

Engenco Limited Investor Presentation March 2017



\$'000



**Engenco Group** 









**FY16** 



**FY16** 

# Financial Results Highlights

Revenue from continuing operations	
EBITDA from continuing operations	
EBIT from continuing operations	
Profit / (loss) after tax from continuing operations	
Profit / (loss) from discontinued operations, net of tax	
Total profit / (loss) after tax	
Net operating cash flow	
Net assets	
Net cash / (debt)	

H1	H2	H1
65,295	67,469	62,426
4,614	2,108	5,556
2,130	506	3,790
2,688	(191)	3,425
(824)	2,467	(538)
1,864	2,276	2,887
6,286	4,768	5,801
47,250	49,094	51,516
(10,246)	(5,368)	4,255

**FY17** 





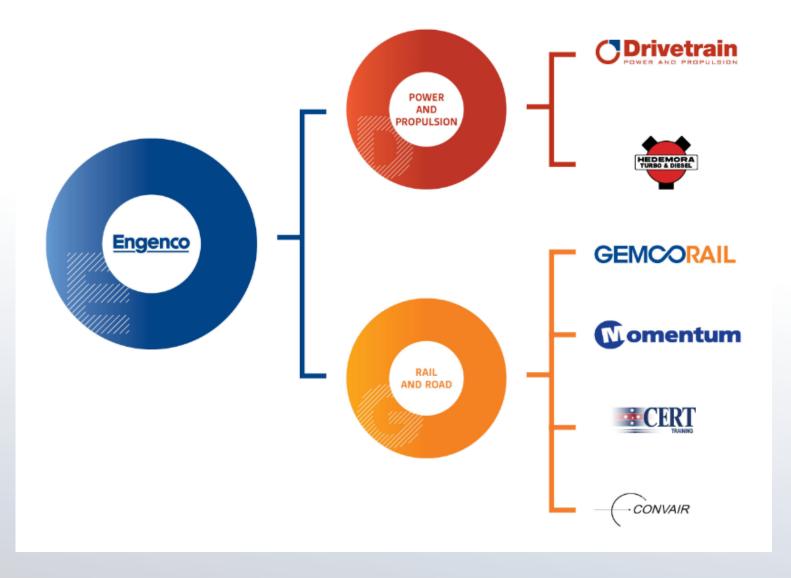








### <u>Group</u> <u>Structure</u>











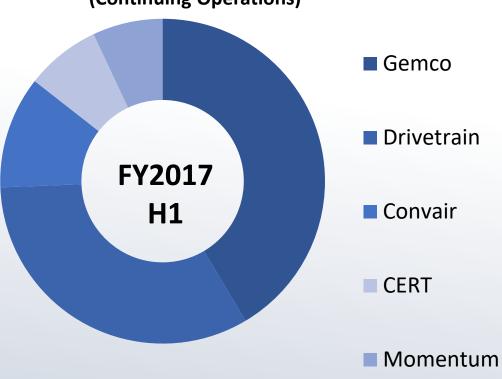




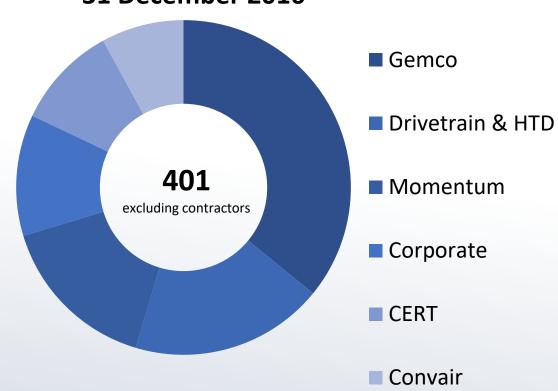


### **Revenue Split by Business Unit**

(Continuing Operations)



### Employees by Business Unit 31 December 2016

















# Funding Facilities Overview

Financier	Facility type/limit	Drawdown @ 31 Dec 2016	Maturity
Elph Facility	\$15m revolving credit facility	\$7.5m	30 April 2018
Commonwealth Bank of Australia	\$2m multi-option facility (cash-backed)	\$1.9m	30 June 2018
Nordea Bank AB	SEK 12m overdraft facility	Nil	Rolling

Cash and Cash Equivalents at 31 December 2016

\$12.1M

- ✓ Cash generation performance has been strong
- ✓ Substantial debt reduction achieved now net cash positive position
- ✓ Significant headroom and flexibility available to address growth opportunities





MACKAY

BRISBANE

NEWCASTLE

GIRRAWEEN SYDNEY

MELBOURNE











## Business Unit Operational Highlights



NEW ZEALAND

Segment Operational Performance	FY17 H1 ('000)
Revenue	20,562
EBITDA	2,540
NPBT	2,236

#### Services and Products include

- Maintenance, Repair and Overhaul
- Design, Installation and Commissioning
- Genuine component and spare parts distribution
- Technical and engineering services in remote locations
- Equipment life extension

#### **Opportunities**

- Resumption of mining customers' operational expenditure
- Strengthened distribution agreements
- Expanded services and complementary product range
- Gas compression innovations
- Technical and engineering services in remote locations
- New-generation large engine turbocharger
- New defence projects















PERTH

### **GEMCORAIL**

BROMELTON

PARKES

MELBOURNE

ADELAIDE

	Performance	('000)
	Revenue	25,898
t.	EBITDA	5,298
L,	NPBT	4,229

#### Services and Products include

- · Rail fleet management
- Wagon maintenance, manufacture, and refurbishment
- Locomotive maintenance and refurbishment
- Wheelset, bearings, and bogies services
- Engineering services
- Above and below rail products

#### **Opportunities**

- Strategic location and prime facilities attracting key customers
- Miners seeking alternatives
- Growth in customers' fleet utilisation
- Strategic partnerships and collaborations with global rail component and product OEMs
- Road to Rail freight migration
- Passenger segment set to grow















Segment Operational Performance	FY17 H1 ('000)
Revenue	4,366
EBITDA	766
NPBT	744

#### Services include

- Highly skilled rail operations personnel provision
- Track protection services
- Rail infrastructure maintenance services
- Specialist equipment rental



- Freight rail operators seeking flexible staffing arrangements
- National rail construction spend forecast to increase
- Victoria rail infrastructure projects underway
- Miners seeking operational alternatives















ADELAIDE

PORT HEDLAND

PERTH



NORTH IPSWICH

NEWCASTLE

SYDNEY

Segment Operational Performance	FY17 H1 ('000)
Revenue	4,646
EBITDA	635
NPBT	581

#### Services include

- Nationally Recognised Training
- Skills requirements analysis
- Development and implementation of training programs



- National Regulator focussing on compliance
- Customers demanding quality training outcomes
- Expansion of scope into aligned skills training
- Re-skilling of ex-auto workers
- Potential increase in Government funding for training programmes
- International consulting







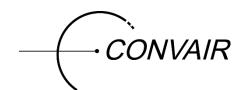












Segment Operational Performance	FY17 H1 ('000)
Revenue	6,984
EBITDA	515
NPBT	399

#### **Services and Products include**

- Manufacture/ Fabrication
- Specialised engineering and custom design
- Maintenance, Repair, and Overhaul
- Plant, Equipment, and Component Sales

#### **Opportunities**

- Australian construction industry resurgence
- Depreciated AUD
- Convair spares and components dealer network development in Australia and New Zealand
- New dry and wet bulk transport technologies and products
- Fleet maintenance service offering







Lift Quality of

Personnel

Management

Performance

System

**Plans** 

Learning

Formal

• HiPo

Succession

Programme

Programme

Education assistance











Growth

### <u>Group</u> Strategy

# Summary



Sustainment

**Drive Efficiencies** 

Maintain Lean

machinery and

improvements

into all areas

technology

efficiency

pressure

Invest in

Extend

### **Review Poor**

**Performers** 

#### · Analyse and interrogate at **Profit Centre**

level

 Cull where necessary or not strategic

#### Penetrate Major Customer base

- Raise corporate profile
- Provide high quality products and services
- Build credibility
- Focussed business development

### **Expand Product**

- Seek new alliances
- Seek new product agency agreements

Offerings

 Expand into aligned product and service offerings















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