

9 November 2016

By Electronic Lodgement

The Manager Company Announcements Office ASX Ltd 20 Bridge Street SYDNEY NSW 2000

Dear Sir/Madam

Pinnacle Investment Management Group Limited - Presentation

Pinnacle Investment Management Group Limited is pleased to attach a copy of a presentation that will be given to investors and analysts at a Rapid Insights conference to be hosted by Wilson's Advisory tomorrow.

Please do not hesitate to contact me if you require any further information.

Yours faithfully

Eleanor Padman Company Secretary

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Claus Padran



Pinnacle Investment Management Group Limited

Wilson's Advisory – Rapid Insights Conference

10 November 2016

Agenda



- Corporate reorganisation complete
- FY16 financial performance and financial statements
- Shareholder returns
- Pinnacle and affiliated investment managers Pinnacle model, philosophy and investment styles of affiliates and update on affiliates' performance
- Aggregate FUM and revenue update
- Outlook for remainder of FY17
- Future growth
- FY17 Priorities

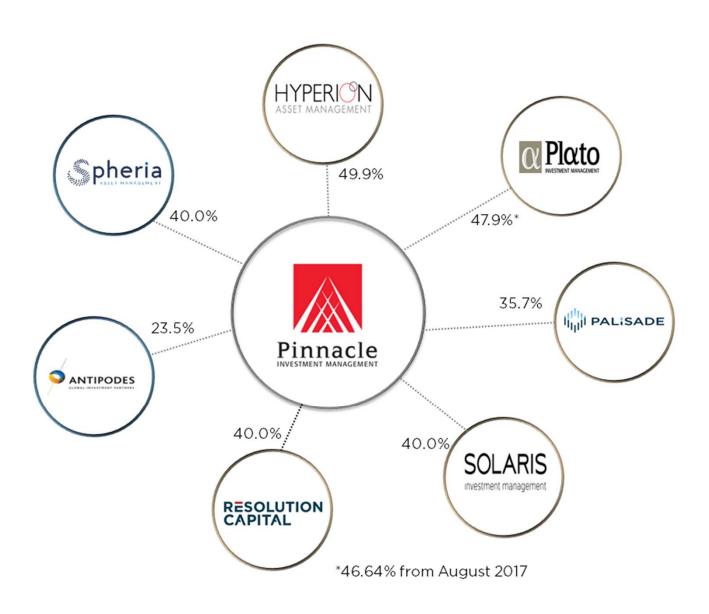
Corporate reorganisation completed



Transaction review

- Transaction closed on 25 August 2016
- Issue of ~37m shares to acquire the remaining 25% of Pinnacle
- Ian Macoun announced as Managing Director on 17 August 2016 following Alexander Grant's resignation
- Deborah Beale, Gerard Bradley, Andrew Chambers and Adrian Whittingham joined board on 1 September 2016
- Special dividend of 5 cents per share, paid on 9 September 2016
- Name changed to Pinnacle Investment Management Group Limited (ASX: PNI)





Board and Committee Structure



Board Member	Classification	Equity Ownership	Committees			
			Audit, Compliance and Risk	Remuneration and Nominations		
Alan Watson (Chair)	Independent, Non-executive	Yes		✓ (Chair)		
Ian Macoun (MD)	Executive	Yes				
Deborah Beale	Independent, Non-executive	Yes	√	✓		
Gerard Bradley	Independent, Non-executive	Yes	✓ (Chair)	✓		
Andrew Chambers	Executive	Yes				
Adrian Whittingham	Executive	Yes				
Steve Wilson	Non-executive	Yes	✓	✓		

Financial summary – FY16



(A\$m) Year ending	30 Jun 2016	30 Jun 2015
-		
Pinnacle (100%)	10.6	7.4 ⁽¹⁾
Principal Investments	0.7	0.1
Priority Funds	0.5	(0.3)
Next Financial	(0.6)	(0.7)
Wilson Group	0.6	(0.9)
Group Overhead (unallocated)	(2.7)	(2.2)
Profit before tax from continuing operations	8.5	4.3
Tax benefit/(expense)	(0.1)	1.2
Profit after tax from continuing operations before minorities before DTA de-recognition in FY2015	8.4	5.5
Minorities	(2.6)	(1.6)
Profit/(loss) from continuing operations		
attributable to shareholders before DTA de- recognition in FY2015	5.8	3.9
Discontinued operations/DTA recognition (2)	(1.2)	(12.9)
Profit/ (loss)	4.5	(9.0)
Earnings per share		
- Continuing operations ⁽³⁾	5.2	3.6
- Total including discontinued operations and DTA derecognition in FY2015	4.1	(8.5)

- Strong growth in Pinnacle earnings
- Increase in group overhead includes one off costs
- 49% increase in profit after taxfrom continuing earnings
- PNI to receive 100% of its share in affiliated investment managers profits in FY17

⁽¹⁾ In FY2015 \$0.1m of Group costs allocated to Pinnacle.

⁽²⁾ For FY2015 loss from discontinued operations was \$3.4m and deferred tax asset de-recognition of \$9.4m.

⁽³⁾ Excludes de-recognition of the deferred tax asset.

Pinnacle financial highlights – FY16



(A\$m) Year ending	30 Jun 2016	30 Jun 2015	Variance
FUM (\$bn; end of year)	19.8	16.1	23.0%
Total Affiliated Investment Managers revenues	92.8	72.0	28.9%
Pinnacle revenue	6.0	5.9	2.4%
Share of Affiliated Investment Managers	15.9	11.9	33.4%
Expenses	(11.3)	(10.3)	10.1%
Total Pinnacle profit	10.6	7.4	43%
Pinnacle minorities	(2.7)	(1.6)	
Net Pinnacle profit attributable to shareholders	8.0	5.9	34.4%

- Strong FUM and revenue growth for affiliated investment managers
- Total Affiliated Investment Managers
 Revenues of \$92.8m, including
 \$17.8m (or 19.2%) in performance
 fees (FY15: \$11.1m 15.5% of
 \$72.0m in Performance Fees)
- Pinnacle NPAT of \$10.6m, 43%
 increase over prior year

Balance sheet – 30 June 2016



12.6
13.6
10.9
24.5
8.3
32.8
24.5
1.1
25.6
58.4
8.8
49.6
6.5
43.1

- Cash and Principal Investments of \$24.5
- Excludes post balance date impacts including:
 - special dividend of \$5.5m (5 cents per share)
 - final dividend of \$2.8m (1.9 cents per share)
 - employee loans of \$3m associated with acquisition of shares from Deutsche Bank

Pinnacle continues to grow



- Pinnacle NPAT of \$10.6 million in FY16, up 43% from \$7.4 million
- Pinnacle's share of NPAT of \$15.9 million from Pinnacle Affiliates in FY16, up 34% from \$11.9 million
- FUM of \$21.8 billion as at 30 September 2016
- Antipodes LIC listed on ASX in October 2016 approximately \$313 million raised

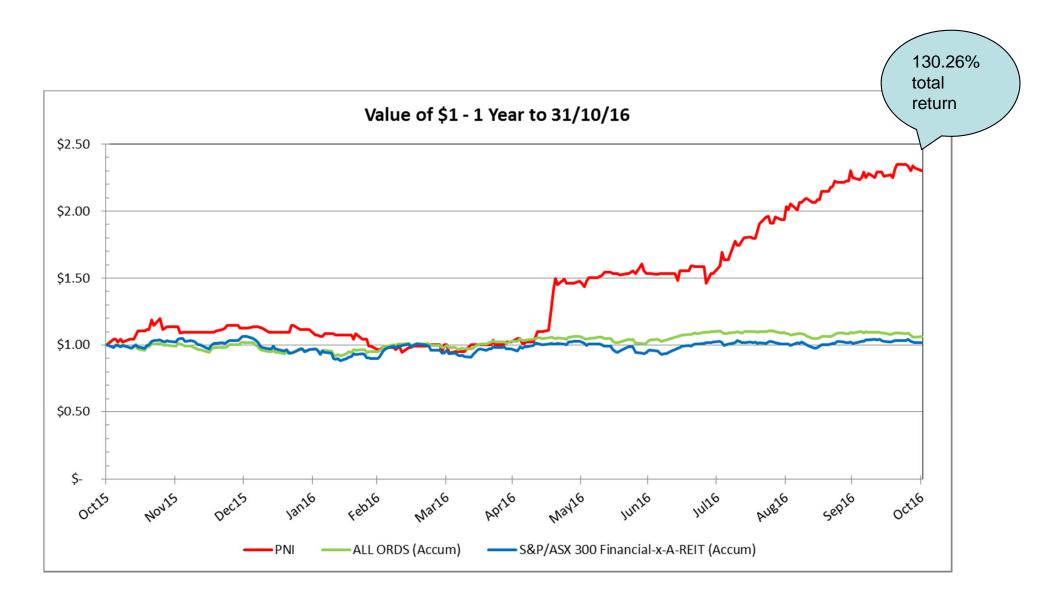
Pinnacle continues to grow (2)



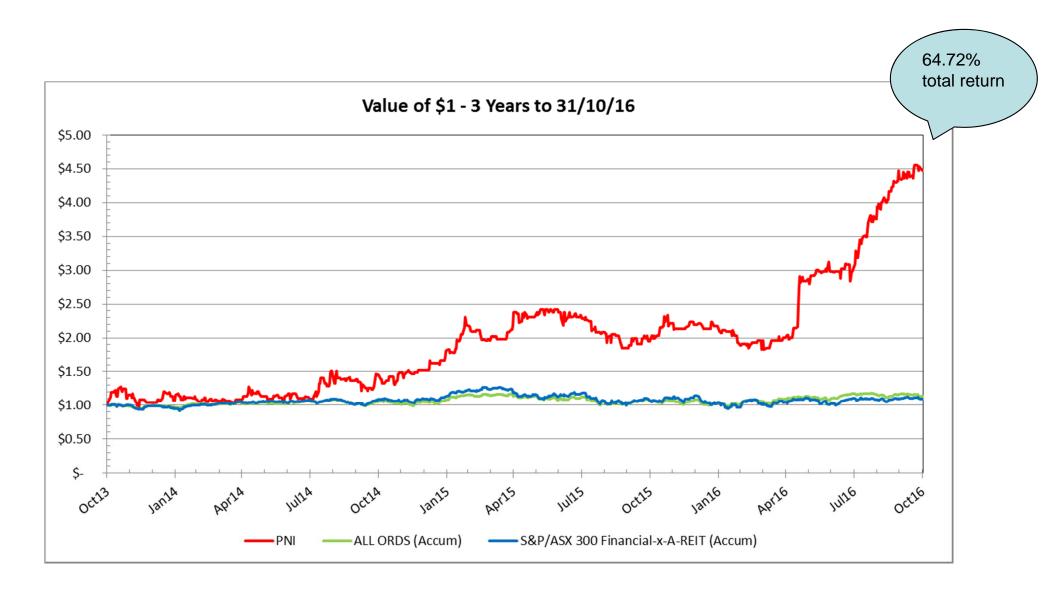
- Outlook for superannuation and managed funds remains strong:
 - 4th largest domestic system
 - \$2 trillion under management
 - Estimated \$8 trillion by 2035*
- Prospects for investment markets less certain
 - Political uncertainty Brexit, Post US election, paralysis of Australian parliament
 - Interest rate uncertainty
 - Growth rate uncertainty
 - Historically high equity valuations

^{*}Source: Financial Services Council/UBS Asset Management "State of the Industry" report, February 2016

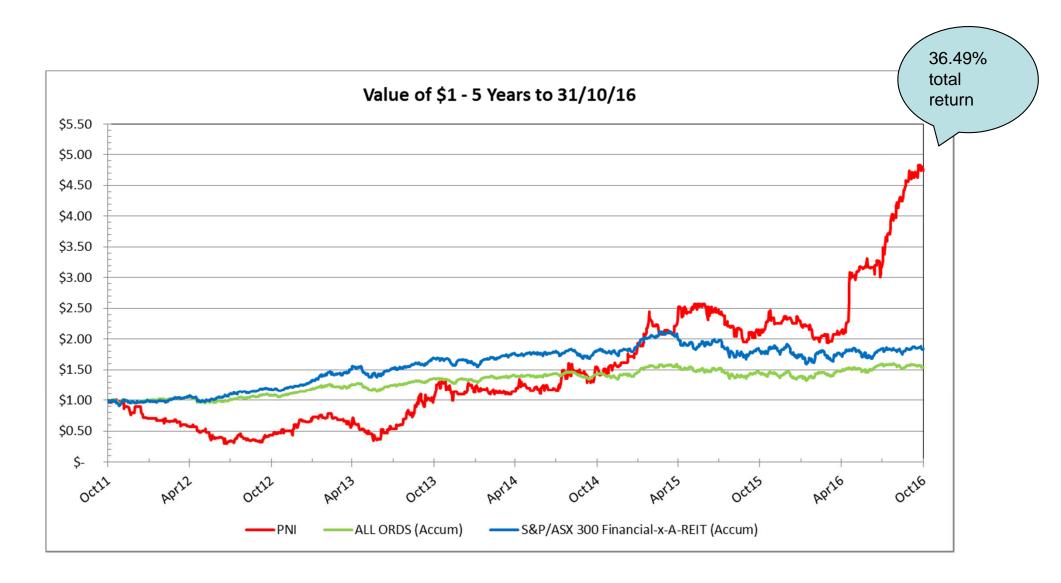












Australia's leading investment "house of affiliated investment managers" (IM)



Structure promotes independence, accountability, focus and longevity



- Executives of both Pinnacle and affiliated IM have significant equity interests
- Equity ownership enhances alignment with shareholders

Seed FUM and working capital

Distribution and client services

Middle office and fund administration

RE, compliance, finance, legal

Technology and other firm 'infrastructure'

Interface for outsourced services

49%

47%

40%

35%

40%

23%

40%















Global & Australian **Growth equities** 1996

Global & Australian **Quant equities** 2006

Global REITs 2007

Unlisted infrastructure 2007

Australian Core equities 2008

Global & Asia long/short & long only equities 2015

Small / Microcaps 2016

Third party distribution





Overview of Affiliated IM









Palisade Investment Partners (35% owned by Pinnacle) – a specialist manager of unlisted infrastructure assets with both pooled funds and separately managed portfolios for institutional investors.



Plato Investment Management (47% owned by Pinnacle) – a specialist manager of Australian equities following a quantitative style.



» Solaris Investment Management Limited (40% owned by Pinnacle) a specialist manager of Australian equities following a style-neutral approach to investing.



» Resolution Capital (40% owned by Pinnacle) – a specialist manager of Australian and global listed real estate securities portfolios.



Antipodes Partners (23.5% owned by Pinnacle) – an International Equities manager.



» Spheria Asset Management (40% owned by Pinnacle) - a fundamental-based investment manager with a bottom-up focus specialising in small and microcap companies.



- Zenith Professional Planner Fund Manager of the Year Awards, September 2016:
 - Pinnacle Fund Distributor of the Year
 - Resolution Capital Global REIT Fund Manager of the Year
 - Antipodes International Equities Alternative Strategies Fund Manager of the Year
- Morningstar Fund Manager of the Year Award, 2016:
 - Hyperion Australian Fund Manager of the Year
 - Hyperion Domestic Equities Category Winner, Australia
 - Hyperion Domestic Equities Small Caps Category Winner, Australia







- Hyperion's long term track record remains outstanding.
- Hyperion Australian Growth Companies Fund produced absolute performance of 24.2% after fees (10.7% above the S&P ASX 300 Accumulation Index) on 12 months to 30 September 2016
- Hyperion Small Growth Companies Fund with an absolute performance of 22.9% after fees ended the 12 months to 30 September (6.3% below the S&P ASX Small Ordinaries Accumulation Index).
- Hyperion Global Growth Companies Fund produced a 9.8% gross return for the year to 30 September (an outperformance of 7% over its benchmark the MSCI World Accumulation Index in AUD).
- Further growth in FUM will come from the global equities strategy. PDS available next month

Palisade Investment Partners





- Specialist manager of unlisted infrastructure assets :
 - Palisade's Diversified Infrastructure Fund diversified portfolio of assets
 - Palisade's Australian Social Infrastructure Fund assets with Government availability-based revenue streams
 - Separately managed accounts for a variety of superannuation funds
- Palisade's Renewable Energy Fund:
 - two windfarms
 - focus on development of wind and solar energy generation assets
- Palisade Asset Management subsidiary established to undertake asset management services for some of the assets in the various portfolio managed by Palisade
- As at 30 September 2016 funds under management and investor commitments totalled in excess of \$2.3 billion (2015: \$2.0 billion)
- Palisade funds have provided high yields and gross returns between 12.2% per annum and 17.4% per annum over the past 5 years.





- FUM has risen to \$3.2 billion (end Sept, including FUA \$3.5 billion).
- Beta one strategies continue to outperform over the past three years, with the income strategies delivering on their income targets.
- Plato Australian Shares Income Fund has delivered 9.1% income (net of fees gross of franking) in the 12 months to 30 September
- New Plato Global Shares Income Fund has already distributed 6.6% income (Class F, net of fees) in its first 10 months since inception.
- Plato Low Volatility Income strategy outperformed its after tax benchmark by 4.9%pa before fees.





- FUM has risen to \$4.8 billion as at 30 September 2016
- Solaris' clients benefited from solid investment out-performance in the year to 30 September, with the Core strategy outperforming the S&P/ASX200 by 1.52%. Solaris' core strategy has outperformed the S&P/ASX 200 Index by 2.82% per annum over the past 3 years and 2.14% p. a. since inception on 9 January 2008 (to 30 Sept 2016).





- Funds under management grew to \$4.7 billion to 30 Sep 2016, up strongly over the past year.
- Zenith Professional Planner Global REIT Fund Manager of the Year Award in September 2016 (third consecutive year).
- Long term out-performance remains pleasing.
- Business continues to make good progress on ambition to diversify its client base.

Antipodes Investment Partners





- Pragmatic value manager of global and Asian equities (long only and long-short)
 founded in 2015 by Jacob Mitchell, formerly Deputy Chief Investment Officer of Platinum
 Asset Management, together with a number of former colleagues and like-minded value
 investors.
- Successful IPO of the Antipodes Global Investment Company Limited (ASX: APL) which raised \$313 million.
- Winner of Zenith Professional Planner Fund Manager of the Year Award in the 'International Equities – Alternative Strategies' category and winner of 'Emerging Manager of the Year' at the Hedge Funds Rock Awards.
- Funds under management have grown quite rapidly at this early stage of the company's development, exceeding \$1.2 billion at 30 September. This number does not include the Listed Investment Company funds which were received during October.



Spheria Asset Management



- Commenced operations in April 2016.
- Launched Spheria Micro Cap Fund in May 2016
- Appointed as investment manager to Priority Growth Fund (now Spheria Australian Smaller Companies Fund) and Priority Core Fund (now Spheria Australian Mid Cap Fund) in July 2016
- More than \$160 million in funds under management already.

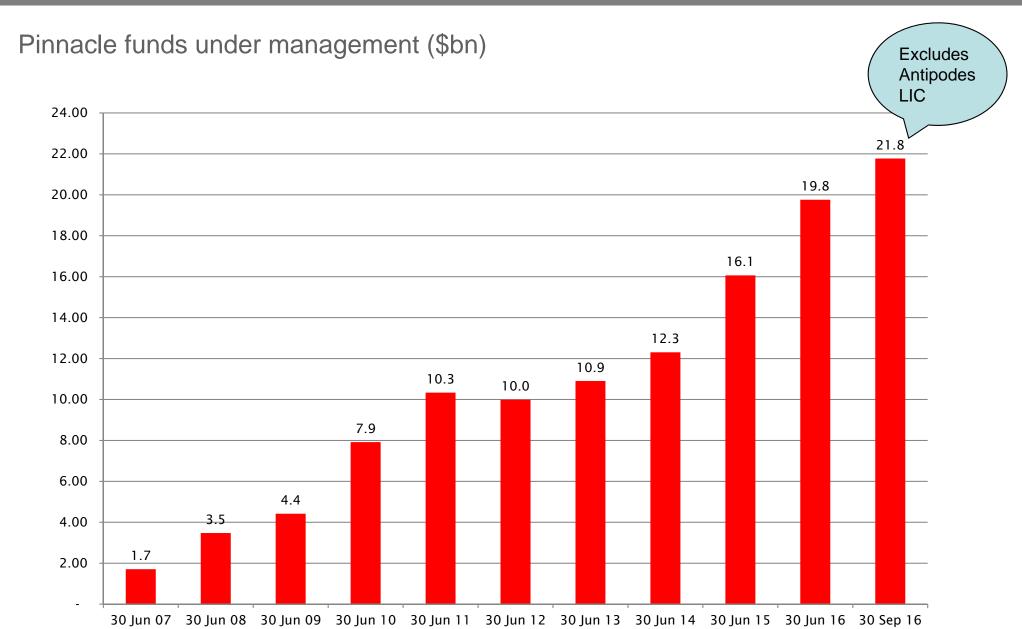
Progress to Date – FY17



- FUM net inflows strong \$1.2 billion for FY17 to 30 Sep
- Retail net inflows of \$411 million for FY17 to 30 Sep (not including \$313 million for Antipodes LIC received in Oct 2016)
- Shareholder discussions benefits of multi affiliate model well understood
- By and large an 'article of faith' reputation all 'best of breed'
- Reasonably diversified/robust
- Critical to maintain highest standards of service and support to affiliated investment managers

Consistent growth in FUM

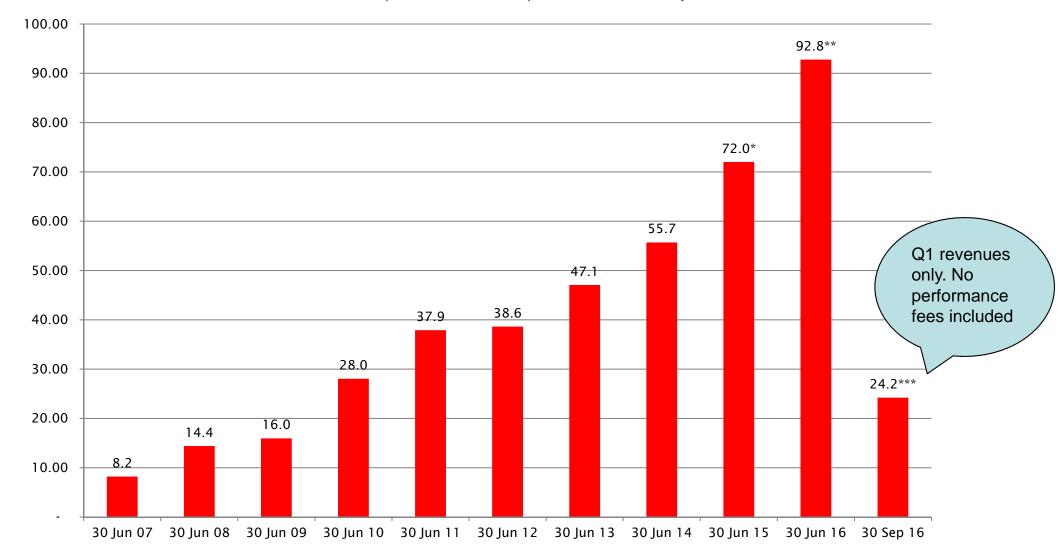




Consistent growth in affiliated IM revenues



Total Affiliated IM revenues (\$m at 100%) – 12 month periods and FY17 YTD



^{*2015 -}includes performance fees of \$11.1m - 15.5% **2016 - includes performance fees of \$17.8m - 19.2%

Affiliates' performance fee revenue to September 2016 and prospects for 1H2017 and FY17



- Performance fees for affiliates are typically earned half yearly or annually, 31 December or 30 June
- Only included in PNI's financial statements once 'definitely earned' on 'beyond any doubt at all' crystallisation
- No performance fees are included in the revenue number for the 3 months to 30 Sep 2016
- Because significant likely performance fees in certain affiliates are scheduled to crystallise on 30
 June 2017, Pinnacle NPAT is likely to be a lower % of the FY17 total in 1H2017 and a higher % of the FY17 total in 2H2017
- Actual amounts too difficult to estimate
- Shareholders should be aware of this likely 'within year variability' in Pinnacle's results, with 2H results proportionately larger and 1H proportionately smaller than in FY16

Affiliated IM investment performance (to 30 Sep 2016)



	1Y	3Y	5Y	10Y	Inception	Inception date
Pinnacle Investment Management - Gross Performance						
Hyperion Asset Management						
Hyperion Australian Growth Companies Fund	25.35%	12.53%	19.02%	10.03%	13.18%	1/10/2002
Alpha	11.85%	6.50%	8.00%	5.04%	4.15%	
Hyperion Small Growth Companies Fund	25.73%	16.18%	24.14%	15.72%	18.86%	1/10/2002
Alpha	-3.43%	9.11%	18.87%	14.29%	11.66%	
Hyperion Australian Equities Composite	24.69%	12.28%	18.76%	9.96%	14.17%	1/11/1996
Alpha	11.19%	6.25%	7.74%	4.97%	5.33%	
Hyperion Australian Equities ASX300 Composite	25.04%	12.01%	18.62%	10.45%	14.34%	1/05/2003
Alpha	11.54%	5.98%	7.60%	5.46%	5.19%	
Hyperion Global Growth Companies Fund	9.79%				19.03%	22/05/2014
Alpha	7.01%				6.01%	
Plato Asset Management						
Plato Australian Shares Core Fund	10.34%	6.94%	12.50%		5.54%	30/10/2006
Alpha	-3.16%	0.91%	1.48%		0.96%	
Plato Australian Shares Equity Income Fund - Class A	14.11%	9.37%	15.51%		14.41%	9/09/2011
Alpha	-0.79%	1.70%	2.48%		2.72%	
Plato Global Shares Income Fund					-0.60%	30/11/2015
Alpha					1.46%	
Solaris Investment Management						
Solaris Core Australian Equity Fund	14.72%	8.83%	13.60%		5.46%	9/01/2008
Alpha	1.55%	2.84%	2.41%		2.16%	
Solaris High Alpha Australian Equity Fund	14.79%	8.94%	13.84%		6.31%	4/02/2008
Alpha	1.61%	2.95%	2.65%		2.54%	
Solaris Total Return Fund (including franking credits)	15.96%				9.37%	13/01/2014
Alpha	1.12%				1.95%	

Affiliated IM investment performance (to 30 Sep 2016)



	1Y	3Y	5Y	10Y	Inception	Inception Date
Pinnacle Investment Management - Gross Performance						
Resolution Capital						
Resolution Capital Core Plus Property Securities Fund	21.31%	18.12%	20.31%		9.25%	30/09/2008
Alpha	0.43%	0.46%	0.76%		2.52%	
Resolution Capital Global Property Securities Fund	12.09%	15.03%	18.59%		12.87%	30/09/2008
Alpha	-1.95%	1.86%	2.51%		4.52%	
Palisade Investment Partners						
Palisade Diversified Infrastructure Fund	18.15%	13.92%	14.08%		10.51%	1/08/2008
Palisade Australian Social Infrastucture Fund	17.60%	16.90%			17.90%	31/05/2011
Antipodes Partners						
Global Fund	10.50%				12.10%	1/07/2015
Alpha	7.76%				10.65%	
Global Long Only	11.25%				10.00%	1/07/2015
Alpha	8.51%				8.55%	
Asia Fund	10.96%				4.50%	1/07/2015
Alpha	3.74%				6.61%	
Spheria Asset Management						
Microcap Fund					15.52%	16/05/2016
Alpha					7.06%	
Smaller Companies Fund					5.13%	1/07/2016
Alpha					1.89%	
Midcap Fund					2.29%	1/07/2016
Alpha					-2.33%	



- FUM and revenue continue to grow both retail and institutional
- We are expanding our distribution team to cope with ongoing growth including new strategies and markets
- Legacy cost impact substantially diminished on FY16 and cost savings have been achieved
- 'Underlying' profitability expected to continue to grow, with FUM and revenue growth
- But we will continue to add some costs so as to resource future growth, and it is not
 possible to forecast the impact of variables such as volatile markets and performance
 fee revenues over the short term
- 2H2017 likely to be substantially better than 1H2017 due to the pattern of performance fee crystallisation

Strong Medium/Long Term Investment Performance of Affiliates – 5 year period to 30 Sep 2016



- Reporting on consistency of investment performance for the first time will report this measure routinely in the future
- 100% of Pinnacle Affiliated Investment Manager strategies and products have out performed their benchmarks over the 5 years to 30 Sep 2016:
 - Weighted by FUM
 - Including all strategies and products that have a 5 year record at 30 Sep 2016

Broad Strategy Principles





Growth Horizons Framework



Horizon 1

 Sustain organic growth of the existing business of each affiliated IM

Any costs internally funded by the affiliated IM

Horizon 2

- New affiliated boutiques and 'non-capital' parent growth initiatives (direct-to-retail, offshore)
- Reasonable limits to be set given 'drag' on Pinnacle financials

Horizon 3

- Must not place the company at risk
- Only consider if low risk and high return on invested capital
- Exercise great care and careful due diligence
- Must be synergistic with existing core
- Few will meet this test



Priorities for FY17



- Continue to provide high quality distribution, Responsible Entity and infrastructure services
- Support the affiliated investment managers in their maintenance of high standards
- Investment managers to remain focused on investing to enable continued strong performance and FUM growth
- Continue to grow both retail and institutional FUM
- Organic Growth and new initiatives within affiliated investment managers
- Continue to assess selected opportunities to add new affiliated boutiques

Pinnacle Group - Contacts



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