



Acquisition of European herbicide product portfolio from FMC

8 November 2017



Grow a better tomorrow.

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Overview of the transaction

Agreement to acquire certain cereal broadleaf herbicide assets in the European Economic Area ("EEA") from FMC Corporation ("FMC") for US\$85¹ million plus approximately US\$5 million for inventory²

Acquisition overview

- As previously announced on 24 October, Nufarm has been in exclusive discussions to acquire another crop protection portfolio. Nufarm has now executed an agreement with FMC, on terms consistent with that previous announcement, to acquire certain cereal broadleaf herbicide assets in the EEA for US\$85 million¹, plus approximately US\$5 million for inventory²
 - consideration payable in cash on completion – expected to occur within the next few months
- Divestiture of the portfolio has been mandated by the European Commission as part of FMC's acquisition of certain crop protection assets from DuPont
- Completion of the transaction remains subject to European regulatory approval

Overview of the acquired portfolio

- Branded portfolio of eight formulations based on four lead active ingredients for use as post-emergence cereal broadleaf herbicides in the EEA
 - FMC has also granted Nufarm non-exclusive rights to non-cereal uses as per the existing registered labels
- Comprises a strong earnings profile with near term growth driven by new registrations in important markets
- Under Nufarm ownership, the acquired portfolio is expected to contribute net sales of approximately A\$30 million and EBITDA of approximately A\$15 million for the first full year of ownership (FY19)³

Operational plans

- Nufarm has entered into transitional supply arrangements with FMC for a one year term, with the option of a second year
 - post expiry of the transitional arrangements, Nufarm expects to continue sourcing products from third-party suppliers, including existing suppliers to Nufarm
- Nufarm intends to expand its regional sales and marketing capability by approximately 8 FTE to support sales of the acquired portfolio
 - new staff will be incremental to the 40 FTE Nufarm intends to hire to support the previously announced Century Portfolio acquisition

Acquisition funding and financial impact

- Total consideration, including inventory acquired upon closing and transaction costs, expected to be A\$121 million⁴
- Acquisition will be fully funded from existing debt facilities, with only a minor increase expected on Nufarm's average leverage on a pro forma basis
- In the first full year of Nufarm ownership (FY19) the transaction is expected to be low single digit accretive to earnings per share ("EPS") pre amortisation (calculated on a standalone basis and assuming completion of the Century transaction)⁵

Notes:

1 Price excludes transaction costs and investment in working capital

2 Represents Nufarm's current estimate. Inventory will be acquired separately at the closing of the transaction

3 The financial projections for the acquired portfolio have been developed by Nufarm based on a review of financial and other information provided by FMC and a range of assumptions including the expected timing of certain product registrations and successful integration of the portfolio. Financial projections are inherently uncertain and investors should have regard to the "Important notice and disclaimer" section of this presentation

4 US\$ converted to A\$ at AUDUSD exchange rate of 0.77

5 EPS pre amortisation is based on NPATA which excludes the impact of the amortisation associated with identified intangibles recognised at the acquisition date

Compelling strategic rationale

The acquired portfolio is highly complementary to Nufarm's existing European business, including the recently announced acquisition of the Century Portfolio

- ✓ ***Closely aligned to Nufarm's strategy***
 - Strengthens Nufarm's presence in cereals and pasture
 - Products sold in major European markets and existing hub locations, with France and Germany representing the two largest markets

- ✓ ***Strengthens relationships with customers***
 - The acquired herbicides are of high relevance for broadleaf weed control in the European cereal market
 - Due to increased scale, Nufarm will further strengthen relationships with distribution customers

- ✓ ***Highly complementary chemistry with opportunity to realise synergies***
 - The acquired portfolio is highly complementary to Nufarm's core phenoxy herbicide franchise with combinations of the two chemistry groups being widely used by growers to manage resistance issues
 - Nufarm expects the acquisition to create cross-selling opportunities for existing products and the acquired portfolio

- ✓ ***Lead active ingredients enjoy a strong regulatory position***
 - Only Tribenuron to be re-registered in the short to medium term, however no major issues are anticipated

- ✓ ***Attractive growth profile***
 - Near term growth supported by a number of formulations which were recently launched in several countries, with additional pending registrations expected to be obtained in advance of the key spring season in the first half of calendar year 2019

- ✓ ***Expected to improve Group EBITDA margins and cashflow conversion***

- ✓ ***Attractive acquisition economics***
 - Acquisition value (including expected working capital investment) represents a multiple of approximately 7.5x EBITDA based on the earnings that are expected to be generated from the acquired portfolio in FY19

Overview of the portfolio

The acquired portfolio consists of branded products for use as post-emergence cereal broadleaf herbicides

Overview of portfolio

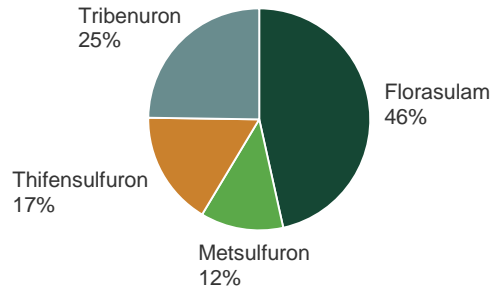
- Acquired portfolio consists of the business assets, related rights and registrations for four active ingredients and eight formulations as well as all associated end-use products for use as post-emergence cereal broadleaf herbicides
- Scope of the acquisition comprises:
 - exclusive licence to Florasulam¹ and full divestment of Metsulfuron¹, Tribenuron and Thifensulfuron
 - acquisition scope provides opportunity for Nufarm to use these lead active ingredients to develop additional future mixtures
 - data access to Diflufenican included in mixture formulations with Florasulam and Metsulfuron
 - non-exclusive license for non-cereal uses as per the existing registered labels
 - no physical assets, other than inventory, nor any employees will be transferred as part of the transaction
 - FMC has agreed to enter into certain non-compete arrangements
- Products are sold in 17 countries across Europe

Key brands

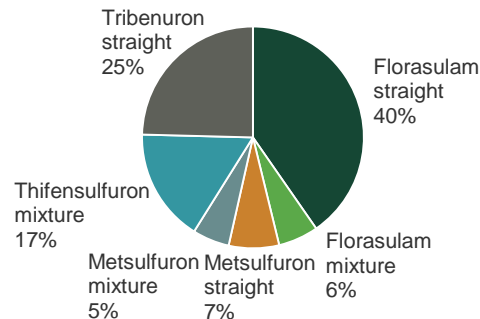


Contribution to 2016 revenue²

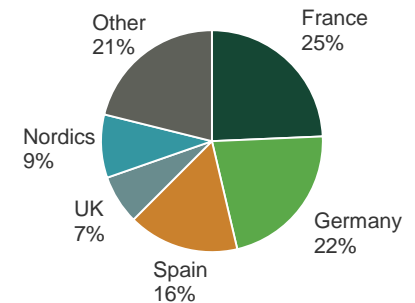
By lead active ingredient



Product summary



By country / region



Notes:

- Including Diflufenican mixtures
- Based on financial information provided by FMC. Converted into A\$ at average exchange rate across the period

Financial overview and outlook

Net sales

- The acquired portfolio is expected to contribute net sales of approximately A\$30 million in the first full year under Nufarm ownership (FY19)¹
- Attractive near term growth profile driven by new product launches along with cross-selling opportunities for existing products and the acquired portfolio
- Medium to longer term performance subject to market competition, including the impact of the non-compete arrangements provided by FMC

Profitability

- Gross margins of the acquired products are attractive and above Nufarm's existing group margins
 - once Nufarm transitions to an independent supply chain, gross margins are expected to be broadly in line with those achieved during the transitional supply period
- Additional forecast operating expenses of approximately 15% of net sales across marketing and sales, distribution, labour, regulatory compliance and other general expenses
- Acquired portfolio expected to contribute approximately A\$15 million of EBITDA in the first full year of ownership (FY19)¹

Amortisation

- The majority of the purchase price (excluding inventory) to be booked as identifiable intangible assets
- For accounting purposes, the identifiable intangible assets (which are largely product related) will be amortised over their useful life which is currently estimated to be 15 years. Amortisation charge of approximately A\$7 million is expected in the first full year of Nufarm ownership (FY19), reflecting the fair value step-up on acquisition of the identifiable intangible assets
- For tax purposes, intangible assets are expected to be amortised and fully deductible over a period not exceeding 15 years (in Germany²)

Capex

- Minimal near term capital expenditure requirements, with the majority of future requirements related to regulatory capex associated with registering new products and the defence of existing product registrations

EPS impact

- Whilst Nufarm anticipates the transaction will close within the next few months, completion of the transaction remains subject to European regulatory approval, the precise timing of which is uncertain. As a result, the financial impact of the transaction in FY18 is subject to the date in which completion occurs, with the key selling periods for the acquired portfolio occurring in the first half of the calendar year
- In the first full year of Nufarm ownership (FY19) the transaction is expected to be low single digit accretive to EPS pre amortisation (calculated on a standalone basis and assuming completion of the Century transaction)³

Notes:

- 1 The financial projections for the acquired portfolio have been developed by Nufarm based on a review of financial and other information provided by FMC and a range of assumptions including the expected timing of certain product registrations and successful integration of the portfolio. Financial projections are inherently uncertain and investors should have regard to the "Important notice and disclaimer" section of this presentation
- 2 Nufarm intends to acquire the portfolio via an entity located in Germany, where Nufarm's European Head Office is located
- 3 EPS pre amortisation is based on NPATA which excludes the impact of the amortisation associated with identified intangibles recognised at the acquisition date



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