Rules 4.7.3 and 4.10.31

Appendix 4G

Key to Disclosures Corporate Governance Council Principles and Recommendations

Introduced 01/07/14 Amended 02/11/15

Name (of entity					
P2P T	P2P Transport Limited					
ABN /	ABN / ARBN Financial year ended:					
77 61	7 760 899		2019			
Our c	orporate governance statement ² for th	ne above period above c	an be found at: ³			
	☐ These pages of our annual report:					
abla	This URL on our website:	https://p2ptransport.co	m.au/corporate-governance/			
	Corporate Governance Statement is a approved by the board.	ccurate and up to date a	s at 7 November 2019 and has			
The a	nnexure includes a key to where our	corporate governance di	sclosures can be located.			
Date: 7 November 2019 H. Waltin						
	Mr. Hasaka Martin					
Comp	eany Secretary					

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of rule 4.10.3.

Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "<u>OR</u>" at the end of the selection and you delete the other options, you can also, if you wish, delete the "<u>OR</u>" at the end of the selection.

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¹ Under Listing Rule 4.7.3, an entity must lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX.

² "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

³ Mark whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where the entity's corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

⁺ See chapter 19 for defined terms

ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

		We have followed the recommendation in full for the whole of the period above. We have disclosed	 ave NOT followed the recommendation in full for the whole period above. We have disclosed ⁴
PRINC	IPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OVE	RSIGHT	
1.1	A listed entity should disclose: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	the fact that we follow this recommendation: ✓ in our Corporate Governance Statement OR — at [insert location] and information about the respective roles and responsibilities of our board and management (including those matters expressly reserved to the board and those delegated to management): ✓ at sections 4 and 11 of the Board Charter, which is available at https://p2ptransport.com.au/corporate-governance/	an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
1.2	A listed entity should: (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	the fact that we follow this recommendation: ✓ in our Corporate Governance Statement OR □ at [insert location]	an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	the fact that we follow this recommendation: ✓ in our Corporate Governance Statement OR — at [insert location]	an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	 the fact that we follow this recommendation: ✓ in our Corporate Governance Statement OR ☐ at [insert location] 	an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable

+ See chapter 19 for defined terms 2 November 2015

⁴ If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4
1.5	A listed entity should: (a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them; (b) disclose that policy or a summary of it; and (c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them and either: (1) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or (2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.	the fact that we have a diversity policy that complies with paragraph (a): ✓ in our Corporate Governance Statement OR □ at [insert location] and a copy of our diversity policy or a summary of it: ✓ at the www.p2ptransport.com.au/corporate-governance/ and the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with our diversity policy and our progress towards achieving them: □ in our Corporate Governance Statement OR □ at [insert location] and the information referred to in paragraphs (c)(1) or (2): ✓ in our Corporate Governance Statement OR □ at [insert location]	 ✓ an explanation why that is so in our Corporate Governance Statement OR ✓ we are an externally managed entity and this recommendation is therefore not applicable
1.6	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	the evaluation process referred to in paragraph (a): ✓ in our Corporate Governance Statement OR □ at [insert location] and the information referred to in paragraph (b): ✓ in our Corporate Governance Statement OR □ at [insert location]	 □ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
1.7	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	the evaluation process referred to in paragraph (a): ✓ in our Corporate Governance Statement OR □ at [insert location] and the information referred to in paragraph (b): ✓ in our Corporate Governance Statement OR □ at [insert location]	 □ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

⁺ See chapter 19 for defined terms 2 November 2015

		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed4
PRINCIP	LE 2 - STRUCTURE THE BOARD TO ADD VALUE		
2.1	The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	[If the entity complies with paragraph (a):] the fact that we have a nomination committee that complies with paragraphs (1) and (2): □ in our Corporate Governance Statement OR □ at [insert location] and a copy of the charter of the committee: □ at [insert location] and the information referred to in paragraphs (4) and (5): □ in our Corporate Governance Statement OR □ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively: □ in our Corporate Governance Statement OR □ at [insert location]	□ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	our board skills matrix: ☐ in our Corporate Governance Statement OR ☐ at https://p2ptransport.com.au/corporate-governance/	 □ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

⁺ See chapter 19 for defined terms 2 November 2015

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \ldots^4	
2.3	 A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director. 	the names of the directors considered by the board to be independent directors: ☑ in our Corporate Governance Statement OR ☐ at [insert location] and, where applicable, the information referred to in paragraph (b): ☑ in our Corporate Governance Statement OR ☐ at [insert location] and the length of service of each director: ☑ in our Corporate Governance Statement OR ☐ at [insert location]	an explanation why that is so in our Corporate Governance Statement	
2.4	A majority of the board of a listed entity should be independent directors.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at [insert location]	 ✓ an explanation why that is so in our Corporate Governance Statement OR ✓ we are an externally managed entity and this recommendation is therefore not applicable 	
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	the fact that we follow this recommendation: ✓ in our Corporate Governance Statement OR □ at [insert location]	 □ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable 	
2.6	A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	the fact that we follow this recommendation: ✓ in our Corporate Governance Statement OR □ at [insert location]	□ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable	
PRINCI	PLE 3 – ACT ETHICALLY AND RESPONSIBLY			
3.1	A listed entity should: (a) have a code of conduct for its directors, senior executives and employees; and (b) disclose that code or a summary of it.	our code of conduct or a summary of it: ☑ in our Corporate Governance Statement OR □ at [insert location]	an explanation why that is so in our Corporate Governance Statement	

+ See chapter 19 for defined terms 2 November 2015 Page 5

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4
PRINCIP	PLE 4 – SAFEGUARD INTEGRITY IN CORPORATE REPORTING		
4.1	The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	[If the entity complies with paragraph (a):] the fact that we have an audit committee that complies with paragraphs (1) and (2): □ in our Corporate Governance Statement OR □ at [insert location] and a copy of the charter of the committee: □ at https://p2ptransport.com.au/corporate-governance/ and the information referred to in paragraphs (4) and (5): □ in our Corporate Governance Statement OR □ in the 2018 Directors Report on pages 7 to 9 of the 2018 Financial Report [If the entity complies with paragraph (b):] the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner: □ in our Corporate Governance Statement OR □ at	an explanation why that is so in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	the fact that we follow this recommendation: ✓ in our Corporate Governance Statement OR □ at [insert location]	an explanation why that is so in our Corporate Governance Statement

⁺ See chapter 19 for defined terms 2 November 2015

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the	We have NOT followed the recommendation in full for the whole		
		period above. We have disclosed	of the period above. We have disclosed4		
4.3	A listed entity that has an AGM should ensure that its external	the fact that we follow this recommendation:	an explanation why that is so in our Corporate Governance		
	auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	in our Corporate Governance Statement OR	Statement <u>OR</u>		
		□ at [insert location]	we are an externally managed entity that does not hold an annual general meeting and this recommendation is therefore not applicable		
PRINCIP	LE 5 – MAKE TIMELY AND BALANCED DISCLOSURE				
5.1	A listed entity should:	our continuous disclosure compliance policy or a summary of it:	an explanation why that is so in our Corporate Governance		
	(a) have a written policy for complying with its continuous	in our Corporate Governance Statement OR	Statement		
	disclosure obligations under the Listing Rules; and (b) disclose that policy or a summary of it.	at [insert location]			
PRINCIP	PRINCIPLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS				
6.1	A listed entity should provide information about itself and its	information about us and our governance on our website:	an explanation why that is so in our Corporate Governance		
	governance to investors via its website.	at the Company's website, p2ptransport.com.au	Statement		
6.2	A listed entity should design and implement an investor relations	the fact that we follow this recommendation:	an explanation why that is so in our Corporate Governance		
	program to facilitate effective two-way communication with investors.	in our Corporate Governance Statement <u>OR</u>	Statement		
		at [insert location]			
6.3	A listed entity should disclose the policies and processes it has in	our policies and processes for facilitating and encouraging	an explanation why that is so in our Corporate Governance		
	place to facilitate and encourage participation at meetings of security holders.	participation at meetings of security holders:	Statement <u>OR</u>		
	,	in our Corporate Governance Statement OR	we are an externally managed entity that does not hold		
		at [insert location]	periodic meetings of security holders and this recommendation is therefore not applicable		
6.4	A listed entity should give security holders the option to receive	the fact that we follow this recommendation:	an explanation why that is so in our Corporate Governance		
	communications from, and send communications to, the entity and its security registry electronically.	in our Corporate Governance Statement OR	Statement		
		at [insert location]			

⁺ See chapter 19 for defined terms 2 November 2015

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed4
PRINCIPI	LE 7 – RECOGNISE AND MANAGE RISK		
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	[If the entity complies with paragraph (a):] the fact that we have a committee or committees to oversee risk that comply with paragraphs (1) and (2): ✓ in our Corporate Governance Statement OR □ at [insert location] and a copy of the charter of the committee: □ at [insert location] and the information referred to in paragraphs (4) and (5): □ in our Corporate Governance Statement OR ✓ at in the 2018 Directors Report on page 9 of the 2018 Financial Report [If the entity complies with paragraph (b):] the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework: □ in our Corporate Governance Statement OR □ at [insert location]	an explanation why that is so in our Corporate Governance Statement
7.2	The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	the fact that board or a committee of the board reviews the entity's risk management framework at least annually to satisfy itself that it continues to be sound: in our Corporate Governance Statement OR at [insert location] and that such a review has taken place in the reporting period covered by this Appendix 4G: in our Corporate Governance Statement OR at [insert location]	an explanation why that is so in our Corporate Governance Statement

⁺ See chapter 19 for defined terms 2 November 2015

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4
7.3	A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	[If the entity complies with paragraph (a):] how our internal audit function is structured and what role it performs: ☑ in our Corporate Governance Statement OR ☐ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes: ☐ in our Corporate Governance Statement OR ☐ at [insert location]	an explanation why that is so in our Corporate Governance Statement
7.4	A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	whether we have any material exposure to economic, environmental and social sustainability risks and, if we do, how we manage or intend to manage those risks: in our Corporate Governance Statement OR at [insert location]	an explanation why that is so in our Corporate Governance Statement

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⁺ See chapter 19 for defined terms 2 November 2015

Corpora	ate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4
PRINCIP	PLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY		
8.1	The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	[If the entity complies with paragraph (a):] the fact that we have a remuneration committee that complies with paragraphs (1) and (2): ☑ in our Corporate Governance Statement OR ☐ at [insert location] and a copy of the charter of the committee: ☑ at p2ptransport.com.au/corporate-governance/ and the information referred to in paragraphs (4) and (5): ☐ in our Corporate Governance Statement OR ☑ at in the 2018 Directors Report on page 9 of the 2018 Financial Report [If the entity complies with paragraph (b):] the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive: ☐ in our Corporate Governance Statement OR ☐ at [insert location]	 □ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives: in our Corporate Governance Statement OR at [insert location]	 □ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

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Appendix 4G Key to Disclosures Corporate Governance Council Principles and Recommendations

		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4
8.3	A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	our policy on this issue or a summary of it: ✓ in our Corporate Governance Statement OR □ at [insert location]	 □ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
ADDITIO	NAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGED	LISTED ENTITIES	
-	Alternative to Recommendation 1.1 for externally managed listed entities: The responsible entity of an externally managed listed entity should disclose: (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.	the information referred to in paragraphs (a) and (b): in our Corporate Governance Statement OR at [insert location]	an explanation why that is so in our Corporate Governance Statement
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	the terms governing our remuneration as manager of the entity: in our Corporate Governance Statement OR at [insert location]	an explanation why that is so in our Corporate Governance Statement

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CORPORATE GOVERNANCE STATEMENT

This Corporate Governance Statement sets out the compliance by P2P Transport Limited ACN 617 760 899 (Company) with the third edition of the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations (ASX Principles and Recommendations). The ASX Principles and Recommendations are not mandatory. However, the Company is required to provide this statement disclosing the extent to which it has followed the recommendations contained in the ASX Principles and Recommendations.

ASX Principles and Recommendations	Comply (Yes / No)	Commentary		
	L. Lay solid foundations for management and oversight			
1.1 A listed entity should disclose: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	Yes	The Board is accountable to shareholders for the performance of the Company. The Board operates under the Board Charter that details its functions, responsibilities and powers and those delegated to management. Under the Charter the Board is responsible for: • providing leadership and setting the strategic direction of the Company; • reviewing how the Company's strategic environment is changing, key risks and opportunities that are appearing, how they are being managed and what, if any, modifications in strategic direction should be adopted; • overseeing management's implementation of the Company's strategic objectives and its performance generally; • ensuring that adequate internal control systems and procedures exist and that compliance with these systems and procedures is maintained • appointing and removing, where necessary, the chair, senior executives, and the Company Secretary; • evaluating, approving and monitoring the Company's annual budgets and business plans; • approving and monitoring the progress of major capital expenditure; • determining the Company's dividend policy (if any) and oversee the financing of dividend payments (if any); • monitoring the Company's accounting and corporate reporting systems, including the external audit; • monitoring the Company's disclosure processes;		

	Comply	
ASX Principles and Recommendations	(Yes / No)	Commentary
•		 ensuring the Company has an appropriate risk management framework; setting the risk appetite within which the Board expects management to operate; monitoring the effectiveness of the Company's governance policies; monitoring and managing the performance and remuneration of senior executives and key staff; ensuring that appropriate resources are available to the senior executives; the establishment and maintenance of appropriate ethical standards; evaluating and, where appropriate, adopting with or without modification the Recommendations; approving and managing succession plans for senior executives and other key management positions that may be identified from time to time; reviewing and monitoring any related party transactions; and monitoring the Company's operations in relation to, and in compliance with, relevant regulatory and legal requirements. The Board delegates responsibility for the day-to-day operations and administration of the Company to the CEO and other senior executives.
1.2 A listed entity should: (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election	Yes	The Board Charter sets out the nomination responsibilities of the Board. The Company undertakes appropriate checks before appointing a person as a Director of the Company.
as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	Yes	When resolutions to elect Directors are put to security holders at a meeting of members, all material information relevant to the vote are incorporated in the meeting documents, which includes their relevant professional history and qualifications.

ASX Principles and Recommendations	Comply (Yes / No)	Commentary
1.3 A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	Yes	All non-executive Directors enter into a service agreement with the Company in the form of a letter of appointment. The letter summaries the Board policies and terms, including remuneration, relevant to the office of the Director.
		All senior executives execute a contract of employment with the Company, setting out the terms of their employment.
1.4 The Company Secretary of a listed entity should be accountable directly to the board, through the Chair on all matters to do with the proper functioning of the Board.	Yes	The Company Secretary is directly accountable to the Board on all matters to do with the proper functioning of the Board.
1.5 A listed entity should:		The Company has a compliant Diversity Policy.
(a) have a diversity policy which includes the requirement for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and	Yes	The Board has adopted a diversity policy to ensure that the Company encourages a culture that recognises and values diversity, treating all employees and consultants with fairness and respect. The Company is an equal opportunity employer and welcomes people from all backgrounds. To the extent practicable and appropriate, the Company will address the recommendations and
to assess annually both the objectives and the entity's progress in achieving them;		guidance provided in the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations.
(b) disclose that policy or a summary of it; and	Yes	A copy of the Diversity Policy is provided in the Corporate Governance section of the P2P website(p2ptransport.com.au/corporate-governance/)
(c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set		The Board is committed to actively supporting and managing diversity as a means of enhancing the Company's performance by recognizing and utilising the contribution of diverse skills and talent from its directors, officers, employees and consultants.
by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress	No	The Board conducts all Board appointment processes in a manner that promotes gender diversity, including establishing a structured approach for identifying a pool of candidates, using

ASX Principles and Recommendations	Comply	Commontoni
towards achieving them, and either: (1) the respective proportions of men and women on the board, in senior executive positions across the whole organisation; or (2) if the entity is a "relative employer" under the Workplace Gender Equality Act, the entity's most recent Gender Equality Indicators as defined and published under that Act.	(Yes / No)	external experts where necessary. As at the date of this report, the Company has the following proportion of women appointed: • to the Board – 0% (nil out of four) • to senior management – 50% (two out of four) • to the organisation as a whole (excluding the Board and senior management) – 44.9% (124 out of 276 employees) Black & White Cabs Pty Ltd, a wholly owned subsidiary of the Company, was a "relative employer" under the Workplace Gender Equality Act for the reporting period ending 31 March 2019.
1.6 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	Yes	An informal assessment process, facilitated by the Chairman in consultation with the Company's professional advisors, as necessary, has been committed to in order to properly evaluate the performance of the Board, its sub-committees, and individual Directors. The Company also assesses the performance of the Board and individual Directors by monitoring the overall achievements of the Company, as applicable. A performance evaluation of the Board was conducted in the reporting period.
1.7 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives; and	Yes	The Board continues to monitor the performance of senior management, including measuring actual performance against planned performance, as applicable.

Comply	
(Yes / No)	Commentary
Yes	A performance evaluation of senior management was conducted in the reporting period.
Yes	There is no nomination committee separate to the full Board. The role of the nomination committee is undertaken by the full Board. The Board considers that, given the current size and scope of the Company's operations, no efficiencies or other benefits would be gained by establishing a separate nomination committee. As the Company's operations grow and evolve, the Board will reconsider the appropriateness of forming a separate nomination committee. Board Renewal and Succession Planning In accordance with the Company's Constitution, at each AGM there is a retirement of one-third of Directors by rotation. The Directors who retire by rotation are those who have ben longest in office since their last election. If the Directors were appointed on the same day they may agree between themselves of by lot which one of them must retire. The Board (pursuant to the Board Charter) is also responsible for planning Board succession generally and implementing plans regarding the succession of the CEO, executive directors and other senior management of the Company, including in regard to maintaining the required mix of competencies, experience and diversity. The Board currently considers the growth of the Company and its skills matrix when considering board succession issues.
	Yes

	Comply	
ASX Principles and Recommendations	(Yes / No)	Commentary
committee, disclose that		
fact and the processes it		
employs to address board		
succession issues and to		
ensure that the board has		
the appropriate balance of		
skills, knowledge,		
experience, independence		
and diversity to enable it to		
discharge its duties and		
responsibilities effectively;		
or		
(b) If it does not have a nomination		
committee, disclose that fact		
and the processes it employs to		
address board succession issues		
and to ensure that the board		
has the appropriate balance of		
skills, knowledge, experience,		
independence and diversity to		
enable it to discharge its duties		
and responsibilities effectively.		
2.2 A listed entity should have and	Yes	The Company maintains a Board skills matrix which sets out the mix of skills, experience and
disclose a board skills matrix setting		expertise the Board currently has and is looking to achieve in its membership. A copy of the Board
out the mix of skills and diversity that		skills matrix available on the Corporate Governance section of the P2P Transport website.
the board currently has or is looking		
to achieve in its membership.		

ASX Principles and Recommendations	Comply (Yes / No)	Commentary
2.3 A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director.	Yes	The Company periodically discloses this information as required from time to time. The Board currently has two independent directors Chip Beng Yeoh and Peter Cook. Greg Webb was the Managing Director and a founder of Black and White Limited and holds shares in the Company shares as a result of the Company's acquisition of Black and White Limited, and it the current interim CEO of the Company. Harry Katsiabanis is an executive within P2P and a founder of the Company. The Board consists of four Directors: Chip Beng Yeoh – appointed 27 October 2017; Peter Cook – appointed 27 October 2017; Harry Katsiabanis – founding director (3 March 2017); and Greg Webb – appointed 8 August 2018.
2.4 A majority of the board of a listed entity should be independent directors.	No	The Board currently has two independent directors Chip Beng Yeoh and Peter Cook. Harry Katsiabanis and Greg Webb currently hold executive positions within the Company. The Company believes the skills and experience of the executive Directors are essential for the growth of the company, whilst maintaining an appropriately sized board.
2.5 The Chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	Yes	Chip Beng Yeoh is the Company's Non-Executive Chairman. The Company's interim CEO is Greg Webb.

ASX Principles and Recommendations	Comply (Yes / No)	Commentary
2.6 A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	Yes	Under the Board Charter, the Board is required to develop and implement an induction program for all new directors and members which contains all such information and advice that may be considered necessary or desirable. The Board Charter also requires the Board to ensure that continuing professional development opportunities are available for directors and committee members to develop and maintain appropriate skills and knowledge required to perform their roles effectively.
3. Act ethically and responsibly	<u> </u>	
3.1 A listed entity should: (a) have a code of conduct for its directors, senior executives and employees; and (b) disclose that code or a summary of it.	Yes	The Board has adopted a Code of Conduct. The Code of Conduct sets out directives for Directors, officers and employees relating to conflicts of interests, protection and use of the Company's assets and confidentiality. Where a personal interest does or may conflict with that of the Company, it requires the Employee to immediately disclose any conflict to the Audit and Risk Management Committee.
4. Safeguard integrity in financial reporting	ng	
4.1 The board of a listed entity should: (a) have an audit committee which: (i) has at least three members, all of whom are non- executive directors and a majority of	No	The Audit Committee is responsible for assisting the Board to monitor and review the integrity of the financial reporting of the Company and matters of significance affecting financial reporting and compliance. The Board has adopted an Audit and Risk Management Committee Charter that outlines the composition of the Audit Committee and its responsibilities and authorities including: (a) reporting procedures; and (b) oversight of the risk management system.

		Comply	
ASX Principles and Recomr	mendations	(Yes / No)	Commentary
ind	om are lependent ectors; and		The full Charter can be found on the Company's website. The current Committee is made up of Harry Katsiabanis, Peter Cook and Chip Beng Yeoh.
ind dire not the	chaired by an lependent ector, who is the chair of board,	Yes	The Chair of the Committee is Peter Cook. He is an independent director who is not the chair of the Board. Harry Katsiabanis is an Executive Director, which means the Committee is not composed entirely of non-executive Directors. The Board are of the view that the current committee membership is the best use of Directors' skills given the size of the Company and the Board. The skills and experience of each of the Committee members is outline in the 2019 Directors
and disclos	e:		report. Along with the attendance at Committee meetings
` '	charter of committee;	Yes	
qua and of t	e relevant alifications d experience the members the mmittee; and	Yes	
eac per nur the me the the	relation to ch reporting riod, the mber of times e committee et throughout e period and e individual endances of e members at		

	Comply	
ASX Principles and Recommendations	(Yes / No)	Commentary
those meetings;		
or		
(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.		
4.2 The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management	Yes	The Board signs declarations in accordance with section 295A of the Corporations Act, following receipt of the declaration from the CEO and CFO. The declaration is made and is founded on a sound system of risk management and internal control and that the system is operating effectively in all material respects in relation to financial work.

	Comply	
ASX Principles and Recommendations	(Yes / No)	Commentary
and internal control which is		
operating effectively.		
4.3 A listed entity that has an AGM	Yes	Pursuant to the Shareholder Communication Policy, the Company encourages its external auditor
should ensure that its external		to attend AGMs and be available to answer questions from security holders.
auditor attends its AGM and is		
available to answer questions from		
security holders relevant to the		
audit.		
5. Make timely and balanced disclosure		
5.1 A listed entity should:		
(a) have a written policy for	Yes	The Continuous Disclosure Policy sets out the key obligations of the Directors and employees in
complying with its continuous		relation to continuous disclosure as well as the Company's obligations under the Listing Rules
disclosure obligations under the		and the Corporations Act. The Policy also provides procedures for internal notification and
Listing Rules; and		external disclosure, as well as procedures for promoting understanding of compliance with the
(b) disclose that policy or a	Yes	disclosure requirements for monitoring compliance. The Board has designated the Company
summary of it.		Secretary as the person responsible for overseeing and coordinating disclosure of information to
		the ASX as well as communicating with the ASX.
6. Respect the rights of security holders		
6.1 A listed entity should provide	Yes	The Company's website: p2ptransport.com.au contains all relevant information about the
information about itself and its		Company.
governance to investors via its		
website.		
6.2 A listed entity should design and	Yes	The Shareholder Communications Strategy sets out the Company's aims and practices in respect
implement an investor relations		of communicating with both current and prospective shareholders.
program to facilitate effective		
two- way communication with		The Board of the Company aims to ensure that the shareholders are informed of all major
investors.		

ASX Principles and Recommendations	Comply (Yes / No)	Commentary
		developments affecting the Company's state of affairs. Information is communicated to shareholders through: • the Annual Report delivered by post and which is also placed on the Company's website; • the half yearly report which is placed on the Company's website; • disclosures and announcements made to the Australian Securities Exchange (ASX) copies of which are placed on the Company's website; • notices and explanatory memoranda of Annual General Meetings (AGM) and Extraordinary General Meetings (EGM) copies of which are placed on the Company's website; • the company's external auditor being present at the AGM to answer questions from shareholders about the conduct of the audit and the preparation and content of the auditor's report. Whenever possible, the Company will provide shareholders with the option to receive communications from and send communications to the Company electronically.
6.3 A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	Yes	Whenever possible, the Company will provide shareholders with the option to receive communications from and send communications to the Company electronically. Shareholders can elect to receive communications electronically via the Company's share registry. Information available on the Company's website will provide a means for investors to make enquires directly to the Company.
6.4 A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	Yes	Shareholders can register with the Company's Registry to receive email notifications via the Company's share registry
7. Recognise and manage risk		

	Comply	
ASX Principles and Recommendations	(Yes / No)	Commentary
7.1 The board of a listed entity	Yes	The Company has a combined Audit and Risk Management Committee. The Committee is made
should:		up of three directors, a majority of whom are independent.
(a). have a committee or committees to		
oversee risk, each of which:		The current members of the Committee are Harry Katsiabanis, Chip Beng Yeoh and Peter Cook.
 has at least three 		
members, a majority of		The Committee's responsibilities with respect to risk management and internal control are:
whom are independent		(a) to ensure that the Company has implemented a sound risk management framework and
directors; and		appropriate internal control systems;
2. is chaired by an		(b) to review at least annually the effectiveness of the Company's risk management and internal
independent director,		control systems and make relevant recommendations to the Board;
3. and disclose:		(c) to monitor compliance with regulatory requirements under the ASX Listing Rules, the
4. the charter of the		Corporations Act 2001 (Cth) and any other relevant guidelines;
committee;		(d) to monitor the Company's exposure to economic, environmental and social sustainability
5. the members of the		risks, and make recommendations to the Board as to how those risks should be managed;
committee; and		(e) to make recommendations to the Board in relation to the Company's insurance program,
6. as at the end of each reporting		having regard to the Company's business and the insurable risks associated with it; and
period, the number of times		(f) any other responsibilities as determined by the Committee or the Board from time to time.
the committee met		
throughout the period and the		The Charter of the Committee is available at the Company's website.
individual attendances of the		
members at those meetings;		
or		
(b) if it does not have a risk		
committee or committees that		
satisfy (a) above, disclose that fact		
and the processes it employs for		
overseeing the entity's risk		
management framework.		

ASX Principles and Recommendations	Comply (Yes / No)	Commentary
7.2 The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and (b) disclose, in relation to each reporting period, whether such a review has taken place.		The Board and Audit and Risk Management Committee have responsibility for monitoring risk oversight and ensure that the interim Chief Executive Officer and the Chief Financial Officer report on the status of business risks through programs and reporting aimed at ensuring risks are identified, assessed and appropriately managed. The Company is currently undergoing a review of the existing framework for managing risk, as part of a strategic review of the business.
7.3 A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	Yes	The Audit and Risk Management Committee is responsible for reviewing the effectiveness of the Company's internal control systems and make relevant recommendations to the Board. The Directors are of the view that an internal audit function is not required for a company of its size. In discharging its duties, the Committee has unrestricted access to all staff and to the Company's auditors, both internal and external, to seek information and explanations from them. The Committee proactively makes recommendations to the Board in relation to the outputs of the financial reporting and disclosure processes and with respect to risk management and internal control.
7.4 A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks. 8. Remunerate fairly and responsibly	Yes	The Company is faced with a number of economic, environmental and social sustainability risks. The Audit and Risk Management Committee reviews and manages these risks on a regular basis.

- 8.1 The board of a listed entity should:
 - (a) have a remuneration committee which:

Yes

- has at least three members, a majority of whom are independent directors; and
- (2) is chaired by an independent director, and disclose:
- (3) the charter of the committee;
- (4) the members of the committee; and
- (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.

The composition of the Remuneration Committee includes a majority of independent directors. The Current Members of the Committee are Chip Beng Yeoh (the Committee chair), Peter Cook and Greg Webb.

The purpose of the Committee is to assist the Board by reviewing and making recommendations to the Board in relation to:

- the Company's remuneration policy, including as it applies to Directors and the process by which any pool of Directors' fees approved by shareholders is allocated to Directors;
- remuneration packages of senior executives, non-executive Directors and executive Directors, equity-based incentive plans and other employee benefit programs;
- the Company's superannuation arrangements;
- the process for the evaluation of the performance of the Board, its Board Committees and individual Directors;
- the review of the performance of senior executives and members of the Board, which should take place at least annually; and
- those aspects of the Company's remuneration policies and packages, including equity-based incentives, which should be subject to shareholder approval.

The Charter of the Committee is available at the Company's website. The Renumeration Committee has not meet during the reporting period.

ASX Principles and Recommendations	Comply (Yes / No)	Commentary
8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non- executive directors and the remuneration of executive directors and other senior executives.	Yes	The policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives are set out in the Remuneration Committee Charter. The structure of non-executive Directors' remuneration is currently clearly distinguished from that of executives.
		Executive Remuneration Executive Remuneration packages should include an appropriate balance between fixed remuneration that is comparable with current market rates and performance-based remuneration, linked to clearly specified performance targets that align with the Group's short and long term objectives and which are appropriate to the Group's circumstances and goals.
		Non-Executive Directors Remuneration The committee is responsible for making recommendations as to the structure or remuneration for non-executive Directors and ensuring that fees paid to non-executive Directors are within the aggregate amount approved by shareholders and making recommendations to the Board with respect to the need for increases to this aggregate amount at the Company's annual general meeting.
8.3 A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in	Yes	The Securities Trading Policy prohibits such participants from dealing in derivatives, hedging or other similar arrangements in relation to Securities that: (a) have not vested; (b) have not been released to the participant; or (c) have vested but are subject to trading restrictions.

ASX Principles and Recommendations	Comply (Yes / No)	Commentary
(b) disclose that policy or a		
summary of it.		

Approved by the Board on 6 November 2019