

To: **Company Announcements Office**

From: **Francesca Lee**

Date: **13 February 2020**

Subject: **FY20 Half Year Results - Presentation**

Please find attached, for release to the market, a presentation to be given at the Company's Half Year Results briefing this morning.

The webcast of this presentation, commencing at 10:00am this morning, is accessible on the Company's website and will be available for replaying at the end of the briefing.

Yours sincerely



Francesca Lee
Company Secretary

FY20 Half Year Results

Sandeep Biswas

Managing Director and Chief Executive Officer

Gerard Bond

Finance Director and Chief Financial Officer



Disclaimer

Forward Looking Statements

This presentation includes forward looking statements. Forward looking statements can generally be identified by the use of words such as “may”, “will”, “expect”, “intend”, “plan”, “estimate”, “anticipate”, “continue”, “outlook” and “guidance”, or other similar words and may include, without limitation, statements regarding plans, strategies and objectives of management, anticipated production or construction commencement dates and expected costs or production outputs. The Company continues to distinguish between outlook and guidance. Guidance statements relate to the current financial year. Outlook statements relate to years subsequent to the current financial year.

Forward looking statements inherently involve known and unknown risks, uncertainties and other factors that may cause the Company's actual results, performance and achievements to differ materially from statements in this presentation. Relevant factors may include, but are not limited to, changes in commodity prices, foreign exchange fluctuations and general economic conditions, increased costs and demand for production inputs, the speculative nature of exploration and project development, including the risks of obtaining necessary licences and permits and diminishing quantities or grades of reserves, political and social risks, changes to the regulatory framework within which the Company operates or may in the future operate, environmental conditions including extreme weather conditions, recruitment and retention of personnel, industrial relations issues and litigation.

Forward looking statements are based on the Company's good faith assumptions as to the financial, market, regulatory and other relevant environments that will exist and affect the Company's business and operations in the future. The Company does not give any assurance that the assumptions will prove to be correct. There may be other factors that could cause actual results or events not to be as anticipated, and many events are beyond the reasonable control of the Company. Readers are cautioned not to place undue reliance on forward looking statements. Forward looking statements in these materials speak only at the date of issue. Except as required by applicable laws or regulations, the Company does not undertake any obligation to publicly update or revise any of the forward looking statements or to advise of any change in assumptions on which any such statement is based.

Non-IFRS Financial Information

Newcrest results are reported under International Financial Reporting Standards (IFRS) including EBIT and EBITDA. This presentation also includes non-IFRS information including Underlying profit (profit after tax before significant items attributable to owners of the parent company), All-In Sustaining Cost (determined in accordance with the updated World Gold Council Guidance Note on Non-GAAP Metrics which was released in November 2018), AISC Margin (realised gold price less AISC per ounce sold (where expressed as USD), or realised gold price less AISC per ounce sold divided by realised gold price (where expressed as a %)), Interest Coverage Ratio (EBITDA/Interest payable for the relevant period), Free cash flow (cash flow from operating activities less cash flow related to investing activities), EBITDA margin (EBITDA expressed as a percentage of revenue) and EBIT margin (EBIT expressed as a percentage of revenue). These measures are used internally by Management to assess the performance of the business and make decisions on the allocation of resources and are included in this presentation to provide greater understanding of the underlying performance of Newcrest's operations. The non-IFRS information has not been subject to audit or review by Newcrest's external auditor and should be used in addition to IFRS information.

Reliance on Third Party Information

The views expressed in this presentation contain information that has been derived from sources that have not been independently verified. No representation or warranty is made as to the accuracy, completeness or reliability of the information. This presentation should not be relied upon as a recommendation or forecast by Newcrest.

Competent Person's Statement

The information in this presentation that relates to Mineral Resources or Ore Reserves has been extracted from the release titled “Annual Mineral Resources and Ore Reserves Statement – 31 December 2019” dated 13 February 2020 (the original release). Newcrest confirms that it is not aware of any new information or data that materially affects the information included in the original release and, in the case of Mineral Resources or Ore Reserves, that all material assumptions and technical parameters underpinning the estimates in the original release continue to apply and have not materially changed. Newcrest confirms that the form and context in which the competent person's findings are presented have not been materially modified from the original release.

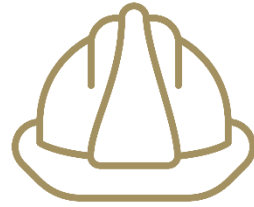
The information in this presentation that relates to Exploration Results at Red Chris has been extracted from the release titled “Quarterly Exploration Report” dated 30 January 2020 (the Red Chris release). Newcrest confirms that it is not aware of any new information or data that materially affects the information included in the Red Chris release and that all material assumptions and technical parameters underpinning the estimates in the Red Chris release continue to apply and have not materially changed. Newcrest confirms that the form and context in which the competent person's findings are presented have not been materially modified from the Red Chris release.



Newcrest Mining Limited



Safety &
Sustainability



HY20 Results

Financials



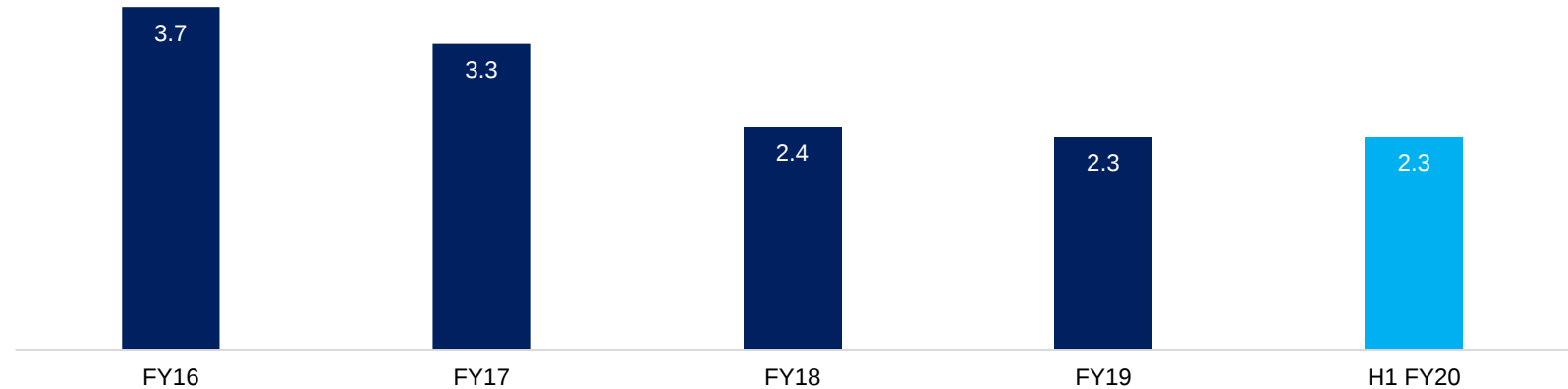
The unique
multi-decade
gold-copper
miner

Summary



Continued Focus on Safety¹

Total Recordable Injury Frequency Rate (per million hours worked)



Safety Transformation

Red Chris integration is progressing well but injury rates are much higher than Newcrest average

Zero Fatalities

~4.5 years fatality free

TRIFR improvements at most operations



Newcrest released its initial Red Chris TRIFR results for the half year (16.9) following acquisition on 15 August 2019.

¹ TRIFR – Total Recordable Injury Frequency Rate (per million hours worked).

Implementing NewSafe at Red Chris



90% of site and contractor leaders at Red Chris have completed the Leadership component of NewSafe

Sustainability targets



Greenhouse gas (GHG) intensity target

A 30% reduction in GHG emissions per tonne of ore treated by 2030 against the 2018 baseline



Shadow carbon price

Acquisitions and key capital investment decisions to include carbon price scenarios between \$25 and \$50 a tonne of CO₂-e in sensitivity analysis, for jurisdictions where there is no regulated carbon price



Task Force on Climate-related Financial Disclosures framework

Newcrest to take a phased approach to reporting against the TCFD framework



Water stewardship

Operations to take a catchment-based approach to managing water risks



Biodiversity

New projects to strive to achieve no net loss of biodiversity values



World Gold Council Responsible Gold Mining Principles

Newcrest to operate in line with the Responsible Gold Mining Principles

Safety &
Sustainability



HY20 Results

Financials



The unique
multi-decade
gold-copper
miner

Summary



Half Year Highlights

Gold production
1.1moz

AISC \$880/oz

Investing in the
future

Acquired 70%
Red Chris

Significant
mineralisation at
Havieron

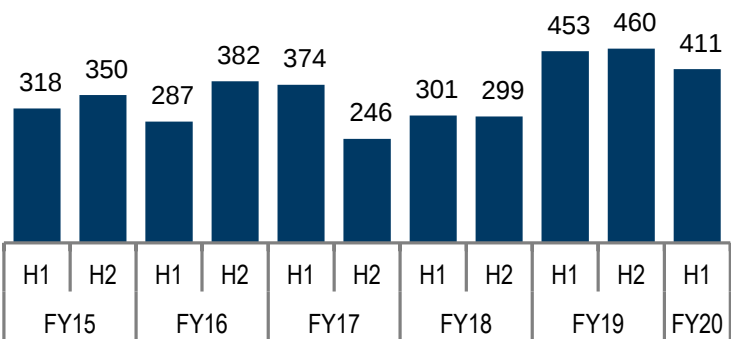
Underlying Profit
\$280m

Interim dividend
US 7.5 cents per
share, fully franked

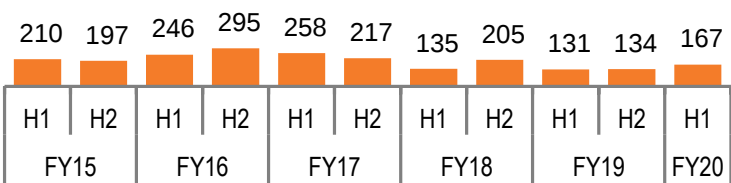
Cadia mill
expanding to
between 33 &
35mtpa

Cadia

Gold Production (koz)



AISC (\$/oz)

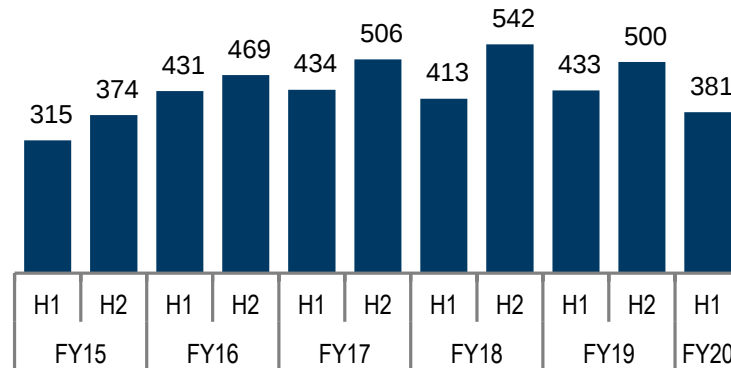


Lower grades from open pit mining sequence

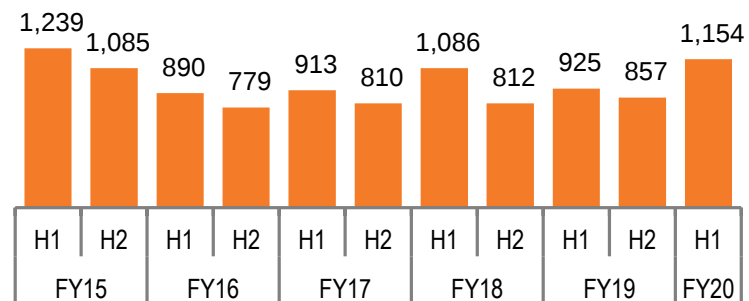
Biannual shut
strategy to improve
full plant utilisation
opportunities

Lihir

Gold Production (koz)



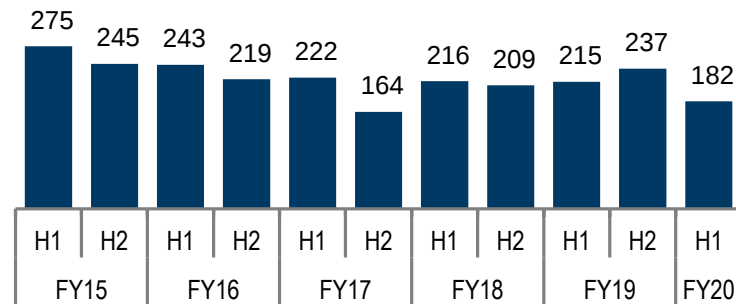
AISC (\$/oz)



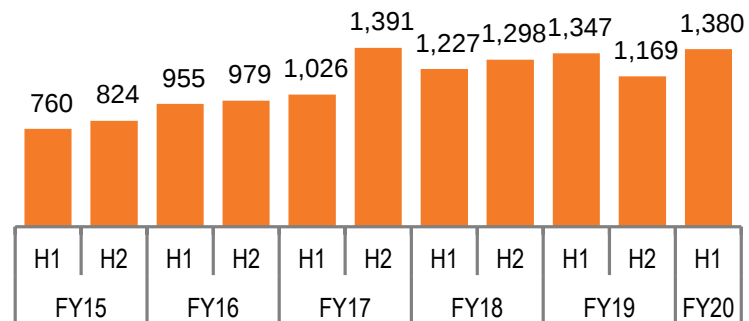
Challenging
site but
focused on
improving
performance
and costs

Telfer

Gold Production (koz)



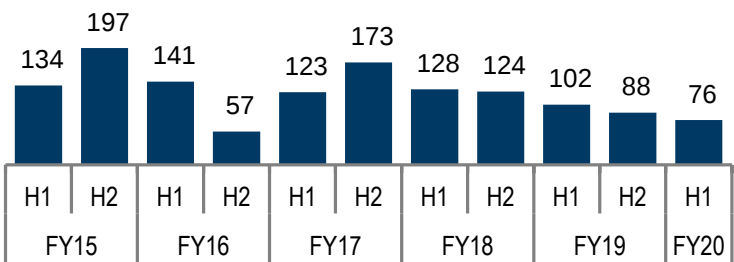
AISC (\$/oz)



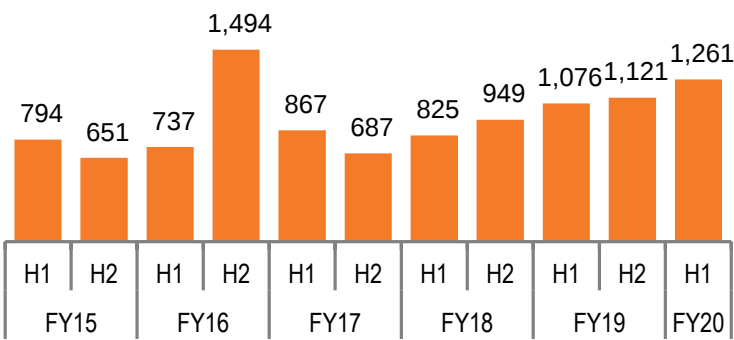
Declining
head grade
impacted
production

Gosowong

Gold Production (koz)



AISC (\$/oz)



Newcrest agrees to divest Gosowong for \$90m

Newcrest to sell 100% of its interest in Gosowong

Economic ownership from 31
December 2019 transfers to the new
owner post satisfaction of conditions
precedent

Gosowong divestment - \$90m

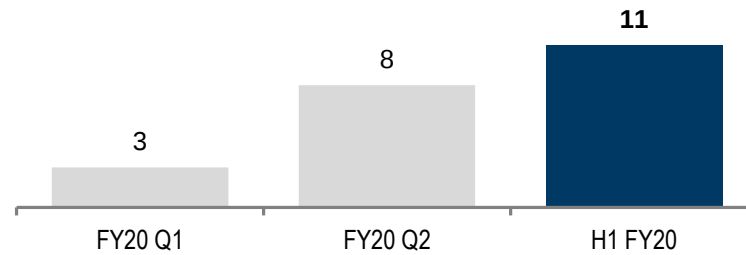
- \$5m cash deposit paid on execution of the sale and purchase agreement
- \$55m cash payable on transaction completion
- \$30m deferred cash payable 18 months after completion



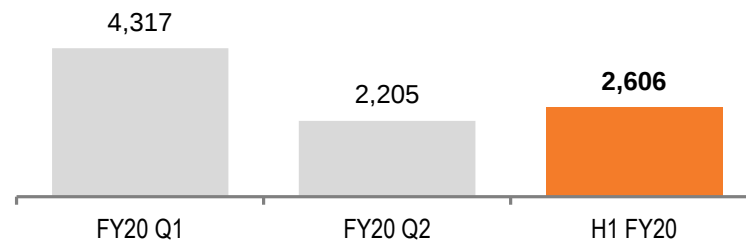
Red Chris
integration
progressing to
plan

Red Chris

Gold Production (koz)



AISC (\$/oz)





Red Chris First stage transformation on track

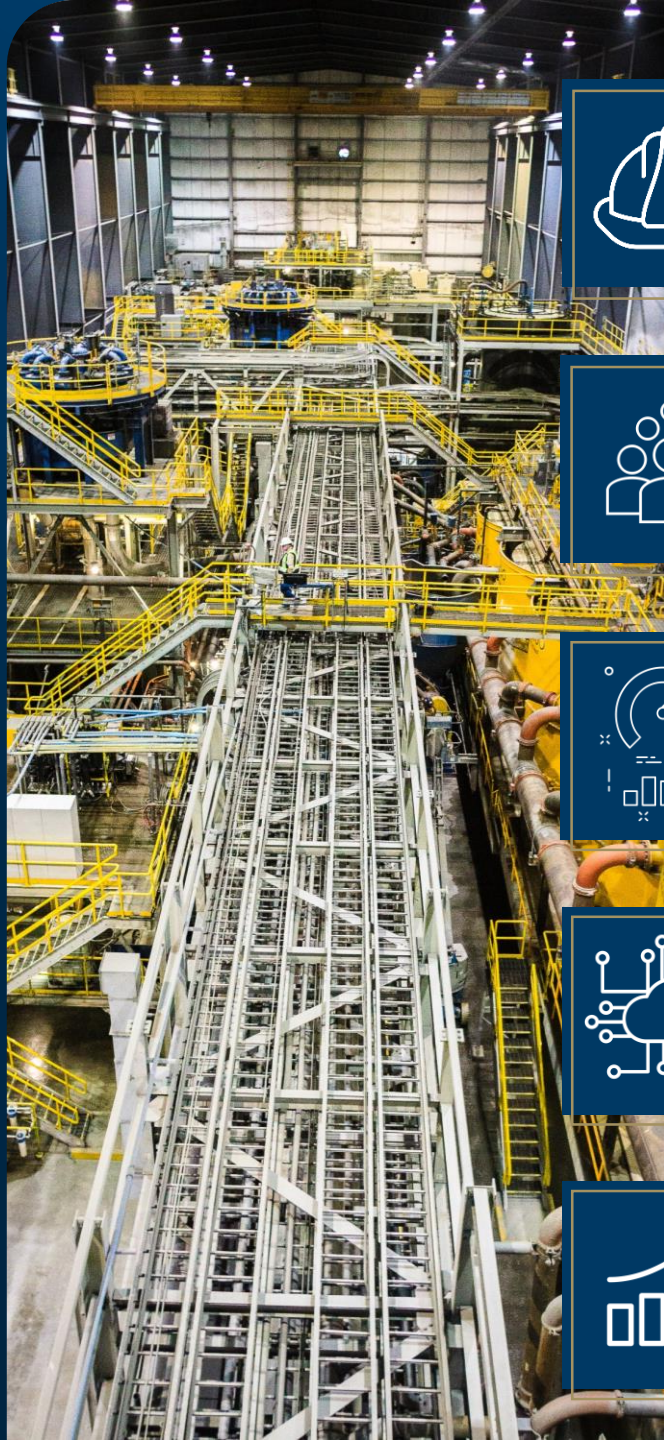
Stage 1 - Apply Newcrest's Edge transformation approach

- Process plant optimisation
- Mine optimisation
- Supply chain cost reduction
- Extensional resource and exploration drilling program

Stage 2 - Apply Newcrest's industry leading technology

- Block caving
- Coarse ore flotation
- Mass sensing and sorting
- Deep underground brownfield and greenfield exploration

Achievements in the first 150 days at Red Chris



Safety & Sustainability

NewSafe rollout in full swing
Emergency and first aid capability significantly upgraded



People

Camp upgrade commenced
Mobile equipment workshop upgrade design commenced



Operating Performance

Tailings Impoundment Area lifts completed
Pit waste stripping optimisation study completed
Fleet Management System and Pit WiFi selected



Technology & Innovation

First concentric launders installed in rougher circuit
Cleaner column concept study completed
'Stacked' cell pilot completed



Profitable Growth

17,500 meters drilled in 130 days
Block cave concept study commenced and on schedule

Safety &
Sustainability



HY20 Results

Financials

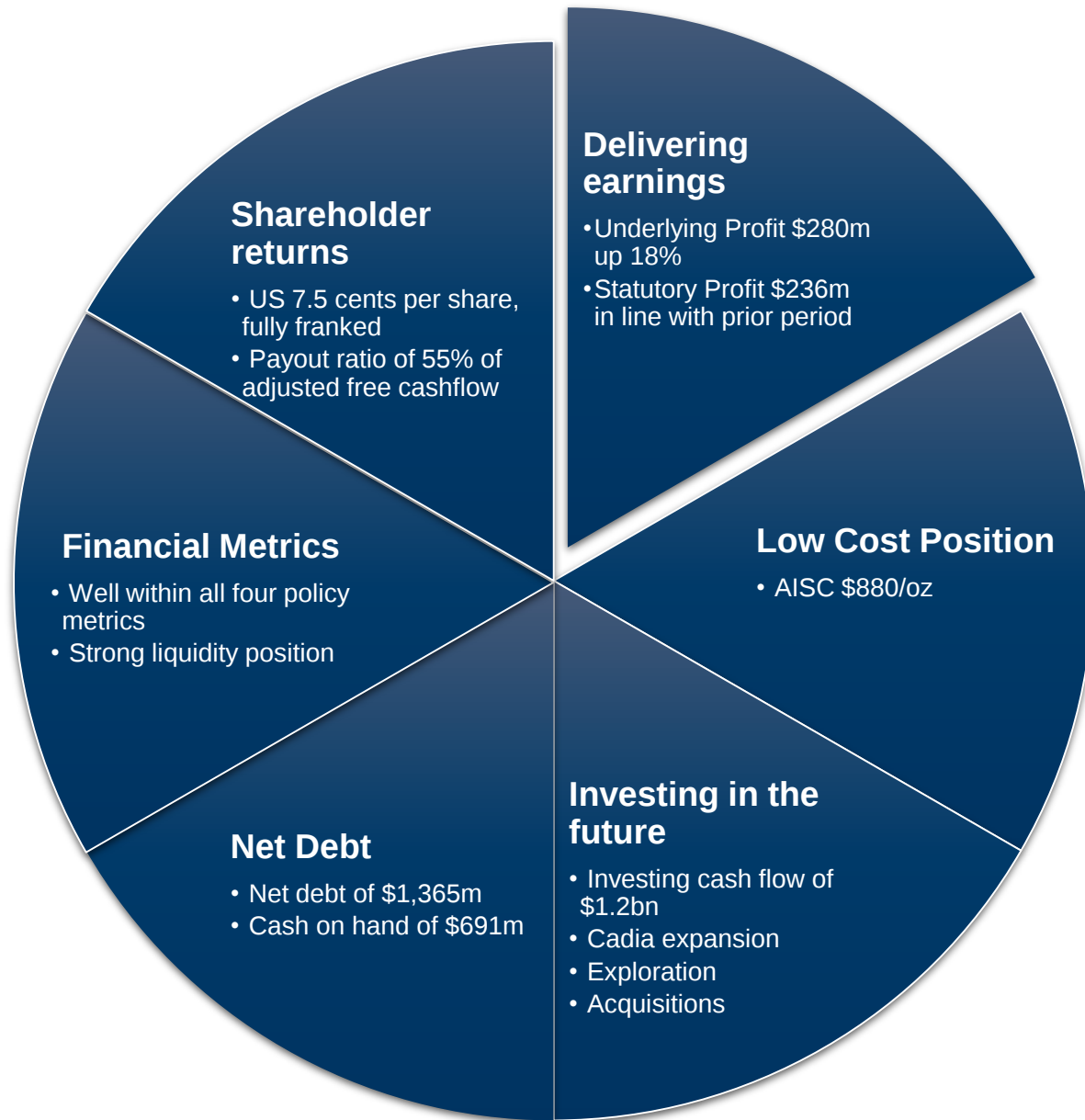


The unique
multi-decade
gold-copper
miner

Summary

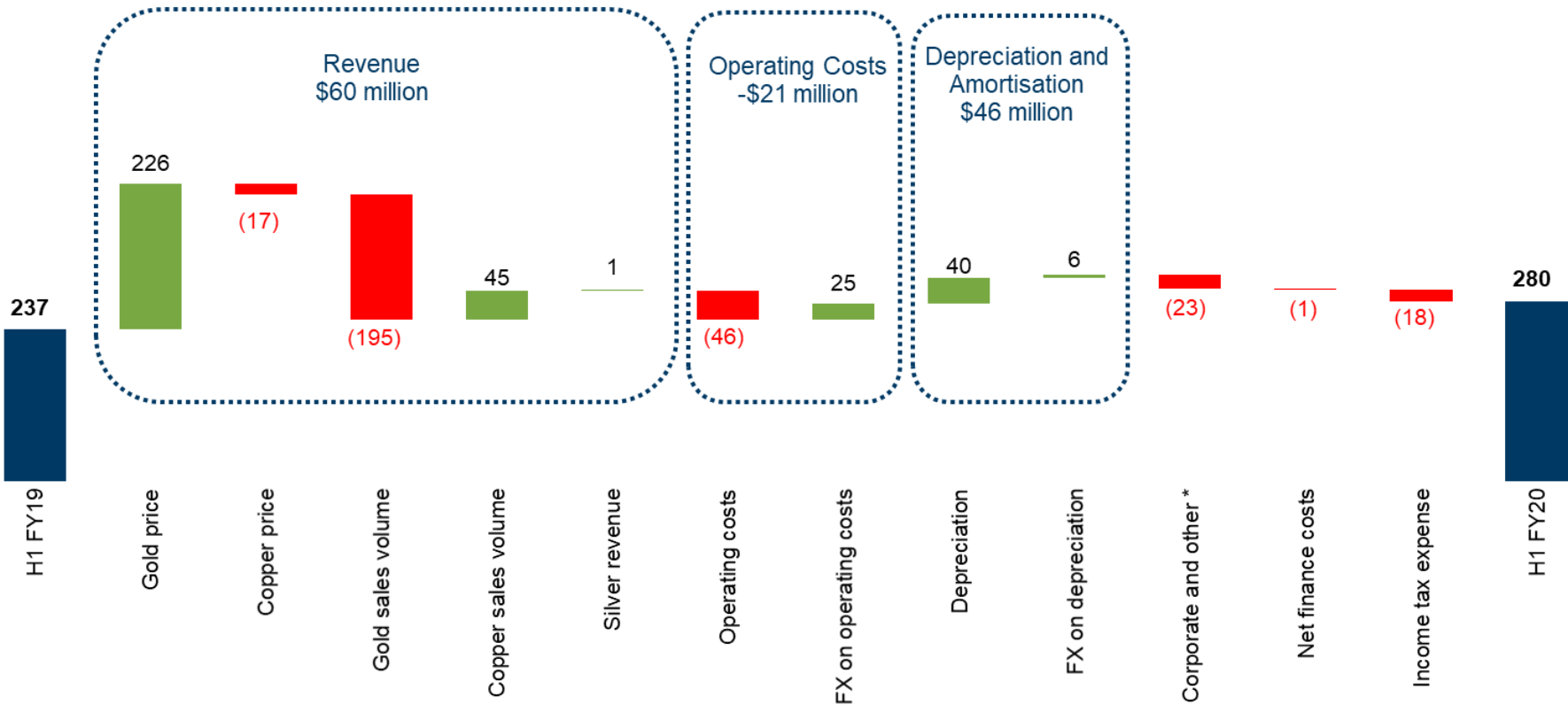


Newcrest's financial results for first half



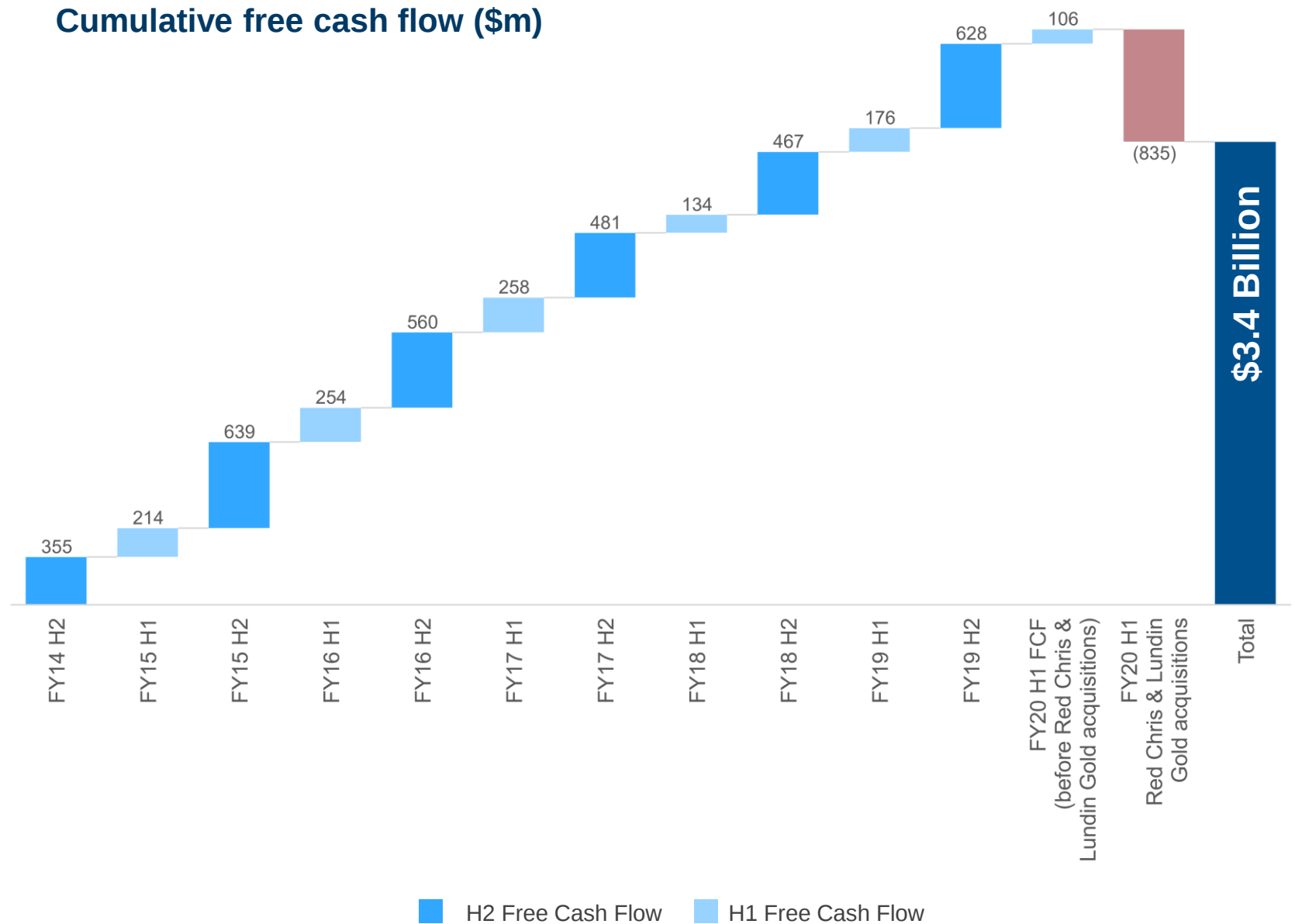
Underlying Profit up 18% to \$280m

Movement in Underlying Profit (\$m)



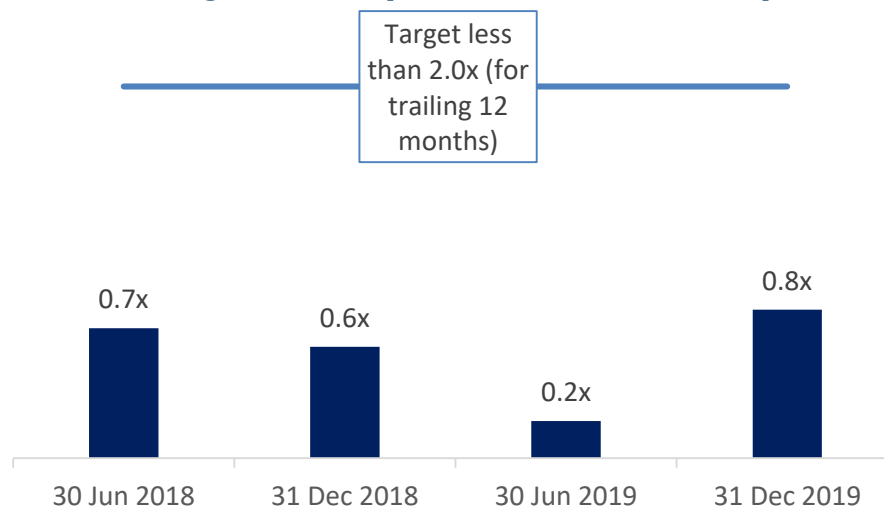
* Corporate and other includes Corporate administration expenses, Exploration expenses, Other income and Share of losses of associates

\$3.4bn of free cash flow generated since 1 January 2014

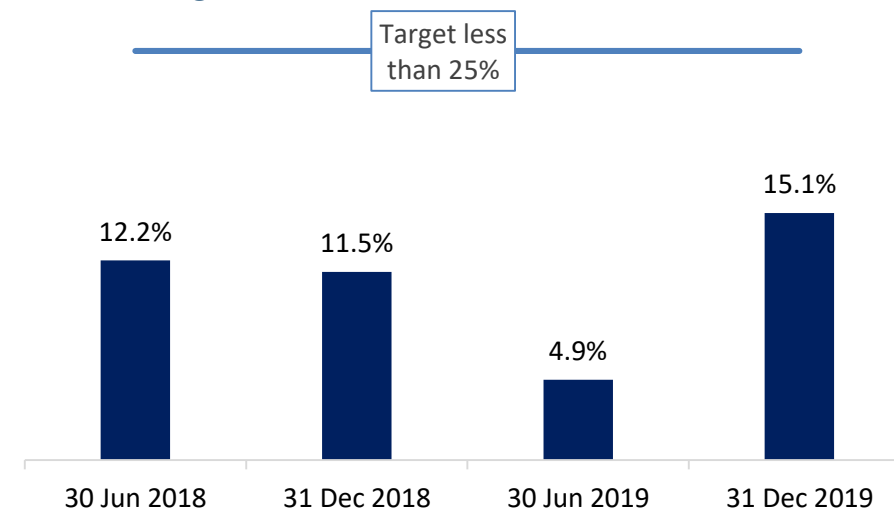


Comfortably
within all four
financial policy
targets

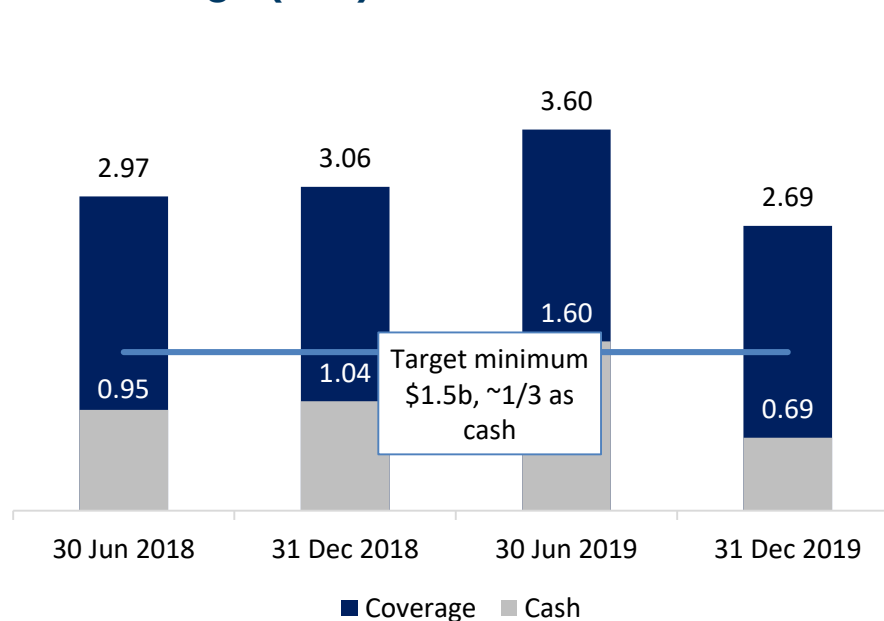
Leverage Ratio (Net Debt / EBITDA)



Gearing Ratio



Coverage (\$bn)



Investment Grade Credit Rating



Safety &
Sustainability



HY20 Results

Financials

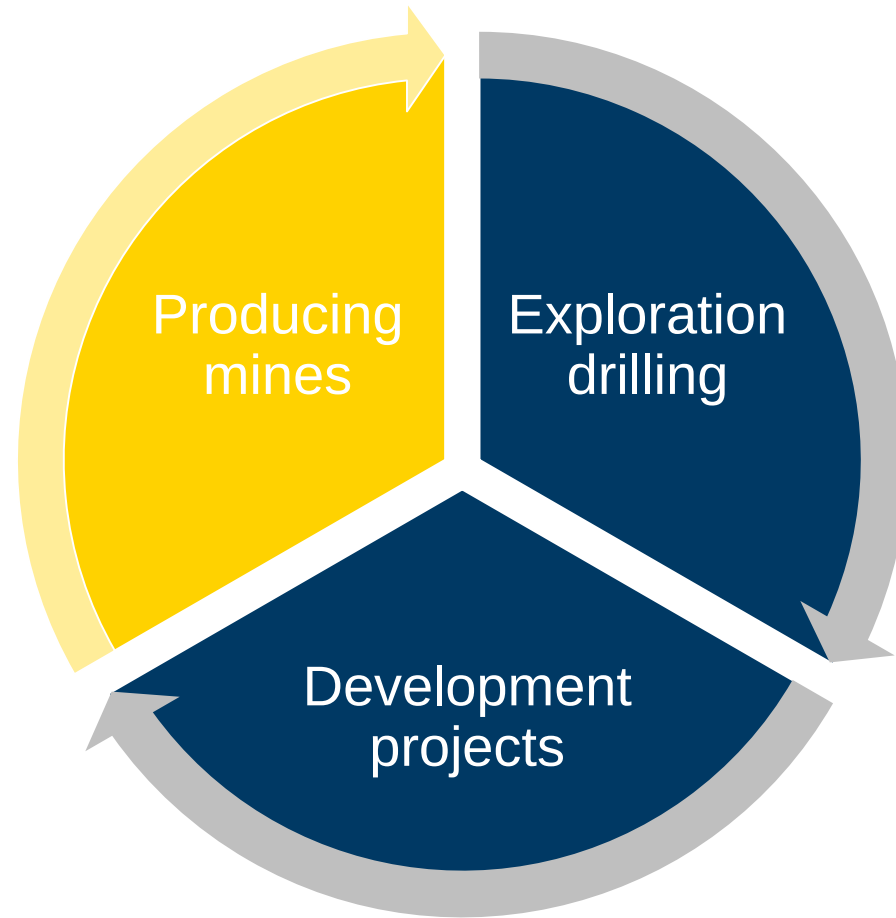


The unique
multi-decade
gold-copper
miner

Summary

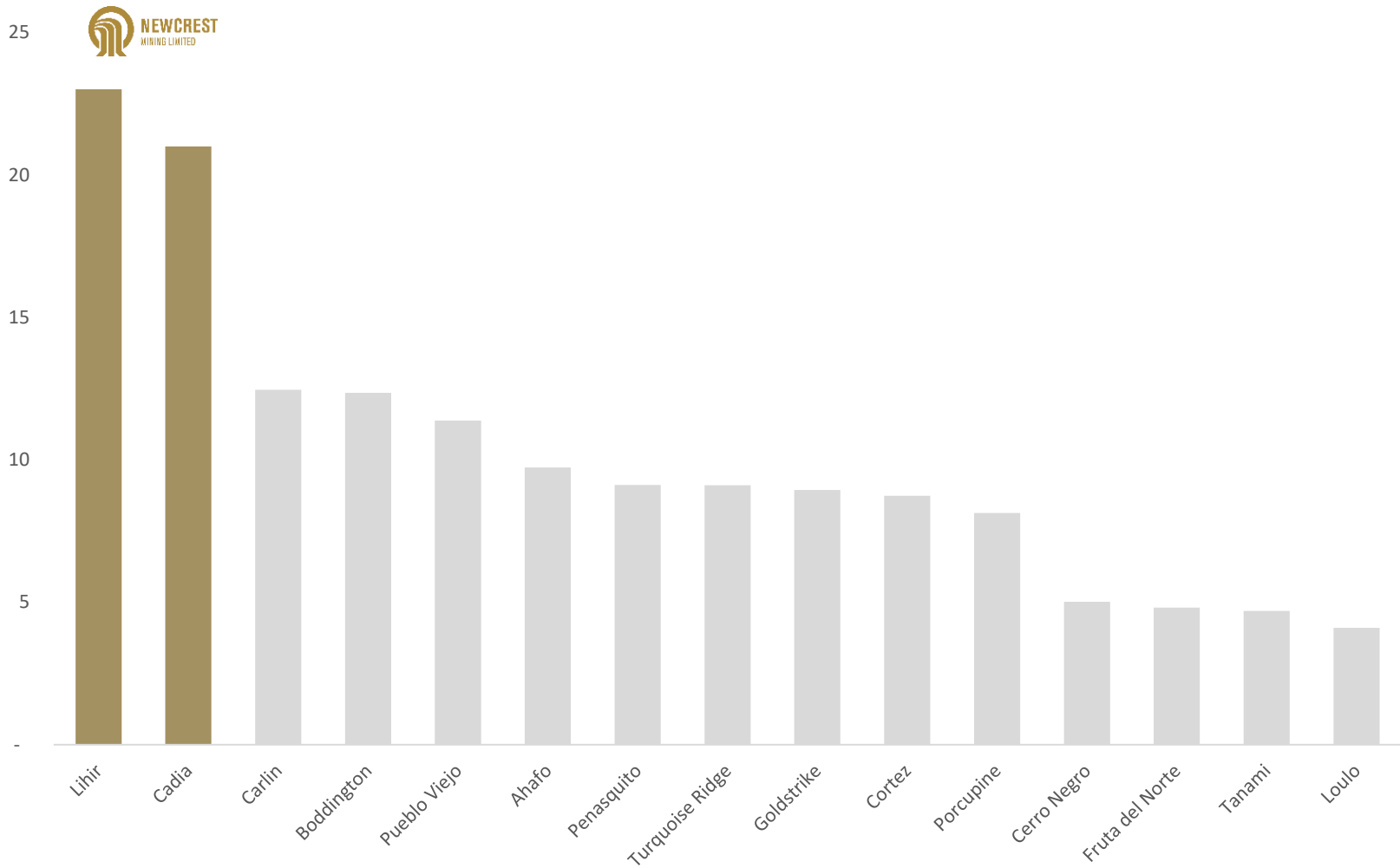


The unique
multi-decade
gold-copper
miner



Cadia and Lihir reserves greater than mines of major gold peers...

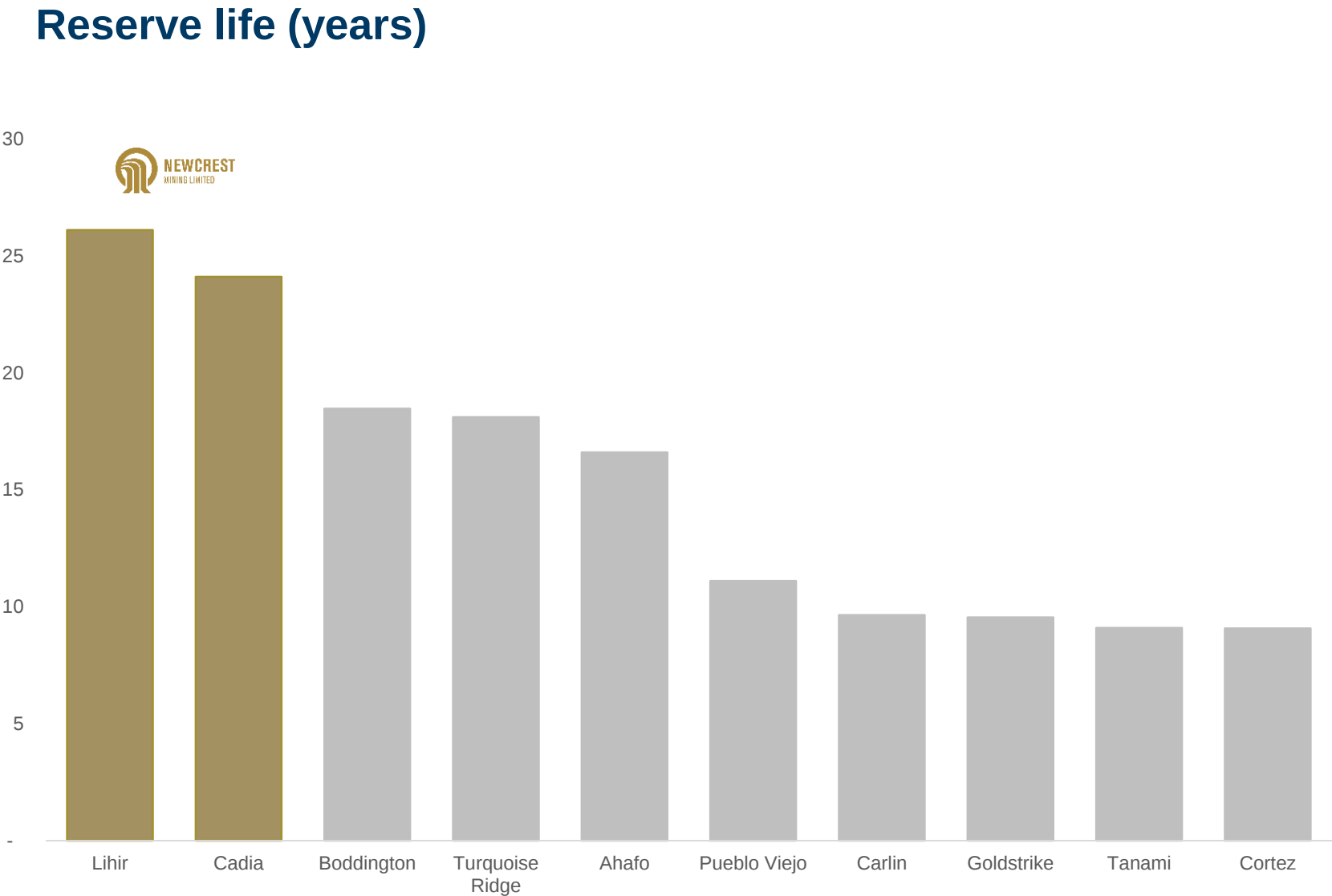
Reserve base of operating assets¹ (moz)



¹ Based on producing assets held by Barrick, Newmont and Newcrest with an attributable reserve >4moz. Source: Company reports as at 5 February 2020. Reserves reflect proven and probable gold ore reserves (contained metal) as at 31 December 2018 (other than Newcrest's assets which is at 31 December 2019 and Newmont's Goldcorp assets which is at 30 June 2018).

...resulting in
industry
leading
reserve lives

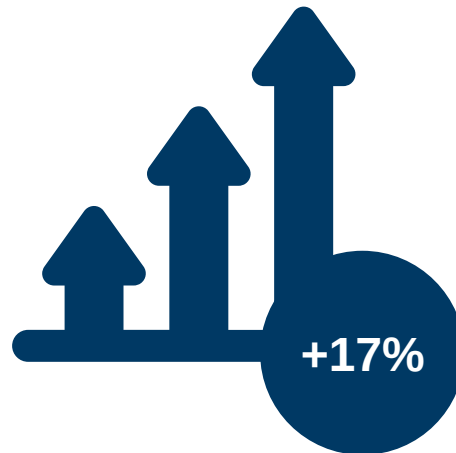
1 Based on producing assets held by Barrick, Newmont and Newcrest with an attributable reserve >4moz. Source: Company reports as at 5 February 2020. Reserves reflect proven and probable gold ore reserves (contained metal) as at 31 December 2018 (other than Newcrest's assets which is at 31 December 2019 and Newmont's Goldcorp assets which is at 30 June 2018). Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) divided by gold production for the 12 months ended 31 December 2019 (except for Newmont which was 12 months ended 30 September 2019). The reserve life calculation does not take into account future gold production rates. Porcupine, Eleonore, Cerro Negro and Penequito have been excluded from the reserve life calculation as a full quarter production for the March 2019 quarter was not reported.



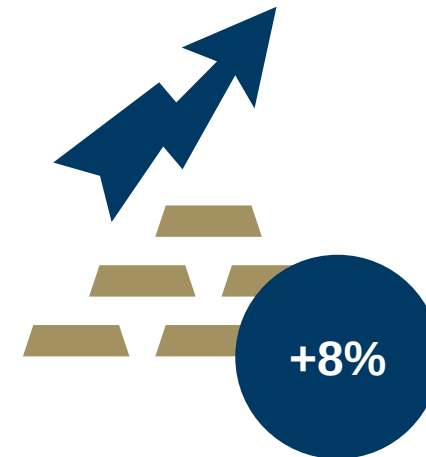
Cadia to increase processing capacity

Execution of Stage 1 and Stage 2 of the Cadia Expansion FS could see¹:

Increased throughput rate to 33-35mtpa



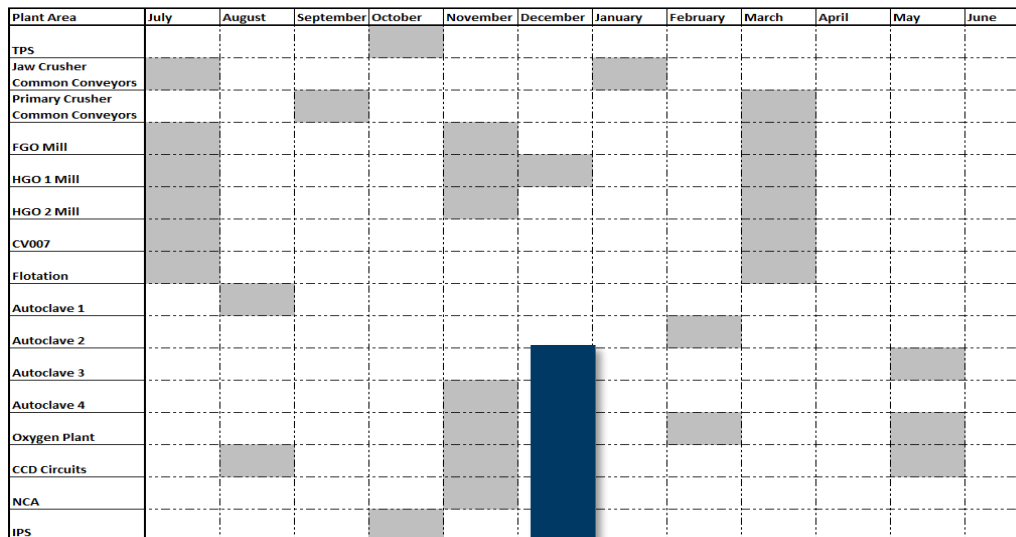
Increased LOM recovery to 80%



¹ Stage 1 of the Cadia Expansion Feasibility Study has been prepared with the objective that its findings are subject to an accuracy range of $\pm 15\%$. Stage 2 has been completed to a Pre-Feasibility Study level with its findings at an accuracy range of $\pm 25\%$. The findings in the Study and the implementation of the Cadia Expansion Project are subject to all necessary approvals, permits, internal and regulatory requirements and further works. The estimates are indicative only and are subject to market and operating conditions. They should not be construed as guidance.

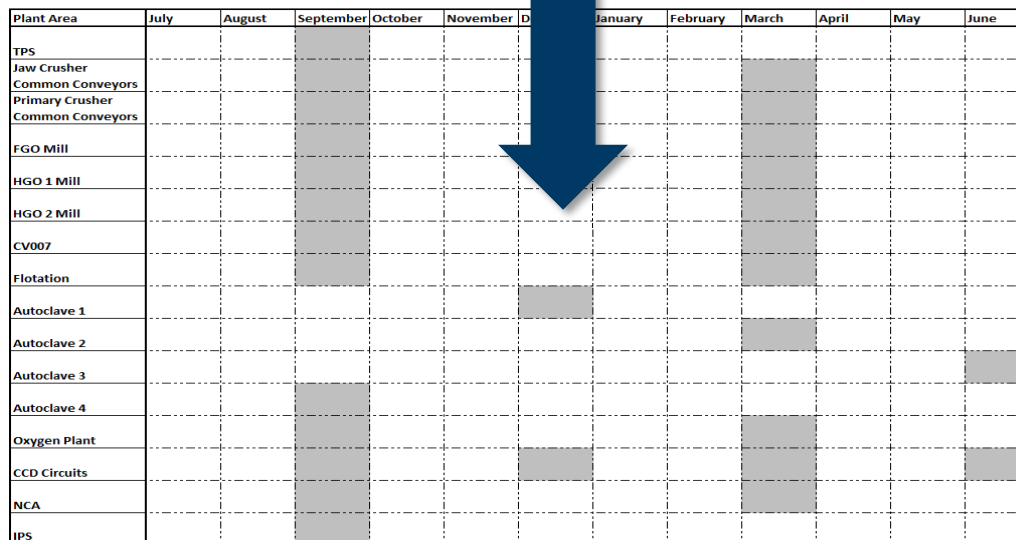
Increasing days without maintenance interruption¹

Indicative previous shut schedule



Transition year

Indicative Biannual shut schedule¹



Targeting an additional ~65 days of operation without interruption from planned major equipment maintenance



Unlock full processing capacity more often



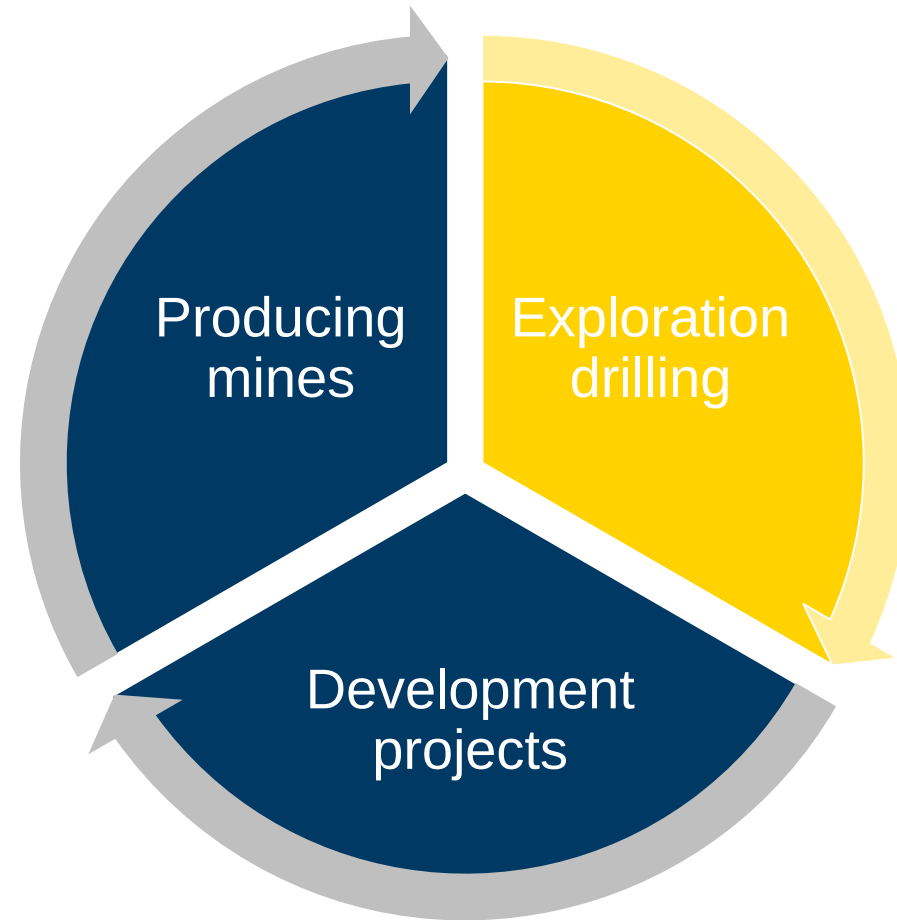
Improve uptime, stability and recovery



Improved maintenance work management

1. Indicative maintenance shut schedule for FY21 as of 13 February 2020. Subject to change.

The unique
multi-decade
gold-copper
miner



Increased mineralisation at Havieron

\$25m

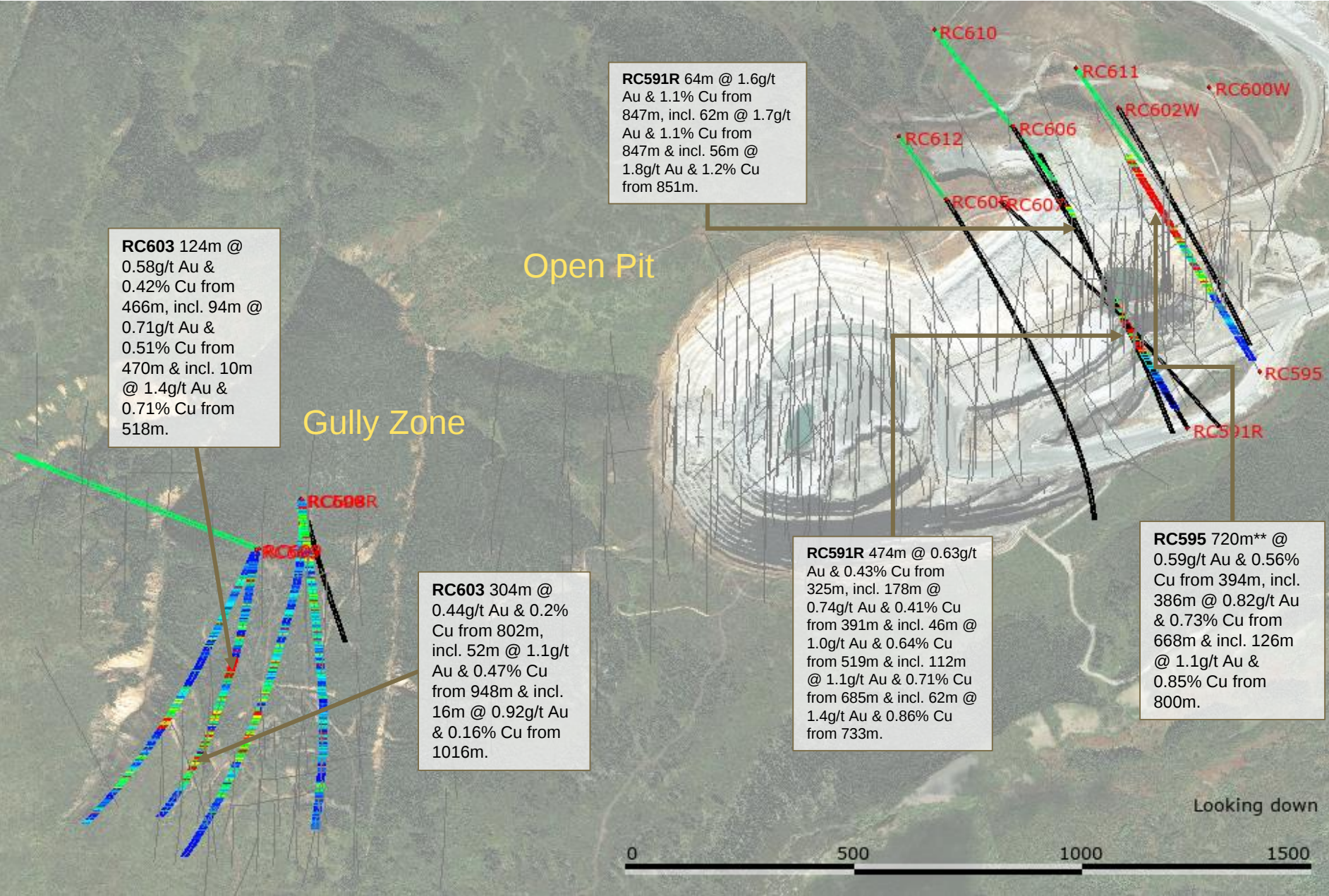
increase to the FY20 exploration
expenditure guidance range due
to increased drilling at Havieron



Positive drill results at Red Chris

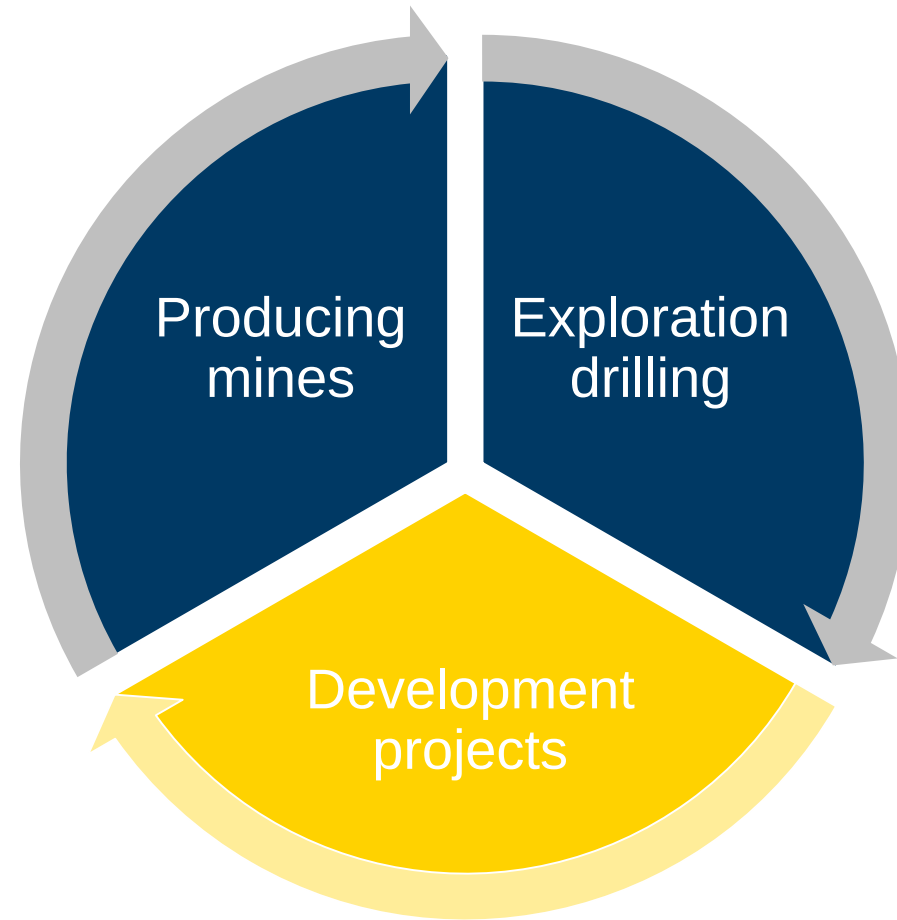
New higher grade area identified in Gully Zone

Mineralisation footprint expanded



The information in this slide that relates to exploration results at Red Chris has been extracted from the release titled "Quarterly Exploration Report" dated 30 January 2020.

The unique
multi-decade
gold-copper
miner



Injunction on Wafi-Golpu project lifted¹



Multi-decade mine life

Highest grade undeveloped gold-copper project world-wide

Low cost production

Attractive return on investment expected

First production expected ~five years from permit

¹ Subject to all necessary permits, regulatory requirements and Board approval and further works.

Safety &
Sustainability



HY20 Results

Financials



The unique
multi-decade
gold-copper
miner

Summary



What makes Newcrest different



Long
reserve life



Low cost
production



Do what
we say



Organic growth
options
*(at Cadia, Lihir, Wafi
Golpu & Red Chris)*



Strong exploration
& technical
capabilities



Financially robust



Miner of choice™

Invest in Newcrest

Home About us Investors Careers Our business Sustainability Resources and reserves News

Announcements

2018/2019 Half Year Financial Results

14 February 2019

Newcrest to divest Séguéla for \$30m

12 February 2019

December 2018 Quarterly Report

30 January 2019

Wafi-Golpu Memorandum of Understanding

Profile

Newcrest is one of the world's largest gold mining companies. We safely deliver superior returns to our stakeholders from finding, developing and operating gold and copper mines.

We are committed to maintaining a safe environment for our people, operating and developing mines sustainably in line with our environmental standards, and building lasting relationships with the communities in which we operate. Our vision is to be Miner of Choice for our people, shareholders, host communities, partners and suppliers.

Share price

AU\$25.44 as at 20/2/2019 18:59

Open AU\$25.44 High AU\$25.44

Close AU\$25.44 Low AU\$25.44

Change $\uparrow$ \$0.00 / 0.00%

Volume 0



Find out more:
www.newcrest.com.au



Engage with us



+613 9522 5717



+1 (647) 255 3139

MacBook Air

FY20 Half Year Results

Sandeep Biswas

Managing Director and Chief Executive Officer

Gerard Bond

Finance Director and Chief Financial Officer

