

TRADING UPDATE

PS&C Limited (ASX: PSZ) (**PS&C**) wishes to provide an update on its business considering the unprecedented trading conditions caused by the global COVID-19 pandemic.

Our priority has been to ensure as much as possible the safety and wellbeing of our people, our clients and, more broadly the general public. Following the advice and recommendations of government authorities and their health experts, working collaboratively with our clients, we have put in place remote working arrangements wherever possible for our consultants and our employees.

Trading Update & FY20 Outlook

Clearly this crisis is evolving quickly, and the ultimate impact of the COVID-19 pandemic is difficult to assess and quantify at this time with certainty. However, based on what we know today and the actions the board has taken, we remain confident that FY20 will deliver a result that is materially in line with what has already been announced to the market.

Temporary cuts to leadership remuneration

To assist in managing the financial impact of the COVID-19 pandemic, PS&C has implemented reductions in the remuneration of the Board and senior leaders from 1 April 2020 until 30 June 2020. Additionally, a number of functions that have been impacted by COVID-19 have agreed to shorter working hours so we can maintain the current team and avoid the need to reduce staff headcount at this time.

These initiatives will be revisited as the circumstances surrounding COVID-19 crisis evolve further.

Strengthened balance sheet - completion of Nth.Consulting Pty Ltd ("North") divestment

The Company is pleased to announce the completion of the North divestment to ASX listed Tesserent Limited (ASX:TNT) which has further strengthened the balance sheet by removing \$5.38m of deferred consideration.

It is likely that the rapidly evolving crisis will have further financial impacts for the Company and therefore, notwithstanding this trading update, we will continue to assess the effect of COVID-19 on our business and make further updates as necessary.

This announcement has been authorised for release by PS&C's Board of Directors.

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