



## 2018 FULL YEAR RESULTS PRESENTATION

3 September 2018

#### **FY18 SUMMARY**



### Financial performance

- NPAT of \$1.19M compared with (\$6.41M) in FY17
- Decrease in overhead of 17% to \$12.88M lowest level since 2014
- Increase in recurring revenue from \$1.75M in FY17 to \$3.14M (10.9% of sales), exceeding previous guidance
- Increase in gross profit margin from 46.3% in FY17 to 48.8%
- Positive operating cashflow of \$2.03M compared with (\$2.55M) in FY17
- Cash at bank of \$2.31M after debt of \$0.5M was repaid during the year
- Sales revenue decline arrested with small increase, first since 2015

### Operational Highlights

- Significant new contracts won (Middle East and North America)
- Production centralised in Texas in purpose-built, FDA certified, manufacturing and design facility
- Strategic partnership agreements, such as Magnet Group
- Innovative products released including Pulse RTLS and Pulse Mobile

#### **Outlook**

- Leverage strategic asset of FDA certified facility to target fastest growing nurse call market USA
- Continue pursuing strategic partnerships with GPOs, such as Ideacom Mid-America
- Continue recurring revenue growth
- Introduce innovative products, such as patient status board and wearable products
- Drive significant pipeline growth through continued focus on innovation

#### **FY2018 FINANCIAL SNAPSHOT**



A\$000	2018	2017*	VARIANCE		NOTES
NPAT	1,194	(1,588)		2,832	
NPBT	1,254	(1,557)		2,811	Increased earnings driven by lower costs
EBIT	1,313	(1,449)		2,762	
Overhead expenses	(12,880)	(15,534)	<b>A</b>	2,645	\$0.74M dev costs capitalised in 2018, previously expensed
Gross profit	14,134	13,517		617	CoGS reduction of \$0.86M
Revenue from continuing operations	28,940	28,919	<b>A</b>	21	Consistent with previous year
Net cash flow	656	84		572	Excludes impact of FX rates on balances
Cash on hand	2,307	1,717		590	Includes impact of FX rates on balances

#### \*2017

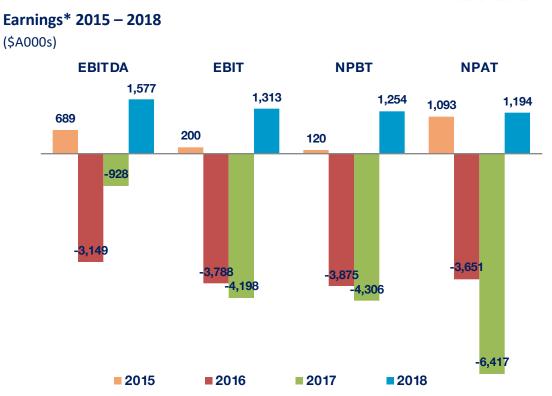
- includes net proceeds of \$0.46M from asset sale
- excludes impairment charge of \$2.75M
- excludes write off of deferred tax asset of \$2.08M

#### **EARNINGS**



# 2018 marks a solid return to positive earnings:

- EBITDA, EBIT, NPBT & NPAT positive for first time since 2016
- EBITDA, EBIT, NPBT & NPAT at highest level since 2015
- earnings per share (EPS) increased to 0.51cps, from (3.02cps) for FY2017



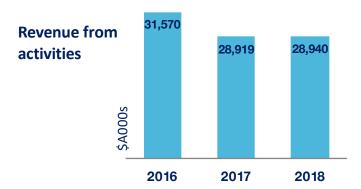
<sup>\*2017</sup> includes net proceeds of \$0.46M from asset sale, impairment charge of \$2.75M and write off of deferred tax asset of \$2.08M

#### **REVENUE**



# Sales revenue arrests decline of previous 3 years with:

- strong growth in recurring revenue (software) of 79% to \$3.1M over 2017
- segmental breakdown of sales\* is:
  - North America 43%
  - Australia/NZ 37%
  - Asia 12 %
  - Europe 8%
- revenue typically lags 6-18 months from order





<sup>\*</sup> External sales net of intra-company transactions

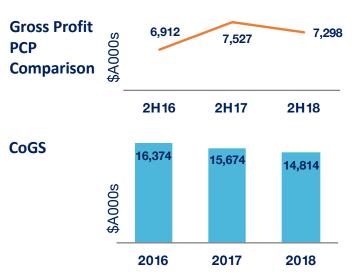
#### **GROSS PROFIT**



## Centralised manufacturing in Texas has reduced manufacturing costs with:

- gross margin increasing to 48.8%, 2.5 percentage points above 2017
- full year gross margin increasing by \$0.62M compared with FY17
  - gross profit reduced by \$0.2M on 2H17, but increased by \$0.4M (5.6%) compared with 2H16
- CoGS reduced by \$1.56M (9.5%) since 2016, including direct labour reduction of \$0.6M in 2018



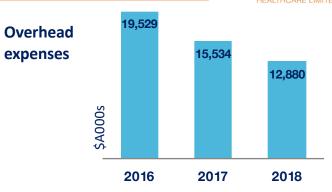


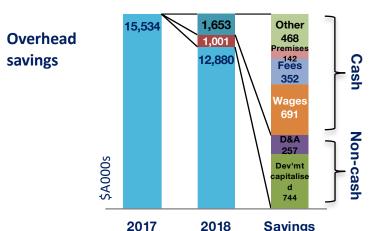
#### **OVERHEAD EXPENSES**



### Annual overhead now at lowest level since 2014 with:

- a 17% decrease over 2017, with savings made across entire business
- cash savings of \$1.65M, 10.6% reduction from 2017 (in addition to CoGS savings outlined above)
- change in R&D policy from past years resulting in \$0.74M capitalisation of product development costs
- total cash and non-cash savings of \$2.65M



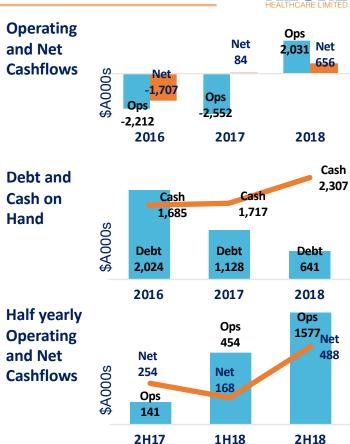


#### **CASH FLOW & DEBT**



#### Operations continue to be cash positive with:

- positive operating and net cash flows of \$2.03M and \$0.66, compared with (\$2.55M) and \$0.08M respectively in 2017
- \$2.31M cash on hand
- debt reduced by \$0.5M to \$0.6M
- third consecutive half of positive cash flow from operations and net cash flow
- no anticipated requirement to raise further capital as current cash reserves and free cash flow will meet organic growth plans



#### **NEW CONTRACTS**



# 2018 strategic objectives outlined new approaches to revenue growth:

- target national accounts
- establish key strategic partnerships

CONTRACT DETAILS	CLIENT	COUNTRY	\$M	DATE	TIMEFRAME
Tacera Nurse Call System	Magnet Group (GPO)	USA	Ongoing partnership	February 2018	3 years
Tacera Nurse Call System and Data Warehouse Solution	Hospital	USA	\$0.535M	May 2018	FY2019
Provision and support for nurse call solutions	Ideacom Mid-America (GPO)	USA	Ongoing partnership	July 2018	2 years (option to extend)
Provision and support for nurse call solutions	Hospital	Canada	\$1.9M	August 2018	2020

### **TURNAROUND COMPLETE**



ACTIVITY	COMMENCED	COMPLETED	BENEFITS
Relocated Manufacturing to USA	February 2016	December 2017	<ul><li>Average wage 21% lower</li><li>Factory overhead 54% lower</li><li>Break even point 3.5 times less</li></ul>
Rationalised product lines (900 down to 300)	January 2016	October 2016	<ul> <li>More efficient product management and lower Cost of Goods Sold</li> </ul>
Reduced costs - 30% reduction in headcount	July 2015	June 2018	\$2M annual saving
Introduced recurring revenue model from software licencing	July 2016	Ongoing	<ul> <li>Predictable and ongoing high margin revenue stream</li> <li>Drives continuous contact with client</li> <li>Improves forward cashflow</li> <li>Strengthens the balance sheet</li> <li>Continuous revenue from long-term/existing customers</li> </ul>
Divested non-core assets - CellGuard	July 2016	December 2016	Net \$0.46M proceeds
Introduced quality improvements	August 2015	June 2017	Reduced cost of quality by 50%

### **FY2018 STRATEGIC OBJECTIVES**



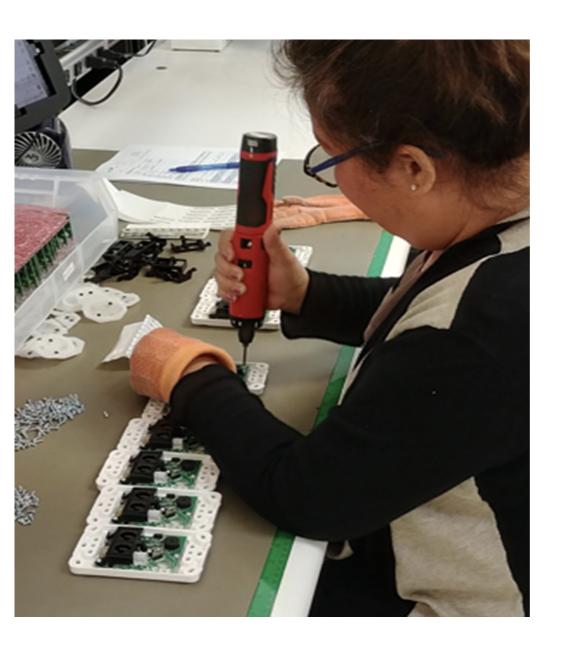
STRATEGIC OBJECTIVE	ACHIEVEMENT
Streamline manufacturing and reduce COM	Reduced cost of goods sold by 4.4% from \$15.7M in FY17 down to \$14.8M in FY18
Target national accounts	● ✓ Secured 2 national accounts
Improve inventory management and turnaround time	Reduced inventory from \$9.3M to \$6.1M
Continue strict focus on product quality	Registered with FDA
Establish key strategic partnerships	<ul> <li>Secured two-year partnership agreement with Ideacom Mid-America, a large</li> <li>Group Purchasing Organisation (GPO)</li> </ul>
	✓ Selected by Magnet Group GPO as approved nurse call solution provider
Continue to increase software revenue	✓ Increased recurring/software revenue to \$3.13M (10.9% of total sales) in FY18 compared with \$1.75M (6% of total sales) in FY17
Release innovative new products	✓ Launched Pulse Mobile – nurse call alarm management for smartphones
	✓ Launched further developments of Pulse RTLS software

### **OUTLOOK**



External	Internal
Global Nurse Call market is expected to see strong year on year growth (estimated CAGR of 11% between 2018 and 2025 to USD\$2.67B*) with largest and fastest growing segment in the USA	<ul> <li>Pursue large contracts – several currently under negotiation</li> <li>Continue pursuing strategic partnerships with GPOs, such as Magnet and Ideacom Mid-America, leveraging strategic asset of FDA certified facility</li> <li>Continue building recurring revenue</li> </ul>
Investments in healthcare IT systems will build competition for innovative communication systems around the world	<ul> <li>Expect Azure Healthcare's sales pipeline for sophisticated nurse call solutions to grow in FY19, particularly in the US</li> <li>Introduce innovative products, such as patient status board and wearable products</li> <li>Exploit opportunities with new products, including bi-directional EMR interfaces</li> </ul>

 $<sup>^{*}</sup>$ Transparency Market Research data published in March 2018





#### **APPENDICES**

#### **5 YEAR EARNINGS**



A\$000	2014	2015*	2016	2017	2018	Notes
Sales revenue	31,308	33,497	31,570	28,919	28,940	
Total revenue	31,319	34,962	32,028	29,191	28,948	
Gross profit	17,649	18,298	15,654	13,517	14,134	
Asset sale	-		-	460	-	CellGuard divestment
Overhead	(13,758)	(17,604)	(18,803)	(14,905)	(12,557)	
Includes D&A Interest	(486) (89)	(494) (80)	(639) (87)	(521) (108)	(264) (59)	Amortisation reduced after w/off
Write down			-	(2,749)	-	Goodwill write off
EBIT	3,405	200	(3,788)	(4,198)	1,313	
NPBT	3,316	120	(3,875)	(4,306)	1,254	
NPAT	3,865	1,093	(3,651)	(6,417)	1,194	DTAs: 2017 write-off of \$2.08m, \$0.5M & \$0.96M created in '14 & '15 respectively

<sup>14</sup> 

<sup>\*</sup> As per 2016 restatement

### **5 YEAR BALANCE SHEET & CASH FLOW**



A\$000	2014	2015*	2016	2017	2018	Notes
Current assets	15,884	17,002	16,125	16,735	15,491	
Non-current assets	5,414	5,967	5,858	617	1,323	
Total assets	21,298	22,969	21,983	17,375	16,814	
Current liabilities	6,569	7,320	9,733	9,047	7,195	
Non-current liabilities	355	112	80	42	37	
Total liabilities	6,924	7,432	9,813	9,089	7,232	
Net assets	14,374	15,537	12,170	8,263	9,582	
Cash from operations	577	1,870	(2,212)	(2,552)	2,031	
Cash from investing	(684)	(370)	(183)	572	(880)	2017: CellGuard proceeds
Cash from financing	(402)	80	688	2,064	(495)	2017: \$3m rights issue
Net cash flow	(509)	1,580	(1,707)	84	656	

<sup>\*</sup> As per 2016 restatement