

#### FY18 Half Year Financial Results





\$5.2m Statutory EBITDA Up \$2.5m or 93% \$6.8m
Pro Forma¹ EBITDA
Up \$1.3m or 24%



\$2.2m Pro Forma<sup>1</sup> NPAT Up \$0.9m or 69%

- \* Revenue in the Homes business increased marginally, although impacted by trade shortages in some regions
- \* Improved margins due to strengthening of business rules, efficiency and lower overheads
- \* Non-core operations reviewed leading to the divestment of Hub Group in first half (1H) FY18
- \* Continued focus on safety systems



## Key Financial Metrics<sup>1</sup>

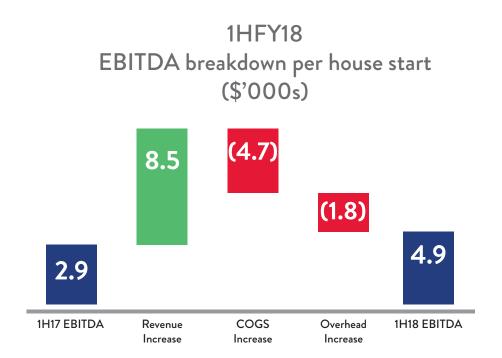
\$284.9m
Total Revenue
Up \$10.4m or 4%

\$5.8m
Pro forma² EBITDA
Up \$2.3m or 66%

1,192
Site starts
Down from 1,224³

Total display homes
Up from 117 at 30 June 2017

- \* Starts slightly impacted to ensure consistency, enabling efficiency and containment of overheads
- \* Revenue and margin improvement derived from change in product mix and less product customisation
- \* Strengthening of business rules in FY16-17 have translated into improved margins, with further improvements expected



<sup>1.</sup> Excludes Madisson Projects as it is a discontinued operation.

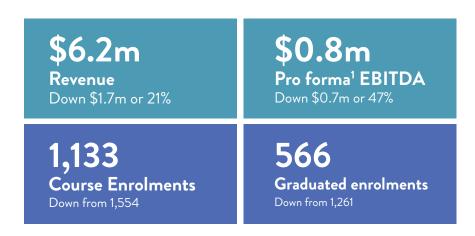
<sup>2.</sup> Pro Forma Information is reported to give information to shareholders that provides a greater understanding of the underlying performance of Simonds Group Limited's operations, particularly in reference to non-recurring items, such as restructure costs impacting continuing operations. A reconciliation of Pro Forma adjustments is presented in Appendix 1.

<sup>3.</sup> Excludes any display or speculative home starts.

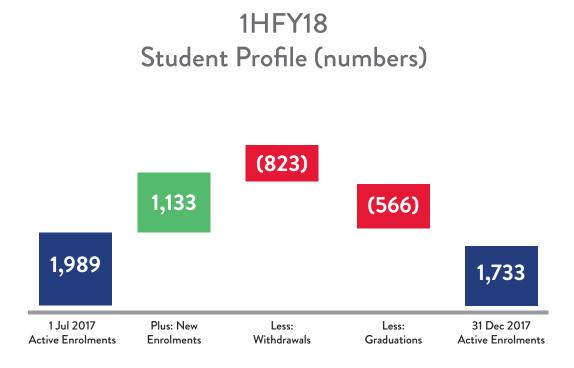
#### **Education Key Results**



### **Key Financial Metrics**



- \* State Government funding contracts renewed in VIC, NSW, ACT and QLD
- \* Federal VET Student Loans contract granted
- \* Victorian Skills First 2018/2019 funding contract secured
- \* Extension of course durations impacted results and graduate numbers



#### **Balance Sheet**



Balance Sheet	31 Dec 2017 \$M	30 Jun 2017 \$M
Assets		
Cash/Equivalents	4.6	10.2
Receivables	23.2	32.7
Inventories	57.1	48.2
PP&E	7.6	7.9
Other	9.2	11.6
Total Assets	101.7	110.6
Liabilities		
Trade/other payables	51.4	61.2
Debt	8.2	15.2
Provisions	20.0	20.9
Deposits & income in advance	20.3	13.8
Other	3.4	2.6
Other	5.4	2.0
Total Liabilities	103.3	113.7
Net Assets	(1.6)	(3.1)

- \* Net asset improvement on 30 June 2017
- \* Net Working Capital is in line with prior periods
- \* Increase in inventories includes display homes constructed and available for sale
- \* Debt net of cash / equivalents reduced by \$1.4m primarily driven by improvement in results and working capital management
- \* Banking facilities extended to February 2019, with Headroom of \$33.7m at 31 December 2017
- \* Simonds Homes Display Fund maturity extended to 30 September 2019



Summary cash flows	1HFY18 \$M	1HFY17 \$M	
Cash flows from operating activities			
Receipts from customers	307.7	311.5	
Payments to suppliers/employees	(304.5)	(314.2)	
Transaction costs (Scheme of Arrangement)	-	(1.7)	
Interest paid	(0.7)	(8.0)	
Income taxes refunded	1.4	2.6	
Net cash generated from / (used in) operating activities	3.9	(2.6)	
Net cash (used in) investing activities	(2.2)	(1.7)	
Net cash (used in) / from financing activities	(7.2)	4.6	
Net (decrease) / increase in cash	(5.5)	0.3	
Cash/equivalents at end of period	4.6	3.5	

- \* Display sales benefited 1HFY17
- \* Payments to suppliers and employees impacted by changes in building activity and overhead savings
- \* Higher tax refund in 1HFY17 due to FY16 operating losses
- \* Lower borrowings reduced interest costs
- \* Improved results and working capital management enabled repayment of borrowings

### Delivering Shareholder Value



# Maximise value through our fundamental strengths:

- Safe and efficient home building processes
- Reputation for quality and delivery
- Longevity of Simonds brand
- Leading market position

#### Business process improvements:

- Consistency in home starts per region
- Simonds Homes delivering profitable results

# Strengthen leadership and execution capability:

- Appointment of Kelvin Ryan as CEO and Managing Director (effective 5 March 2018)
- Experience in volume home building and listed corporates

# Investment in product development and innovation

- Fusion range
- Precinct product

# Appendix 1: Statutory to Pro Forma Reconciliation



### Statutory to Pro Forma Reconciliation



Statutory to pro forma reconciliation (\$M)	1HFY18 Revenue \$M	1HFY18 EBITDA \$M	1HFY18 NPAT \$M	1HFY17 Revenue \$M	1HFY17 EBITDA \$M	1HFY17 NPAT \$M
Statutory result from continuing operatings	291.7	5.2	1.1	285.9	2.7	(0.7)
Remove activity of divested business	s <sup>1</sup> (0.6)	0.4	0.3	-	-	-
Business review and management restructure <sup>2</sup>	-	1.2	0.8	-	-	-
Impairment of non-core development land and other current assets <sup>3</sup>	-	-	-	-	0.8	0.6
Transaction related costs <sup>4</sup>	-	-	-	-	2.0	1.4
Pro forma result from continuing operations	291.1	6.8	2.2	285.9	5.5	1.3

<sup>1.</sup> Divestment of Hub Group during 1HFY18, with the associated operating results of Hub and loss recognised on divestment removed from continuing operations.

<sup>2.</sup> Management restructure costs relate to the independent business review and management restructure.

<sup>3.</sup> Impairment of non-core development land and other current assets comprises \$0.6m impairment from legacy land holdings which form part of the Developments business. The residual \$0.8m relates to the write down of current assets which form part of the Homes business.

<sup>4.</sup> On 31 August 2016, the Group announced a Scheme Implementation Agreement with SR Residential Pty Ltd ("SR Residential" or "Consortium") (which is jointly owned by entities associated with Roche Holdings Pty Ltd and Simonds Family Office Pty Ltd) under which it was proposed that SR Residential would acquire all shares in the Company not already owned by associates of the Consortium by way of the Scheme. On 28 November 2016, the Group announced that the Scheme Implementation Agreement has been terminated by mutual agreement of the Group and SR Residential. During this process, the Group incurred transaction costs of \$1.817m for year ending 30 June 2017.

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