



### **Annual General Meeting**

**29 November 2019** 





# We are focused and clear on what we want to be

A global fabrics technology business











### We now have the right infrastructure

We have invested to build the right infrastructure; with a smaller number of facilities, but facilities better able to support our customers and our growth.









### **Branding & Marketing**

Our brands are strong, recently refreshed and globally consistent, and we have a well-defined strategy with an exciting new product pipeline.

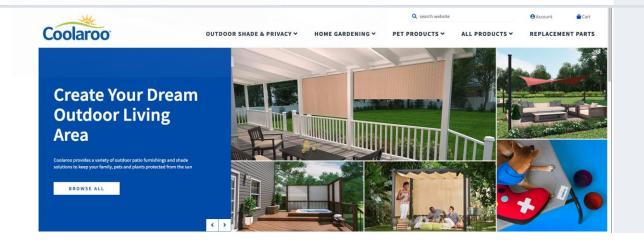












### **Technical Alliances**

Supporting this new product development are important new technical alliances which, when combined with our own team, are beginning to produce outstanding results













### **Innovative New Products**

We are launching innovative products that have our customers excited and, in many cases, are supported by global patents.









Commercial DualShade 350 and a range of Flame Retardant architectural fabrics were recently launched at the IFAI Show in Orlando, Florida, USA.

#### **Manufacturing Advancement**











Manufacturing and warehousing facilities are safer and more efficient, with significantly reduced lead times and improved service levels. We are more able to sell with confidence.

#### **Our People**





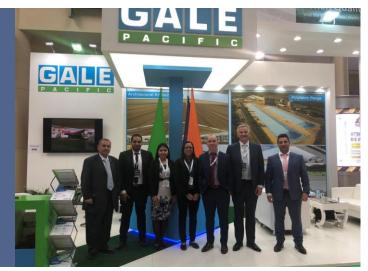






A team thinking and operating globally, reflecting the more global nature of our business today. Leveraging scale where possible, but recognising the uniqueness of our customers and consumers in each market.

#### **Customers & Distribution**





















We have strengthened relationships with customers, built considerable new distribution and exited unprofitable and noncore geographic markets and customers.

#### **Closing Comments**

- Looking Ahead
- Transforming GALE
- Market Conditions
- Leadership Change





#### **THANK YOU**

















**Incoming Chief Executive Officer** 

**John Paul Marcantonio** 











### **GROWTH**

### GROW OUR CATEGORIES











Americas Distribution 2015 vs. 2019



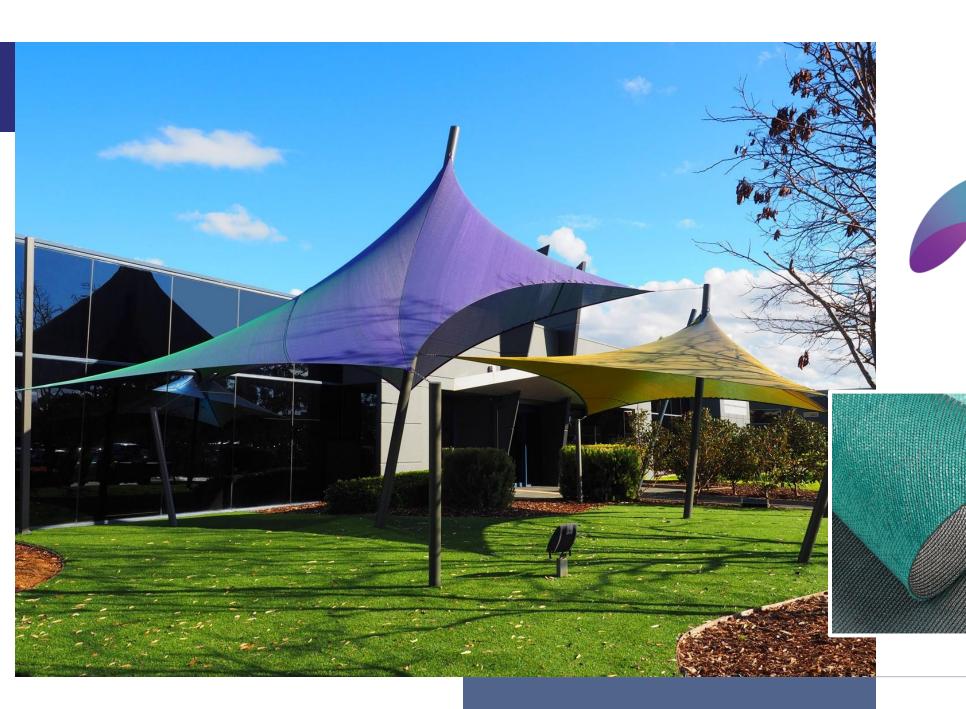


# **Grow Distribution**









# Commercial DualShade® 350



Commercial Heavy 430FR

NinetyFive 340FR

DualShade 350FR





# Coated Fabrics Innovation



# **Customer Partnerships**



























# Research & Development







### New Geographies











# Improve Manufacturing & Operations











## Grow our People



#### THANK YOU