

### **FY2017 Financial Results Presentation**

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21 August 2017

BlueScope Steel Limited. ASX Code: BSL

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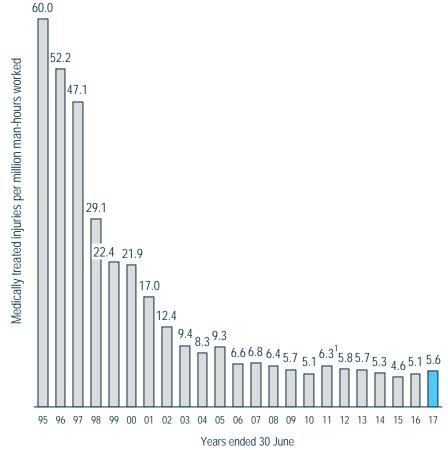
### Safety: target to improve global performance in FY2018

### Lost time injury frequency rate

## 16.0 14.0 -ost time injuries per million man-hours worked 8.0 4.8 $0.9 \,\, 0.8 \,\, 0.6 \,\, 0.9 \,\, 0.9 \,\, 0.9 \,\, 0.7 \,\, 0.9 \,\, 0.6 \,\, 0.9 \,\, 0.6 \,\, 0.8$ 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17

Years ended 30 June

#### Medically treated injury frequency rate





## Underlying EBIT up 89% over FY2016 – best since 2008, with Asian HRC spreads 50% lower

**Underlying EBIT** 

\$1,105.0<sub>M</sub>



Best since 2008

\$1,131.2M on a 'guidance' basis including Taharoa<sup>1</sup>

EBIT return on invested capital

18.5%



Best since 2008

**Reported NPAT** 

\$715.9<sub>M</sub>

Best since 2005

Comparisons are FY2017 vs FY2016. Underlying results are provided to assist readers better understand the underlying financial performance; refer to page 53 for information on the adjustments from reported financial information.



## Strong cash flow – allowing debt reduction, payment of dividends and buy-backs

Free cash flow

(Operating cash flow less capex)

\$749.3M

✓ Up \$111.2M on FY2016

✓ Best since 2008

Capital management

Announced framework in February

Dividends:

4.0cps interim

5.0cps final

\$150M buy-back completed; further \$150M announced

Net debt

\$232.2M<sup>1</sup>

 Leverage 0.16x

Interest cover 13.7x<sup>2</sup>

Post \$190M of buyback & dividends



<sup>(1)</sup> included estimated \$100M benefit from timing of year-end cash flows (2) underlying EBIT divided by net finance costs

### Underlying EBIT results from all segments materially stronger

### **Australian Steel Products**

\$459.4<sub>M</sub>

**1**27%

\$300M cost reductions

### Building Products ASEAN, Nth Am & India

\$201.7<sub>M</sub>

**1** 35%

- North America up 164%
- India and Vietnam businesses performed strongly

### New Zealand & Pacific Steel

\$61.1<sub>M1</sub>

**↑** \$101.4<sub>M</sub>

- \$100m turnaround
- Sale of Taharoa export iron sands business

#### North Star

\$406.6<sub>M</sub>

**178%** 

- 100% ownership
- 71kt production increase

### **BlueScope Buildings**

\$64.0<sub>M</sub>

**1** 30%

- Productivity improvements in North America
- China Buildings breakeven in 4Q

### Corporate & eliminations

(\$87.8)<sub>M</sub>

**1**7%

Higher mainly due to FX and equity-based remuneration expense

Comparisons are FY2017 vs FY2016. Underlying results are provided to assist readers better understand the underlying financial performance; refer to page 53 for information on the adjustments from reported financial information.





## **OUR BOND**

# WE AND OUR CUSTOMERS PROUDLY BRING INSPIRATION, STRENGTH AND COLOUR TO COMMUNITIES WITH BLUESCOPE.

### **OUR CUSTOMERS ARE OUR PARTNERS.**

Our success depends on our customers and suppliers choosing us. Our strength lies in working closely with them to create value and trust, together with superior products, service and ideas.

#### OUR PEOPLE ARE OUR STRENGTH.

Our success comes from our people. We work in a safe and satisfying environment. We choose to treat each other with trust and respect and maintain a healthy balance between work and family life. Our experience, teamwork and ability to deliver steel inspired solutions are our most valued and rewarded strengths.

### **OUR SHAREHOLDERS ARE OUR FOUNDATIONS.**

Our success is made possible by the shareholders and lenders who choose to invest in us. In return, we commit to continuing profitability and growth in value, which together make us all stronger.

#### **OUR COMMUNITIES ARE OUR HOMES.**

Our success relies on communities supporting our business and products. In turn, we care for the environment, create wealth, respect local values and encourage involvement. Our strength is in choosing to do what is right.

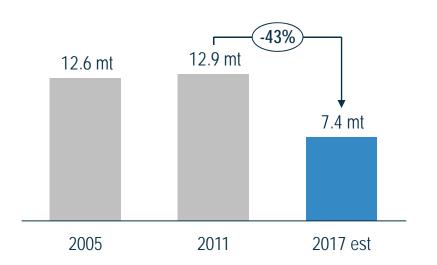


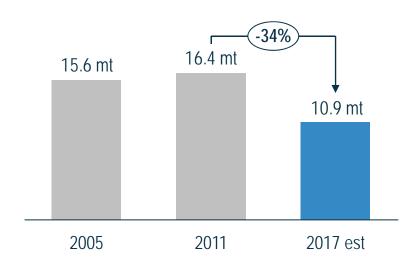
### Delivering material reductions in carbon emissions

- >40% reduction in annual Australian CO<sub>2</sub> emissions since FY2011
- Cumulative reduction of 34mt CO<sub>2</sub> emissions in Australia since FY2011
- We support real action to reduce energy consumption and carbon emissions
- There is both a social and economic cost in the steel industry to delivering these reductions

BlueScope's Australian scope 1 & 2 CO<sub>2</sub> emissions

BlueScope's global scope 1 & 2 CO<sub>2</sub> emissions<sup>1</sup>





BlueScope released its inaugural sustainability report in April 2017. The Company intends to provide more detailed disclosure on climate-related governance, strategy, risk management and metrics in its FY2017 Sustainability Report, which is expected to be released in early CY2018. It is intended that this will be followed by more detailed disclosure in the FY2018 Sustainability Report, including information on the organisation's resilience under different climate-related scenarios.



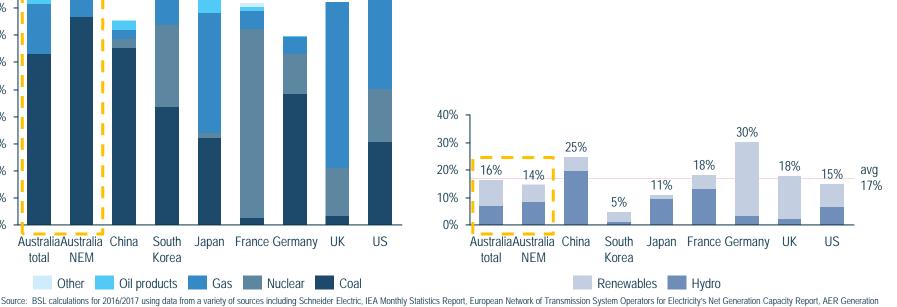
### Australia's energy challenge – policy must ensure affordability and reliability

- Australia's generation mix is comparable to key economies eg 70-80% baseload production and average 17% renewable/hydro
- Australia has the least flexibility in baseload mix:
  - Gas generation priced out of the market
  - All other countries use gas and nuclear in addition to coal
- Baseload energy supply in Australia is in crisis
- Agree with the Finkel report that renewable energy needs to be more reliable in its supply
- No renewable technology can currently replace baseload requirements of any scale

#### Electricity production mix – non-renewables

### 100% 90% 80% 70% 60% 50% 40% 30% 20% 10% Australia Australia China South Japan France Germany UK US NFM Korea

#### Electricity production mix FY2017 – renewables & hydro

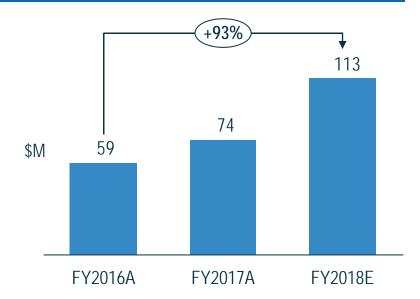


### Australia's energy challenge – \$7 billion cost impost and rising

### **Electricity**

- Hazelwood closure with little notice reduced baseload capacity
- Finkel Review delivers long term but won't fix current baseload crisis
- More baseload generation required

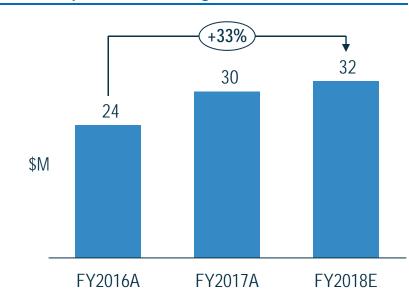
### BlueScope's Australian electricity costs



#### Gas

- East coast gas market is not transparent to customers:
  - lack of availability of reference prices
  - little information about reserves, production, transportation prices, storage
- More supply required for Australian customers

### BlueScope's Australian gas costs



### Governance – a core responsibility for Board and Management

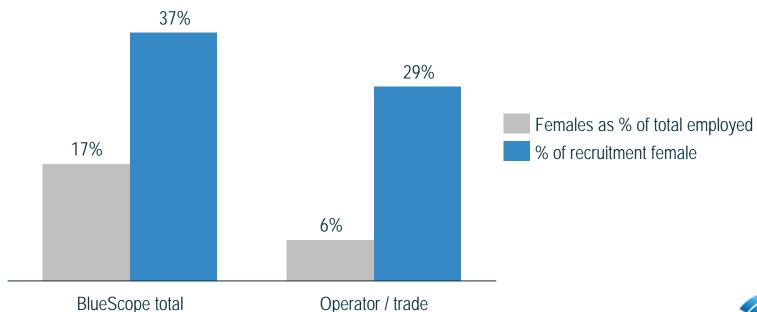
- In our Company charter Our Bond we recognise that our success depends on our customers and suppliers, our people and our communities, and that our strength is choosing to do what is right.
- We promote a culture among our employees where these responsibilities are taken seriously. As with our focus on safety, this requires constant attention as our operations are governed by extensive laws and regulations.
- We have strong internal policies on governance and business conduct, with an actively promoted whistleblower line across our entire global footprint:
  - In 2017 we received 19 tip-off calls to the Hotline and this led to 24 investigations of alleged misconduct
  - 9 people exited from the business as a result of these investigations
  - We don't comment on individual HR matters, but we would if they pertained to members of the leadership team.
- Over the last financial year, the Australian Competition and Consumer Commission (ACCC) has been investigating potential cartel conduct by BlueScope relating to the supply of steel products in Australia, that involved a small number of BlueScope employees in the period from late 2013 to mid 2014.
  - BlueScope has co-operated, and continues to co-operate, with the ACCC's investigation.
  - The ACCC's investigation is ongoing. The Company is not in a position to make any further comment at this time.
- BlueScope is committed to competing fairly and complying with all laws that apply to our operations, including competition laws



### Diversity – a multi-year program delivering results

- Goal of increasing workforce diversity to reflect the diversity in each community in which we operate
- Recruitment of females across all roles within BlueScope increased significantly in 2017
- Recruitment of females into operator and trades roles in 2017 at 29% was five times our current representation of females in such roles – this is making a real difference to productivity

### Recruitment of females into permanent roles, 2017







### Delivery on our strategy

Grow
premium branded steel businesses
with strong channels to market

Deliver competitive commodity steel supply in our local markets

Ensure ongoing financial strength

### Coated & Painted Products

- ✓ Significant North America earnings growth
- ✓ Growing home appliance steels sales in Thailand
- ✓ Construction of MCL3 in Thailand on-track
- ✓ Growth in Aust. coated product sales
- ✓ Potential India investments – painting & coating

### BlueScope Buildings

- ✓ North America: delivered majority of \$30M productivity savings target in FY2017
- ✓ China Buildings restructure delivering results

   breakeven in
   40 FY2017

### North Star BlueScope

- ✓ Moved to full ownership, adding >\$200M EBIT in FY2017
- ✓ 71kt production increase in FY2017
- ✓ Conversion cost reductions – delivered >\$10M pa

### Australia & NZ Steelmaking

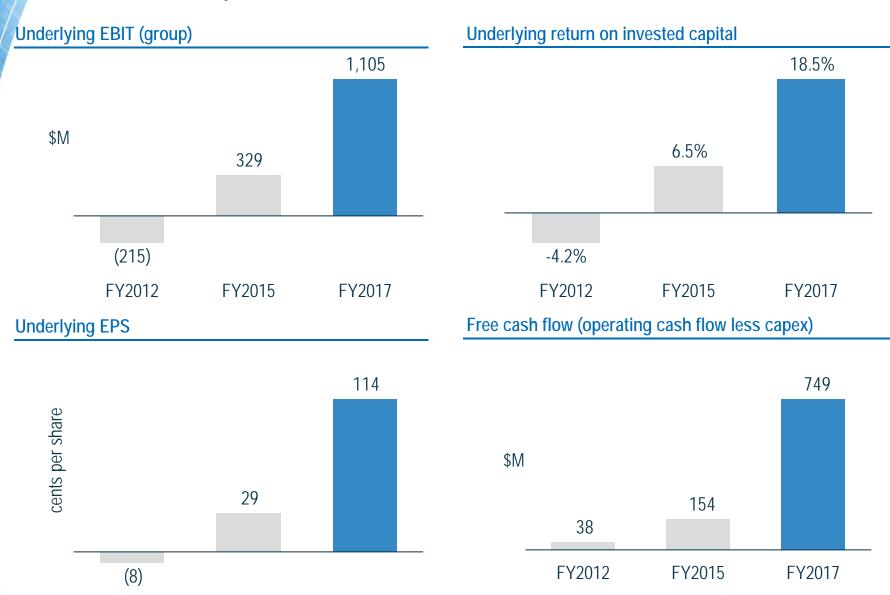
- ✓ \$300M productivity / cost improvements in Australia
- ✓ NZ\$80M productivity / cost improvements in NZ. Targeting incremental improvements in FY2018
- ✓ Divested Taharoa iron sands

#### **Balance Sheet**

- ✓ Net debt reduced to \$232M
- ✓ Leverage reduced to 0.16x
- ✓ Clear capital management framework incorporating ongoing buy-backs



### Good financial performance



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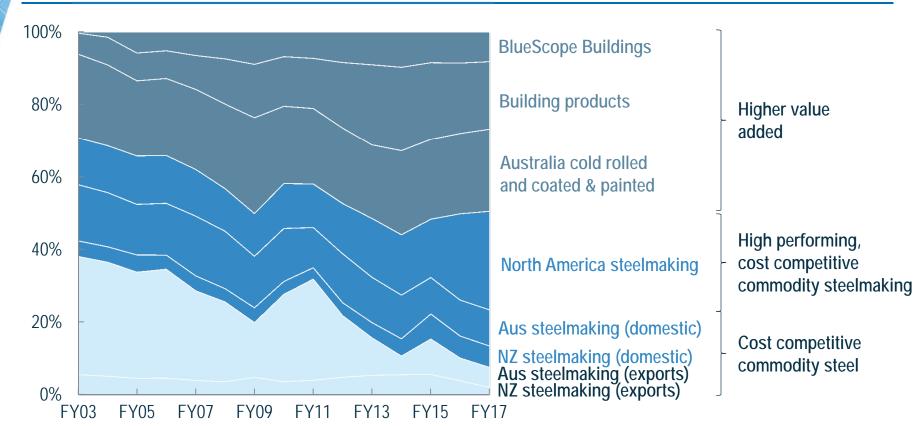
FY2012

FY2015

FY2017

### Pivot in our sales mix – increasing contribution from valueadded products

### BlueScope despatch volume mix

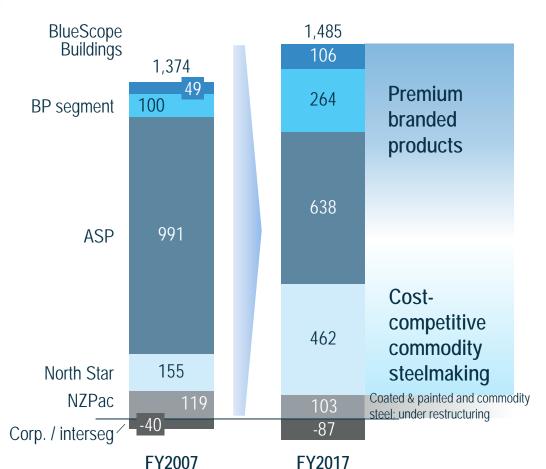


- Increased earnings from Asian coated and painted businesses, with balanced customer exposure across projects/commercial and retail/SME markets ... and now home applications
- Full ownership of North Star, a high quality and competitive business



## ... giving a better earnings mix and lower relative exposure to commodity fluctuations ...

### Underlying EBITDA by segment (\$M)



US\$214/t

US\$332/t

- Building Products segment increased by 150%
- BlueScope Buildings segment doubled
- North Star contribution tripled
- ASP & NZ earnings materially positive despite much lower spreads and steel prices



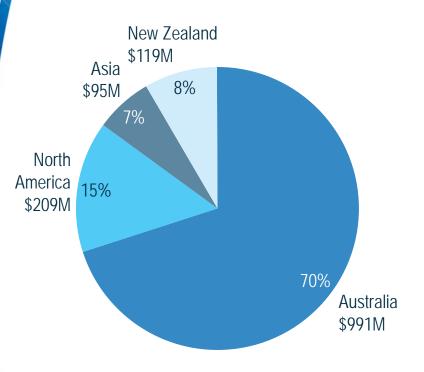
Note (1): indicative steelmaker domestic spread with lags

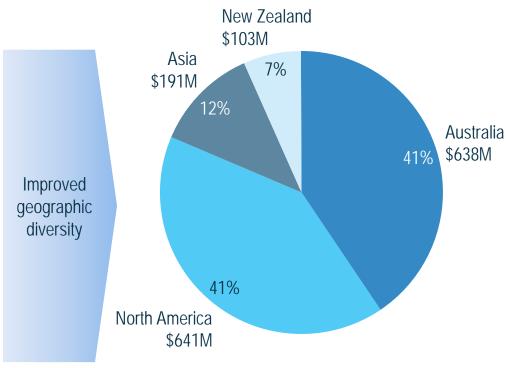
East Asia spread<sup>1</sup>: US\$369/t

US Midwest spread<sup>1</sup>: US\$296/t

## ... and broader geographic diversity. BSL a globally competitive company

### Underlying EBITDA by region (\$M)





FY2007 Total: \$1,373m FY2017 Total: \$1,485m



## Clearly stated financial principles to support decision making and investment

### **Return hurdles**

- Every BlueScope business needs to deliver ROIC
- Management and employees are incentivised within each business to deliver ROIC targets

### **Investment timing**

- BlueScope intends to have the financial capacity at troughs in the cycle, to make opportunistic investments
- BlueScope will avoid M&A at peaks in the cycle
- BlueScope is a net purchaser of steel substrate and will continue to ensure options exist for competitive substrate sourcing

### Balance sheet capacity

- BlueScope will target zero net debt or positive cash
- BlueScope will reward shareholders from free cash flow as an active strategy
- Leverage may be used for appropriate acquisitions but only if accompanied by an active debt reduction program

### Steelmaking

- Commodity steelmaking in Australia & NZ is a valuable option provided it can deliver target returns and is cash flow breakeven<sup>1</sup> at the bottom of the cycle
- BlueScope intends to maintain balance sheet capacity to fund a shutdown of steelmaking if not cash positive. Conversely it will maintain flexibility to reinvest in capacity where target returns are met

### Capital management

### Dividend and buyback

- In February 2017 the Board announced a 4.0 cents per share fully franked interim dividend and a \$150M on-market buy-back
  - The buy-back was completed in June 2017, with 12.78M shares bought at an average of \$11.74 per share
  - Also, net debt reduced by a further \$299M since 31 December 2016, to \$232M
- The Board today announces a 5.0 cents per share fully franked final dividend and a \$150M on-market buy-back

#### **Framework**

- Board's present intention is to pay consistent dividends, given limited franking availability, in conjunction with ongoing on-market buy-backs<sup>1</sup>, funded on the following basis:
  - to retain strong credit metrics
  - ensuring a balance between returning capital to shareholders and investing in growth, particularly in Asia; and
  - to be 30% to 50% of free cash flow. To be updated if/when net cash position achieved

Note



On-market buy-backs are seen as the most effective method of returning capital to shareholders after considering various alternatives and given BSL's limited franking capacity. (Capacity to frank 5.9 cps of dividends, prior to payment of final dividend). The Board reserves the right to suspend or terminate buy-back at any time.

### Anti-dumping and s232

#### U.S. anti-dumping and s232

- In April, U.S. Department of Commerce (DOC) initiated investigation into the effects of steel imports on U.S. national security (s232 investigation)
  - Hearings held in late May; timing of report is uncertain
  - If DOC determines steel imports threaten U.S. national security, the President can impose import quotas, tariffs or take other actions restricting imports
- BSL and Steelscape are actively engaging with relevant stakeholders, including the DOC
- If further restraints are placed on steel imports to the U.S.:
  - North Star may benefit if demand/prices for domestic steel rise
  - Impact on Steelscape unclear with potential impacts on: (i) steel feed supply/cost, and (ii) demand/prices of its products
  - May impact other BSL imports to U.S.

#### Australian anti-dumping

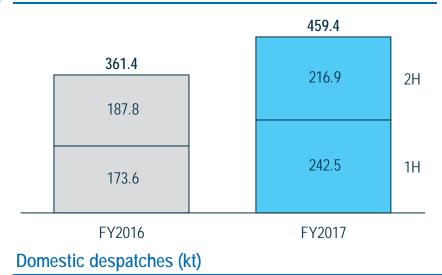
- Regular reviews of product and importer treatment under the Australian dumping cases are occurring
- Reviews, particularly of ZnAl and galvanised, have been unfavourable for BSL, and we continue to monitor developments
- We have an active dialogue with both the Anti Dumping Commission and the federal government concerning the operation and fairness of the regime; we continue to advocate for improvements

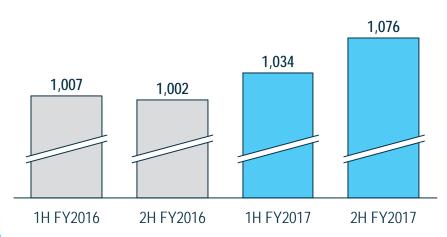




## ASP underlying EBIT up 27% on productivity improvements, planned cost savings and higher spreads

### Underlying EBIT (\$M)





Note: further despatch volume data, including exports, is found on page 62

#### Comments on FY2017

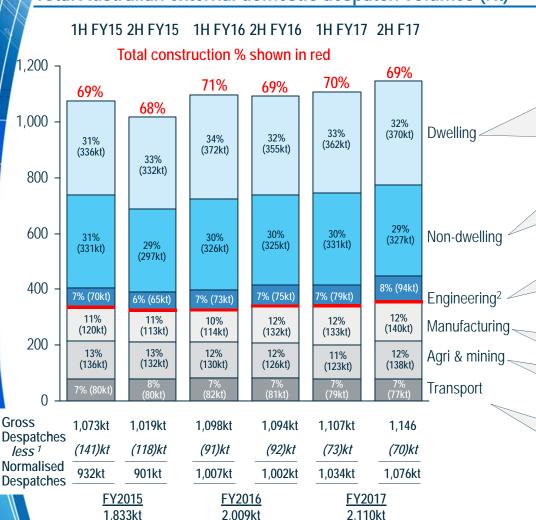
- Productivity improvements and cost savings, particularly:
  - Improved manufacturing conversion costs with better manufacturing production rates
  - Benefits flowing from distribution restructure
- Total savings of \$300M compared to FY2015 cost base
- Volumes increased
  - Higher domestic galvanised and plate sales
  - Export volumes increased
  - Record iron-make (up 8% on FY2016)
- Stronger spread:
  - Stronger domestic and export steel prices following rises in global steel prices
  - Offset by higher raw material costs especially due to coal price spikes. Partially mitigated by favourable buying and feed mix

#### **Targeted growth drivers**

- Increasing competitiveness and offer compared to imports
- Product development to target inter-material growth opportunities
- Deliver cost savings targets and further productivity improvements to at least offset inflation. However, rising energy costs are a headwind

### Continued focus on customer engagement is underpinning Australian demand

### Total Australian external domestic despatch volumes (Kt)



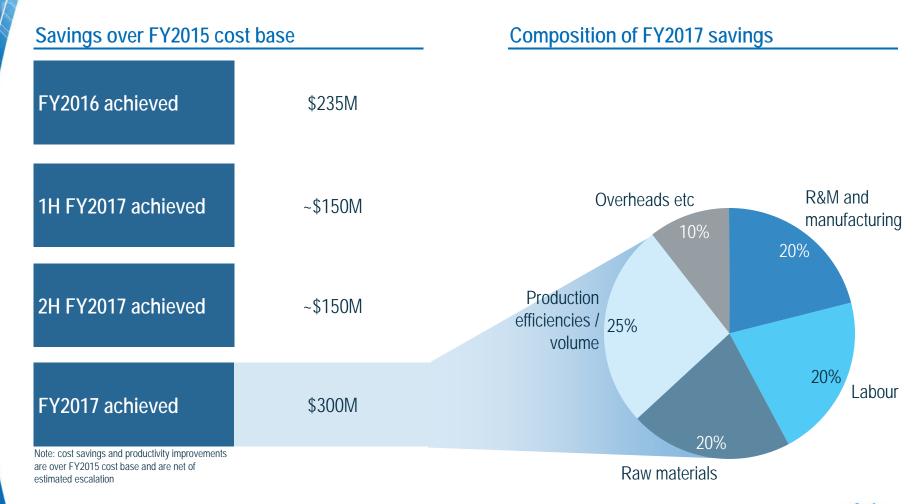
- A significant proportion of product goes to alterations and additions. Sub-segment performing well
- Balance mainly driven by detached residential commencements; limited exposure to multi-residential.
- Detached approvals remain elevated with a positive flow-on activity effect with some constraints on trade availability extending the pipeline of workflow
- Consumes a third of our COLORBOND® steel
- Key sub-segments: Commercial & Industrial and Social & Institutional. Approvals in both areas gaining momentum
- Growth in wind towers and government backed infrastructure spend complimented by small pockets of spending in mining sector
- Stabilised and improved marginally since A\$ fall from parity, building activity is also assisting
- Growth momentum in agri on Asian demand and weaker AUD currency; mining spend visible in pockets
- Truck bodies, trains, ships, trailers etc this area is growing
- Automotive (and suppliers) represents around 40-50ktpa; volumes to fall away over next 12 months



<sup>(1)</sup> Normalised despatches exclude third party sourced products, in particular, long products

<sup>(2)</sup> Engineering includes infrastructure such as roads, power, rail, water, pipes, communications and some mining-linked use

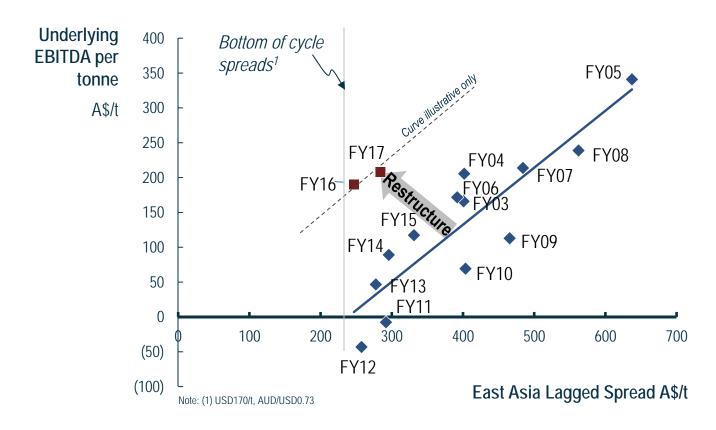
## ASP delivered \$300M productivity improvement and cost savings in FY2017





## ASP's profitability improved considerably through productivity initiatives, even at "bottom of the cycle" spreads

### ASP EBITDA per tonne vs spread



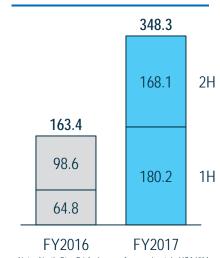
ASP remains positioned with considerable leverage to spread improvements with steelmaking cash positive at ~ "bottom of the cycle" spreads. Moving forward, we must not be complacent in our pursuit of continued productivity improvements. We need to deliver returns necessary to support a decision in 10 to 15 years to reline the blast furnace at Port Kembla

## North Star underlying EBIT up 178% on stronger spreads, 100% ownership and lower conversion costs



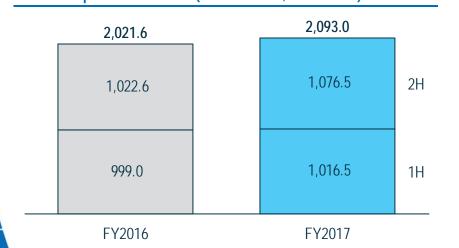
Note: (1) North Star equity accounted until 30 Oct 2015. Includes Castrip equity accounted until 8 Jul 2016

### US\$M underlying EBITDA – North Star 100%



Note: North Star D&A charge of approximately US\$40M per annum (100% basis) following revaluation of existing stake upon acquisition of Cargill's 50%

### Total despatch volumes (100% basis, metric Kt)



#### **Comments on FY2017**

- Spread up strongly compared to FY2016 indicatively US\$332/t vs US\$237/t
- Volume increased through capacity expansion
- Lower conversion costs particularly utilities costs. Noting alloy costs are now increasing
- Continued to operate at 100% capacity utilisation versus U.S. industry average near 70%
- 100% ownership for full period in FY2017; four months 50% equity accounting and eight months 100% consolidation in FY2016
- Sold interest in Castrip for US\$20.0M in July 2016.
   Investment in Castrip has cost BSL \$3-4M pa in recent years (expensed in P&L)

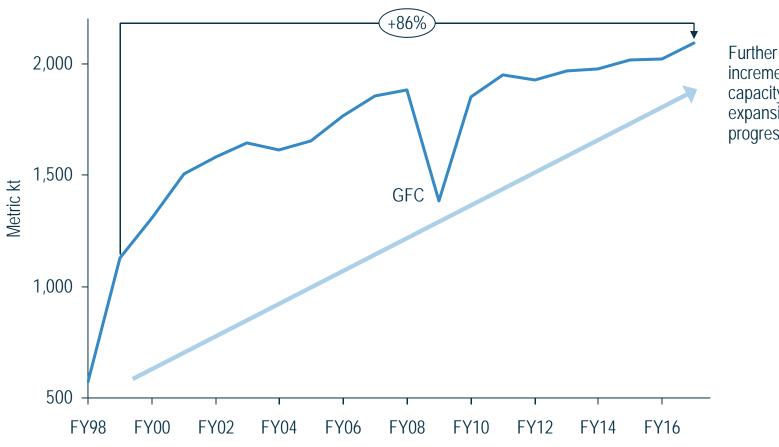
#### Targeted growth drivers

- Boosting capacity through low cost de-bottle-necking projects – track record of incrementally growing capacity
- Continue to target costs

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### North Star: further low-capital incremental expansion

### North Star despatches since commencement (100% basis)



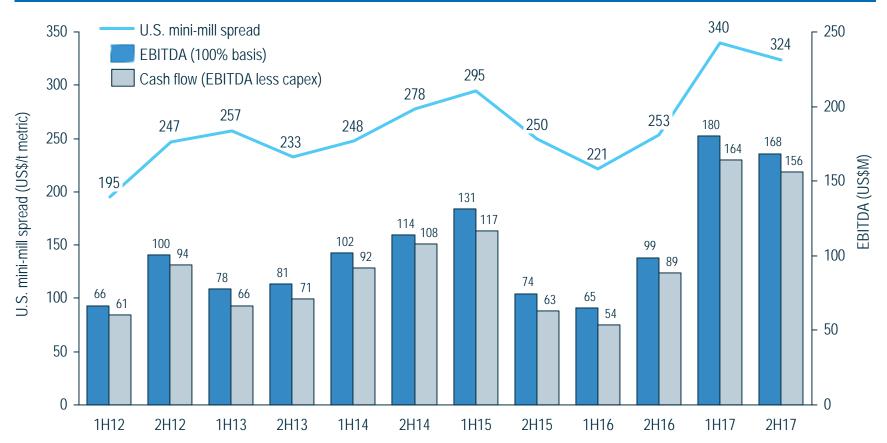
incremental capacity expansion in progress

Delivered majority of goal of adding ~120kt of incremental production by FY2018 (over FY2014). Pursuing further growth through improving caster speeds, hot strip mill edger enhancements and other yield improvements



# North Star – earnings relatively consistent through the cycle, noting annual variability. Averaged 90% conversion of EBITDA to cash over last six years

### US\$M EBITDA and spread<sup>1</sup>

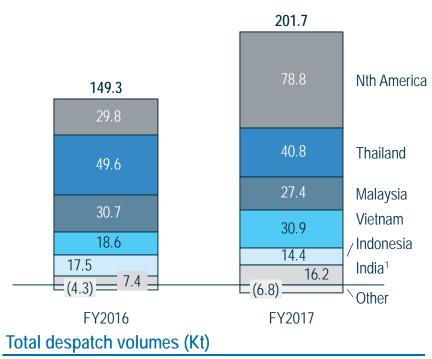


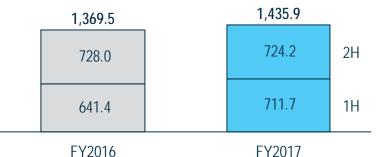
Note: (1) U.S. Midwest mini-mill HRC spread (metric) – based on CRU Midwest HRC price (assuming one month lag), SBB #1 busheling scrap price (assuming one month lag) and Metal Bulletin NOLA pig iron price (assuming two month lag); assumes raw material usage of 1.1t per output tonne



### Building Products segment underlying EBIT up 35%; North America (Steelscape & ASC) substantial improvement







#### Comments on FY2017

- North America: benefit from higher U.S. west coast coated steel prices, volumes and favourable inventory pricing (contributed ~\$20M in 1H and ~\$10M in 2H)
- Vietnam: stronger result on higher volumes and improved mix
- India: strong growth on higher margins and volumes
- Thailand: higher volumes being offset by unfavourable mix due to weakness in the Projects segment. Customer uptake and growth in ViewKote® and SuperDyma® sales (home appliance) increasing, but at a slower rate than expected
- Indonesia: volume growth offset by margin compression due to higher raw material costs
- Malaysia: higher volumes offset by margin compression on higher raw material costs and MYR depreciation
- Myanmar: Lysaght roll-forming facility expected to be operational in 1H FY2018

### Targeted growth drivers

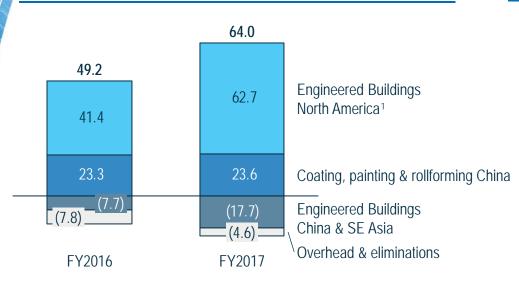
Continue to target broader GDP+ growth with increasing wealth of middle classes driving demand increases

## Coated & painted projects in process and under evaluation in Asia; to be funded from free cash flow

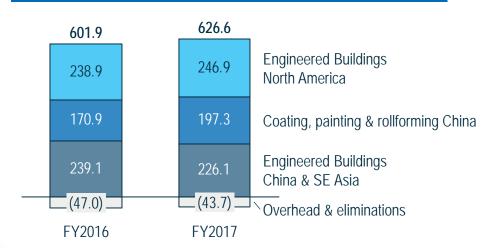
Retail/SME products	Continued investment in products, brands and channels to grow sales to the retail/SME markets in each country
Home appliance steels	Gaining customer acceptance in Thailand
Next generation ZINCALUME® steel products	<ul> <li>Evaluating roll-out of next-generation ZINCALUME® steel with Activate™ technology (magnesium-additive coating)</li> </ul>
Third metal coating line in Thailand	Construction commenced. Commercial production expected in early FY2019
Myanmar market entry	<ul> <li>Sales office established in 2013. Sales now support construction of a Lysaght roll-forming facility, which is expected to be operational in 1H FY2018</li> </ul>
India painting capacity	Demand for additional painting capacity being evaluated
India metal coating capacity	Conducting pre-feasibility on second metal coating line in India
Cold rolling capacity in Asia	Evaluating demand for additional cold rolling capacity in ASEAN

## BlueScope Buildings underlying EBIT up 30%; productivity benefits in North America. China Buildings breakeven in 4Q FY2017

### Underlying EBIT (\$M)



#### Total despatch volumes (Kt)



#### **Comments on FY2017**

- Engineered Buildings North America:
  - 51% underlying EBIT increase driven by delivery of productivity savings
  - Improvement partly offset by some unfavourable mix with premium manufacturing and industrial volumes softening at the end of FY2017
- Coating & Painting China:
  - Stronger volumes particularly into the distributor and engineered building segments
  - This was offset by lower margins on higher raw material costs
- Engineered Buildings China & SE Asia:
  - Continued competitive pressure on margins
  - Restructuring work achieving traction reached underlying EBIT breakeven in 4Q FY2017

### Targeted growth drivers

- North America: (i) new business segment initiatives to improve customer share of wallet; (ii) pursue further productivity and cost saving measures
- China Buildings: cost benefits from manufacturing restructure. Positioning the business as a profitable channel for our Coating & Painting operations

# China Buildings restructured; reached breakeven in 4Q FY2017. Buildings North America has delivered most of its productivity improvements

### China Transformation

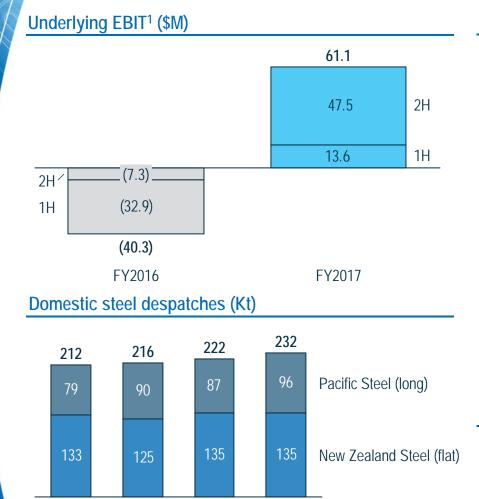
- China Buildings major manufacturing transformation delivering results in 4Q FY2017:
  - Reduced framing footprint from four to two sites
  - Significant conversion cost savings realized
  - SG&A headcount and cost reduction
  - Further focus on sales capability

### Buildings North America

- Delivered majority of \$30M FY2018 target productivity and cost savings in FY2017 through:
  - Business restructuring and headcount reductions, including early retirement offering
  - Engineering location consolidation
  - Centralisation of support functions
  - Savings through on-going negotiations with vendors
- Further actions are being pursued :
  - Current system investment allowing for retirement of legacy systems and reduction in ongoing maintenance costs
  - Ongoing focus on technologies to enable productivity improvements in engineering and manufacturing
- Developing strategies to recover volumes in high value segments



## New Zealand & Pacific Steel underling EBIT up \$101.4M on productivity initiatives and improved steel prices



#### Comments on FY2017

- Productivity improvements and cost savings, particularly:
  - Labour, manufacturing, repairs & maintenance and overhead savings
  - Full benefit of billet caster and productivity efficiencies leading to better volumes and mix
  - Total savings of NZ\$80M relative to FY2015 cost base
- Domestic demand positive
  - Continued strong building activity
  - Improved demand in agriculture sector with higher dairy prices
- Steel prices higher on increasing regional steel prices
- Taharoa divested 1 May 2017

#### Targeted growth drivers

- Further productivity / restructuring benefits
- Continuing to improve product mix and plant throughput

Note: further despatch volume data, including exports, is found on page 78

1H FY17

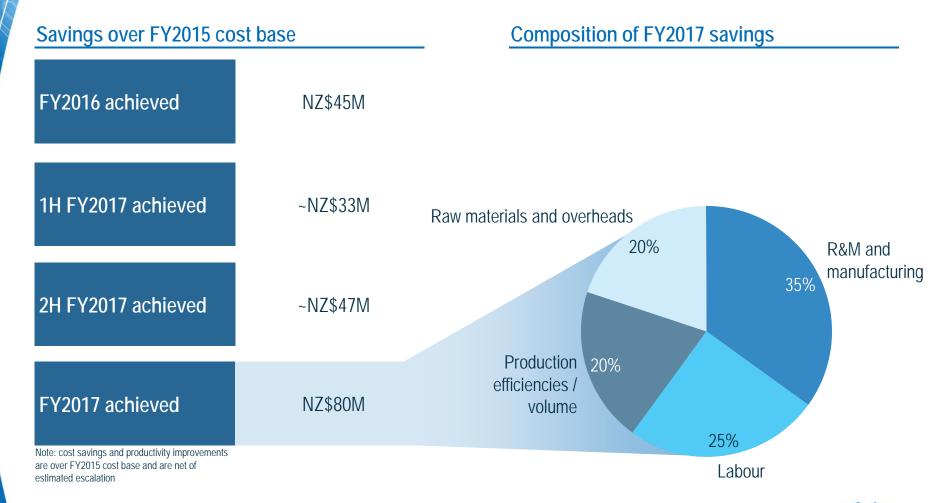
2H FY17

2H FY16

Note (1): The Taharoa export iron sands business generated EBIT of \$25.9M in 1H FY2017 and \$0.3M in 2H FY2017. The business was divested on 1 May 2017 and has been reclassified to discontinued operations. Accordingly, underlying results have been adjusted to exclude Taharoa's contribution. Table 13 of BlueScope FY2017 Operating and Financial Review contains further detail on the restatements.

1H FY16

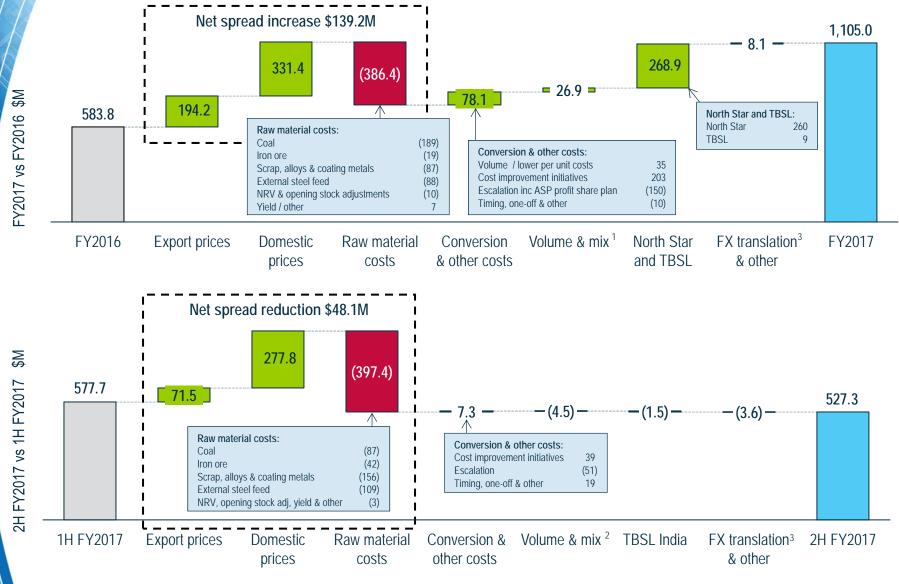
# New Zealand / Pacific NZ\$80M savings in FY2017. Targeting further savings in FY2018







## Underlying EBIT variances



Notes: 1) Volume / mix based on FY2016 margins

<sup>2)</sup> Volume / mix based on 1H FY2017 margins

<sup>3)</sup> FX translation relates to translation of foreign currency earnings to AUD, transactional foreign exchange impacts are reflected in the individual categories

# Underlying earnings and net finance cost

\$M	FY2016	FY2017	2H FY2017	Significant EBIT growth
Underlying EBIT	583.8	1,105.0	527.3	
Underlying finance costs	(89.7)	(86.9)	(41.0)	
Interest revenue	5.2	6.2	3.0	
Profit from ordinary activities before tax	499.3	1,024.3	489.4	
Underlying income tax (expense)/benefit	(130.1)	(290.2)	(144.8)	28.3% effective underlying tax rate
Underlying NPAT from ordinary activities	369.2	734.1	344.5	
Net (profit)/loss attributable to non-controlling interests	(62.6)	(83.2)	(37.2)	Reflects growth in NS BlueScope JV earnings
Underlying NPAT attributable to equity holders of BSL	306.6	650.8	307.4	
Breakdown of net finance costs  144a U.S. unsecured notes  Syndicated bank facility charges (mainly commitment fees)  Finance leases  Amortisation of borrowing costs and present value charges (non-cash)  Other finance costs (incl NS BlueScope interest costs)  Less, interest income	1: 10 10	6.3 7.6 3.4 0.3 9.2		
Total		0.7		

Continued strong cash flow

\$M	FY2016	FY2017	1H FY17	2H FY17
Reported EBITDA	1,009.8	1,425.0	737.0	688.0
Adjust for other cash profit items	(168.7)	69.4	35.6	33.8
Cash from operations	841.1	1,494.4	772.6	721.8
Working capital movement (inc provisions)	265.6	(119.0)	(183.8)	64.7
Gross operating cash flow	1,106.7	1,375.3	588.8	786.5
Financing costs	(111.2)	(90.8)	(50.9)	(39.9)
Interest received	6.5	6.1	3.2	2.9
(Payment) / refund of income tax 1	(50.0)	(158.3)	(79.6)	(78.7)
Net operating cash flow	952.0	1,132.4	461.5	670.9
Capex: payments for P, P & E and intangibles	(313.9)	(383.0)	(175.2)	(207.8) <sup>2</sup>
Other investing cash flow	(975.6)	(25.3)	28.1	(53.4)
Net cash flow before financing	(337.5)	724.1	314.4	409.7
Equity issues / (buy-backs)	-	(150.4)	(0.3)	(150.2)
Dividends to BSL shareholders	(34.2)	(40.2)	(17.2)	(23.0)
Dividends to non-controlling interests	(38.8)	(63.4)	(17.6)	(45.8)
Transactions with non-controlling interests	-	-	-	-
Net drawing / (repayment) of borrowings	440.9	(254.7)	(269.4)	14.7
Net increase/(decrease) in cash held	30.4	215.4	9.9	205.5

Mainly lower impairment charges; net of gain on sale of Castrip and Taharoa

Strong working capital performance in 2H, including \$100M benefit from timing of year end cash flows

Increased on higher prices and higher inventory volume (ASP and Building Products).

Receivables lower particularly due further sales of receivables

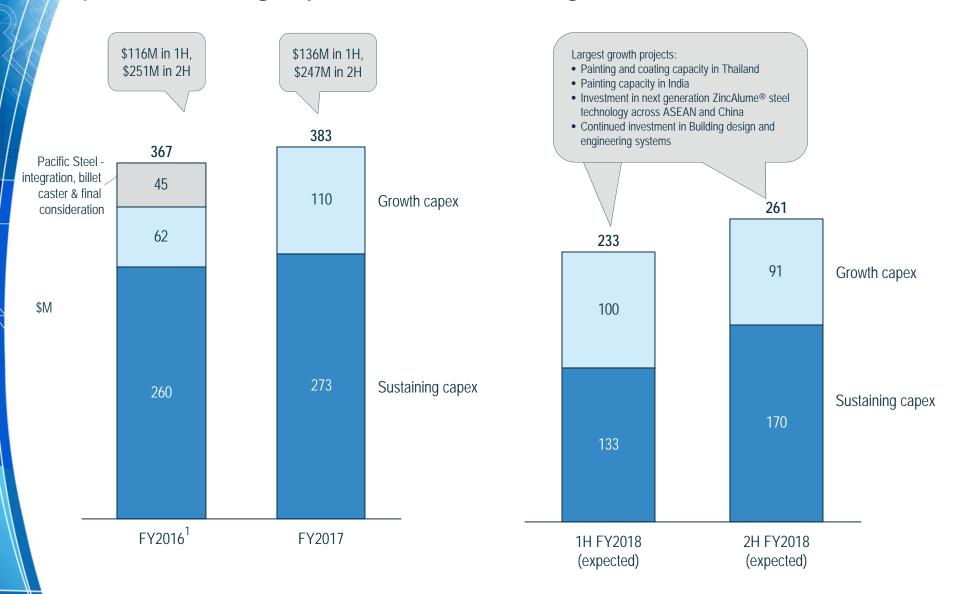
Buy-back commenced in March 2017

<sup>(1)</sup> As at 30 June 2017 the BlueScope Steel Australian tax consolidated group is estimated to have carried forward tax losses of approximately \$2.3Bn. There will be no Australian income tax payments until these losses are recovered

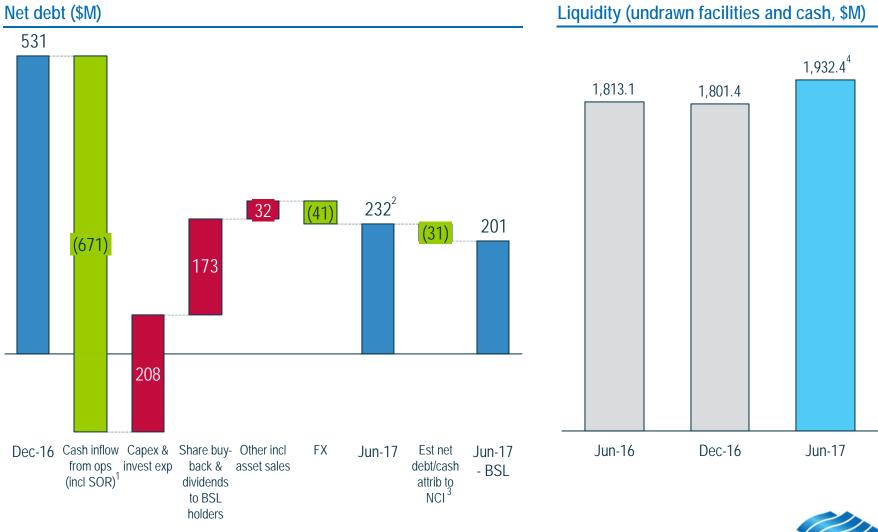




# Investing in our businesses – capital and investment expenditure slightly above D&A charge of \$380M



# Net debt reduced to \$232M; liquidity of \$1.9bn



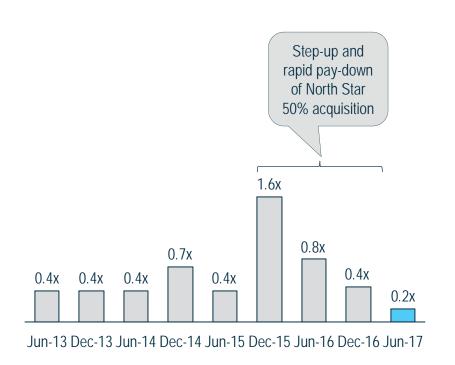
Sale of receivables

<sup>2) \$232.2</sup>M net debt comprised of \$985.2M gross debt less \$753.0M cash

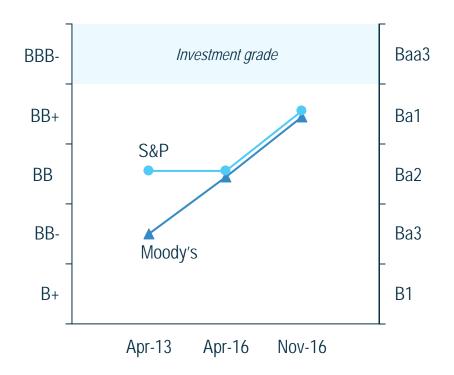
<sup>8)</sup> Non-controlling interests in the Coated Products Joint Venture

# Track record of prudent leverage and a strengthening credit profile

#### Leverage – net debt to LTM underlying EBITDA<sup>1</sup>



#### Corporate ratings – S&P and Moody's







# Our successful transformation allows us to examine Outlook through both immediate and strategic views

#### Immediate view: 1H FY2018 outlook

- Expect 1H FY2018 underlying EBIT around 80% of 2H FY2017 underlying EBIT (which was \$527.3M)
- Based on assumptions of average<sup>1</sup>:
  - East Asian HRC price of ~US\$500/t
  - 62% Fe iron ore price of ~US\$65/t CFR China
  - Index hard coking coal price of ~US\$160/t FOB Australia
  - U.S. mini-mill spreads to be US\$30/t lower than realised 2H FY2017 spreads
  - AUD:USD at US\$0.77
- Refer to sensitivities on page 60
- Expect 1H FY2018 underlying net finance costs to be lower than 2H FY2017 due to lower average net debt; expect similar underlying tax rate and profit attributable to non-controlling interests to 2H FY2017
- Expectations are subject to spread, FX and market conditions



# Macro factors impacting 1H FY2018 outlook relative to 2H FY2017

Composition of difference in 1H FY2018 underlying EBIT outlook and 2H FY2017

US steel market uncertainty – North Star spread

- Spread US\$30/t lower
- Higher scrap prices ahead of steel price rises
- Steel prices impacted by timing & uncertainty of \$232 and trade actions

~45%

ASP spread

- Stronger global anti-dumping measures drives importers to exploit gaps in Australia's current antidumping regime
- Roll-off of raw material buying and mix benefits

~40%

Australian energy costs

 Lag in productivity benefits at ASP to fully offset energy cost escalation in FY2018

~15%



# 1H FY2018 outlook – segment comments<sup>1</sup>

#### **Australian Steel Products**

- Expect lower result in 1H FY2018
- As trade restrictions take hold in global markets, import product offerings are taking advantage of gaps in the Australian anti-dumping regime, which together with FX volatility, is leading to lower domestic steel margins
- Q1 impacted by lagged higher raw material costs (especially coal) and the roll-off of buying and mix benefits realised in 2H FY2017
- Continued strength in despatch volumes in core construction and manufacturing segments – but impact from cessation of auto-makers
- Productivity improvements and cost savings are not expected to fully offset escalation due to energy cost increases

### Building Products ASEAN, Nth Am & India

- Expecting flat result compared to 1H FY2017 (after adjusting for ~\$20M inventory benefit in North America in 1H FY2017)
- Expecting continued volume growth with continued investment in developing residential / SME markets and channels

#### North Star

- Expect average spread through 1H FY2018 to be US\$30/t lower than realised 2H FY2017 spreads
- Spread expectations do not include any potential s232 impact
- Incremental production volume, but some seasonality expected to lead to slightly lower despatches

### BlueScope Buildings

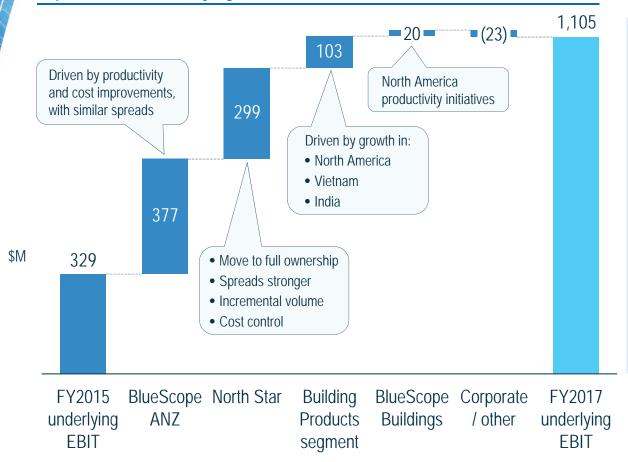
- North America: softness in premium manufacturing & industrial segments leading to lower margins; expect a result in 1H FY2018 between that of 1H FY2017 and 2H FY2017. Pursuing initiatives to improve performance
- Coated China: expect continued strong performance
- China Buildings: seasonally stronger half; expect result better than breakeven

#### New Zealand & Pacific Steel

- Benefit of further productivity and cost initiatives
- Currency and assumed steel prices likely to lead to a slightly softer half than 2H FY2017

# Strategic view on Outlook – BlueScope transformed

#### Improvement in underlying EBIT



- Rebased earnings to a higher level
- Macro volatility having lower % impact on earnings
- Improved earnings mix:
  - Value added products
  - Geographic diversity
- Strong position to fund growth, reduce debt and for capital management

#### Sensitivities (12 months):

- +/-\$26-30M EBIT impact from +/-US\$10/t East Asian spread
- +-/\$26-28M EBIT impact from +/-US\$10/t North Star spread







Q&A



# Financial headlines

	_		_
	YEAR ENDED	ENDED	
\$M (unless marked)	30 JUNE 2016	30 JUNE 2017	FY17 vs FY16
Total revenue	9,202.7	10,757.7	✓
External despatches of steel products (kt)	6,963.3	7,615.5	✓
EBITDA — Underlying <sup>1</sup>	966.0	1,485.4	✓
EBIT – Reported	621.6	1,044.5	✓
<ul> <li>Underlying <sup>1</sup></li> </ul>	583.8	1,105.0	✓
NPAT – Reported	353.8	715.9	✓
<ul> <li>Underlying <sup>1</sup></li> </ul>	306.6	650.8	✓
EPS – Reported	62.1 cps	125.3 cps	✓
<ul> <li>Underlying <sup>1</sup></li> </ul>	53.8 cps	113.9 cps	✓
Underlying EBIT Return on Invested Capital	9.6%	18.5%	✓
Net Cashflow From Operating Activities	952.0	1,132.4	✓
<ul><li>After capex / investments</li></ul>	(337.5)	724.1	✓
Dividends	6.0 cps	9.0 cps	✓
Net debt	778.0	232.2	✓

<sup>(1)</sup> Please refer to page 53 for a detailed reconciliation of reported to underlying results



# Reconciliation between reported NPAT and underlying NPAT<sup>1</sup>

	FY2017 NPAT \$M
Reported net profit after tax	715.9
Underlying adjustments	
Asset impairments – mainly EBS China and NS BlueScope Indonesia	73.7
Restructuring & redundancy costs	28.8
Asset sales – mainly profit on sale of Castrip and Taharoa	(47.7)
Tax asset impairment / (write-back) – mainly utilisation of unbooked Australian tax asset	(110.2)
Business development, transaction and pre-operating costs	3.0
Borrowing amendment fees	2.2
Discontinued Business (gains) / losses	(14.9)
Underlying net profit after tax	650.8

Note: 1 – Underlying NPAT is provided to assist readers to better understand the underlying consolidated financial performance. Underlying information, whilst not subject to audit or review, has been extracted from the full year financial report which has been audited. Further details can be found in Tables 11 and 12 of the ASX Earnings Report for the year ended 30 June 2017 (document under Listing Rule 4.3a)



# Summary of financial items by segment

#### Sales revenue

\$M	FY16	1H17	2H17	FY17
Australian Steel Products	4,437.4	2,365.0	2,553.7	4,918.7
North Star BlueScope Steel	847.3	793.9	906.9	1,700.9
Building Products ASEAN, NA & India	1,766.8	951.0	1,019.5	1,970.5
BlueScope Buildings	1,705.9	896.1	860.7	1,756.8
New Zealand and Pacific Steel	887.3	425.4	402.7	747.5
Intersegment, Corporate & Discontinued	(462.0)	(246.3)	(193.3)	(359.1)
Total	9,182.7	5,185.1	5,550.2	10,735.3

### Total steel despatches

'000 tonnes	FY16	1H17	2H17	FY17
Australian Steel Products	2,886.7	1,466.4	1,624.3	3,090.7
North Star BlueScope Steel	1,678.1	1,016.5	1,076.5	2,093.0
Building Products ASEAN, NA & India	1,369.5	711.7	724.2	1,435.9
BlueScope Buildings	601.9	332.0	294.6	626.6
New Zealand and Pacific Steel	697.1	276.4	328.5	604.9
Intersegment, Corporate & Discontinued	(270.0)	(106.7)	(129.2)	(235.9)
Total	6,963.3	3,696.3	3,918.9	7,615.2

### **Underlying EBITDA**

\$M	FY16	1H17	2H17	FY17
Australian Steel Products	548.7	332.0	305.6	637.6
North Star BlueScope Steel	184.1	238.6	223.1	461.7
Building Products ASEAN, NA & India	210.9	142.1	121.8	264.0
BlueScope Buildings	93.6	71.2	35.1	106.3
New Zealand and Pacific Steel	10.6	33.5	69.8	103.2
Intersegment, Corporate & Discontinued	(81.9)	(50.3)	(37.1)	(87.4)
Total	966.0	767.1	718.3	1,485.4

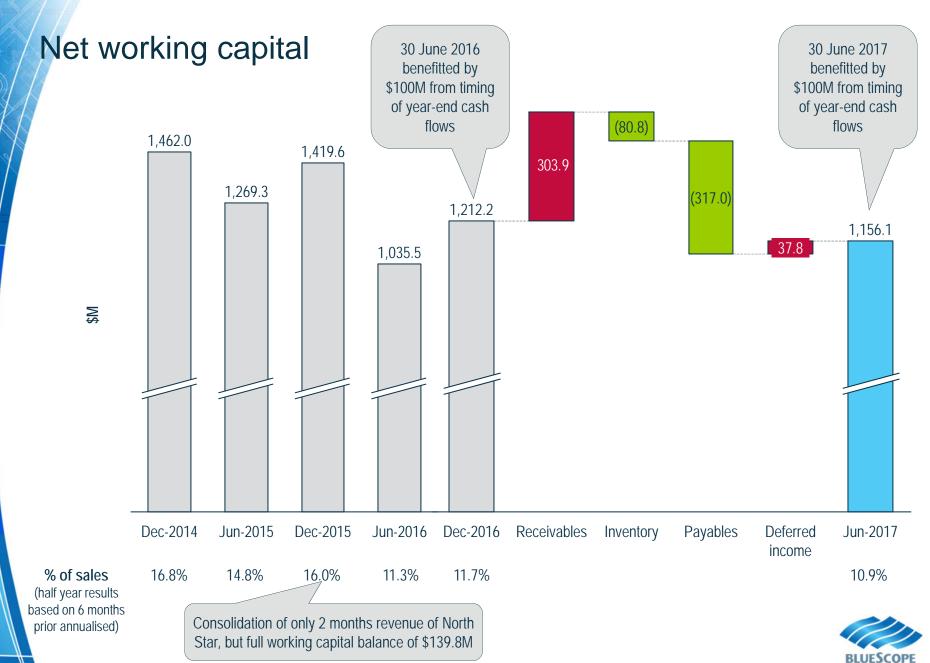
### **Underlying EBIT**

\$M	FY16	1H17	2H17	FY17
Australian Steel Products	361.4	242.5	216.9	459.4
North Star BlueScope Steel	146.5	211.3	195.4	406.6
Building Products ASEAN, NA & India	149.3	111.3	90.4	201.7
BlueScope Buildings	49.2	49.4	14.5	64.0
New Zealand and Pacific Steel	(40.3)	13.6	47.5	61.1
Intersegment, Corporate & Discontinued	(82.3)	(50.4)	(37.3)	(87.8)
Total	583.8	577.7	527.3	1,105.0



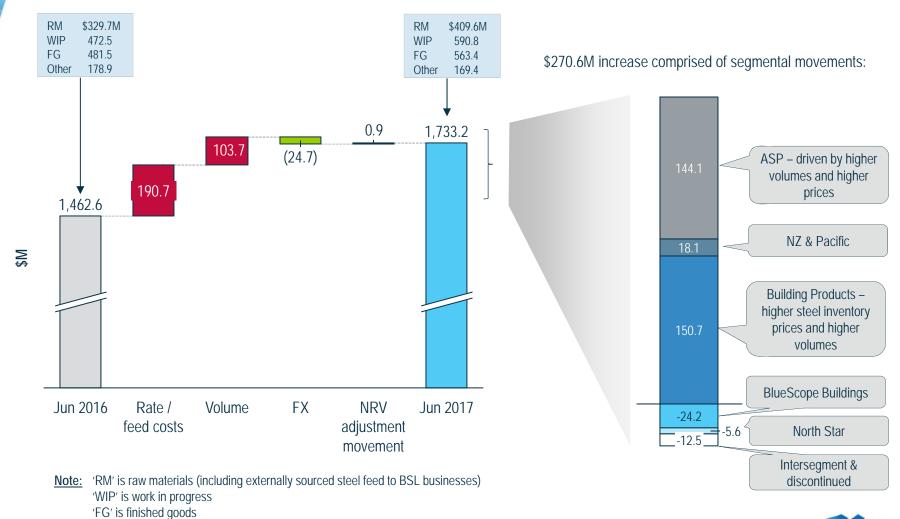
# Balance sheet

\$M	30 Jun 2016	31 Dec 2016	30 Jun 2017
Assets			
Cash	549.8	561.9	753.0
Receivables *	1,194.2	1,059.9	1,363.9
Inventory *	1,462.6	1,814.0	1,733.2
Property, Plant & Equipment	3,834.1	3,798.6	3,721.7
Intangible Assets	1,770.6	1,794.4	1,689.7
Other Assets	337.2	361.1	313.9
Total Assets	9,148.5	9,389.9	9,575.4
Liabilities			
Trade & Sundry Creditors *	1,436.5	1,458.5	1,775.4
Capital & Investing Creditors	77.0	38.2	72.4
Borrowings	1,327.8	1,093.2	985.2
Deferred Income *	184.7	203.1	165.6
Retirement Benefit Obligations	390.8	398.0	281.0
Provisions & Other Liabilities	746.4	776.1	757.1
Total Liabilities	4,163.3	3,967.1	4,036.7
Net Assets	4,985.3	5,422.8	5,538.7
Note *: Items included in net working capital	1,035.5	1,212.2	1,156.1



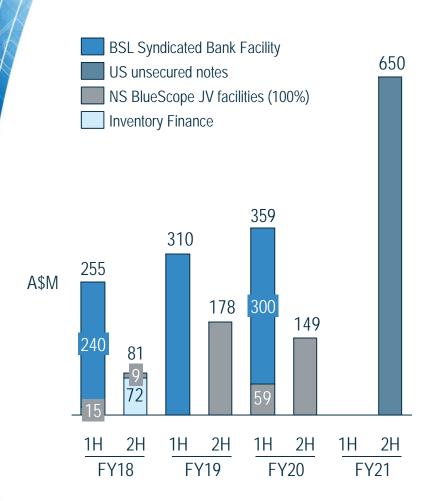
## Inventory movement

'Other' is primarily operational spare parts





# Debt facilities maturity profile at 30 June 2017



#### Notes:

- based on AUD/USD at US\$0.7689 at 30 June 2017
- excludes \$20M NS BlueScope JV facility which progressively amortises

### Receivables securitisation program:

 In addition to debt facilities, BSL has \$460M of off-balance sheet securitisation programs, of which \$377M was drawn at 30 June 2017

#### **Current estimated cost of facilities:**

- Approximately 6% interest cost on <u>qross</u> drawn debt; plus
- commitment fee on undrawn part of \$915M of domestic facilities of 0.87%; plus
- amortisation of facility establishment fees and the discount cost of long-term provisions of \$10M pa;
- less: interest on cash



## Committed debt facilities as at 30 June 2017

		Committed		Drawn
	Maturity	Local currency	A\$M	A\$M
Syndicated Bank Facility				
- Tranche 1	Nov 2017	A\$240M	A\$240M	A\$0M
- Tranche 2	Nov 2019	A\$300M	A\$300M	A\$0M
- Tranche 3	Dec 2018	A\$310M	A\$310M	A\$0M
US unsecured notes	May 2021	US\$500M	A\$650M	A\$650
nventory Finance	Feb 2018	US\$55M	A\$72M	-
NS BlueScope JV facilities (100%)				
- Corporate facilities	Mar 2019 – Mar 2021	US\$285M	A\$370M	A\$166M
- Thailand facilities	Dec 2017 – Jan 2020	THB 1,300M	A\$50M	-
- Malaysian facilities	Apr 2018	MYR 30M	A\$9M	A\$6M
Finance leases	Various	Various	A\$145M	A\$145M
Total		_	A\$2,146M	A\$967M

Note: assumes AUD/USD at US\$0.7689

- In addition to debt facilities, BSL has:
  - \$460M of off-balance sheet securitisation of which \$377M was drawn at 30 June 2017, and
  - other items in total debt of (\$18M).



## Indicative EBIT sensitivities for 1H FY2018<sup>1</sup>

Australian Steel Products seg	ment
+/- US\$10/t move in average benchmark hot roller of the contract sensitivity <sup>2</sup> of the contract sensitivity <sup>3</sup>	ed coil price +/- \$7M +/- \$6-8M
+/- US\$10/t move in iron ore costs	-/+ \$30-31M
+/- US\$10/t move in coal costs	-/+ \$14-15M
+/- 1¢ move in AUD:USD exchange rate - direct sensitivity <sup>4</sup> - indirect sensitivity <sup>5</sup>	+/- \$1-2M <sup>6</sup> -/+ \$7-9M <sup>7</sup>

New Zealand Steel & Pacific Steel se	egment
+/- US\$10/t move in benchmark steel prices (HRC - direct sensitivity <sup>8</sup> - indirect sensitivity <sup>9</sup>	and rebar) +/- \$1-2M +/- \$2-3M
+/- US\$10/t move in market-priced coal costs <sup>10</sup>	-/+ \$2-3M
+/- 1¢ move in AUD:USD exchange rate - direct sensitivity <sup>4</sup> - indirect sensitivity <sup>11</sup>	-/+ \$1M <sup>7</sup> -/+ \$2-3M <sup>7</sup>

### **Hot Rolled Products North America segment**

+/- US\$10/t move in realised HRC spread +/- \$13-14M (HRC price less cost of scrap and pig iron)

# Group +/- 1¢ move in AUD:USD exchange rate (direct)<sup>12</sup> -/+ \$2M<sup>7</sup>

- (1) Page shows full sensitivities to movement in key external factors, as if that movement had applied for the complete six months. Analysis assumes 1H FY2018 base exchange rate of US\$0.75. There are other factors that impact the Company's financial performance which are not shown. The sensitivities provided are general indications only and actual outcomes can vary due to a range of factors such as volumes, mix, margins, pricing lags, hedging, one-off costs etc.
- (2) Includes US\$ priced export products and domestic hot rolled coil sold into the pipe & tube market.
- (3) Sensitivity shows the potential impact on Australian domestic product prices (A\$ priced) other than painted steels and hot rolled coil sold into the pipe & tube market. Sensitivity is subject to lags and market factors, and is less certain particularly in the short term.
- (4) Includes the impact on US dollar denominated export prices and costs and restatement of US dollar denominated receivables and payables.
- (5) Also includes potential impact on Australian domestic product prices (A\$ priced) other than painted steels and hot rolled coil sold into the pipe & tube market. Sensitivity is subject to lags and market factors, and is less certain particularly in the short term.
- (6) A decrease in the A\$/US\$ suggests an unfavourable impact on earnings.
- (7) A decrease in the A\$/US\$ suggests a favourable impact on earnings.
- 8) Includes US\$ priced export flat and long steel products (includes Pacific Steel products)
- (9) Sensitivity shows the potential impact on NZ domestic flat and long steel product prices (A\$ priced) other than painted steels (includes Pacific Steel products). Sensitivity is subject to lags and market factors, and is less certain particularly in the short term.
- (10) Sensitivity encompasses the component of New Zealand Steel's annual thermal coal requirement which is imported and priced at prevailing market prices. Excludes the component coal supply which is domestically sourced on long term contract price.
- sourced on long term contract price.

  Also includes potential impact on NZ domestic flat and long steel product prices (A\$ priced) other than painted steels (includes Pacific Steel products). Sensitivity is subject to lags and market factors, and is less certain
- particularly in the short term.

  (12) Includes direct sensitivities for ASP and New Zealand & Pacific Steel segments, together with impact of translating earnings of US\$ linked offshore operations to A\$.



# Australian Steel Products Financial and despatch summaries

## Key segment financial items

\$M unless marked	FY16	1H17	2H17	FY17
Revenue	4,437.4	2,365.0	2,553.7	4,918.7
Underlying EBITDA	548.7	332.0	305.6	637.6
Underlying EBIT	361.4	242.5	216.9	459.4
Reported EBIT	77.7	242.1	217.3	459.5
Capital & investment expenditure	164.5	60.2	145.7	206.1
Net operating assets (pre-tax)	2,088.7	2,127.2	2,140.6	2,140.6
Total steel despatches (kt)	2,886.7	1,466.4	1,624.3	3,090.7

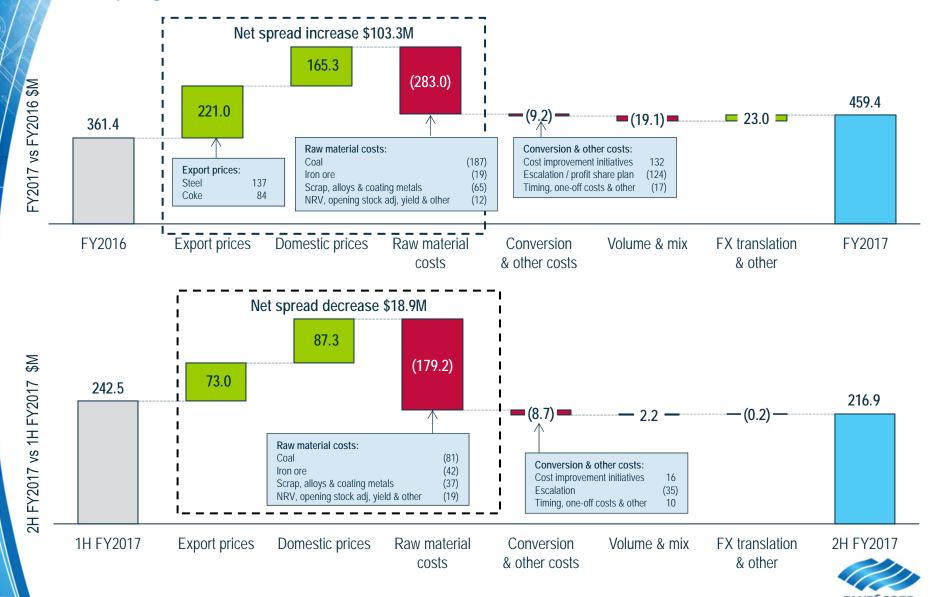
## Despatches breakdown

'000 tonnes	FY16	1H17	2H17	FY17
Hot rolled coil	486.3	247.5	258.8	506.4
Plate	210.9	121.7	140.2	261.8
CRC, metal coated, painted & other <sup>1</sup>	1,311.3	664.5	677.0	1,341.4
Domestic despatches of BSL steel	2,008.5	1,033.7	1,076.0	2,109.6
Channel despatches of ext sourced steel <sup>2</sup>	182.7	73.7	70.2	143.9
Domestic despatches total	2,191.2	1,107.4	1,146.2	2,253.5
Hot rolled coil	415.0	179.6	223.3	402.7
Plate	25.2	9.2	14.3	23.8
CRC, metal coated, painted & other <sup>1</sup>	252.9	169.0	239.7	408.6
Export despatches of BSL steel	693.1	357.8	477.3	835.1
Channel despatches of ext sourced steel	2.4	1.3	8.0	2.1
Export despatches total	695.5	359.1	478.1	837.2
Total steel despatches <sup>3</sup>	2,886.7	1,466.4	1,624.3	3,090.7
Export coke despatches	588.1	265.3	314.1	579.4
1) Product volumes are ex-mills (formerly CIPA). Other includes the following inventory movements in downstream channels:	28.1	11.8	10.8	22.6
Primarily long products sold through Distribution business     Includes the following salest through downst ream channels (formerly BCDA segment):	936.1	437.3	441.2	878.5



## Australian Steel Products

## Underlying EBIT variance



## **Australian Steel Products**

# Spot spreads have recovered on stronger steel prices after a dip driven by coal price spike

### East Asia HRC price (US\$/t) and indicative steelmaker HRC spread (A\$/t)



Jan-03 Jan-04 Jan-05 Jan-06 Jan-07 Jan-08 Jan-09 Jan-10 Jan-11 Jan-12 Jan-13 Jan-14 Jan-15 Jan-16 Jan-17

Source: SBB, CRU, Platts, TSI, Reserve Bank of Australia, BlueScope Steel calculations

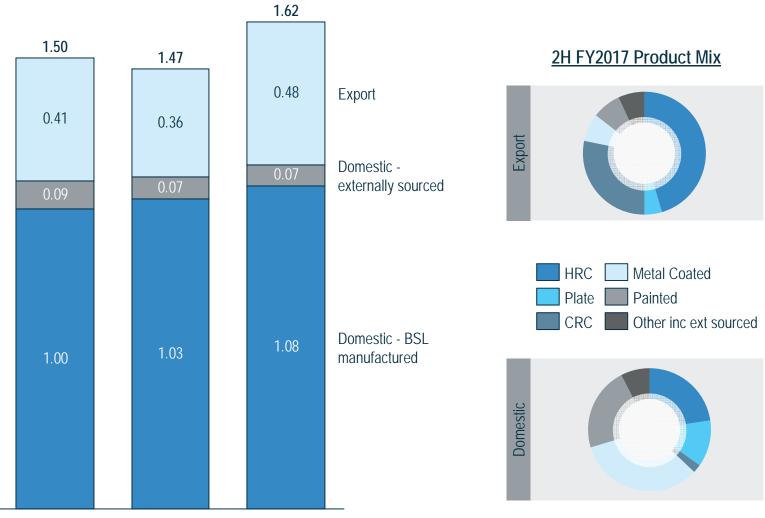
	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	1H FY17	2H FY17	Spot1
East Asian HRC price (US\$/t) – SBB	665	576	548	442	318	447	419	474	555
Indicative spread with pricing lags (US\$/t)	269	286	276	292	182	214	217	210	317
Indicative spread with pricing lags (A\$/t)	257	278	295	331	247	284	289	279	405
AUD:USD	1.03	1.03	0.92	0.84	0.73	0.75	0.75	0.75	0.78

Note (1): at mid Aug 2017

#### Notes on calculation:

- 'Indicative steelmaker HRC spread' representation based on simple input blend of 1.5t iron ore fines and 0.71t hard coking coal per output tonne of steel. Chart is not a specific representation of BSL realised export HRC spread (eg does not account for iron ore blends, realised steel prices etc), but rather is shown primarily to demonstrate movements from period to period arising from the prices / currency involved. 'Indicative spread with pricing lags' includes three month HRC price lag, three month lag on iron ore price and two month lag on coal price
- Indicative iron ore pricing: 62% Fe iron ore fines price assumed. Industry annual benchmark prices up to March 2010. Quarterly index average prices lagged by one quarter from April 2010 to March 2011; 50/50 monthly/quarterly index average from April 2011 to December 2012. Monthly thereafter. FOB Port Hedland estimate deducts Baltic cape index freight cost from CFR China price
- Indicative hard coking coal pricing: low-vol, FOB Australia. Industry annual benchmark prices up to March 2010; guarterly prices from April 2010 to March 2011; 50/50 monthly/guarterly pricing thereafter

# Australian Steel Products Despatch mix (Mt)



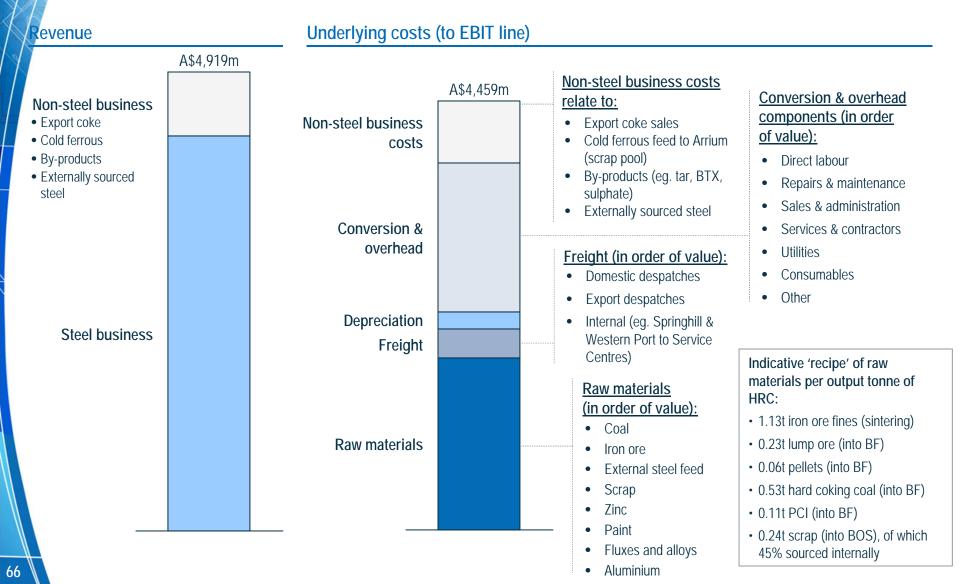


2H FY2016

1H FY2017

2H FY2017

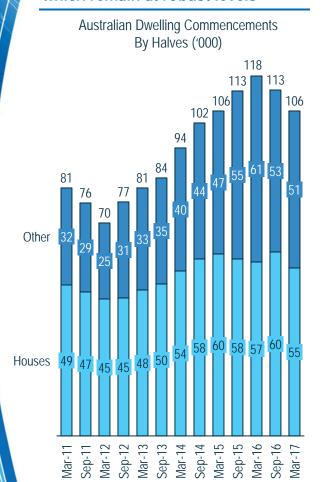
# Australian Steel Products Revenue and underlying costs FY2017



# **Australian Steel Products**

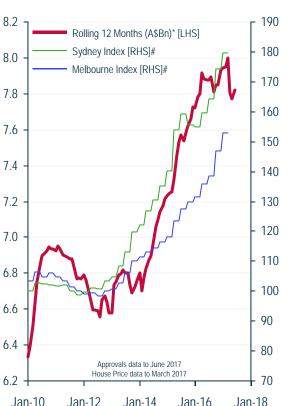
## Residential markets remain resilient; non-residential showing strength

#### Commencements lagging approvals which remain at robust levels



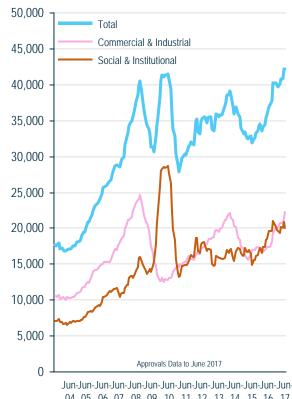
#### Alteration and additions activity firm - tracking house prices

A&A Building Approvals (LHS) vs Sydney/Melbourne Established House Price Index (RHS)



#### Non-residential construction approvals showing a rebound

Rolling 12 month Value of Work Approved A\$M\*

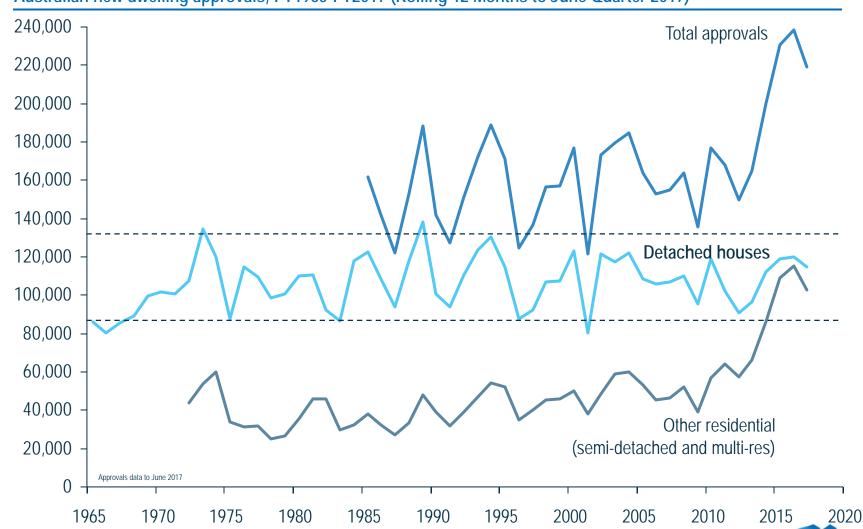


04 05 06 07 08 09 10 11 12 13 14



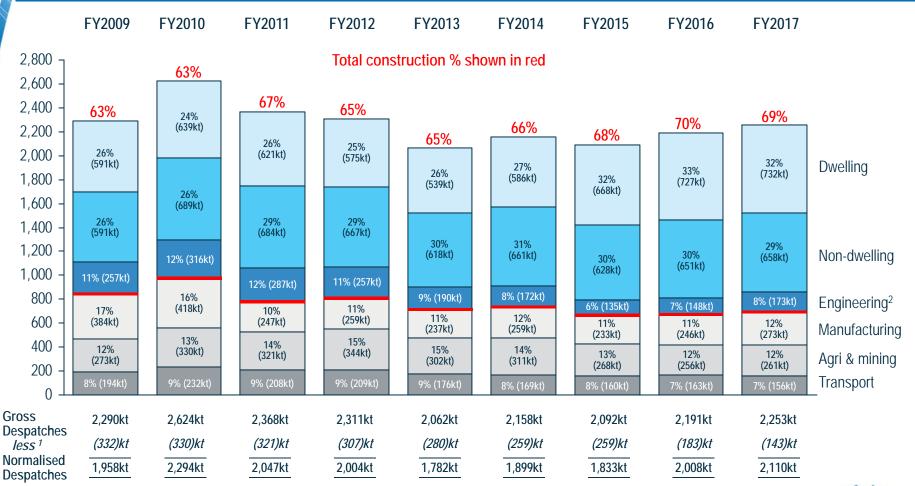
# Current Australian detached dwelling approvals are well within long term range

Australian new dwelling approvals, FY1965-FY2017 (Rolling 12 Months to June Quarter 2017)



## Continued focus on customer engagement is underpinning Australian demand

### Total Australian external domestic despatch volumes (Kt)





<sup>(1)</sup> Normalised despatches exclude third party sourced products, in particular, long products

<sup>(2)</sup> Engineering includes infrastructure such as roads, power, rail, water, pipes, communications and some mining-linked use

## North Star

## Financial & despatches summary

## Key segment financial items – A\$M

Note that these measures reflect equity accounted contribution from North Star up until acquisition of remaining 50% on 30 October 2015. These measures also include Castrip until divestment on 8 July 2016; investment in Castrip cost BSL \$3-4M pa in recent years (expensed in P&L)

	\$M unless marked	FY16	1H17	2H17	FY17
-	Revenue	847.3	793.9	906.9	1,700.9
	Underlying EBITDA	184.1	238.6	223.1	461.7
	Underlying EBIT	146.5	211.3	195.4	406.6
	Reported EBIT	847.3	237.9	195.4	433.3
	Capital & investment expenditure	21.8	21.1	16.8	37.8
	Net operating assets (pre-tax)	1,862.3	1,926.4	1,735.6	1,735.6
	North Star despatches (100%, metric kt)	2,021.6	1,016.5	1,076.5	2,093.0

### Key segment financial items – US\$M, 100% basis

US\$M, 100% basis	FY16	1H17	2H17	FY17
Revenue	959.6	598.7	683.8	1,282.5
Underlying EBITDA	163.4	180.2	168.1	348.3

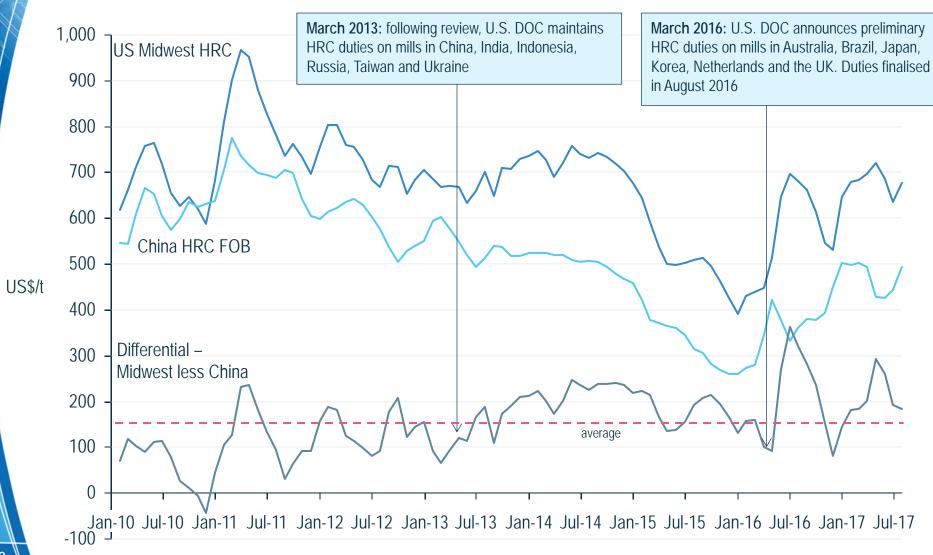


## North Star Underlying EBITDA US\$M variance on 100% basis



# Higher U.S. prices. Differential between U.S. and China prices returned to 'average' levels

Hot rolled coil prices and U.S. anti-dumping / countervailing actions



# Building Products ASEAN, North America & India Financial summary

### Key segment financial items

\$M unless marked	FY16	1H17	2H17	FY17
Revenue	1,766.8	951.0	1,019.5	1,970.5
Underlying EBITDA	210.9	142.1	121.8	264.0
Underlying EBIT	149.3	111.3	90.4	201.7
Reported EBIT	149.3	104.0	36.8	140.8
Capital & investment expenditure	48.3	23.1	35.8	58.8
Net operating assets (pre-tax)	1,009.7	1,097.9	1,032.8	1,032.8
Total despatches (kt)	1,369.5	711.7	724.2	1,435.9

### Despatches by business

'000 tonnes	FY16	1H17	2H17	FY17
Thailand	367.4	188.8	196.1	384.9
Indonesia	235.9	123.8	135.6	259.4
Malaysia	165.7	87.2	97.4	184.6
Vietnam	128.8	73.4	74.6	147.9
North America	387.3	198.5	191.5	390.0
India	118.9	61.7	58.0	119.6
Other / eliminations	(34.5)	(21.7)	(29.0)	(50.5)
Total	1,369.5	711.7	724.2	1,435.9

### Revenue by business

\$M	FY16	1H17	2H17	FY17
Thailand	439.6	220.0	243.4	463.4
Indonesia	306.7	150.5	175.9	326.3
Malaysia	235.3	117.8	134.6	252.4
Vietnam	167.4	97.3	112.7	210.0
North America	657.8	383.2	378.2	761.4
India	0.0	0.0	0.0	0.0
Other / eliminations	(40.0)	(17.8)	(25.3)	(43.0)
Total	1,766.8	951.0	1,019.5	1,970.5

### **Underlying EBIT by business**

\$M	FY16	1H17	2H17	FY17
Thailand	49.6	21.8	19.0	40.8
Indonesia	17.5	7.2	7.2	14.4
Malaysia	30.7	15.4	12.0	27.4
Vietnam	18.6	13.7	17.2	30.9
North America	29.8	48.0	30.8	78.8
India	7.4	8.8	7.3	16.2
Other / eliminations	(4.3)	(3.6)	(3.1)	(6.8)
Total	149.3	111.3	90.4	201.7



# Building Products ASEAN, North America & India Underlying EBIT variance



# BlueScope Buildings Financial and despatches summary

## Key segment financial items

\$M unless marked	FY16	1H17	2H17	FY17
Revenue	1,705.9	896.1	860.7	1,756.8
Underlying EBITDA	93.6	71.2	35.1	106.3
Underlying EBIT	49.2	49.5	14.5	64.0
Reported EBIT	39.0	(13.3)	10.4	(3.0)
Capital & investment expenditure	26.4	6.1	24.7	30.8
Net operating assets (pre-tax)	603.3	611.1	531.5	531.5
Total despatches (kt)	601.9	332.1	294.6	626.6

## Despatches by business

'000 tonnes	FY16	1H17	2H17	FY17
Engineered Buildings North America	238.9	129.2	117.8	246.9
Engineered Buildings Asia	239.1	115.3	110.8	226.1
Building Products China (coated steel)	170.9	110.4	86.9	197.3
Other / eliminations	(47.0)	(22.8)	(20.9)	(43.7)
Total	601.9	332.1	294.6	626.6

### Revenue by business

\$M	FY16	1H17	2H17	FY17
Engineered Buildings North America	1,115.2	590.4	565.6	1,156.0
Engineered Buildings Asia	428.6	189.7	181.1	370.8
Building Products China (coated steel)	240.0	154.6	128.2	282.8
Other / eliminations	(77.9)	(38.6)	(14.2)	(52.8)
Total	1,705.9	896.1	860.7	1,756.8

## **Underlying EBIT by business**

\$M	FY16	1H17	2H17	FY17
Engineered Buildings North America	41.4	43.2	19.6	62.7
Engineered Buildings Asia	(7.7)	(8.2)	(9.5)	(17.7)
Building Products China (coated steel)	23.2	17.7	5.9	23.6
Other / eliminations	(7.8)	(3.3)	(1.5)	(4.6)
Total	49.2	49.4	14.5	64.0



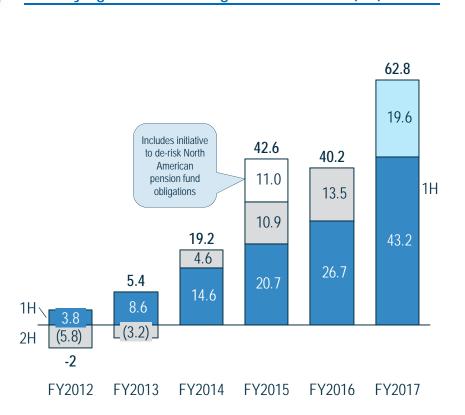
## BlueScope Buildings Underlying EBIT variance



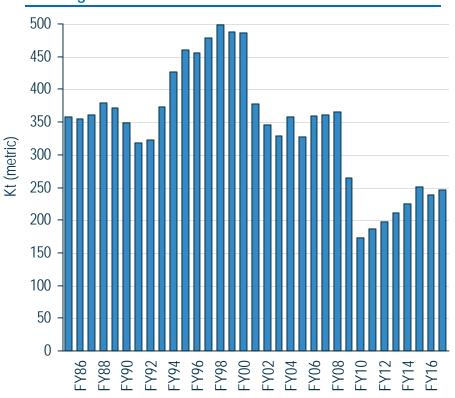
## BlueScope Buildings

# Solid progress in North America earnings growth driven by productivity and cost saving measures. Volumes improved in FY2017

#### **Underlying EBIT of Buildings North America (\$M)**



#### **Buildings North America – volumes**



Note: BBNA formed in 2008. Volumes are the combination of Butler and Varco Pruden volumes



# New Zealand & Pacific Steel Financial summary

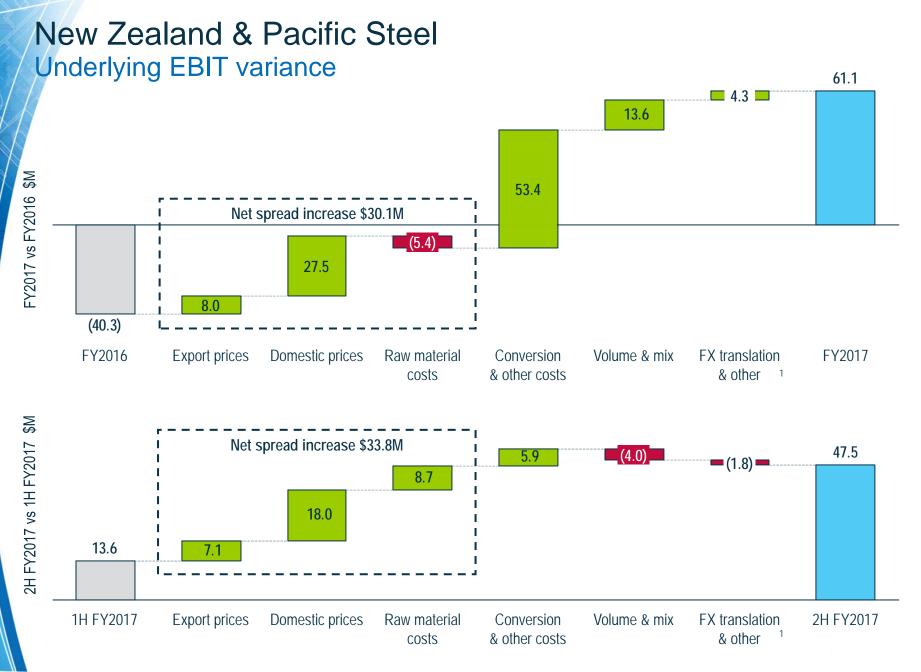
### Key segment financial items

\$M	FY16	1H17	2H17	FY17
Revenue	772.4	344.8	402.7	747.5
Underlying EBITDA	10.6	33.5	69.8	103.2
Underlying EBIT	(40.3)	13.6	47.5	61.1
Reported EBIT	(201.6)	13.6	73.6	87.2
Capital & investment expenditure	41.6	18.7	19.2	37.9
Net operating assets (pre-tax)	199.5	186.6	336.4	336.4
Total steel despatches - flat & long (kt)	697.1	276.4	328.5	604.9

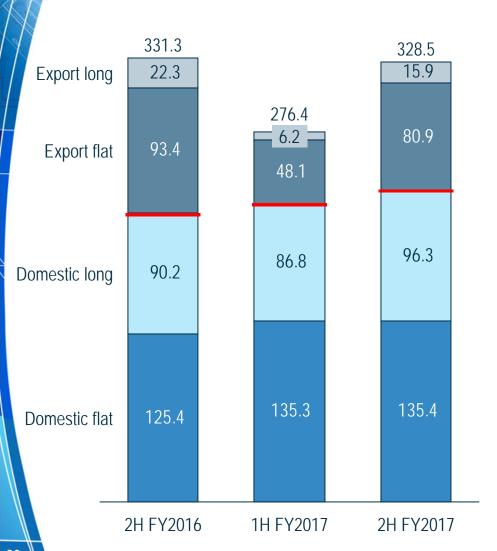
### Steel despatches

FY16	1H17	2H17	FY17
258.0	135.3	135.4	270.7
169.2	86.8	96.3	183.1
427.2	222.1	231.7	453.8
205.6	48.1	80.9	129.0
64.3	6.2	15.9	22.1
269.9	54.3	96.8	151.1
697.1	276.4	328.5	604.9
	258.0 169.2 427.2 205.6 64.3 269.9	258.0 135.3 169.2 86.8 427.2 222.1 205.6 48.1 64.3 6.2 269.9 54.3	258.0 135.3 135.4 169.2 86.8 96.3 427.2 222.1 231.7 205.6 48.1 80.9 64.3 6.2 15.9 269.9 54.3 96.8

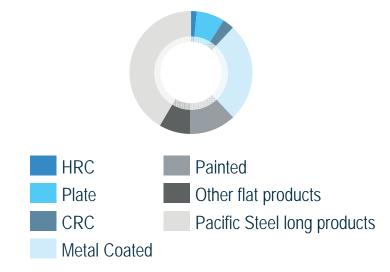




# New Zealand & Pacific Steel Despatch mix



#### 2H FY2017 Domestic Product Mix





## New Zealand & Pacific Steel

The East Asian rebar price influences domestic and export long product pricing

## SBB East Asian rebar price (US\$/t)

Source: Steel Business Briefing

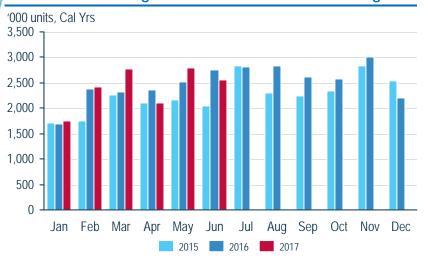




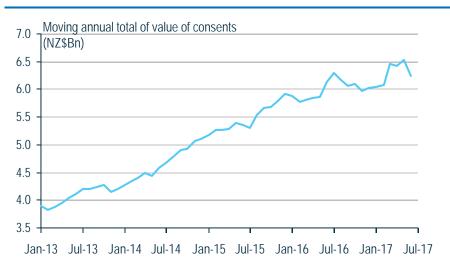
# New Zealand & Pacific Steel

## Robust NZ construction and manufacturing activity reflects a strong economy

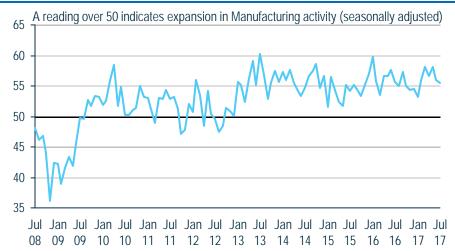
#### Residential building consents – momentum holding



#### Non-residential construction consents – robust levels



#### Purchasing Managers' Index (PMI) – almost five consecutive years of uninterrupted expansion







## **FY2017 Financial Results Presentation**

Paul O'Malley, Managing Director and Chief Executive Officer Charlie Elias, Chief Financial Officer

21 August 2017

BlueScope Steel Limited. ASX Code: BSL