

RioTinto

2019 Annual general meeting

9 May 2019





Simon Thompson Chairman



Welcome to Country

Board of Directors

A strong 2018

\$8.8bn

Underlying earnings

\$8.6bn

Pre-tax asset sales

3%

CuE growth

\$4.1bn lower

Net debt from 2017

\$13.5bn

Total cash returns
to shareholders

Sustainability



Our economic contribution

\$6.6bn

Taxes and royalties
paid to governments
in 2018

\$42.8bn

Direct economic
contribution in 2018

\$200bn

Economic contribution
over past five years

Climate change





Human progress

RioTinto

J-S Jacques

Chief executive



A very good year

Our 48,000 employees moved our strategy forward

Renewed sustainability approach

Strong financial results

Innovative partnerships

\$13.5 billion in cash returns to shareholders

Investment in people & growth

Safety

A full-page photograph of a worker in safety gear (orange high-visibility shirt, white hard hat, and safety harness) climbing a metal structure in a desert environment. The worker is secured by blue and red ropes. The background is a vast, flat, sandy landscape under a clear sky.



\$18.1bn

Underlying
EBITDA on
margin of 42%

\$11.8bn

Cash from
operations

\$8.6bn

Pre-tax asset
sales

19%

Return
on capital
employed

Strong results

AutoHaul™

Up and running

\$1.5bn

A year in
additional free
cash flow from
2021

Growth

High value
investments in
iron ore, copper,
bauxite & lithium

50 projects

16 countries

Investing in exploration

Productivity and growth

An aerial photograph of a Rio Tinto AutoHaul train traveling through a vast, arid desert landscape. The train consists of a lead locomotive with 'Rio Tinto' and the number '8136' visible, followed by several freight cars. The terrain is flat and dry, with sparse, low-lying vegetation. In the background, there are low mountains under a clear sky. The train is moving along a set of tracks that run parallel to a dirt road.

RioTinto

Autohaul™ train, Pilbara, Iron ore, Australia

Value over volume

\$13.5bn

in cash returns
to shareholders

RioTinto

Oyu Tolgoi underground, Copper, Mongolia

Pioneering progress

\$200bn

**Direct economic contribution
2013-2018**

RioTinto

Partnership with Hydro Quebec on the Centre of
Excellence for Energy Efficiency, Quebec, Canada

Elysis – a breakthrough



Investing in the community

RioTinto

Community education investment, Richards Bay Minerals, South Africa

Workforce of the future

RioTinto

Technological advancements, Iron ore, Cape Lambert, Pilbara, Australia

Realising our ambition

Three year performance

Generated over
\$46bn
in cash

Reduced
debt by over
\$14bn

\$29bn
Delivered and declared
in shareholder returns

Industry-leading
Innovation

Every year
grown by
1.4%

Rio Tinto Ltd: share price performance over three years



A bright future

Notice of meeting

Resolutions 1 - 17

Resolution 1

Receipt of the 2018 Annual report

Resolution 2

Approval of the Directors' Remuneration Report:
Implementation Report

Resolution 3

Approval of the Directors' Remuneration Report

Resolutions 4-13

Election and re-election of directors

Resolution 14

Re-appointment of auditors

Resolution 15

Remuneration of auditors

Resolution 16

Authority to make political donations

Resolution 17

Renewal of off-market and on-market share buy-back
authorities



Aluminium, British Columbia, Canada, Kitimat

Resolutions 18 - 19

Resolution 18

Requisitioned resolution to amend our company's constitution

Resolution 19

Requisitioned resolution on transition planning disclosure



Diamonds, Kimberley, WA, Argyle

Q&A