

# 1H 2017 KEY HIGHLIGHTS

1H REVENUE UP

49%<sup>1</sup>
YoY TO \$4.5M

1H EBITDA LOSS REDUCED BY

> 17% HoH TO (\$6.5M)

PAYING ACCOUNTS UP

28% YoY TO >5,000<sup>3</sup>

CASH AT BANK<sup>2</sup>

**\$18.8M** = >12 MONTHS

>\$2B ASEAN MARKET OPPORTUNITY

X1.7 AUSTRALIAN MARKET #1

SPECIALIST AUTO NETWORK IN ALL MARKETS

<sup>1</sup>FOREX neutral <sup>2</sup>Cash, cash equivalents and investments <sup>3</sup>As at 30 June 2017 NB: All Figures in Australian Dollars



# **#1** AUTO ADVERTISING NETWORK IN SOUTH EAST ASIA



180M+

Ad impressions (monthly)



20,000+

Number of attendees (at iCar events)



8M+

Website users (monthly)



70,000+

New and used car listings (monthly)



355K

Email subscribers (total)



700,000+

Leads to Dealers (monthly)



2.4M+

Social media reach (total)



5,000+

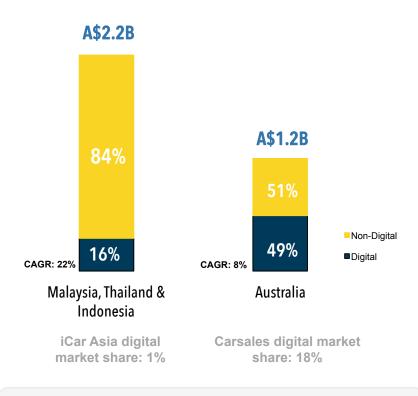
Paying accounts\*

\* As at 30 June 2017



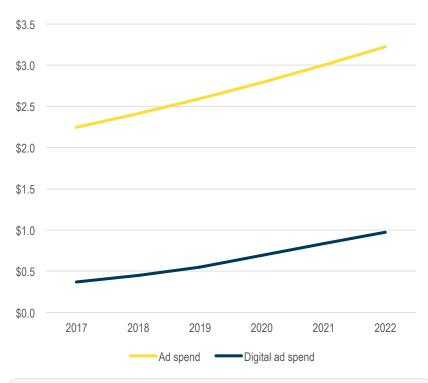
# ICAR ASIA OPERATES IN A \$2 BILLION AUTO ADVERTISING MARKET WITH 16% SPENT ON DIGITAL CHANNELS

#### **New Car Advertising Spend**



Significant auto advertising spend with a growing digital component (CAGR 22%)

# Forecast New Car Digital Advertising Spend (2017-2022)

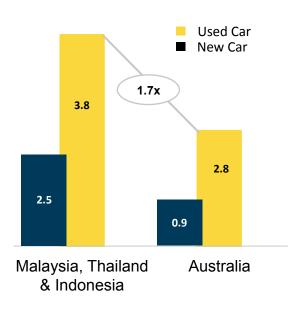


Digital represents an A\$1b opportunity by 2022



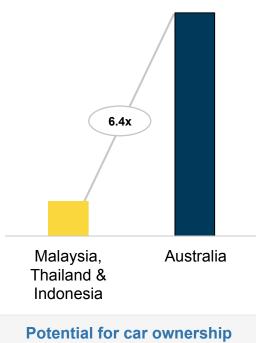
# SIGNIFICANT UPSIDE POTENTIAL ACROSS OUR CORE MARKETS

# No. of vehicles transacted in 2017



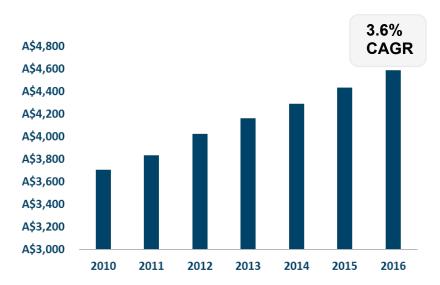
iCar Asia operates in a large market, 1.7x Australia

# Number of vehicles per 1,000 population



Potential for car ownership to grow in ASEAN

#### **GDP** per capita growth\*



Increasing purchasing power will drive demand for vehicles



# BUSINESS TURNAROUND AND TRANSFORMATION HAS BEEN ACHIEVED IN 1H

AREAS OF TRANSFORMATION	1H 2016	1H 2017	
STRATEGY	<ul> <li>Poor execution of new Used Car business model</li> <li>Stagnant media business</li> <li>No focus or progress on New Car</li> </ul>	<ul> <li>Long term strategy clearly defined</li> <li>Used Car business model reset and optimised</li> <li>Media business on track and extended into Events</li> <li>New Car strategy and business model defined and launched</li> </ul>	
FINANCIAL	<ul><li>Decline in top line revenue</li><li>Expanding EBITDA loss</li></ul>	<ul> <li>Accelerating revenue growth of 49% year on year (FOREX neutral) and strong performance across all geographic markets</li> <li>EBITDA loss reduced and clear path to break-even</li> </ul>	
MARKET POSITION	Establishing clear leadership position across all key metrics	Expanding leadership position and increasing monetisation	
TECHNOLOGY	<ul> <li>Operating multiple platforms inhibiting pace of development</li> <li>No dealer apps</li> <li>No messaging</li> <li>No direction for New Car product</li> </ul>	<ul> <li>Single Technology Platform enabling efficiency in development (speed and cost)</li> <li>Dealer apps live in all markets</li> <li>Messaging live in all markets</li> <li>New Car product developed and ready for deployment to all markets in 2H 2017</li> </ul>	
TEAM	<ul> <li>CEO left in 1H 2016</li> <li>Operating expenses scaled whilst direction redefined</li> </ul>	<ul> <li>New CEO joined June 2016</li> <li>Key changes and hires to Management team</li> <li>Board strengthened in 1H 2017</li> </ul>	

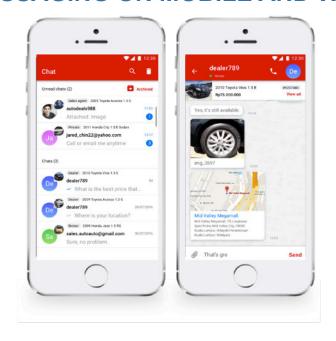


# **USED CAR APPS LAUNCHED IN 1H DRIVING HIGHER ENGAGEMENT**

#### **DEALER APPLICATION**



#### **MESSAGING ON MOBILE AND WEB**



#### **DEALER APP TAKE-UP**

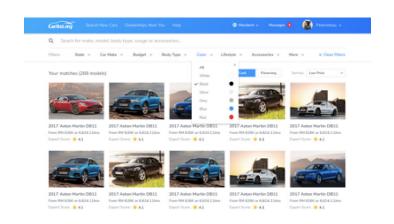
	Malaysia	Thailand	Indonesia
Android App Launch Date	Q2 2017	Q2 2017	Q4 2016
Dealer Penetration	31%	60%	93%



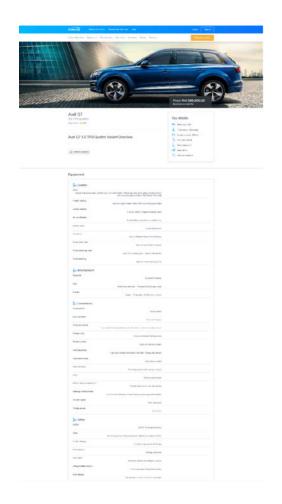
# SUCCESSFUL 1H LAUNCH INTO NEW CAR IN PARTNERSHIP WITH ALL MAJOR OEMS



**HOME PAGE** 



**SEARCH RESULTS** 



**CAR DETAILS** 



AI CHATBOT ENABLED



# SUCCESSFUL 1H LAUNCH OF EVENTS BUSINESS IN MALAYSIA WITH MORE EVENTS PLANNED FOR 2H



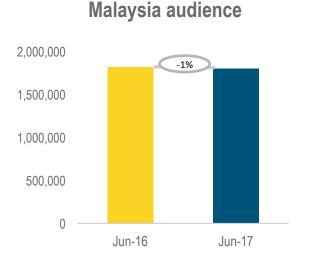
15 brands exhibiting 50 car models available to test drive 3 new model launches



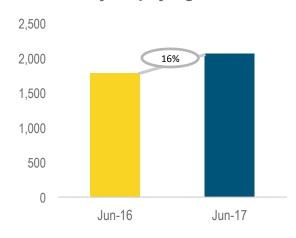


20,000 visitors over 2 days 2,500 test drives completed RM23,000,000 worth of cars sold

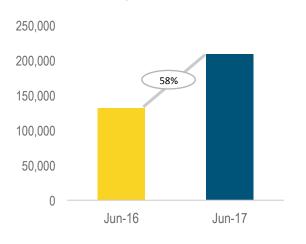
# INCREASING LEADERSHIP POSITION IN MALAYSIA



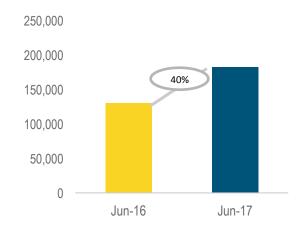




#### Malaysia leads



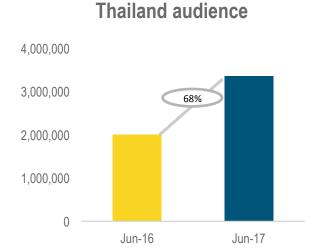
Malaysia listings



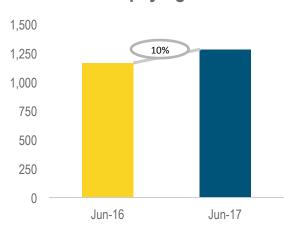
- Audience growth flat in 1H due to timing of festive season - still 5.3x our nearest auto vertical competitor
- 75% share of listings 10x more than our nearest direct competitor
- 54% of car manufacturers and 12% of new car dealers now paying to advertise on our network



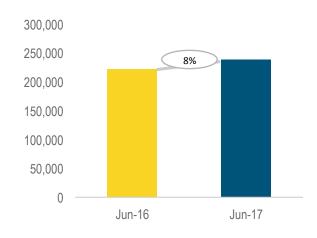
# SOLID GROWTH ON ALL KEY METRICS IN THAILAND



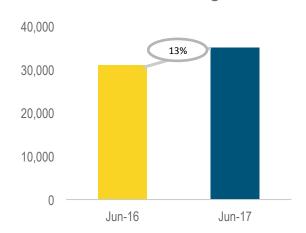




#### **Thailand leads**



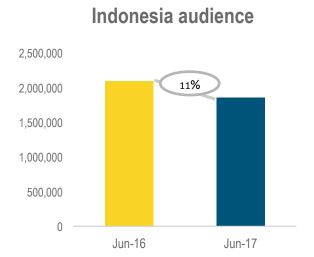
#### **Thailand listings**



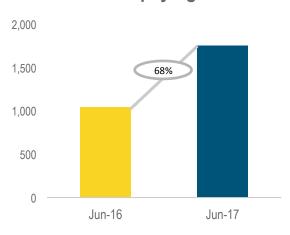
- Strong audience growth lead of 1.5x more than our nearest auto vertical competitor
- 60% share of listings 2x more than our nearest auto vertical competitor
- 31% of car manufacturers and 4% of new car dealers now paying to advertise on our network



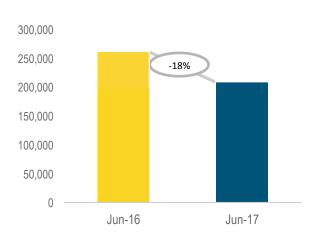
## PERFORMING STRONGLY IN INDONESIA DESPITE INTENSE COMPETITION



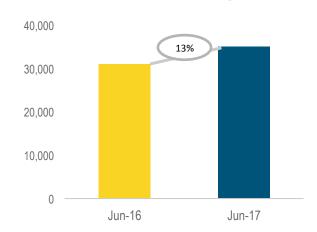




#### Indonesia leads



#### Indonesia listings



- Timing of festive season impacted audience in 1H, down 11% year on year
- Market leader in key Java market (75% share of listings and 3.9x nearest auto vertical competitor)
- 68% increase in number of paying accounts driven by new freemium model and sales team effectiveness
- 22% of car manufacturers and 14% of new car dealers now pay to advertise on our network – strong foundation for launch of New Car planned for 2H



## BOARD AND MANAGEMENT STRENGTHENED THROUGH KEY HIRES IN 1H



**GEORG CHMIEL DIRECTOR AND CHAIRMAN** 













**JAMIE OLSEN** ALTERNATE DIRECTOR TO LUCAS ELLIOTT











RICHARD KUO INDEPENDENT, NON-EXECUTIVE DIRECTOR, CHAIR OF AUDIT AND RISK COMMITTEE



PIERCAPITAL











**JONATHAN ADAMS** CHIEF MARKETING OFFICER













PETER EVERINGHAM INDEPENDENT, NON-EXECUTIVE DIRECTOR













**JAMIE NG GROUP HEAD OF EVENTS** 







# CONTINUED INVESTMENT IN KEY AREAS OF THE BUSINESS WILL INCREASE MONETISATION AND DRIVE EXPANSION INTO NEW MARKETS

#### **USED CAR NEW CAR TECHNOLOGY** 2H Outlook: 2H Outlook: 2H Outlook: · Focus on increasing engagement and penetration of • Continue roll out of New Car platform - Malaysia Complete migration of all businesses onto a single dealer and consumer apps launch planned for Q3, Thailand and Indonesia Q4 platform • Android app live in all markets and iOS app due for · Launching world first Al-enabled chatbot for the auto • Increase in efficiency and speed of development release in Q3 along with reduction in IT capital expenditure industry in 2H · Continued growth in 'bumps' (ability to purchase in-• Finance partnerships with auto lenders in all markets app) - up 48% in 1H established • Car Event schedule for 2018 finalised and pre-sold **DEALER APPLICATION NEW CAR PLATFORM** SINGLE TECHNOLOGY PLATFORM elasticsearch



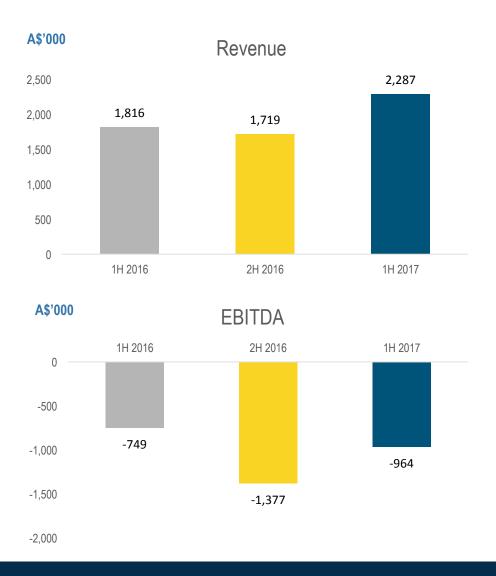
### **GROUP PROFIT AND LOSS STATEMENT**

A\$'000	1H 2017	2H 2016	1H 2016	YoY (1H '17 vs. 1H '16)	HoH (2H '17 vs. 1H '16)
Revenue	4,483	3,493	3,171	41%	28%
Employee costs	4,845	5,102	4,374	11%	-5%
Marketing	4,121	4,217	2,712	52%	-2%
Other	2,018	2,043	2,028	0%	-1%
Total operating costs	10,984	11,362	9,114	21%	-3%
EBITDA	-6,501	-7,869	-5,944	-9%	17%
NPAT	-7,111	-8,599	-6,400	-11%	17%
EBITDA margin	-145%	-225%	-187%	23%	36%

- 1H 2017 revenue grew 49% on a forex neutral basis
- Revenue acceleration (\$1.0m) and cost optimisation (-\$0.4m) leading to improved EBITDA (\$1.4m) compared to 2H 2016
- Further measures in place to drive efficiencies in marketing spend and employee costs
- Focus on driving towards cashflow breakeven during CY2019



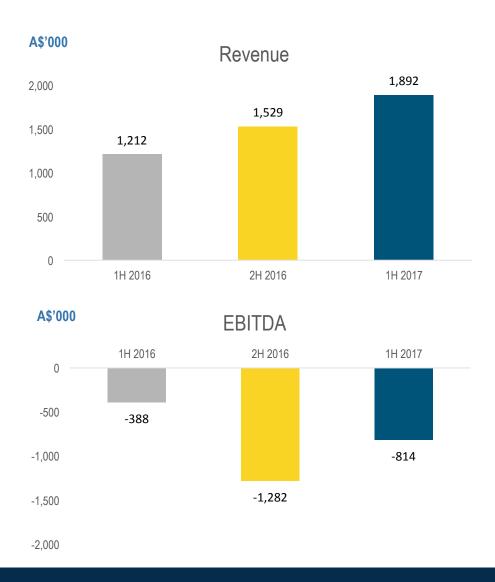
### LOSSES NARROWING IN MALAYSIA



- Solid year on year revenue growth of 38% in 1H on a local currency basis
- Media business performing well, up 87% in 1H 2017 versus preceding half
- Successful launch of Drive car show in 1H expected to drive uptake of New Car in 2H
- 1H 2017 EBITDA loss improved 30% versus prior half



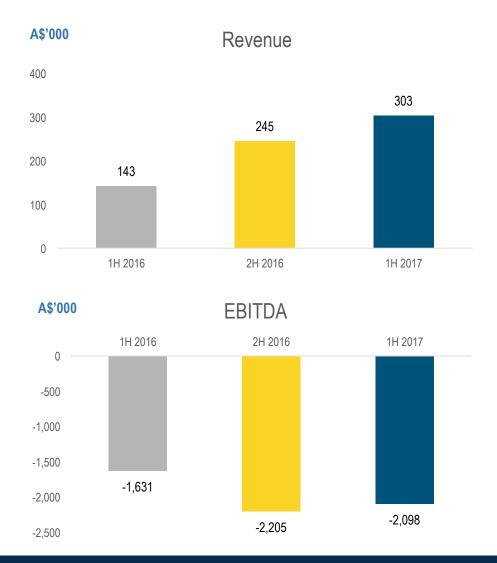
## **ACCELERATING GROWTH IN THAILAND**



- Accelerating revenue growth year on year of 57% on a local currency basis
- Classifieds and Media businesses performing strongly
- Pricing optimisation and increased depth product usage driving Classifieds
- 1H 2017 EBITDA loss improved 37% compared to prior half



## INDONESIA MOVING INTO MONETISATION PHASE



- 117% year on year revenue growth 1H 2017 on a local currency basis
- Revenue growth driven by take up of freemium model and 68% increase in paying accounts
- Continued investment to build market share required, however 1H 2017 EBITDA loss improved 5% compared to prior half



# **BALANCE SHEET**

A\$'000	30/6/17
Cash*	18,783
Total Current Assets	21,349
Non-Current Assets	25,913
Total Assets	47,262
Total Liabilities	5,160
Net Assets	42,102
Total Equity	42,102

- Available cash, cash equivalents and investments of \$18.8m at end June 2017
- \$0.5m of debt acquired on purchase of Carlist in Malaysia repaid in 1H 2017
- Debt-free balance sheet at end June 2017



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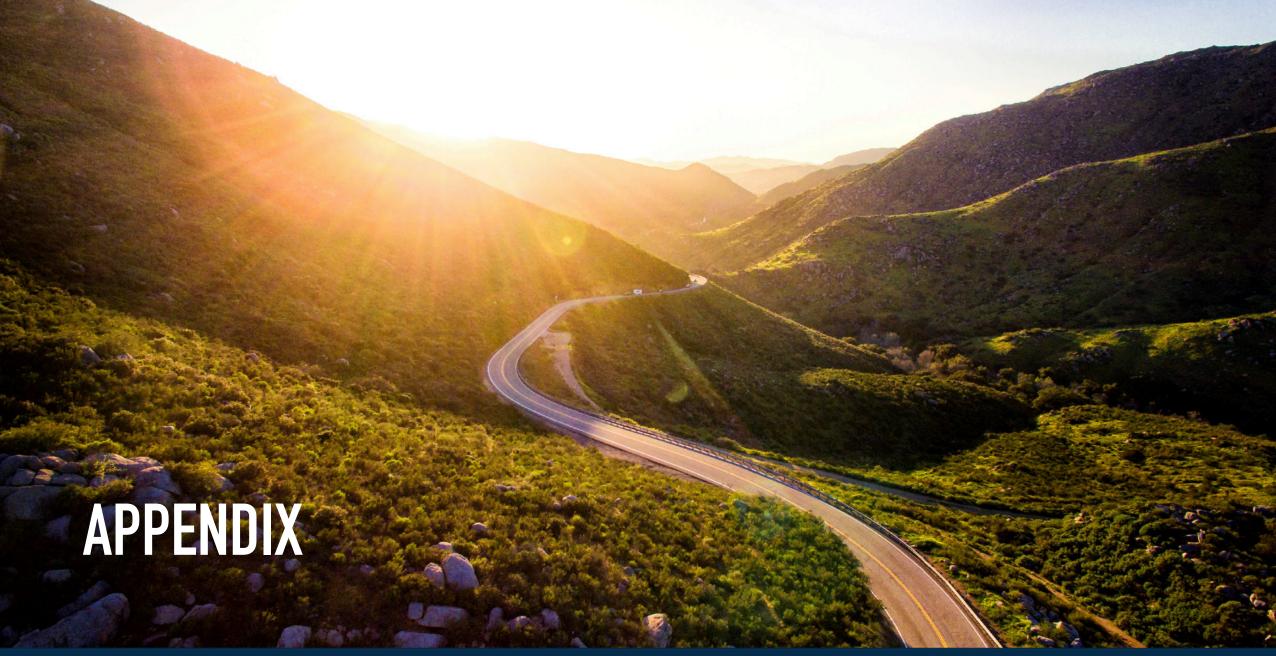
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# **GROUP EXECUTIVES**



HAMISH STONE CHIEF EXECUTIVE OFFICER (JUNE 2016)













**JOE DISCHE** CHIEF FINANCIAL OFFICER (JUNE 2014)











**JONATHAN ADAMS** CHIEF MARKETING OFFICER (APRIL 2017)





MINDSHARE







**PEDRO STTAU** CHIEF INFORMATION OFFICER (APRIL 2015)











**JAMIE NG GROUP HEAD OF EVENTS** (JULY 2017)







**GAN KIAN YEH GROUP SALES DIRECTOR** (MAY 2013)









# THANK YOU