CATAPULT

# GOLDMAN SACHS TECHNOLOGY AND INTERNET CONFERENCE 2019

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Interim CFO & COO

**24 October 2019** 





# WE EXIST TO BUILD AND IMPROVE THE PERFORMANCE OF ATHLETES AND TEAMS.

**Cover image:** This photo was taken during the semi-finals of the Série A: Campeonato Carioca state championship between Clube de Regatas do Flamengo and Fluminense FC. The game was 1-0 in favour of Fluminense when in the 23rd minute of the second half, Flamengo forward Gabriel Barbosa Almeida scored a goal to level the game, securing Flamengo's place for the Championship Final.



#### CATAPULT'S GLOBAL SCALE AND EMERGING OPERATING LEVERAGE



A high-growth recurring revenue business generating high gross margins and low churn

The global market leader with the best products and service

Scalability: delivering profitability and transitioning to positive free cash

- 24% ARR Growth
- 73% gross margin
- 5.2% subscription churn in FY19

• **2,970** teams

• First positive EBITDA result



#### FY19 CONTINUED STRONG REVENUE GROWTH AND FIRST POSITIVE EBITDA

	TOTAL GROUP		
	FY19 \$M	FY18 \$M	% CHANGE
ANNUALISED RECURRING REVENUE (ARR)	66.1	53.4	24%
REVENUE	95.4	76.8	24%
EBITDA	4.1	(1.9)	310%

\$6M INCREASE

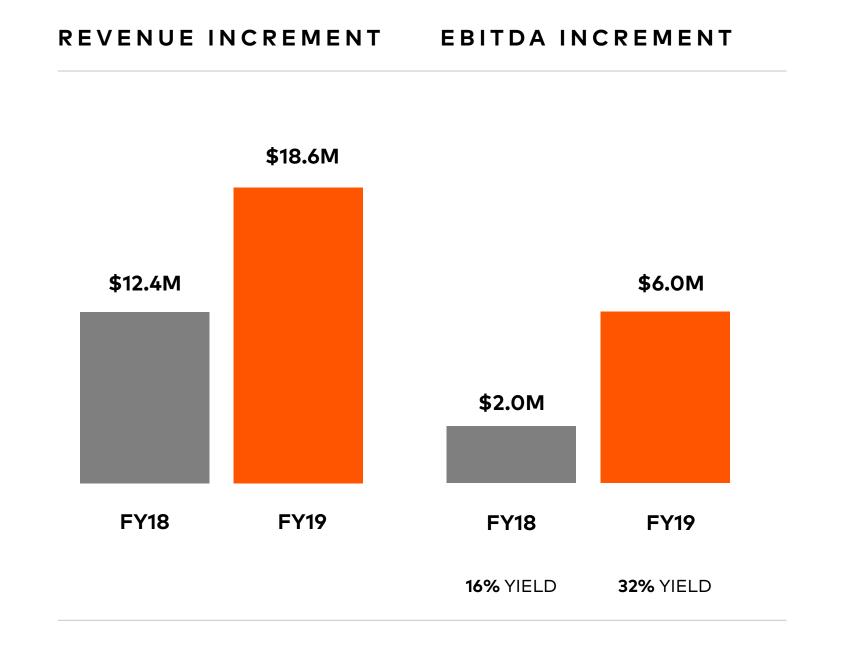


#### **EBITDA GROWTH MOMENTUM**



#### DELIVERED FIRST POSITIVE EBITDA DRIVEN BY RECURRING REVENUE AND NEW BUSINESS GROWTH





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#### **FY19 ACHIEVEMENTS**



#### **CUSTOMER**

- → 2,970 teams, up more than 1,100 vs last year
- → 153 teams with more than one product
- → Continued to sign league-wide (aggregated) deals including NRL, FFF, ITF, CAF

#### RESULTS v GUIDANCE

- → Elite Core revenue of \$86.9m vs \$86-\$88m
- → Elite Core underlying EBITDA of \$12.7m vs \$11m to \$13m
- → ARR growth accelerated to 18% and \$63.6m vs >20% (FY18 16%)

\*Assumes AUD to USD of 75 cents across all USD denominated transactions and no material impacts arising from the adoption of AASB15

#### **PRODUCT**

- → Launched 7th generation wearables product, Vector, with first sales
- → First sales of new video product, Catapult Vision across all geo segments Americas, EMEA, Asia-Pacific and Australia
- → Launched PlayerTek+
- → Launched PLAYR to consumer market

#### REPORTED RESULTS

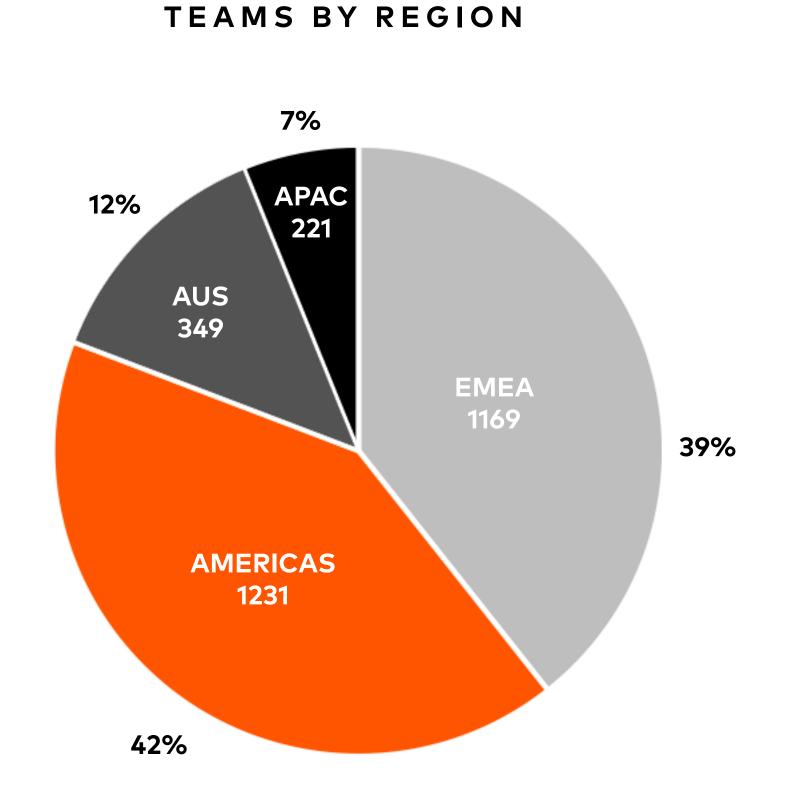
- → Revenue **\$95.4m** up **24%**
- → EBITDA **\$4.1m** up **310**%
- → ARR **\$66.1m** up **24%**



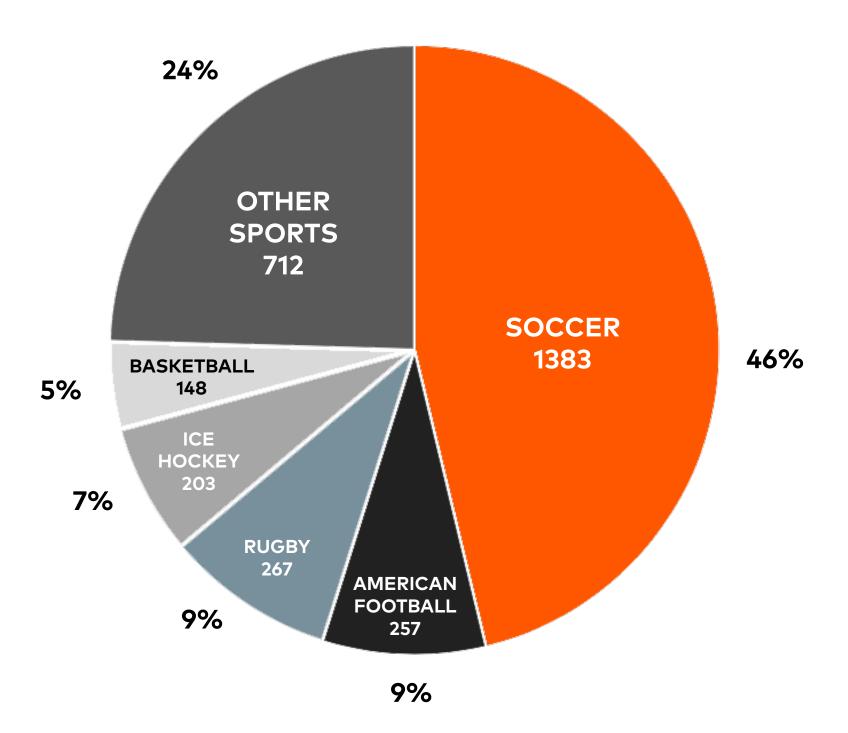


#### CATAPULT HAS EXTENDED ITS GLOBAL LEADERSHIP









### Total customer base of 2,970 teams, up more than 1,100 in FY19

Catapult will continue to achieve growth in three key areas:

- → Greenfield opportunities with teams that are yet to adopt performance technology
- → Up-sell within existing teams
- Cross-sell opportunities across the technology stack.

#### CATAPULT IS UNIQUE IN PROVIDING WORLD-CLASS SOLUTIONS ACROSS THE STACK





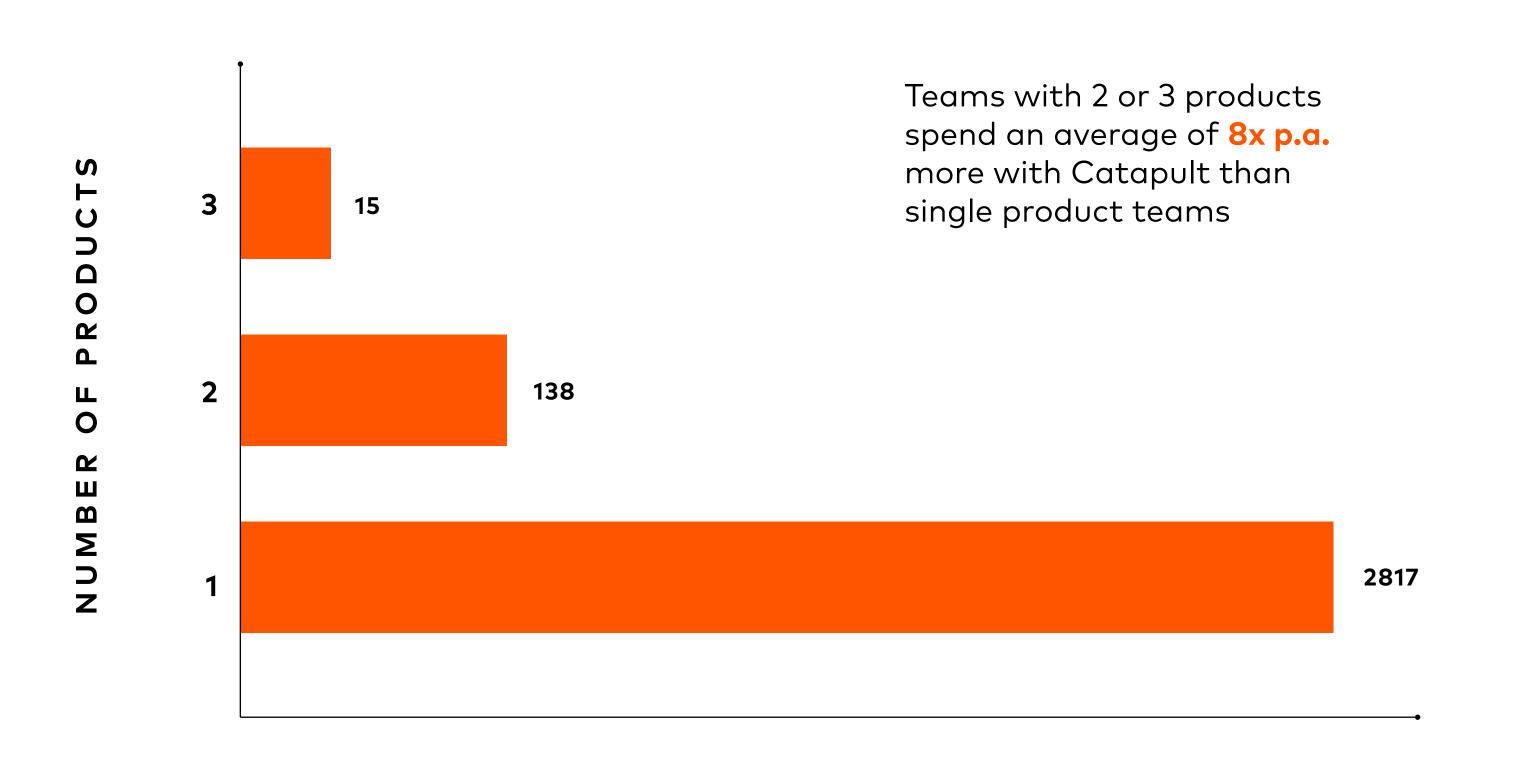
Catapult's performance pedigree started with the invention of wearable technology for elite team sports, and is reaching new heights with the release of Vector and PlayerTek+, which are driving accelerated adoption.

ATHLETE MANAGEMENT

Data is the language of performance. Improve the collection, storage and communication of key information with Catapult's athlete management solutions.

#### GROWING MOMENTUM OF TEAMS WITH MORE THAN ONE PRODUCT







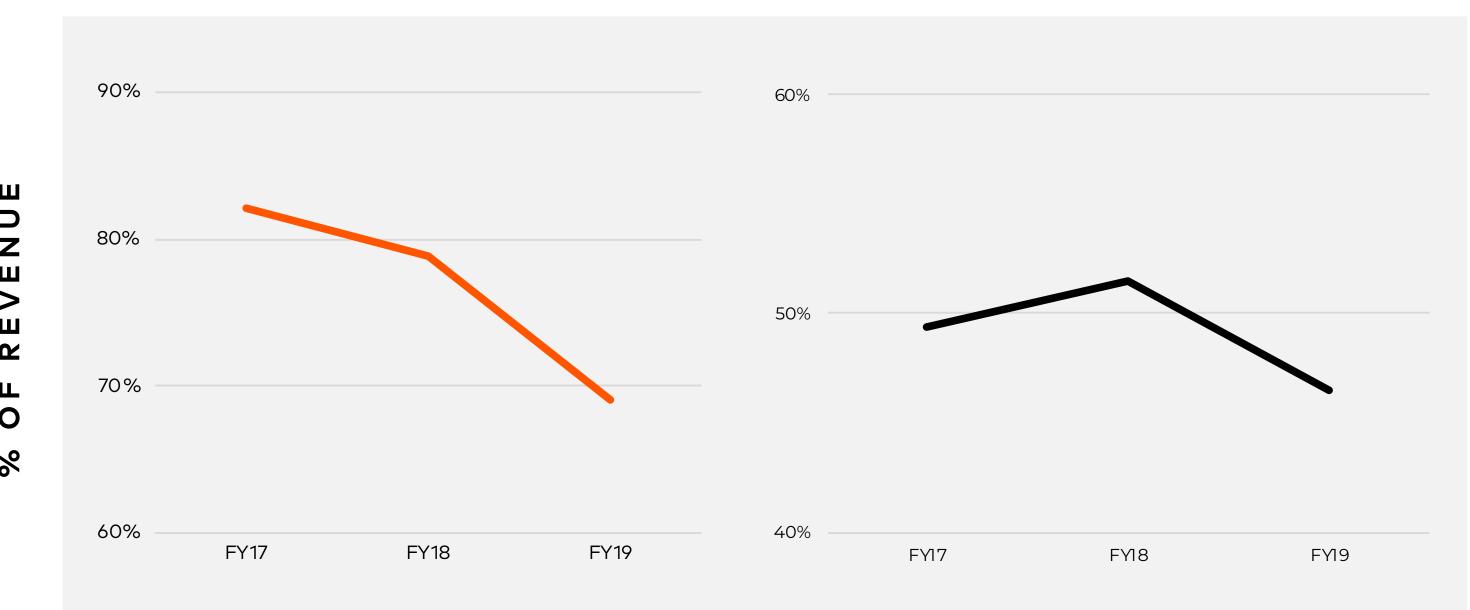
TEAMS

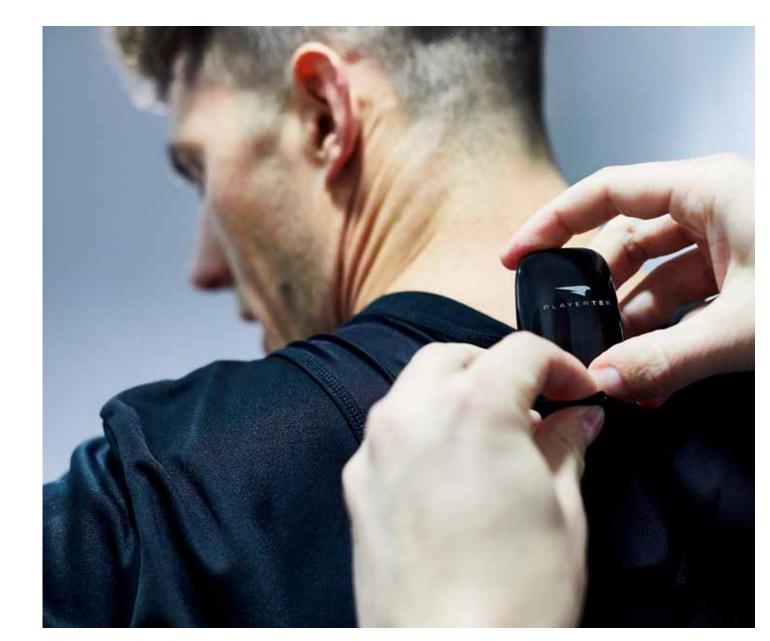


#### IMPROVING SCALE AND LEVERAGE ACROSS THE BUSINESS

#### **OPERATING EXPENSE** TO REVENUE

#### LABOUR EXPENSE TO REVENUE







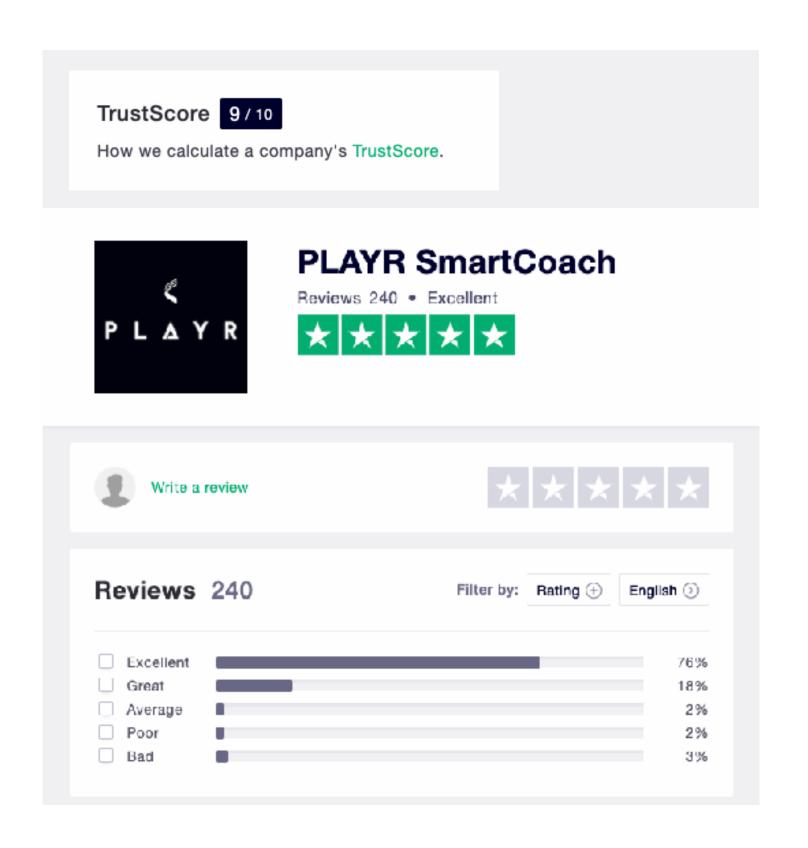


#### PROSUMER RESIZED TO ACHIEVE POTENTIAL WHILE MANAGING CASH FLOW



- → Revenue growth of **54%** to **\$5.3 million**
- → Online channels delivering most of the FY19 sales.
- → NPS score of **65.8**

# PROSUMER UNITS (000's) 20.6 14.0 47% INCREASE

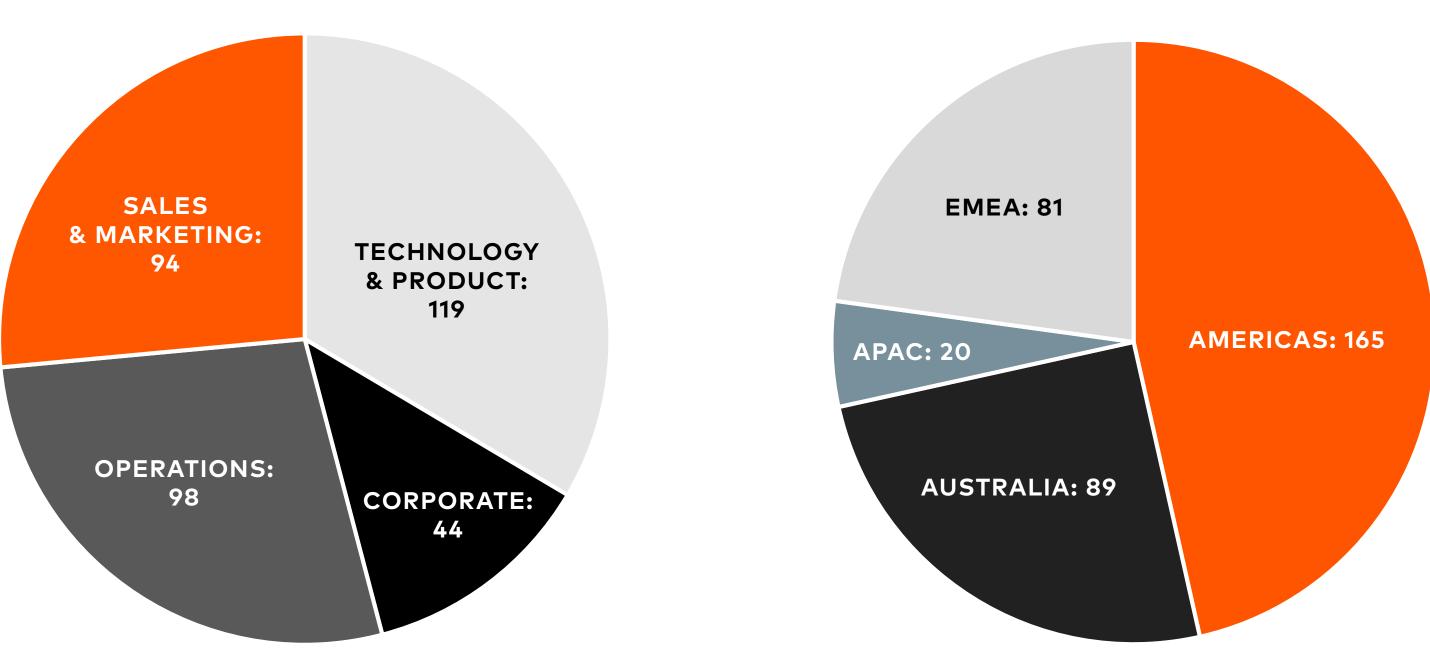




#### **HEADCOUNT: POSITIONED TO DELIVER ON CATAPULT STRATEGY**

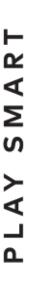


#### **HEADCOUNT BY REGION**



TOTAL HEADCOUNT

355 UP 14%





#### **FY19 PROFIT & LOSS**



	FY19 \$ M REPORTED	FY18 \$M REPORTED	% CHANGE
ARR	66.1	53.4	24%
Total revenue	95.4	76.8	24%
Cost of Goods Sold	25.8	18.6	39%
Gross margin	73%	76%	(3%)
Employee expenses	44.3	39.5	12%
Travel, marketing and promotion expenses	9.2	7.7	19%
Other operating expenses	12.4	13.3	(7%)
Total Operating expenses	65.8	60.5	9%
EBITDA	4.1	(1.9)	310%
EBIT	(12.5)	(16.3)	23%
NPAT	(12.6)	(17.4)	28%

### Delivered positive **EBITDA** while investing in future growth

- → FY19 revenue driven by 33% growth in core elite wearables
- → Elite video delivered 14% growth
- → **Two thirds** of all revenue growth from recurring revenue
- → Elite subscription revenue at 70% of total elite revenue
- → Gross Margin declined by 3% to higher volumes of replacement wearable devices, higher freight costs and product mix across video and wearables
- → Employment expense increased due to hiring program mostly in sales and technology functions
- → Total opex grew 9% driven largely by investment in our core labour and related costs to drive sales and product growth
- → First positive EBITDA achieved

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#### FY19 RECAP

- → First positive EBITDA of **\$4.1m**, a **\$6m** improvement
- → **1,100** new teams to 2,970
- → ARR growth 24% to **\$66.1m**
- → Revenue growth 24% to **\$95.4m**
- → Slowing OPEX growth, 14% to **9%**
- → Lower EW subscription churn, **5.2%** from 8.4%
- → New products in market: Vector, Vision, PlayerTek+, AMS and PLAYR enhancements





#### MOMENTUM CONTINUES AS EXPECTED INTO FY20



#### CASH BALANCE INCREASING AS EXPECTED



#### GLOBAL CUSTOMER BASE GROWING AS EXPECTED RECENT WINS INCLUDE:







BANGLADESH SOCCER
ABAHANI
LIMITED



BAHRAIN SOCCER
BAHRAIN FOOTBALL
ASSOCIATION



JAPANESE UNIVERSITY

KEIO

UNIVERSITY



SPANISH SOCCER
SPORTING
DE GIJÓN



SAUDI ARABIAN SOCCER
SAUDI ARABIAN FOOTBALL
FEDERATION



GERMAN SOCCER
HERTHA BC



BUSAN KT
SONICBOOM

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#### CATAPULT PASSES 100 TEAMS ON NEW VECTOR TECHNOLOGY

VECTOR WAS INITIALLY
SOFT LAUNCHED TO
A SMALL NUMBER OF
AUSTRALIAN TEAMS IN
MAY 2019 AND HAS SINCE
PASSED 100 VECTOR
CLIENTS GLOBALLY.

- → Vector's unique access to proprietary ClearSky technology delivers seamless interoperability between indoor and outdoor environments in a single session
- → 20% smaller with 500% increase in processing power
- → Fully compliant with all FIFA and World Rugby standards
- → 13 American football teams using the product in the new NFL and NCAA college football seasons



**73%**Soccer and rugby teams in EMEA



**91%**Teams based outside of Australia



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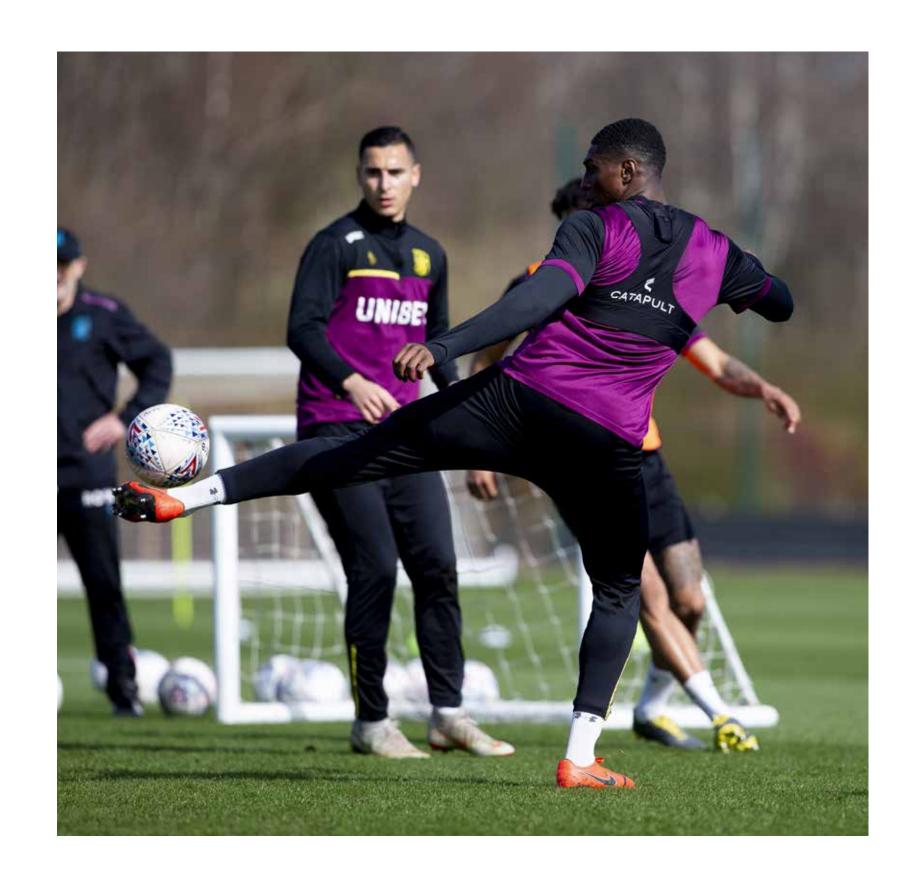


#### **OUTLOOK**



- → The Board expects continued strong revenue growth, with a further reduction in operating expense growth
- → Catapult is committed to subscription sales and ARR growth, with high quality, high margin, revenue
- → 3 key drivers exist to support growth:
  - → Greenfield sales to new teams
  - Upselling additional capacity to existing clients
  - → Cross-selling additional products to more than 2,800 existing clients with only one Catapult product
- → Catapult reiterates its commitment to positive free cash flow by FY21, and is focused on bringing forward positive free cash flow with executives aligned to this goal

With \$26.9m cash on hand at 30 September 2019, and growing operating leverage, we are well capitalised to take the Company through to positive cash flow





## PLAY SMART