# 2016 Annual General Meeting Chairman Mr Chris Knoblanche AM

**18 NOVEMBER 2016** 





1. FY16 Recap

2. FY17 Outlook

3. Formal Business

Helping Australians "always get it right" on the boring but important stuff...



### Key FY16 financials

**UNIQUE VISITORS** 



**SALES UNITS** 



**CUSTOMER LEADS** 



EBIT
23 %
to A\$15m

rates stable at 9.9 %

revenue/sale increased by 2% A\$466

REVENUE 9 % to A\$172m

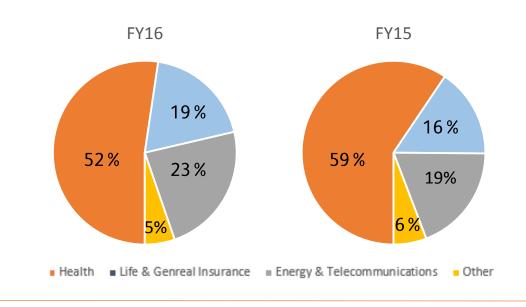
Cash Balance as at 30 June 2016: \$87.6 m



# Growth in diversified product offering

#### **SEGMENT REVENUE - REPORTED (A\$m)**

Segment	FY16	FY15	Change
Health	90.0	93.5	(4%)
Life & General Insurance	32.7	24.7	33%
Energy & Telecommunications	40.2	30.0	34%
Other	9.0	9.0	(1%)
TOTAL	171.9	157.2	9%



#### **SEGMENT RESULTS – HEALTH**

Reported (A\$m)	FY16	FY15	Change
Revenue	90.0	93.5	(4%)
EBITDA	15.0	22.5	(34%)
Sales Units (000s)	117	137	(14%)
RPS \$	894	759	18%

#### **SEGMENT RESULTS – LIFE & GI**

SEGIVILIAL MESOLIS			
Reported (A\$m)	FY16	FY15	Change
Revenue	32.7	24.7	33%
EBITDA	11.9	7.8	53%
Sales Units (000s)	48	35	39%
RPS \$	578	645	(10%)

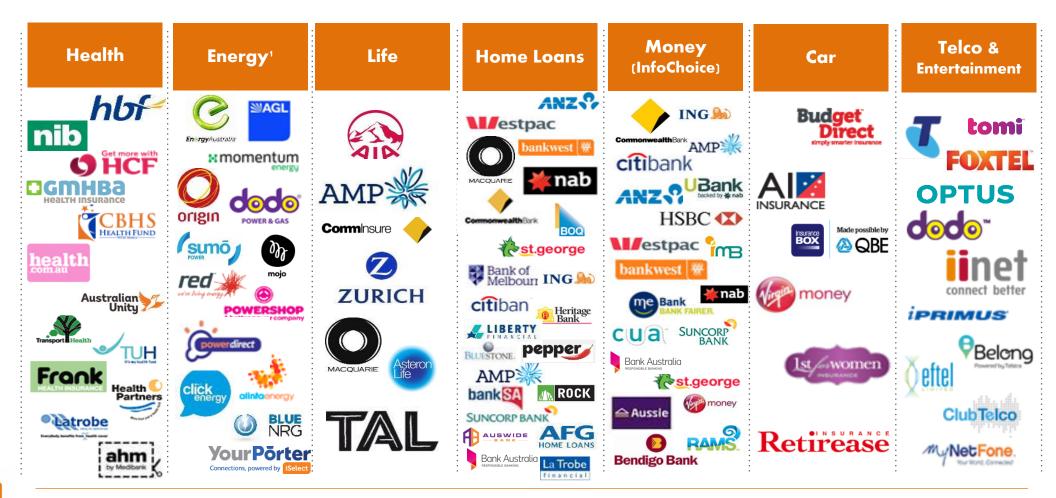
#### **SEGMENT RESULTS – ENERGY & TELCO**

Reported (A\$m)	FY16	FY15	Change
Revenue	40.2	30.0	34%
EBITDA	1.74	1.7	2%
Sales Units (000s)	230	189	22%
RPS \$	204	184	11%



#### The iSelect Marketplace

Competitive advantage: iSelect has 150 partner brands from over 100 partners acting as an industry barrier to entry.





# iSelect marketing success

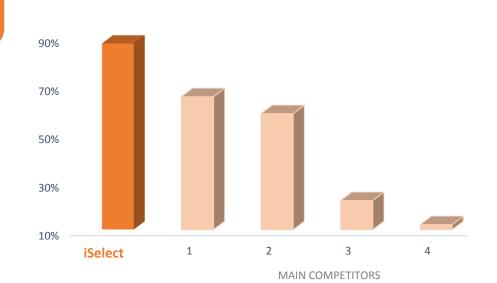
Brand Repositioned



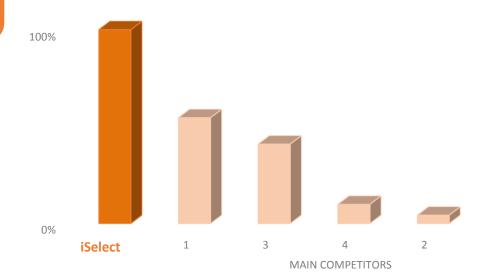




Brand Awareness



Website Visits (relative to ISU)





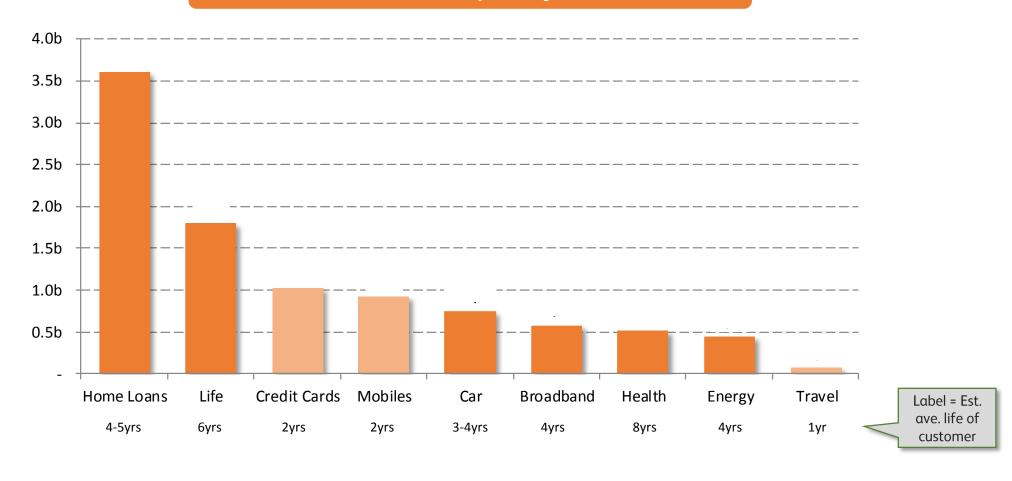
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# Size of the Prize — Total addressable market > A\$9.5bn Markets that iSelect operate in have material commissions pools for iSelect to tap

#### Size of the commission pool by vertical (A\$'b)



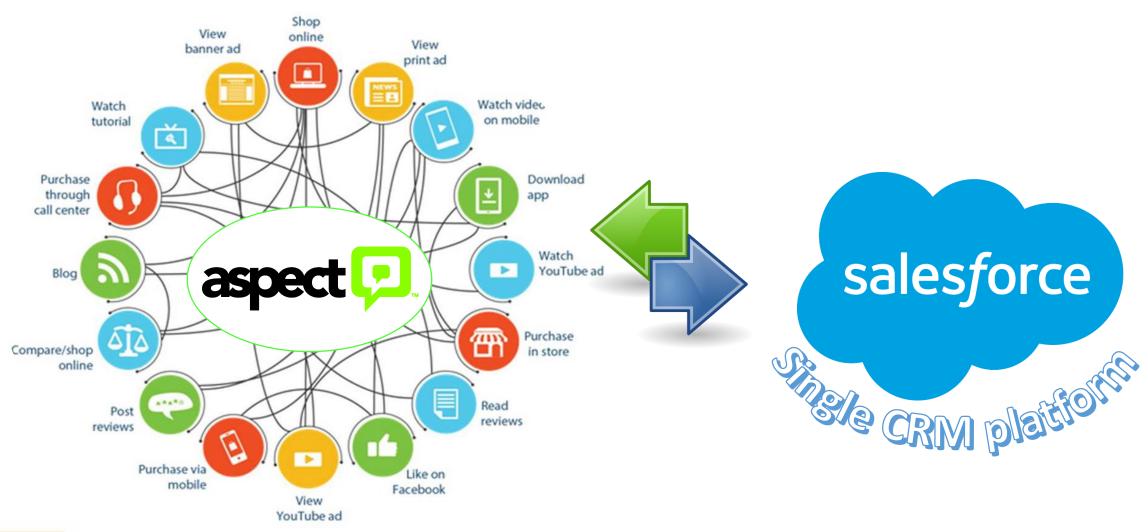


# The Internet of Things





## Aspect & Salesforce to deliver the effortless customer experience





### Corporate Strategy

Vision

#### Australia's Life Admin Store

Corporate Strategy

Diversify

Efficient Market Place

Customer First Employer of Choice

Platforms and Tech

Initiatives

- Increase New Verticals
- Develop Leadership and Capability
- Diversify Customer Lead Sources
- Reduce Cost to Serve
- Expand Lifetime Value of Customer
- Investment in Best-in-class Platforms and Technologies

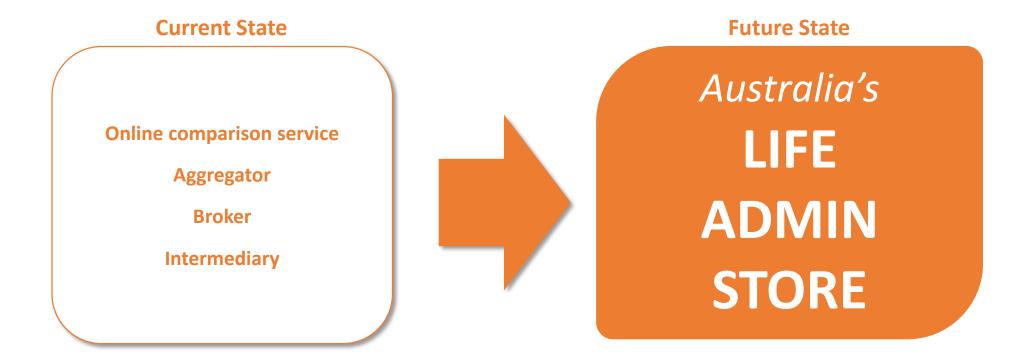
evers & Tactics

Cost Efficiency Strategic Partnerships Organic `Growth

Inorganic Growth Increasing Shareholder Value



### Transforming iSelect into Australia's Life Admin Store





1. FY16 Recap

2. FY17 Outlook

3. Formal Business

THANK YOU



1. FY16 Recap

2. FY17 Outlook

3. Formal Business

Formal Business



### Today's Procedure – Registration & Cards

- All those in attendance should have registered at the Computershare desk at the back of the room
- Shareholders, proxies and corporate representatives who are registered to vote today should have received a GREEN admission card
- Shareholders, proxies and corporate representatives who are registered to vote today should have received a BLUE admission card
- Visitors have been given a WHITE admission card and are not allowed to vote or speak at the meeting



#### Today's Procedure – Discussion & Questions

- Questions should be limited to those related to the subject matter of the business and resolution outlined in the NOM
- We recommend that each area of discussion is limited to five minutes, unless otherwise required at the Chairman's discretion
- When asking a question, please show your **GREEN** or **BLUE** card, state your name and state whether you:
  - a) are a shareholder; or
  - b) are attending as a proxy



### Tabling of Financial Report

Tabling of the iSelect 2016 Financial Report



# Resolution 1 – Adoption of the Remuneration Report

# Resolution 1 Adoption of the Remuneration Report



#### Resolution 1 – Proxies Received

# Resolution 1 – Adoption of the Remuneration Report

#### **Proxies Received**

FOR	116,842,724
AGAINST	130,875
OPEN	160,512
ABSTAIN	28,885,253



#### Resolution 2

# Resolution 2 Re-election of Melanie Wilson as a director



#### Resolution 2 – Proxies Received

#### Resolution 2 – Re-election of Melanie Wilson

#### **Proxies Received**

FOR	143,327,878
AGAINST	2,879,702
OPEN	160,512
ABSTAIN	0,000



#### Resolution 3

# Resolution 3 Re-election of Bridget Fair as a director



#### Resolution 3 – Proxies Received

# Resolution 3 – Re-election of Bridget Fair

#### **Proxies Received**

FOR	145,223,397
AGAINST	984,183
OPEN	160,512
ABSTAIN	0,000



#### Resolution 4

# Resolution 4 Approve Proportional Takeover Provisions in Constitution



#### Resolution 4 – Proxies Received

## Resolution 4 – Approve Proportional Takeover Provisions

#### **Proxies Received**

FOR	146,164,380
AGAINST	14,500
OPEN	160,512
ABSTAIN	28,700



"AIA Australia has had a longstanding partnership with iSelect. At the core of this partnership is a shared belief in both evolving the life insurance process and playing a part in closing the underinsurance gap in Australia. AIA Australia looks forward to continuing a sustainable relationship in a growing advice channel with iSelect."

Pina Sciarrone - Chief Retail Insurance Officer, AIA Australia.



"iSelect is a dynamic and forward thinking business that offers a choice of quality products and services across a range of industries for customers. We've enjoyed a strong relationship with the group for a number of years and value their approachability, professionalism and partnership."

Mark Vilo - Head of Wealth and Life Intermediaries, Asteron Life



"At TAL our business is based on partnerships and we're proud to be one of iSelect's first life risk insurance partners. We value our strategic collaboration as we mutually grow from strength to strength and look forward to an exciting future."

Niall McConville, GM Retail Distribution, TAL



"For over a decade nib has achieved above industry policyholder growth. Our partnership with iSelect has been a key part of our distribution strategy during that time. We share their passion for delivering a great customer experience"

James Barr, Head of Marketing & Products, nib health funds limited



"As a key strategic business partner of ING DIRECT, iSelect has been an integral partner in advancing the home loan process for customers by truly embracing a digital approach. Innovations such as incorporating the ZipID customer identification process and acceptance of verbal signatures for loan application declarations are examples of where iSelect have simplified and streamlined the application process for customers."

Kristen Borger, Strategic Accounts Manager, ING DIRECT



"iSelect has added a useful complement to our direct marketing strategy, and we like how iSelect aligns shoppers with new value propositions they may have not known about - like Progressive's lower cost car insurance."

Simon Lindsay, Country Manager, Progressive Car Insurance



"AGL and iSelect's relationship has been a true partnership, focused on shared objectives and goals. Most importantly, the customer experience and needs of the customer have been at the forefront of what we have collectively delivered."

Michael Briggs, Head of Consumer Sales & Loyalty - AGL



"Given the importance of compliance in the retail electricity industry, it is reassuring to see iSelect take a leadership stance on this topic."

Ed McManus, CEO - Powershop



"ISelect customers have a lower propensity to churn which is driven by ensuring the customer is offered the best retailer based on their needs and wants. The customer knows they have been offered the best rate and has trust in the iSelect brand which is also maintained as soon as the customer switches to Sumo Power."

Sumo Power



"Belong Broadband's partnership with iSelect has been important in growing our customer base since we partnered together in May last year. We look forward to continuing to work together on our mutual growth objectives with the purpose of creating a brilliant customer experience for all Belong customers who come via iSelect."

Belong Broadband



"AFG is proud to be have been iSelect's aggregation partner since the inception of the Home Loans vertical in 2011. We are delighted with the work and initiatives that we have carried out to date. iSelect is to be congratulated for their courage, investment and perseverance in trying to break convention. We look forward to creating the 'what's next' and continuing to innovate with iSelect in what is a very strong partnership."

Them Lam, Business Development Manager, AFG



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Any references to "Group" in this presentation refer to iSelect Limited and its controlled entities.

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Any and all monetary amounts quoted in this presentation are in Australian dollars (AUD).



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