides direct oversight on the Company's risk management framework and overall risk management performance.

The Board provides written principles for risk management covering investment portfolio composition. Risk is managed by the professional, disciplined management of the investment portfolio by ECP Asset Management Pty Ltd (the Manager).

The Company held the following financial instruments:

	Note	2025 \$	2024 \$
Financial Assets			
Cash and cash equivalents	8	2,946,379	2,234,173
Receivables	9	72,691	97,403
Financial Assets at fair value	10	36,605,481	39,170,882
Total Financial Assets		39,624,551	41,502,458
Financial Liabilities			
Trade and Other Payables	11	66,206	103,018
Convertible notes	13	10,071,189	9,601,681
Total Financial Liabilities		10,137,395	9,704,699

(a) Market risk

Foreign exchange risk

The Company operates entirely within Australia and is not exposed to material foreign exchange risk.

Equity market risk

The Company is exposed to risk of market price movement through its investments in Australian listed equity securities. Equity investments held by the Company are classified on the Statement of Financial Position as Financial Assets at fair value through Profit or Loss and any movement in the listed equity securities is reflected in the Statement of Profit or Loss.

The risk to Shareholders is that adverse equity securities market movements have the potential to cause losses in Company earnings or the value of its holdings of financial instruments. The Manager's investment strategy centres on the view that investing in proven high-quality businesses with growth opportunities arising from their sustainable competitive advantage will outperform over the longer-term. Consistent with this approach, the Manager has an established risk management framework that includes procedures, policies and functions to ensure constant monitoring of the quality of the investee companies. The objective of the risk management framework is to manage and control risk exposures within acceptable parameters while optimising returns.

Equity market risk is measured as a percentage change in the value of equity instruments held in the portfolio, as compared to the total market index for the same period.

The Company's exposure to equity market risk over the Manager's investment horizon at the end of the reporting period is:

	2025	2024
Portfolio return since inception	2.4%	14.6%
ASX Small Ordinaries Index	9.2%	2.9%

(b) Sensitivity analysis

Increases/decreases in an equity security's price, affect the Company's asset retained earnings for the year. The analysis is based on the assumption that the Financial Assets at fair value through Profit or Loss had increased/decreased by 5% (2024: 5%) with all other variables held constant.

Impact on Profit or Loss for the year:

2025 +/- \$1,830,274

2024 +/- \$1,958,544

(c) Cash flow interest rate risk

The Company is exposed to cash flow interest rate risk from holding cash and cash equivalents at variable rates. The Company does not enter into financing activities which would expose it to interest rate fluctuations on borrowed capital. Interest on convertible notes was fixed at 5.5% for 3 years in accordance with the note terms with a single step up at 11 April 2025 if the 2-year bank bill swap rate is above 2.5859%. The step-up hurdle was reached therefore until maturity the interest rate on the convertible notes is 6.5%.

Revenue from interest forms a very minor portion of the Company's income and therefore exposure to interest rate risk is not significant.

As at the reporting date, the Company had the following cash and cash equivalents:

30 June 2025:

Balance \$2,946,379

Weighted average interest rate 2.50%

30 June 2024:

Balance \$2,234,173

Weighted average interest rate 5.23%

(d) Relative performance risk

The Manager aims to outperform the risk-free cash rate over the long-term. However, as the portfolio consists of equity investments these will tend to be more volatile than cash, so there will likely be periods of relative under and over performance compared to the benchmark risk free rate.

Over the long-term the Manager is confident that the portfolio can achieve outperformance through an investment selection process that invests in companies that have a sound business model, display a sustainable competitive advantage and have proven quality management.

(e) Credit risk

Credit risk is the risk of a counterparty defaulting on their financial obligations resulting in a loss to the Company.

The objective of the Company is to minimise credit risk exposure. Credit risk arises from cash and cash equivalents and Financial Assets at fair value Profit or Loss. Credit risk is managed by the Manager.

Credit risk arising from cash and cash equivalents is managed by only transacting with counterparties independently rated with a minimum rating of A. The providers of financial services to the Company are rated as AA by Standard and Poor's. Credit risk on cash and cash equivalents is deemed to be low.

Credit risk arising from Financial Assets at fair value Profit or Loss relates to the risk of counterparties on the ASX defaulting on their financial obligations on transactions for Australian listed equity securities. The credit risk for these transactions is deemed to be low.

The maximum credit risk exposure of the Company at year end is the carrying value of the assets in the Statement of Financial Position.

There is no concentration of credit risk with respect to financial assets in the Statement of Financial Position.

(f) Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due.

The objective of the Company is to ensure as far as possible that it will always have sufficient liquidity to meet its liabilities when due, under both normal and distressed conditions.

Prudent liquidity risk management implies maintaining sufficient cash and marketable Australian listed equity securities.

The Manager controls liquidity risk by continuously monitoring the balance between equity securities and cash or cash equivalents and the maturity profiles of assets and liabilities to ensure this risk is minimal.

Notes to the Financial Statements

Financial report for the year ended 30 June 2025

19. Capital management

The Board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The capital structure of the Company consists of equity attributable to members of the Company. The Board monitors the return on capital, which is defined as net operating income divided by total Shareholders' Equity. The Board also monitors the level of dividends to Shareholders.

The capital of the Company is invested by the Investment Manager in accordance with the investment policy established by the Board. The Company has no borrowings beyond the convertible notes issued last year. It is not subject to any externally imposed capital requirements.

There were no changes in the Company's approach to capital management during the year.

20. Fair value measurements

The Company measures the following assets and liabilities at fair value on a recurring basis after initial recognition:

- Financial Assets at Fair Value through Profit or Loss (FVTPL).

Fair value hierarchy

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a level in the fair value hierarchy as follows:

Level 1 – Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2 – Inputs other than quoted prices included with level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3 – Unobservable inputs for the asset or liability.

The table below shows the assigned level for each asset and liability held at fair value by the Company:

Recurring fair value measurements

30 June 2025	Financial Assets FVTPL – Listed Equity
Level 1	36,605,481
Level 2	-
Level 3	-
Total	36,605,481
30 June 2024	Financial Assets FVTPL – Listed Equity
Level 1	39,170,882
Level 2	-
Level 3	-
Total	39,170,882

Transfers between levels of hierarchy

There were no transfers between levels of the fair value hierarchy.

Highest and best use

The current use of each asset measured at fair value is considered to be its highest and best use.

21. Contingencies

In the opinion of the Directors, the Company did not have any contingencies at 30 June 2025 (30 June 2024: None).

22. Related party transactions

Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

The following transactions occurred with other related parties:

J D Pohl has an interest in the transactions as during the year J D Pohl was a Director and employee of ECP Asset Management Pty Ltd, the Manager. Fees are payable in accordance with the Management Services Agreement detailed in Note 23.

	2025 \$	2024 \$
Performance Fee payable	-	488
Management Fee paid or payable.	435,589	391,852
Company Secretary fee paid or payable	36,900	36,900

23. Management services agreement

In accordance with the Management Services Agreement, the Company agreed to engage the Manager to provide primary, secondary and tertiary management services, including:

- 1) managing the investment of the Company's portfolio, including keeping it under review;
- 2) ensuring investments by the Company are only made in authorised investments;
- 3) complying with the investment policy of the Company;
- 4) identifying, evaluating and implementing the acquisition and disposal of authorised investments;
- 5) provide the Company with quarterly investment performance reporting;
- 6) promoting investment in the Company by the general investment community;
- 7) providing investor relationship services;

- 8) provision of office services, corporate support and information technology services support; and
- 9) Provision of company secretarial services.

The agreement may be terminated if:

- a) either party ceases to carry on business, or
- b) either party enters into liquidation voluntarily or otherwise, or
- c) either party passes any resolution for voluntary winding-up, or
- d) a receiver of the property of either party, or any part thereof, is appointed, or
- e) the Shareholders of the Company at a general meeting called for that purpose, resolve by ordinary resolution to terminate this agreement, or
- f) if the Company provides written notice to the Manager in the event of any material and substantial breach of the agreement by the Manager or if the Manager fails to remedy a breach of this agreement within 14 days following written notice of the breach.
- g) if the Manager provides 3 months written notice to the Company in the event of any material and substantial breach of the agreement by the Company or if the Company fails to remedy a breach of this agreement within 14 days following written notice of the breach.

Under the agreement the Manager will receive a management fee of 1% per annum on the portfolio net asset value of the Company. In addition, a performance fee, payable annually in arrears, equal to 20% of the amount by which the Company's net performance before tax (that is, after all costs and outlays but before the calculation of the performance fee) exceeds the Benchmark of 8% subject to a high-water mark. If the Company's net performance in the year is less than the Benchmark, then no performance fee will be payable.

Notes to the Financial Statements

Financial report for the year ended 30 June 2025

24. Key management personnel disclosures

The Company has no staff and therefore has no Key Management Personnel other than the Directors.

No member of Key Management Personnel held options over shares in the Company during the year.

There have been no other transactions with Key Management Personnel or their related entities other than those disclosed in Note 22.

	2025 \$	2024 \$
<hr/>		
The total remuneration paid to the Directors of ECP Emerging Growth Limited during the year were as follows:		
Directors Fees	143,500	128,125

Detailed remuneration disclosures are provided in sections (A) – (F) of the remuneration report on pages 14 and 15.

25. Events occurring after the reporting date

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations, or the state of affairs of the Company in future financial years.

Subsequent to year-end on 14 August 2025, the Directors declared a final 2024 fully franked ordinary share dividend of 3.15 cents per share.

26. Cash flow information

Reconciliation of net income for the year to net cash provided by operating activities:

	2025 \$	2024 \$
<hr/>		
Profit/(loss) for the year	(724,375)	6,779,369
<hr/>		
Cash flows included in profit attributable to investing activities		
Net gain on sale of financial assets	(1,272,513)	(2,677,714)
<hr/>		
Cash flows included in profit attributable to financing activities		
Tax credit from share issue costs	334	-
<hr/>		
Non-cash flows in profit		
Interest expense on convertible notes	469,508	450,196
Net unrealised (gain)/loss on financial assets at fair value	1,086,996	(6,829,905)
<hr/>		
Changes in assets and liabilities		
(increase)/decrease in trade and other	24,712	(6,320)
Increase in trade and other payables	(36,812)	11,591
increase/(decrease) in current tax payable	(333,792)	404,439
(increase)/decrease in current tax receivable	-	608,678
increase/(decrease) in net deferred tax liabilities	(329,437)	1,237,929
decrease in net deferred tax assets	18,248	67,783
<hr/>		
Cash flow from operations	(1,097,131)	46,046

Consolidated Entity Disclosure Statement

Financial report for the year ended 30 June 2025

ECP Emerging Growth Limited is not required by Australian Accounting Standards (AAS) to prepare consolidated financial statements as it does not have any subsidiaries and as a result subsection 295(3A)(a) of the Corporations Act 2001 to prepare a Consolidated Entity Disclosure Statement does not apply to the Company.



Directors' Declaration

The Directors of the Company declare that:

- a) the Financial Statements and Notes set out on pages 22 to 42 are in accordance with the Corporations Act 2001, including:
 - (i) complying with Accounting Standards, which, as stated in accounting policy Note 1 to the financial statements, constitutes compliance with International Financial Reporting Standards (IFRS); and
 - (ii) give a true and fair view of the financial position as at 30 June 2025 and of the performance for the year ended on that date; and

in the Directors' opinion,

- b) the Consolidated Entity Statement is true and correct;
- c) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable; and
- d) the remuneration disclosures set out on pages 14 and 15 of the Directors' Report (as part of the audited remuneration report) for the year ended 30 June 2025 comply with section 300A of the Corporations Act 2001.

The Directors have been given the declaration by the Chief Financial Officer required by section 295A of the Corporations Act 2001.

This declaration is made in accordance with a resolution of the Directors and is signed for and on behalf of the Directors by:



Murray H d'Almeida

Director

13 August 2025



Auditor's Independence Declaration



ECP EMERGING GROWTH LIMITED

ABN 30 167 689 821

**AUDITOR'S INDEPENDENCE DECLARATION UNDER
SECTION 307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS OF ECP EMERGING GROWTH LIMITED**

I declare that, to the best of my knowledge and belief during the year ended 30 June 2025, there have been:

- i. no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.

Augmented Audit Co Pty Ltd
Authorised Audit Company No. 541764

A handwritten signature in black ink, appearing to read 'Jessica Johl'.

Jessica Johl
Director
13 August 2025

21 Crombie Avenue Bundall, QLD 4217, Australia
PO Box 2498, Southport BC, QLD 4215, Australia

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Independent Auditor's Report



ECP EMERGING GROWTH LIMITED
ABN 30 167 689 821

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF ECP EMERGING GROWTH LIMITED
(Page 1 of 4)

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of ECP Emerging Growth Limited (the Company), which comprises the statement of financial position as at 30 June 2025, the statement of profit and loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of material accounting policies and other explanatory information, and the Directors' declaration.

In our opinion, the accompanying financial report of ECP Emerging Growth Limited is in accordance with the Corporations Act 2001, including:

- (a) giving a true and fair view of the Company's financial position as at 30 June 2025 and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards and the Corporations Regulations 2001.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the Directors of the Company, would be in the same terms if given to the Directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report for the year ended 30 June 2025. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

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ECP EMERGING GROWTH LIMITED
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INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF ECP EMERGING GROWTH LIMITED
(Page 2 of 4)

KEY AUDIT MATTER	HOW THE KEY AUDIT MATTER WAS ADDRESSED IN OUR AUDIT
<p>Management fee Refer to Notes 22 and 23 to the financial statements</p> <p>For the year ended 30 June 2025 the Company's statement of profit or loss and other comprehensive income includes a management fee of \$435,589.</p> <p>In accordance with a management service agreement the Company pays a management fee to a related party to engage a manager to provide primary and secondary management services.</p> <p>This matter is considered a key audit matter due to the risk that if related party transactions are not conducted at arms length, it can significantly impact shareholders in the following ways:</p> <ul style="list-style-type: none"> • Reduced Profits: Unfair pricing can reduce the company's profitability, impacting dividends and stock prices; • Distorted Financial Statements: Misleading financial statements can affect investment decisions and market perceptions. 	<p>Our procedures included, inter alia:</p> <ul style="list-style-type: none"> • Review of the management service agreement. • Review of the calculation of the current year management fee for accuracy. • Review of the appropriateness of the Company's disclosures in the financial report in accordance with AASB 124. • Verification that the fees are at arms length by performing a comparative analysis of industry standards.
<p>Convertible Note-Host Debt Subsequent Valuation Refer to Notes 2(b) and 13 to the financial statements</p> <p>For the year ended 30 June 2025 the Company's statement of financial position includes the following in relation to convertible notes:</p> <ul style="list-style-type: none"> • Non-current liabilities: Convertible Note of \$10,071,189 • Equity: option premium on convertible notes of \$1,848,766 <p>On the 12/04/2022 the Company issued 7,569,534 Convertible Notes. These compound financial instruments are able to be converted to share capital at the option of the noteholder in accordance with the Note Terms. After initial recognition, the liability component of the compound financial instrument is measured at amortised cost using the effective interest method.</p> <p>This matter is considered a key audit matter for the following reasons:</p> <ul style="list-style-type: none"> • Complex Valuation: Valuing convertible notes requires significant judgment and estimation, particularly in determining the fair value of the liability and equity components. • Financial Impact: Convertible notes can have a substantial impact on the financial position and performance of the company, influencing both liabilities and equity. • Accounting Treatment: The accounting treatment of convertible notes involves complex considerations, including the allocation between debt and equity, which can affect the financial statements significantly. 	<p>Our procedures included, inter alia:</p> <ul style="list-style-type: none"> • Review the terms and conditions of the convertible notes to understand the conversion features, interest rates, maturity dates, and any other relevant terms. • Ensure all calculations, classifications, and measurements comply with AASB 9 requirements. • Review any changes in accounting policies or practices to ensure they are consistent with AASB 9. • Evaluate the effectiveness of internal controls over the recognition, measurement, and disclosure of the liability component.

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INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF ECP EMERGING GROWTH LIMITED
(Page 3 of 4)

Information Other Than the Financial Report and Auditor's Report Thereon

The Directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2025 but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters Relating to the Electronic Presentation of the Audited Financial Report

This auditor's report relates to the financial report of ECP Emerging Growth Limited for the year ended 30 June 2025, intended to be included on the Company's or other websites. The Company's Directors are responsible for the integrity of the Company's or other websites. We have not been engaged to report on the integrity of the Company's website. The auditor's report refers only to the statements named above. It does not provide an opinion on any other information which may have been hyperlinked to/from these statements. If users of this report are concerned with the inherent risks arising from electronic data communications, they are advised to refer to the hard copy of the audited financial report to confirm the information included in the audited financial report presented on websites.

Responsibility of the Directors for the Financial Report

- The Directors of the Company are responsible for the preparation of: a) the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001; and b) the consolidated entity disclosure statement that is true and correct in accordance with the Corporation Act 2001.
- and for such internal control as the Directors determine is necessary to enable the preparation of: a) the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and b) the consolidated entity disclosure statement that is true and correct and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, omitting, misstating or obscuring them, could reasonably be expected to influence the decisions of primary users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher

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ECP EMERGING GROWTH LIMITED
ABN 30 167 689 821

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF ECP EMERGING GROWTH LIMITED
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than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstance, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Directors and management.
- Conclude on the appropriateness of Directors and management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosure in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transaction and events in a manner that achieves fair presentation.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We are also required to provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated to the directors, we determine those matters that were of most significance in the audit of the financial report of the current year and are therefore the key audit matters. We describe these matters in our audit report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on the Remuneration Report
Opinion on the Remuneration Report

We have audited the remuneration report for the year ended 30 June 2025.

In our opinion the remuneration report of ECP Emerging Growth Limited for the year ended 30 June 2025 complies with s300A of the Corporations Act 2001.

Responsibilities

The Directors of the Company are responsible for the preparation and presentation of the remuneration report in accordance with s300A of the Corporations Act 2001. Our responsibility is to express an opinion on the remuneration report, based on our audit conducted in accordance with Australian Auditing Standards.

AUGMENTED AUDIT CO PTY LTD
Authorised Audit Company No. 541764



JESSICA JOHL RCA
DIRECTOR
13 August 2025

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PO Box 2498, Southport BC, QLD 4215, Australia

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Shareholder Information

ECP Emerging Growth has only one class of equity security, being Fully Paid Ordinary Shares.

The Shareholder information set out below was applicable as at 5 August 2025.

1. Twenty largest shareholders

Shareholders	Ordinary Shares	%
CITICORP NOMINEES PTY LIMITED	5,487,053	29.84%
EVJ HOLDINGS PTY LTD <EDWINA A/C>	610,000	3.32%
CARMANT PTY LTD <CARMANT SUPER FUND A/C>	517,773	2.82%
JCHP INVESTMENTS PTY LTD <PAGE EMPLOYEES SF A/C>	394,769	2.15%
MR DAVID COOPER & MS ADRIENNE WITTEMAN <PRIVATE SUPER FUND A/C>	349,416	1.90%
POHL FOUNDATION PTY LTD <THE POHL FOUNDATION A/C>	322,100	1.75%
THINK SQUARE PTY LTD	308,667	1.68%
GRAHAM NEWMAN PTY LTD	288,983	1.57%
HSBC CUSTODY NOMINEES (AUSTRALIA) LIMITED	271,875	1.48%
RUFF SUPER PTY LTD <MARK RUFF SUPER FUND A/C>	200,000	1.09%
MCCARRUMS SUPER PTY LTD <MCCARRUMS SUPER FUND A/C>	180,000	0.98%
MERMON PTY LIMITED <MERMON A/C>	174,520	0.95%
MR GRANT DAVID NEWTON & MRS KATHYRN JANE CLARK	168,782	0.92%
CASTLE PARTNERS PTY LTD	159,050	0.86%
MR GUILLAUME JOHANNES SWIEGERS	154,073	0.84%
B SMARTYPANTS PTY LTD <B & K SMARTYPANTS A/C>	150,000	0.82%
MR PETER LEITH POLSON & MRS ROSEMARY ANNETTE POLSON <POLSON FAMILY SUPER A/C>	150,000	0.82%
DE LEEUW HOLDINGS PTY LTD <DE LEEUW SUPER FUND A/C>	150,000	0.82%
MUTUAL TRUST PTY LTD	150,000	0.82%
MAURBRU SUPER PTY LTD <MAURBRU SUPER FUND A/C>	150,000	0.82%
FIRTHY PTY LTD <THE FIRTH SUPER FUND A/C>	150,000	0.82%
Total	10,487,061	57.03%

2. Distribution of securities

Distributions	Number of Shareholde	% of shares
1 to 1,000	51	0.1%
1,001 to 5,000	75	1.1%
5,001 to 10,000	55	2.5%
10,001 to 100,000	183	32.7%
100,001 and over	31	63.6%
Total	395	100%
Holdings of less than a marketable	27	–

3. Substantial shareholdings

The names of the Shareholders who have notified the Company of a substantial holding in accordance with section 671B of the Corporations Act 2001 are:

Substantial Shareholder	Number of Shares	% of Total
EC Pohl & Co Pty Ltd	5,486,573	29.8%

4. Voting rights

On a show of hands every Shareholder present in person or by proxy shall have one vote and upon a poll each share shall have one vote.

5. On-market buy back

There is no current on-market buy back.

Investments

1. Holdings of securities as at 30 June 2025

Individual investments at 30 June 2025 are listed on the following page. The list should not, however, be used to evaluate portfolio performance or to determine the net asset backing per share at other dates. Individual holdings in the portfolio may change during the course of the year.

2. Transactions and brokerage

There were 198 (2024: 302) transactions in securities during the year on which brokerage of \$100,993 (2024: \$88,201) was paid.



ASX Code	Company	Shares	Market Value \$	%
Ordinary shares				
AD8	Audinate Group Limited	120,962	904,796	2.29
ARB	ARB Corporation Limited	64,127	2,096,953	5.30
C79	Chrysos Corporation Limited	155,117	729,050	1.84
CTD	Corporate Travel Management Limited	203,846	2,823,267	7.14
DMP	Domino's Pizza Enterprises Limited	69,961	1,348,148	3.41
FCL	Fineos Corporation Holdings PLC	424,311	988,645	2.50
GQG	GQG Partners Inc.	1,729,641	3,908,989	9.89
GYG	Guzman Y Gomez Limited	69,939	1,978,574	5.00
HUB	HUB24 Limited	30,228	2,695,431	6.82
IEL	Idp Education Limited	230,000	844,100	2.14
JDO	Judo Capital Holdings Limited	1,489,408	2,330,924	5.90
LOV	Lovisa Holdings Limited	85,780	2,717,510	6.88
MP1	Megaport Limited	101,503	1,465,703	3.71
NAN	Nanosonics Limited	393,374	1,593,165	4.03
NWL	Netwealth Group Limited	23,510	789,701	2.00
NXL	Nuix Limited	408,168	893,888	2.26
PWH	Pwr Holdings Limited	151,055	1,046,811	2.65
REA	REA Group Ltd	8,792	2,114,388	5.35
SDR	Siteminder Limited	296,855	1,315,068	3.33
TPW	Temple & Webster Group Ltd	18,401	392,309	0.99
XYZ	Block, Inc.	35,344	3,628,062	9.18
			36,605,482	92.61
Cash				
	Cash (including dividends receivable and unsettled trades)		2,921,292	7.39
Total			39,526,771	100.00

Corporate Directory

ECP Emerging Growth Limited

ABN 30 167 689 821
Registered in Queensland
on 23 January 2014.

Website address

www.ecpam.com/emerging

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 /ECPEG  /company/ecpeg

Board of Directors

Murray H. d'Almeida
Non-Executive Chairman

David C. Crombie AM
Non-Executive Director

Jared D. Pohl
Executive Director

Company Secretary

Scott W. Barrett

Registered office

Level 12
Corporate Centre
One 2 Corporate
Court
Bundall QLD 4217

Toll Free: 1800 352 474
Fax: +61 (0) 2 8651 6899
Email: info@ecpam.com

Postal address

PO Box 7536
Gold Coast Mail Centre
Bundall QLD 9726

Auditors

Augmented Audit Co Pty Ltd
21 Crombie Ave
BUNDALL QLD 4217

Solicitors

McCullough Robertson Lawyers
Level 32
MLC Centre
19 Martin Place
Sydney NSW 2000

Investment Manager

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