



15 December 2017

# 2017 ANNUAL GENERAL MEETING

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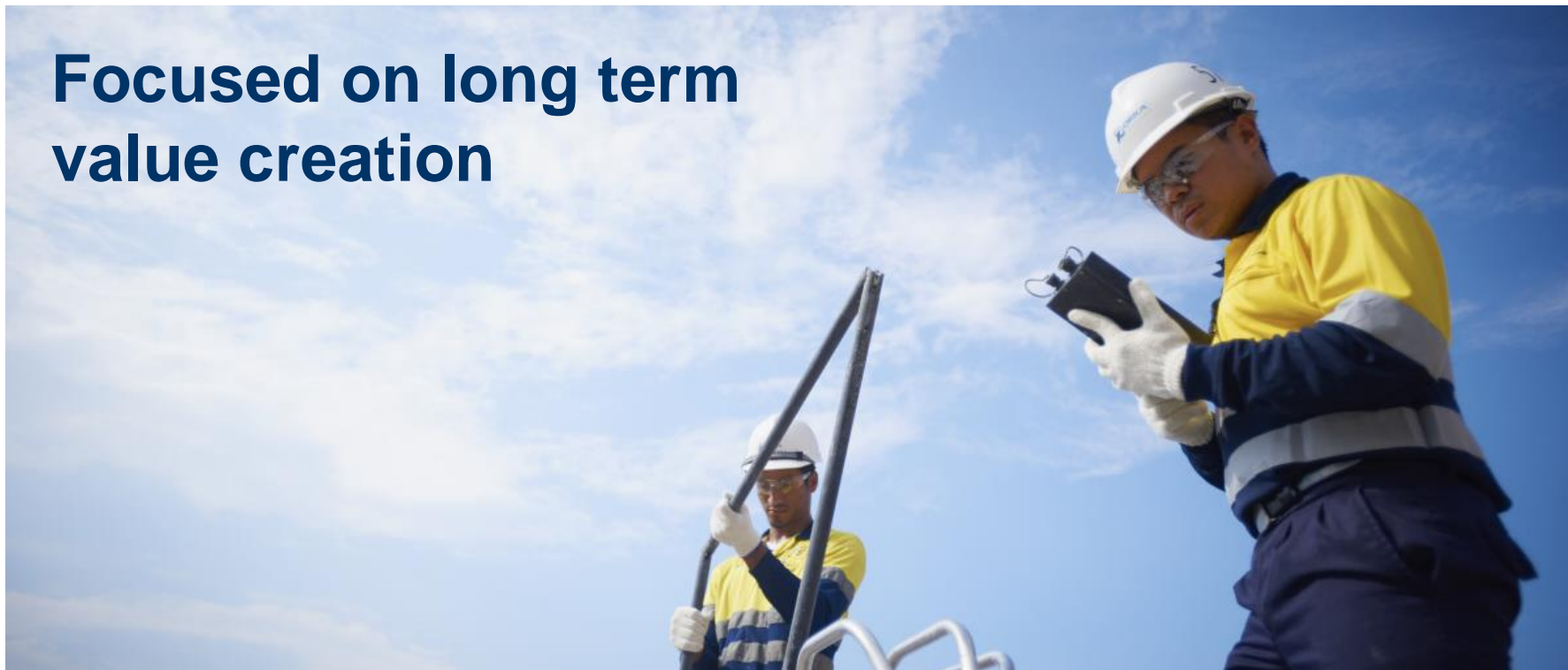


Malcolm Broomhead  
Chairman

# CHAIRMAN'S ADDRESS

# PERFORMANCE & STRATEGY

**Focused on long term  
value creation**



# CULTURE





# GLOBAL PERSPECTIVE



# CONTRIBUTION

## Australian Mining and METS sectors



**AUD \$237bn**  
total economic contribution 2015-16<sup>1</sup>



**39% of total**  
foreign direct investment<sup>2</sup>



**1 million+ people**  
FTE jobs supported by mining and METS<sup>1</sup>



1. Mining and METS: engines of economic growth and prosperity for Australians, Deloitte Access Economics, 2017
2. International Investment Australia 2016, Commonwealth Department of Foreign Affairs and Trade



Alberto Calderon  
Managing Director  
and CEO

# CEO'S ADDRESS

# SAFETY

Safety will remain  
our number one  
priority





# RESULTS

**3.65m**

Tonnes of AN

**\$635m**

**EBIT**

**\$386m**

**NPAT**

**\$127m**

Business  
Improvement

**\$306m**

Capital expenditure

**32.7%**

Gearing



# CUSTOMERS



Using data and  
customer insights

# TECHNOLOGY

Investing for our  
future



