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BEACON LIGHTING





- Beacon Lighting is Australia's leading specialist retailer of light fittings, ceiling fans and light globes.
- 50 years of operations in Australia.
- 107 Beacon Lighting Stores: 101 Company Stores and 6 Franchised Stores.
- Vertically integrated retailer. More than 95% self supply and more than 85% of products exclusively designed and branded.
- Beacon Lighting Commercial Sales Offices in 5 major capital cities, selling into volume residential developments and projects.







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COMPETITIVE POSITIONING





- Beacon Lighting has the widest range of products, including the latest styles and designs.
- 280 accredited lighting design consultants who can assist our customers with their lighting designs and purchasing decisions.
- 107 conveniently located and well designed stores.
- A marketing program with a balance of new product releases and off price promotions.
- Store network supports the growth of online sales.
- The ability to tailor a lighting package to meet the requirements of the most cost conscious to the most aspirational customer.
- Premium Beacon Design Service available in 16 stores.
- Ability to offer customers bespoke manufactured lighting.



1 EMERGING BUSINESSES

























² | FY2017 KEY HIGHLIGHTS





- Record sales result at \$214.4m, increased by 11.0%.
- The opening of 8 new company stores, the purchase of 4 franchised stores and 4 new company stores in the process of being opened at the end of the financial year.
- Net increase of 11 company owned stores.
- Company store retail sales increased by 10.7%.
- Commercial sales increased by 16.2%.
- Beacon Solar sales increased by 142.5%.
- Online sales increased by 53.8%.
- Acquired 3 Lights for You stores.
- Acquired the Masson for Light store.
- Acquired the Licence for the GE Street Lighting business.
- Established new Beacon International businesses in Germany and the USA.



² YEAR-ON-YEAR RESULT





| \$'000 | FY2016 ⁽¹⁾ | FY2017 | Change \$ | Change % |
|------------------------|-----------------------|-----------|-----------|----------|
| Sales | 193,179 | 214,404 | 21,225 | 11.0% |
| Gross Profit | 123,483 | 135,640 | 12,157 | 9.8% |
| Gross Profit Margin % | 63.9% | 63.3% | | |
| Other Income (2) | 3,647 | 3,104 | (543) | (14.9%) |
| % of Sales | 1.9% | 1.4% | | |
| Operating Expenses (3) | (97,965) | (111,128) | (13,163) | 13.4% |
| % of Sales | 50.7% | 51.8% | | |
| EBITDA | 29,165 | 27,616 | (1,549) | (5.3%) |
| EBITDA Margin % | 15.1% | 12.9% | | |
| EBIT | 26,619 | 24,624 | (1,995) | (7.5%) |
| EBIT Margin % | 13.8% | 11.5% | | |
| Net Profit After Tax | 17,800 | 16,644 | (1,156) | (6.5%) |
| NPAT Margin % | 9.2% | 7.8% | | |

⁽¹⁾ Underlying Profit for FY2016. During FY2016, the Beacon Lighting Group implemented a new inventory valuation system and conducted a review of the supply chain costs to be capitalised into inventory. The effect of this change in methodology was to increase inventory and gross profit by \$0.7 million.

⁽²⁾ Other Income includes other revenue and other income.

⁽³⁾ Operating Expenses excludes interest, depreciation and amortisation.



GROW & OPTIMISE CURRENT BUSINESSES





Target the growth of sales and profit through the optimisation of the existing store network.

Target the opening of six new company operated stores in Australia each year.

Offer an extensive range of the latest fashion and energy efficient products to our customers.

Enhance our on-line presence in order to drive incremental sales.

OTHER GROWTH STRATEGIES





Target the growth of sales and profit of the emerging businesses.

Investigate local and international business acquisition opportunities that complement the core business activities.

Target expense efficiency gains and manage the growth of expenses.











FY2018 OUTLOOK





- Company store comparative sales have made an encouraging start to FY2018.
- Emerging businesses have also made an encouraging start to FY2018.
- Four new company stores in Carlton (NSW), Bayswater (VIC), Crows Nest (NSW) and Gladesville (NSW) have opened.
- A new company store at Mentone (VIC) is expected to open in November 2017.
- Nunawading (VIC) franchised store was purchased and converted into a company store in July 2017.
- New opportunities continue to be investigated.
- Focus on improving the financial returns on the investments made in recent years.
- Beacon Lighting is looking to deliver record sales and profits in FY2018.



