



# FY20 annual results

19 August 2020





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CEO AND MANAGING DIRECTOR



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**Peter Huddle**  
CHIEF OPERATING OFFICER



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CHIEF STRATEGY OFFICER

# FY20 annual results overview and FY21 outlook

Grant Kelley  
CEO AND MANAGING DIRECTOR

# FY20 annual results overview

Continued to deliver on strategy, however COVID-19 has significantly impacted the retail industry



## Results materially impacted by COVID-19 after a solid first half

Statutory net loss of \$1,801.0m (FY19: net profit \$346.1m)

Funds from operations (FFO) of \$520.3m<sup>1</sup> (FY19: \$689.3m)

FFO per security of 13.7 cents (FY19: 18.0 cents)

Portfolio occupancy 98.6% (FY19: 99.5%)

Total MAT<sup>2</sup> growth -7.0% (FY19: +2.7%)

## Portfolio quality enhanced

Acquired 50% interest in Uni Hill Factory Outlets for \$68m

Divested three non-core assets for \$227m at 0.4% discount<sup>3</sup>

Completed Hotel Chadstone, The Glen and Roselands developments

Development applications (DAs) advanced with five projects at Chadstone approved and first DAs submitted for Box Hill and Bankstown projects

## Balance sheet strengthened

Completed \$1.2b equity raising<sup>4</sup> in response to impact and uncertainty caused by COVID-19 and evolving retail landscape

\$3.5b of new or extended debt including issuing €500m (\$812m) of 10-year medium term notes (MTNs)

Gearing<sup>5</sup> of 25.5% at lower end of 25% to 35% target range

Strong investment-grade credit ratings of A/stable from S&P and A2/negative from Moody's



1. Refer to slide 42 for definition of FFO and reconciliation of FFO to statutory net loss/profit. FFO is a non-IFRS measure.
2. Moving annual turnover.
3. Discount to the combined June 2019 book value.
4. Comprising \$1.2b institutional placement (Placement) and \$32.6m securities purchase plan (SPP) which completed in July 2020.
5. Calculated as drawn debt at Note 8(a) of the Financial report, net of cash and cash equivalents, divided by total tangible assets excluding cash and cash equivalents, right of use assets, net investments in leases, investment property leaseholds and derivative financial assets.

# Priorities in response to the challenging operating environment with COVID-19

Health, safety and wellbeing is our highest priority, along with the long-term success of Vicinity and our retailers



## Vicinity's priorities in response to COVID-19

### Our business

- Fortified financial position
  - \$1.2b equity raising
  - \$950m of new and extended bank debt negotiated
  - Reduced or deferred non-critical capital expenditure and operating costs
  - Focus on cash collection
- Rapid transition to 'COVID safe' centre operations
- Accessed JobKeeper subsidy and implemented a range of initiatives to assist our team members
- Staffing at centres adjusted to reflect movements in customer visitation and store openings
- Smooth transition to working from home arrangements as required

### Our retailers and consumers

- Proactively assisted SCCA<sup>1</sup>, which worked with government and industry, to develop the SME Code<sup>2</sup> and COVID-19 Retail Recovery Protocol
- Progressing short-term lease variations with retailers
- Property is one of the only industries where partial rent waivers, not just deferrals, are being offered notwithstanding legal lease obligations
  - Vicinity estimates that it will waive \$109m and defer \$33m of rent for the period to 30 June 2020
- Centres remained safely open
- Clear communications to retailers and consumers on latest government directives

1. Shopping Centre Council of Australia.

2. Federal Government's SME Commercial Code of Conduct and Leasing Principles During COVID-19. SME = Small to medium sized enterprise.



The Myer Centre Brisbane, QLD



Broadmeadows Central, VIC

# Recovery and outlook

## Retail industry recovering from COVID-19 at varying speeds



### Macro situation will impact portfolio into FY21

Resurgence of COVID-19 infections in Victoria with ongoing risk in other states and consequent increase in restrictions

Domestic and international travel restrictions

Ongoing working from home and low public transport utilisation impacting CBD assets

### Mixed recovery profile experienced across portfolio

Victorian assets to be impacted by ongoing restrictions

CBD centres more gradual recovery

DFOs impacted by low tourist visitation and discretionary nature, partly offset by strong value proposition

Balance of portfolio trading well, supported by solid retail expenditure

Remain prepared for potential resurgence of COVID-19 in other states

### Looking forward

Considerable uncertainty remains

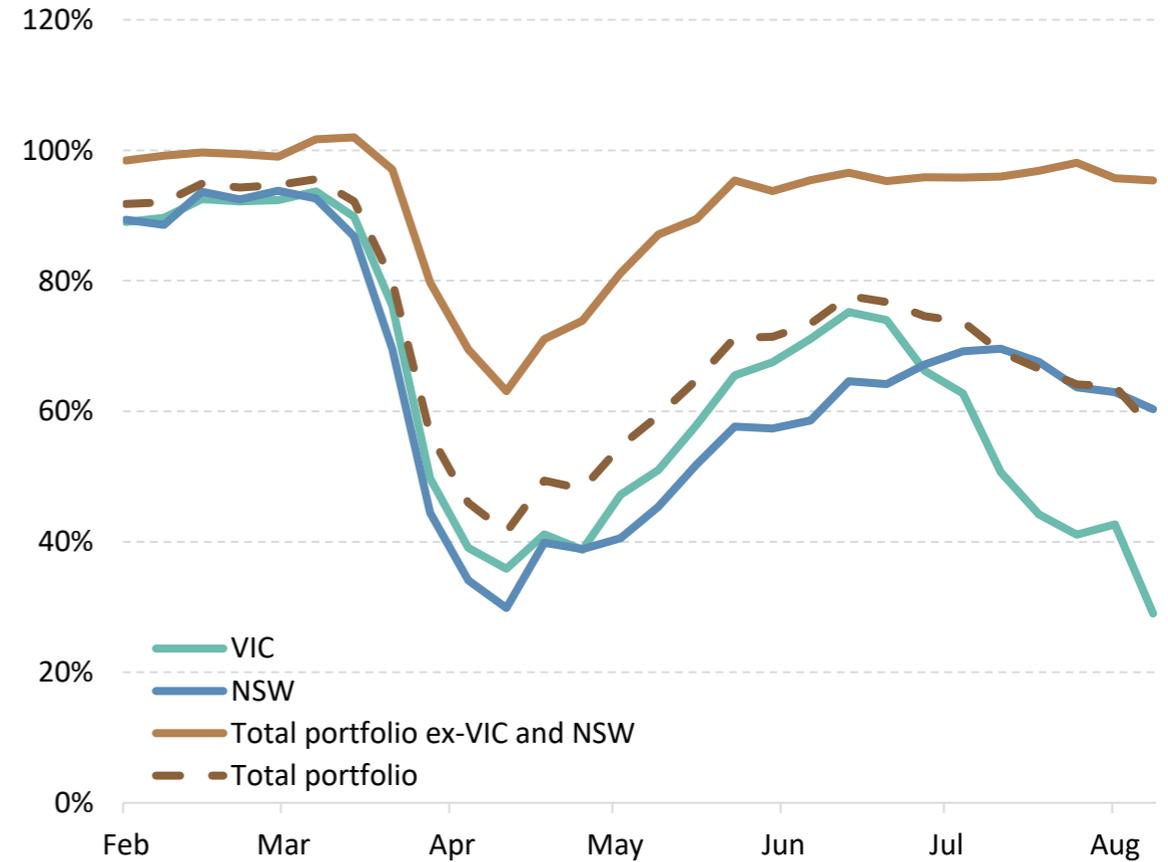
Health, safety and wellbeing of everyone who works in or visits our centres, our team members and the broader community is our highest priority

Short-term focus on stabilising centre occupancy and rental income, and managing costs

Measured execution of strategy including advancement through planning of retail and retail-led mixed-use projects

### 2020 customer visitation by state<sup>1</sup>

Weekly traffic as % of prior year



1. Excludes centres deemed non-comparable – The Glen, QueensPlaza, The Myer Centre Brisbane, DFO Perth, DFO Brisbane and Roselands.

# Financial results

Nicholas Schiffer  
CHIEF FINANCIAL OFFICER



# Financial results

## Overview



### First half results solid

FFO per security of 8.95 cents, reflecting comparable<sup>1</sup> FFO growth of 1.5%

Delivering on strategy through acquisition, divestment and development

Maintained strong balance sheet with gearing of 27.3%<sup>2</sup>

- Inaugural Euro MTN issued with €500m of 10-year notes
- \$1.7b of new or extended bank debt

### Second half materially impacted by COVID-19

FFO per security of 4.71 cents, down 47.3% on prior corresponding period

Measures implemented to enhance liquidity

- \$950m of new and extended bank debt facilities
- Reduced or deferred non-critical capital expenditure
- Reduced operating and corporate costs
- Cancelled June 2020 distribution
- \$1.2b equity raising undertaken

Progressing short-term lease variation negotiations

- Incomplete short-term lease variations<sup>3</sup> at 30 June 2020 was ~62% (currently 41%<sup>4</sup>)

Valuation loss of \$1.8b, or 11.4%, across the portfolio for the six-month period

Goodwill impairment of \$427m recognised

1. Adjusted for the impact of divestments. Unadjusted FFO per security decreased 1.2%.

2. As at 31 December 2019.

3. Includes all leases across the portfolio and excludes unimpacted leases and completed, or agreed in-principle, lease variations.

4. As at 10 August 2020.



The Myer Centre Brisbane, QLD

# Financial results

## Income statement



|  | 1H FY20<br>(\$m) | 2H FY20<br>(\$m) | FY20<br>(\$m)    | FY19<br>(\$m) |
|--|------------------|------------------|------------------|---------------|
| Net property income (NPI)                      | 438.9            | 244.8            | 683.7            | 887.6         |
| Property and development mgt fees              | 29.9             | 21.2             | 51.1             | 58.5          |
| Fund mgt fees                                  | 1.8              | 1.8              | 3.6              | 4.5           |
| <b>Total income</b>                            | <b>470.6</b>     | <b>267.8</b>     | <b>738.4</b>     | <b>950.6</b>  |
| Net corporate overheads                        | (34.6)           | (7.6)            | (42.2)           | (68.3)        |
| Net interest expense                           | (99.0)           | (76.9)           | (175.9)          | (193.0)       |
| <b>Funds from operations (FFO)<sup>1</sup></b> | <b>337.0</b>     | <b>183.3</b>     | <b>520.3</b>     | <b>689.3</b>  |
| Maintenance capex and lease incentives         | (32.2)           | (28.0)           | (60.2)           | (83.3)        |
| Termination of interest rate swaps             | -                | (42.6)           | (42.6)           | -             |
| <b>Adjusted FFO (AFFO)<sup>2</sup></b>         | <b>304.8</b>     | <b>112.7</b>     | <b>417.5</b>     | <b>606.0</b>  |
| <b>Statutory net (loss)/profit<sup>1</sup></b> | <b>242.8</b>     | <b>(2,043.8)</b> | <b>(1,801.0)</b> | <b>346.1</b>  |
| FFO per security (cents) <sup>3</sup>          | 8.95             | 4.71             | 13.66            | 18.00         |
| AFFO per security (cents) <sup>3</sup>         | 8.10             | 2.86             | 10.96            | 15.82         |
| DPS (cents)                                    | 7.7              | -                | 7.7              | 15.9          |
| Payout ratio – FFO (%) <sup>4</sup>            | 85.9             | n.a.             | 55.6             | 87.7          |
| Payout ratio – AFFO (%) <sup>4</sup>           | 94.9             | n.a.             | 69.3             | 99.8          |

**Income result solid in first half and materially impacted by COVID-19 in second half<sup>5</sup>**

**COVID-19 related corporate overhead cost reductions of \$31m**

Cancellation of FY20 short term incentive award

Employee stand downs on a full or partial basis

Reduction in Directors' fees and Executive Committee salaries for three months

JobKeeper subsidy received

**Restructure of interest rate swaps reduced second half interest expense, with further benefits into 1H FY21**

**Statutory net loss impacted by property valuation decline of \$1,718m and impairment of goodwill of \$427m**

Note: Totals may not sum due to rounding.

1. Refer to slide 42 for definition of FFO and reconciliation of FFO to statutory net loss/profit after tax. FFO is a non-IFRS measure.

2. Refer to footnote 1 on slide 42 for definition of AFFO which is a non-IFRS measure.

3. The calculation of FFO and AFFO per security for each period uses the weighted average number of securities on issue.

4. Calculated as: Total distributions (\$m)/Total FFO or AFFO (\$m).

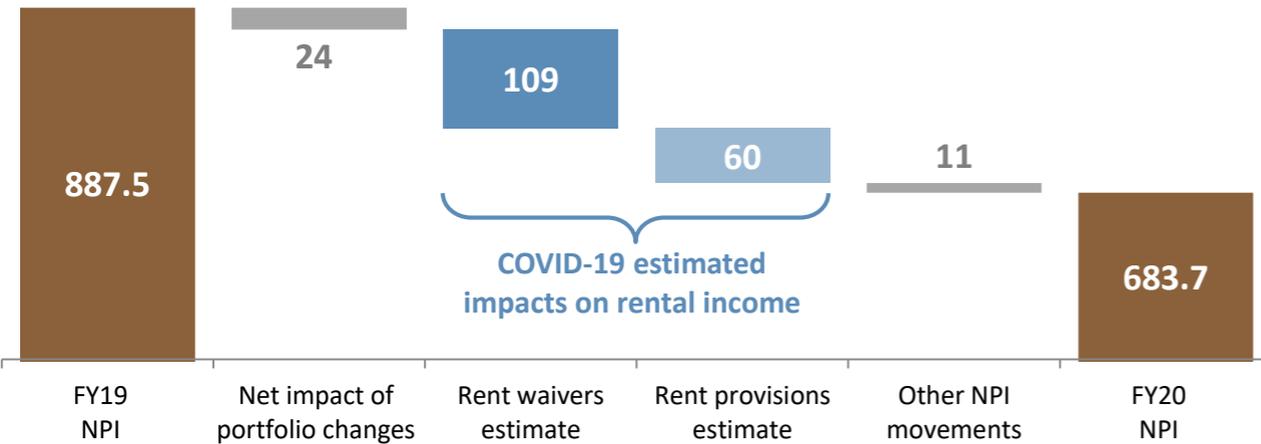
5. Refer to slide 10 for details.

# NPI and rent collections

FY20 NPI reduced by 23% principally due to COVID-19 impacts



## FY19 to FY20 NPI waterfall (\$m)



## Estimated impact of COVID-19 on FY20 rental income ~\$169m<sup>1</sup>

Comprises \$109m of estimated rent waivers and \$60m of provisions on remaining debt, reflecting heightened collection risk in uncertain environment

Short-term lease variations negotiations remain ongoing

## Cash collected of \$381m<sup>2</sup> plus unpaid rent after estimated waivers and provisions of \$30m<sup>2</sup> reflects ~71% income recognition in second half

## Ongoing focus on cash collections

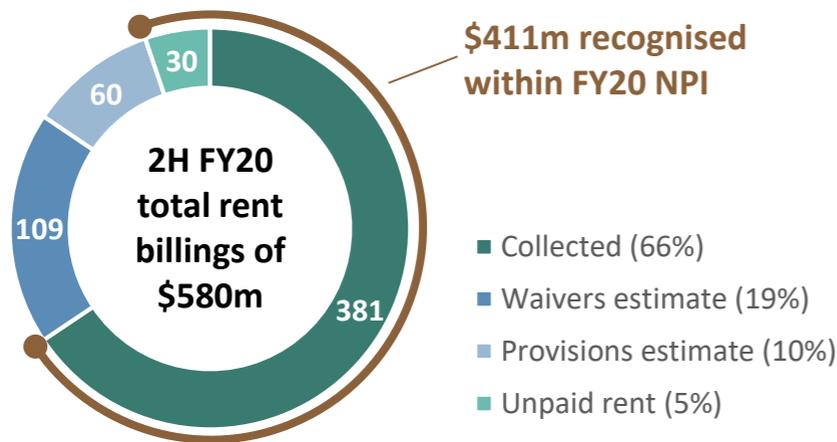
At 30 June 2020

- ~66% collected for 2H FY20
- ~38% collected for June 2020 quarter

At 10 August 2020

- ~49% collected for June 2020 quarter
- ~47% collected for July 2020 month

## 2H FY20 rental billings (\$m)<sup>2</sup>



## Other NPI movements reflect reduction in variable income<sup>3</sup> partly offset by cost saving initiatives and growth in first half NPI

Note: totals may not add due to rounding.

1. Rent waivers and provisions estimates recognised as expected credit losses.
2. Approximate, as at 30 June 2020.
3. Principally ancillary income and percentage rent.

# Valuations for the six months to 30 June 2020<sup>1</sup>

Reflecting impact of COVID-19 and the evolving retail landscape



## Portfolio valuations down 11.4% in second half

Materially impacted by COVID-19

Portfolio weighted average capitalisation rate softened 21 bps to 5.47%

## Valuations reinforce strength of Flagship portfolio fundamentals

Chadstone and DFOs more resilient, down 7.8% and 7.6% respectively

Premium CBD assets expected to be impacted by prolonged office and tourist market recovery

## Valuer allowances for COVID-19

Significantly increasing short to medium term allowances such as vacancy, downtime, leasing capital, and lowering expectations for sales and market rental growth

## Continue to monitor COVID-19 impacts on centre performance relative to valuation assumptions

## Valuation summary

|                           | Valuation<br>Jun-20<br>(\$m) | Net gain/(loss)<br>over six months |               | Valuation<br>movement range |
|---------------------------|------------------------------|------------------------------------|---------------|-----------------------------|
|                           |                              | (\$m)                              | (%)           | (%)                         |
| Chadstone                 | 3,119                        | (265)                              | (7.8)         | (7.8)                       |
| Premium CBDs              | 2,218                        | (299)                              | (11.9)        | (7.2) – (16.7)              |
| DFOs                      | 1,760                        | (144)                              | (7.6)         | (2.6) – (15.9)              |
| <b>Flagship portfolio</b> | <b>7,097</b>                 | <b>(708)</b>                       | <b>(9.1)</b>  |                             |
| Core <sup>2</sup>         | 7,016                        | (1,109)                            | (13.7)        | (2.1) – (19.2)              |
| <b>Total portfolio</b>    | <b>14,114</b>                | <b>(1,818)</b>                     | <b>(11.4)</b> |                             |

NOTE: Refer to slides 45 to 48 for more details.

- 30 June 2020 valuations and valuation movements reflect:
  - Independent valuations as announced to ASX on 24 July 2020, less \$24.5m of additional allowances made for Victorian assets as a result of the increase in COVID-19 cases observed in Victoria in late June 2020. Refer Note 4(c) to the financial statements in Vicinity's 2020 Annual Report released to ASX on 19 August 2020 for further information.
  - Vicinity ownership interest.
  - Net valuation movements, which exclude statutory accounting adjustments.
- Core comprises all assets excluding the Flagship portfolio, 45 centres in total.

# Gearing waterfall

Gearing at low end of target range



**\$1.2b Placement undertaken in response to impact and uncertainty caused by COVID-19 and evolving retail landscape**

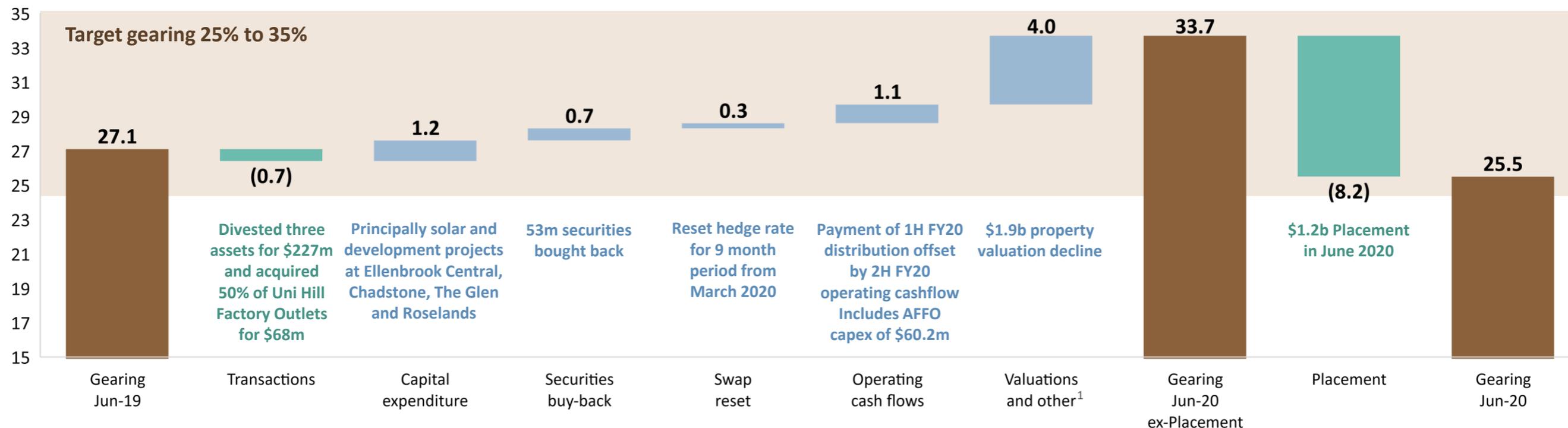
Gearing returned to the lower end of target range

**Significant capital preservation measures to remain in place in FY21**

Development pipeline reviewed

Non-critical expenditure deferred

## FY20 gearing waterfall (%)



1. Includes accounting amortisation and straight lining.

# Capital management

Liquidity significantly enhanced during the past six months



|                                  |                      |              |                           |                            |
|----------------------------------|----------------------|--------------|---------------------------|----------------------------|
| Liquidity                        | New or extended debt | Gearing      | Weighted avg cost of debt | Weighted avg debt duration |
| <b>\$2.1 billion<sup>1</sup></b> | <b>\$3.5 billion</b> | <b>25.5%</b> | <b>3.6%</b>               | <b>5.2 years</b>           |

Sufficient capacity for repayment of near-term debt expiries

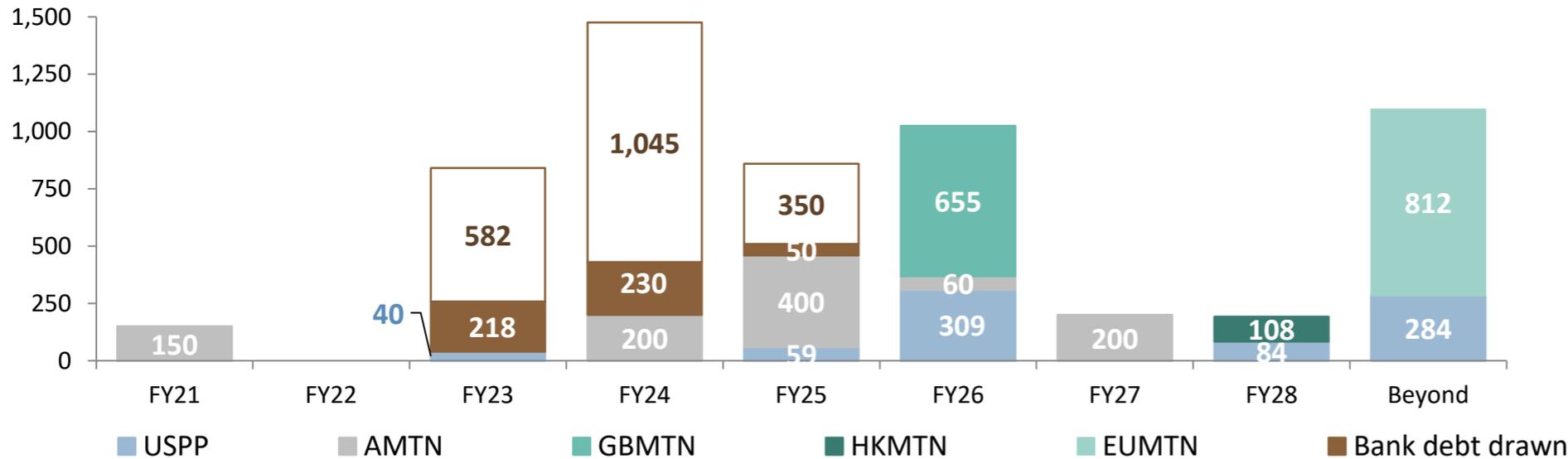
1H FY20: €500m EMTN (A\$812m) and \$1.7b of new and extended bank debt  
2H FY20: \$950m new and extended bank debt facilities post onset of COVID-19

At the lower end of target range

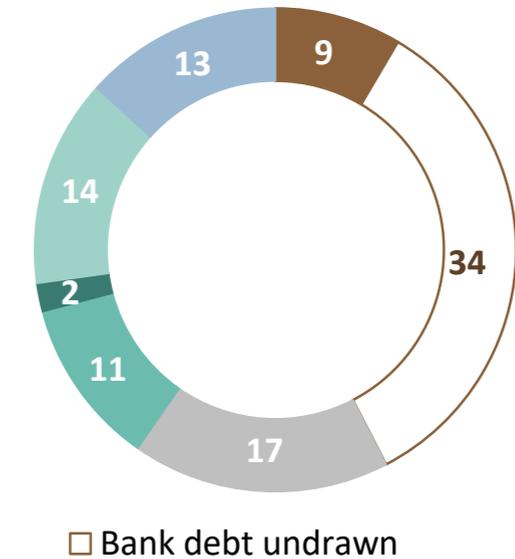
Down 90 bps from FY19  
Likely to remain around similar levels in FY21, but increase from FY22

Debt duration maintained above five years

## Debt maturity profile (\$m)<sup>2</sup>



## Debt sources (%)<sup>2</sup>



NOTE: Refer to slide 44 for more debt metrics and the hedging profile.

1. Includes \$1,977m of undrawn bank debt limits and \$150m term deposit.

2. Based on facility limits.

# Portfolio performance

Peter Huddle  
CHIEF OPERATING OFFICER



# Portfolio overview

Continued execution on portfolio strategy, while responding agilely to COVID-19



## Portfolio metrics strengthened in first half

### COVID-19 had a material impact, with a significant drop in visitation and increased store closures since March 2020

Store closures have impacted comparability of sales reporting

### Active portfolio enhancement

One acquisition, three divestments, three developments and three asset enhancement projects completed

### Major Woolworths portfolio leasing deal completed

Unlocks a number of retail and mixed-use projects

Secures longer tenure for Woolworths and Big W stores

Three Big W stores to close across portfolio

| Key portfolio statistics                              | Jun-20 | Dec-19 | Jun-19 |
|---|--------|--------|--------|
| Number of centres in direct portfolio                 | 60     | 59     | 62     |
| Occupancy (%)   | 98.6   | 99.5   | 99.5   |
| Specialty MAT <sup>1</sup> /sqm (\$)                  | 9,770  | 11,403 | 11,083 |
| Total MAT <sup>1</sup> growth (%)                     | (7.0)  | 3.2    | 2.7    |
| Specialty and mini majors MAT <sup>1</sup> growth (%) | (10.3) | 3.7    | 3.1    |

## Centre priorities in response to COVID-19

### Our business

- Health, safety and wellbeing of everyone who works in or visits our centres, our team members and the broader community remains our highest priority
- Agile approach to following government directives
- Strong focus on reducing costs
- Created industry-leading heat map program with real-time alerts on social distancing in-centre

### Our retailers and consumers

- Working through short-term lease variations to support retailers
- Clear communications on latest government advice
- Created COVID-19 Retailer Handbook to assist retailers to operate safely
- Centres remained safely open enabling:
  - Retailers to continue to trade, and
  - Consumers to access essential goods and services

1. Excludes divestments and development-impacted centres in accordance with SCCA guidelines. Store closures during the period due to COVID-19 have impacted the comparability of sales reporting since March 2020.

# COVID-19 impact on portfolio

Flagship assets more impacted by COVID-19 in the short term, but we believe these assets have strong long-term fundamentals



## Flagship assets continue to have strong fundamentals

**Chadstone:** Australia's leading retail, dining and entertainment destination, significant future mixed-use opportunities

**Premium CBDs:** CBDs well positioned as a key focal point of the national economy for workers, tourists and residents

**DFOs:** Strongly supported by the trade area together with domestic and international tourists. Quality product in the attractive value retail segment

## Flagship assets have a greater exposure to international visitors and CBD office workers

Impacting centre visitation in the near-term

Assets likely to experience a prolonged recovery period

## Despite the weaker centre visitation and store trading figures, Flagship asset valuations affirm their long-term attractiveness

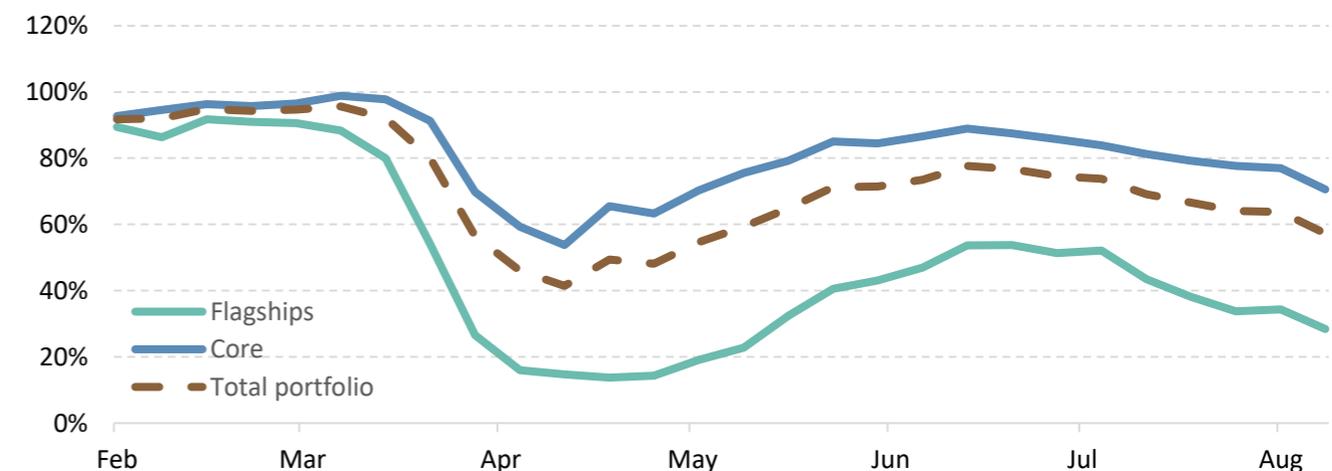
1. Excludes centres deemed non-comparable – The Glen, QueensPlaza, The Myer Centre Brisbane, DFO Perth, DFO Brisbane and Roselands.
2. Includes all centres and excludes vacancies.
3. As at 9 August 2020.

## Centre visitation and stores open by centre type

|   |           | Early Apr-20<br>(trough)<br>Portfolio | Jun-20<br>Portfolio | Current <sup>3</sup><br>Portfolio | Ex-Victoria |
|---|-----------|---------------------------------------|---------------------|-----------------------------------|-------------|
| Centre visitation <sup>1</sup><br>(% of prior year) | Flagships | 15                                    | 51                  | 28                                | 43          |
|   | Core      | 54                                    | 86                  | 71                                | 91          |
| Stores trading <sup>2</sup><br>(% stores)           | Flagships | 17                                    | 90                  | 41                                | 88          |
|   | Core      | 53                                    | 94                  | 74                                | 97          |

## 2020 customer visitation by centre type<sup>1</sup>

Weekly traffic as % of prior year



# Portfolio sales performance

## Sales by store type



|                                    | MAT Jun-20 (\$m) | Actual                      |            | MAT Jun-20 (%) <sup>2</sup> | Monthly comparable <sup>1</sup> growth |               |               |               |              |            | MAT Dec-19 (%) |
|------------------------------------|------------------|-----------------------------|------------|-----------------------------|--|---------------|---------------|---------------|--------------|------------|----------------|
|                                    |                  | Proportion of portfolio (%) |            |                             | Jun-20 (%) <sup>3</sup>                | May-20 (%)    | Apr-20 (%)    | Mar-20 (%)    | Feb-20 (%)   | Jan-20 (%) |                |
|                                    |                  | By sales                    | By rent    |                             |  |               |               |               |              |            |                |
| Specialty stores                   | 5,823            | 39                          | 57         | (12.4)                      | (26.4)                                 | (46.8)        | (77.6)        | (35.1)        | (4.7)        | 1.7        | 2.8            |
| Mini majors                        | 2,245            | 15                          | 12         | (4.1)                       | (7.4)                                  | (17.7)        | (58.1)        | (19.9)        | 6.6          | 6.5        | 6.4            |
| <b>Specialties and mini majors</b> | <b>8,068</b>     | <b>54</b>                   | <b>69</b>  | <b>(10.3)</b>               | <b>(21.5)</b>                          | <b>(39.5)</b> | <b>(72.6)</b> | <b>(31.1)</b> | <b>(1.9)</b> | <b>2.9</b> | <b>3.7</b>     |
| Supermarkets                       | 3,819            | 25                          | 7          | 3.1                         | (11.2)                                 | 6.6           | 0.4           | 22.2          | 4.6          | 4.3        | 4.0            |
| Discount department stores         | 1,457            | 10                          | 6          | 2.7                         | (16.0)                                 | 23.9          | (0.3)         | 7.6           | 2.9          | 4.9        | 2.4            |
| Other retail <sup>4</sup>          | 842              | 6                           | 13         | (19.7)                      | (64.8)                                 | (64.6)        | (72.1)        | (45.2)        | (5.9)        | (5.3)      | (0.3)          |
| Department stores                  | 836              | 6                           | 4          | (20.9)                      | (45.5)                                 | (49.7)        | (84.9)        | (39.1)        | (4.2)        | (4.5)      | (4.5)          |
| <b>Total portfolio</b>             | <b>15,022</b>    | <b>100</b>                  | <b>100</b> | <b>(7.0)</b>                | <b>(22.6)</b>                          | <b>(25.7)</b> | <b>(72.6)</b> | <b>(16.5)</b> | <b>(0.1)</b> | <b>2.4</b> | <b>2.7</b>     |
| Flagship                           | 4,931            | 33                          | 42         | (15.2)                      | (36.7)                                 | (53.6)        | (88.8)        | (39.9)        | (5.4)        | 2.5        | 4.3            |
| Core                               | 10,091           | 68                          | 58         | (2.2)                       | (14.1)                                 | (9.0)         | (23.3)        | (2.2)         | 2.8          | 2.3        | 2.6            |

### Store closures have impacted comparability of sales reporting

#### Core portfolio performed better than other centres during COVID-19 reflecting higher weighting to non-discretionary retail

Outside of Victoria, Core total MAT growth was -0.6% and -3.0% for specialty store and mini majors combined

WA performing relatively well with MAT +0.1% and specialty store June 2020 monthly sales +3.4%

#### Sales at Flagship assets notably improved once restrictions lifted

Continue to be impacted by low tourist and office worker visitation and higher weighting to discretionary items

#### Some supermarkets and discount department stores (DDS) reported four weeks sales in June 2020, compared to five weeks sales in June 2019

Adjusting for this timing anomaly, total portfolio MAT was -6.5%

Note: Totals may not sum due to rounding.

1. Excludes divestments and development-impacted centres in accordance with SCCA guidelines (refer to slide 37 for details). Store closures during the period due to COVID-19 has impacted the comparability of sales reporting since March 2020.
2. Some majors tenants have reported 53 weeks sales for FY19. Normalising for 52 weeks sales, MAT growth for DDS was +4.6%, supermarkets was +4.8% and total portfolio was -6.5%.
3. Some majors tenants have reported four weeks sales in June 2020 compared to five weeks in June 2019. Normalising for four weeks sales, growth for Jun-20 month for DDS was +4.5%, supermarkets was +8.2% and total portfolio was -17.3%.
4. Other retail includes cinemas, travel agents, auto accessories, lotteries and other entertainment.

# COVID-19 impacts on rental income

## Short-term rental assistance negotiations progressing



**Government SME Code stipulated that rent assistance be offered to SME tenants in line with fall in sales**

**Negotiations with non-SME tenants undertaken in good faith to support retailer sustainability**

**Taking a strategic view to secure cashflows and extend lease tenure**

**16% of leases are unimpacted by COVID-19<sup>1,2</sup>**

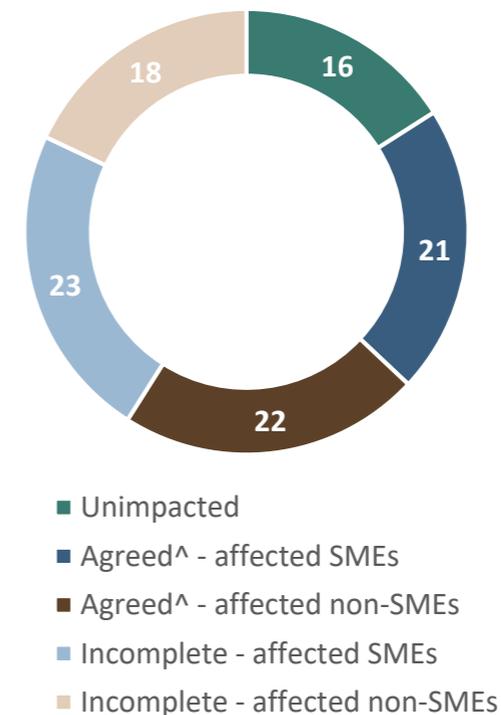
**43% of leases have short-term variations completed or agreed in-principle<sup>1,2</sup>**

**Victorian retailer negotiations impacted by entering Stage 4 restrictions**

**Making good progress on cash collections with ~49% of June 2020 quarter rental billings collected<sup>1</sup>**

**For rent relief agreed to date, 86% has been in the form of waiver and 14% deferral<sup>1</sup>**

**Short-term lease variations<sup>1,2</sup>**  
%



1. As at 10 August 2020.

2. By number of leases.

^ Completed or agreed in-principle.

# Short-term lease variations – additional detail

## Lease negotiations impacted by prevailing market conditions



**Core centres have higher proportion of unimpacted leases**

**NSW and VIC have lower proportion of agreed<sup>1</sup> lease variations**

**VIC impacted by reintroduced restrictions**

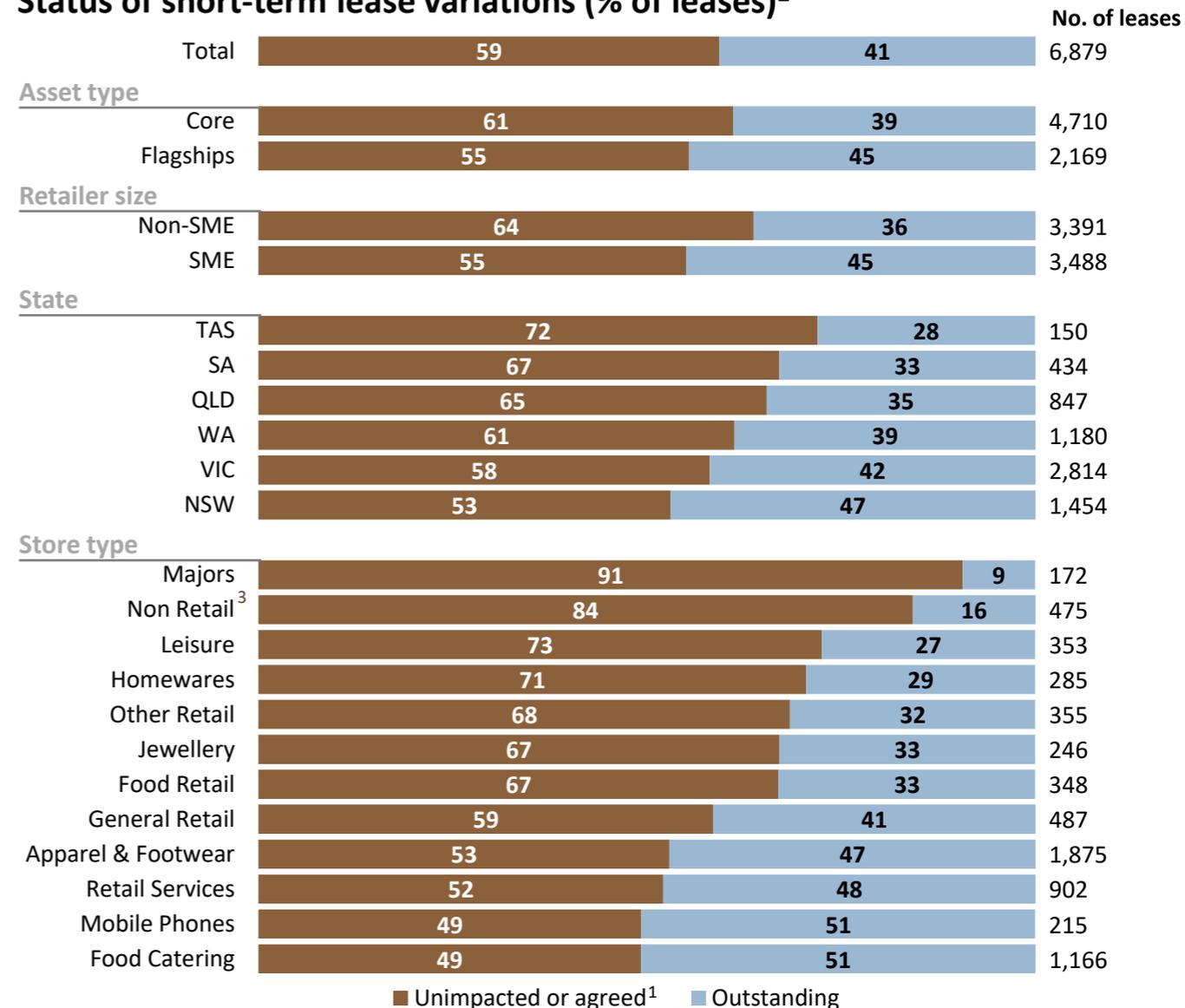
Further rent relief in Victoria is currently being discussed as required

**CBD assets heavily impacted**

**Lower impact on majors and non-retail**

**Government restricted store categories impacted**

### Status of short-term lease variations (% of leases)<sup>2</sup>



1. Agreed in-principle.

2. As at 10 August 2020.

3. Non retail includes non sales reporting categories banks, ATMs, financial institutions, health insurance, tabs, gaming venues, amusements, professional services and suites and offices.

# Portfolio outlook

Focused on operating through COVID-19 and recovery, and planning for future opportunities



## Prudent management through impacts of COVID-19

Maintaining vibrant and safe shopping centres

Continue strong retail partnerships to create mutually beneficial outcomes

## Tight capital budgeting and continued development planning

Non-critical capital expenditure and developments reviewed

Accelerate the planning of mixed-use projects

## Capitalise on changes occurring within retail



The Strand Arcade, NSW

# Development

**Carolyn Viney**  
CHIEF DEVELOPMENT OFFICER



# Focused development pipeline provides growth opportunities

Driving income and long-term asset values



## Successful delivery of multiple development projects

Final stage of major redevelopment of The Glen opened in October 2019, construction of three apartment buildings completed to 'lock up' and on track to settle with purchasers in December 2020

Hotel Chadstone opened in November 2019

The Markets fresh food precinct opened at Roselands in September 2019

Ellenbrook Central opened new Kmart store in July 2020

## Significant progress on planning of next major retail and mixed-use development projects

Masterplan released and first development applications (DAs) lodged for major town centre mixed-use developments at Box Hill and Bankstown

DA approval received for five projects at Chadstone

Project planning substantially progressed for major mixed-use development at Victoria Gardens

## COVID-19 has impacted prioritisation of development projects and timing

Review of staging and scope of Chatswood Chase Sydney major redevelopment

Focused resources on advancing planning of the next round of development, prioritising mixed-use projects in the near term



Hotel Chadstone, VIC



Ellenbrook Central, WA

# Chadstone, VIC

Retail enhancements and mixed-use addition reinforcing centre as Australia's leading retail, dining and leisure destination



## Project cost

**~\$550 million** (Vicinity's share: ~\$275 million)

## Development in stages commencing

**2021**

### DA approval for five new development projects

- New nine-storey office tower
- Expansion of dining terrace and leisure precinct
- Upgraded fresh food precinct
- Focus on workplace, wellness and lifestyle retailers
- Repurposing space to accommodate expanding luxury
- More than 1,400 additional car spaces

Next phase of project planning underway, revising as necessary for anticipated COVID-19 impacts

# Box Hill Central, VIC

Long-term masterplan released and three DAs lodged



**Vision to create bustling town centre and residential, office and retail mixed-use precinct**

## **Leveraging prime location**

One of Melbourne's busiest rail and bus transport hubs

Nearby health and education facilities

25m visitors annually

5.5 hectare site is 14km, or 20 minute train ride, to Melbourne CBD

## **Three DAs lodged**

Creation of amphitheatre and town square and reconfiguring road network

25-level 42,000 sqm office tower adjacent to train station

48-level residential tower with 366 apartments and 10,000 sqm of office and retail space on ground level

New high quality public areas linking mixed-use precinct and creating a true town centre look and feel

## **Potential for up to 260,000 sqm in retail and mixed-use development**

North site: Up to seven mixed-use towers with office, hotel, residential and public space uses

South site: Consolidate and build on strength of existing retail in a modern setting

## **Current and future development to be demand-led**



Artist's impression

# Bankstown Central, NSW

Long-term masterplan released and five DAs lodged



**Vision to create vibrant mixed-use urban neighbourhood to work, live, stay, dine and shop**

## Leveraging prime location

Within 100 metres of major bus interchange, train station and Sydney Metro station and new university campus

16m visitors annually

11 hectare site is 16km, or <30 minute Sydney Metro ride, to Sydney CBD

## Five DAs lodged

Two office towers with 26,000 sqm of office GLA

Complimentary retail including a new 'Eat Street' with cafes and restaurants fronting onto almost half a hectare of landscaped public space

Enables introduction of new full-size Coles supermarket to the centre to better leverage existing strengths as a fresh food location

New basement car park with 320 spaces

**Potential for up to 330,000 sqm of mixed-use and additional retail across 16 development sites in the future**

**Current and future development to be demand-led**



# Strategic growth initiatives

Justin Mills  
CHIEF STRATEGY OFFICER



# Retail sector trends

## COVID-19 implications and strategy moving forward



### COVID disruption

Consumer spending resilient in the short term as stimulus underpins discretionary income

Period of uncertainty exists as stimulus tapers and the timing of a recovery in domestic tourism unknown

Gradual recovery for CBDs as working from home reduced visitation, with suburban centres benefitting

### Retailer omni-channel acceleration

Initial spike in online retail sales during lockdown reverted as stores reopened<sup>1</sup>

Online retail sales forecast to continue solid growth, however half is expected to be from omni-channel retailers

- >90% of retail sales will involve retailers with physical stores

Physical stores proven to drive sales across all channels

- >100% increase in a retailer's market share for shoppers who live within 3km of a store, ~50% within 10km<sup>1</sup>

### Vicinity is enabling retailers and embedding data and insights into core business

Retailers face challenges adapting to new environment and omni-channel model

Data and insights embedded into business processes creating growth and efficiency opportunities, as well as a more resilient retailer mix

1. Quantum data.



The Galleries, NSW

# Data analytics and insights

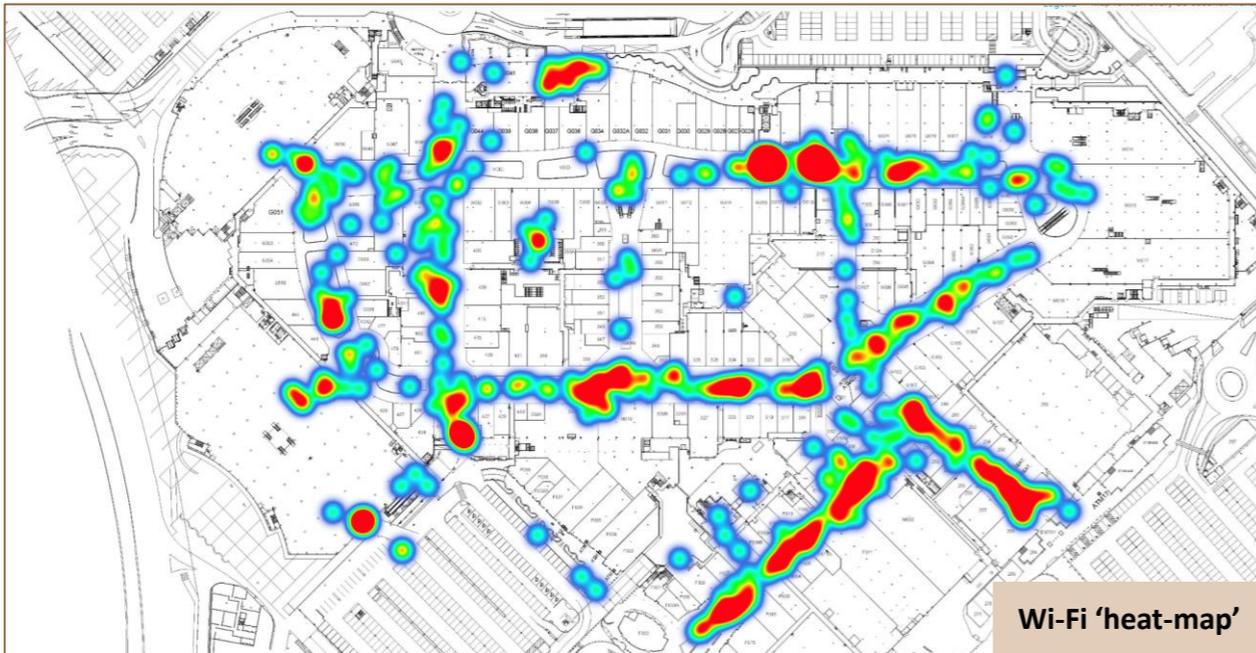
Powering decision-making through COVID-19 and beyond



## Data has aided COVID-19 response

Real time centre density 'heat map' monitoring with automated SMS to assist with adherence to government social distancing requirements

Consumer database surveys combined with external data point analysis to monitor sentiment towards shopping and adjust operational response



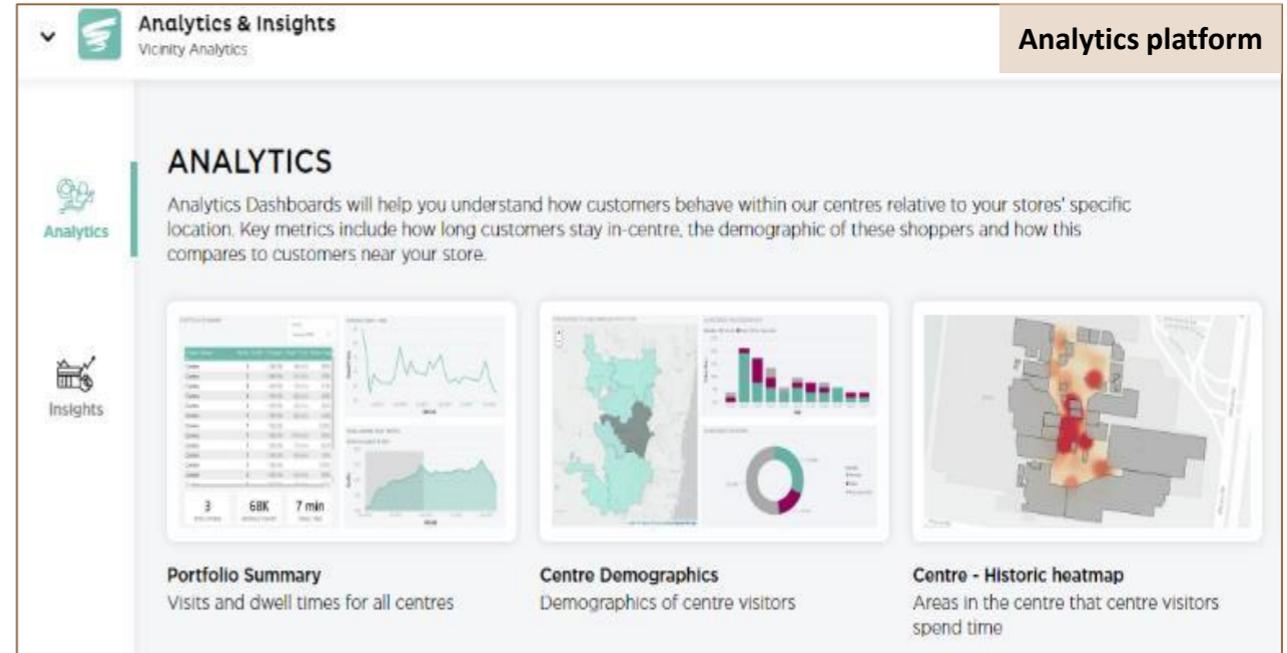
1. Internet of Things.

## Post-recovery, advanced analytics to provide value uplift

Vicinity has built an in-house advanced analytics platform to optimise tenant selection for leasing, and a retailer insights product to partner with retailers to drive performance and sales

Live Wi-Fi enabled on-device platform and refreshed customer database providing greater opportunity for customer engagement

Smart centres IoT<sup>1</sup> program creating efficiencies



# Ancillary income: leveraging physical and digital assets

Re-building existing and driving new income streams for growth



## COVID-19 impact drives 11.8% decline in ancillary income

5.7% growth in the first half offset by 30.7% decline in second half largely due to reduced casual mall leasing and car parking revenue

## Strong physical and digital foundation; recovery in less affected states

FY20 projects in energy, media screens and carparks provide a platform for growth

Ancillary income driven by foot traffic is improving outside of Victoria

## A number of emerging new income opportunities

### Energy

- Solar battery storage
- Automated energy demand management

### Media

- Programmatic media selling
- Corporate sponsorship partnerships utilising physical and digital assets

### Digital & Data

- Consumer database now 1m
- Last mile distribution platform: Parcel Concierge launched August 2020 to engage with customers close to point of purchase

## FY20 progress

### Solar

- Eight major projects completed, +10MW added
- New projects commenced at Karratha City, WA and Whitsunday Plaza, QLD

### Media

- 29 new digital screens added
- Further expansion planned for FY21

### Parking

- QueensPlaza, QLD management brought in-house
- Carlingford Court, NSW live and Bankstown Central, NSW DA approved

### Energy

- New 7-year contract with Red Energy (VIC/NSW) driving Electricity On Sell margins

### New income streams

- Launched new services to support retailers during COVID-19 (e.g. Parcel Concierge)
- On-device advertising now live across multiple centres

### Managed services

- Awarded management of supplementary income activities across three additional assets in WA

# Summary

Grant Kelley  
CEO AND MANAGING DIRECTOR



Queen Victoria Building, NSW

# Leading retail platform

High quality portfolio and experienced team to drive performance



## Clear strategy to deliver long-term growth

- Focused on market-leading destinations
- Realising retail-led mixed-use opportunities
- Leveraging third party capital

## High quality leading destination assets that access large catchment areas

### Our centres have an essential role as community hubs

- Providing essential and discretionary retail, with enhanced experiences
- Employment, commerce and transport hubs create potential mixed-use opportunities

### Diversity of 'in-demand' tenants and evolving retail offer

- Tenancy mix will continue to evolve in line with consumer preferences
- Increased focus on health and wellbeing, services and experiences

### Highly experienced management team

- Market leading capabilities, with excellence in asset management and data analytics

### One of the most sustainable retail REITs globally

- Recognised in CDP's<sup>1</sup> Climate A-list
- Ranked 3rd global listed retail company by GRESB<sup>2</sup>
- Ranked 6th most sustainable real estate company globally in DJSI<sup>3</sup> survey

1. Formerly Carbon Disclosure Project.  
2. Global Real Estate Sustainability Benchmark.  
3. Dow Jones Sustainability Index.



Chatswood Chase Sydney, NSW

# Summary and guidance

Strategy positions Vicinity well to drive future growth



**Played a significant role in shaping the industry response to COVID-19**

**While COVID-19 has been challenging, consumers are quick to return to shopping centres when COVID-19 is contained**

**Strong balance sheet with liquidity enhanced**

**We will continue to deliver on strategy in a measured way**

**Cannot presently provide earnings and distribution guidance for FY21 as it would not be reliable in the current uncertain circumstances**

**We will continue to monitor trading conditions, and will provide further updates as appropriate**



QueensPlaza, QLD



## Appendices

- 34 Sustainability
- 35 Strategy
- 36 Direct portfolio
- 41 Assets under management

- 42 Financial results
- 45 Asset summaries
- 49 Contact details and disclaimer



# Leadership in sustainability

Delivering sustainable long-term value for our securityholders and communities



## Strong sustainability survey results

Included in CDP 2019 Climate A-list

Ranked 3<sup>rd</sup> global listed retail company by GRESB<sup>1</sup>

Ranked 6<sup>th</sup> most sustainable real estate company globally in DJSI<sup>2</sup> survey

## Tracking well towards Net Zero carbon emissions by 2030 target<sup>3</sup>

Reduced energy intensity by 20%<sup>3,6</sup> since June 2016 and continued to progress our onsite solar program

## Responsible Procurement Action Plan underway to address modern slavery

First modern slavery statement to be released by 31 March 2021

## Contributed \$5.6m towards communities across Australia

Over \$730,000 contributed towards bushfire relief and recovery

Social return on investment assessed for Beacon Foundation partnership

National jobs fair program implemented for the second time across 19 centres

Approximately \$4m spent with social enterprises and \$1m with Indigenous businesses since FY18

## Environmental efficiency improvements across the managed portfolio

Reduced our carbon intensity by 17%<sup>4,5</sup> compared to FY19 and rolled out 25.9MW of onsite solar by end of FY20

Achieved a 49% recycling rate<sup>4</sup>

Portfolio NABERS Energy Rating increased to 3.9 Stars (Dec-18: 3.5) and NABERS Water Rating increased to 3.4 Stars (Dec-18: 3.1)<sup>7</sup>

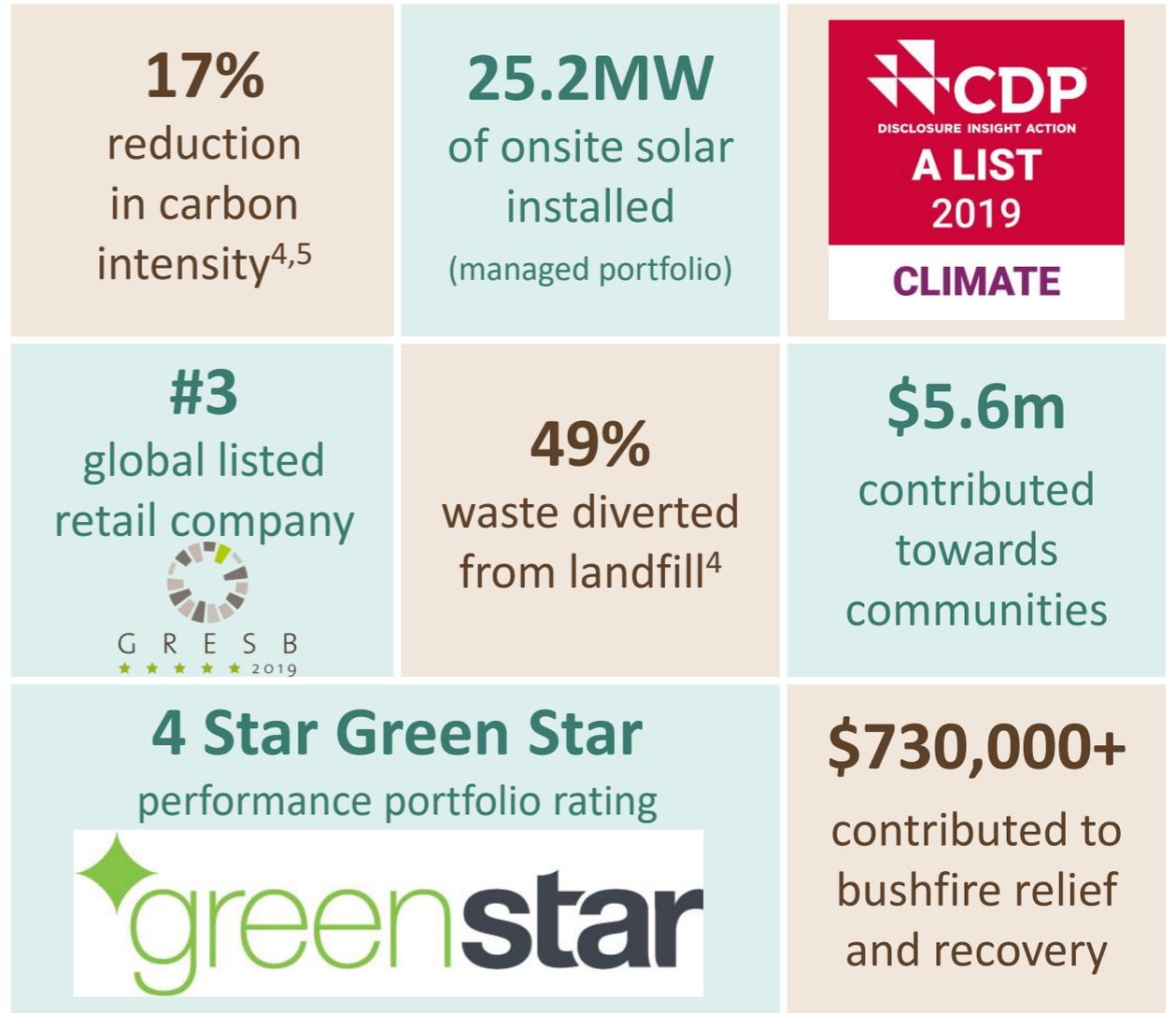
1. Global Real Estate Sustainability Benchmark.

2. Dow Jones Sustainability Index.

3. For our wholly-owned retail assets. Consistent with global carbon measurement standards, this applies to common mall areas.

4. Across managed portfolio. Data is for the full year to June 2020, for comparable portfolio.

5. Carbon intensity reduction was 8% for non COVID-19 impacted performance period (12 months to 29 February 2020) surpassing target of 3%.



6. 12 months to February 2020 (excluding COVID-19 impacted performance period from 1 March 2020).

7. Based on ownership interest as at December 2019. FY20 ratings will be reported via sustainability.vicinity.com.au when available.

# A strategy focused on sustainable growth

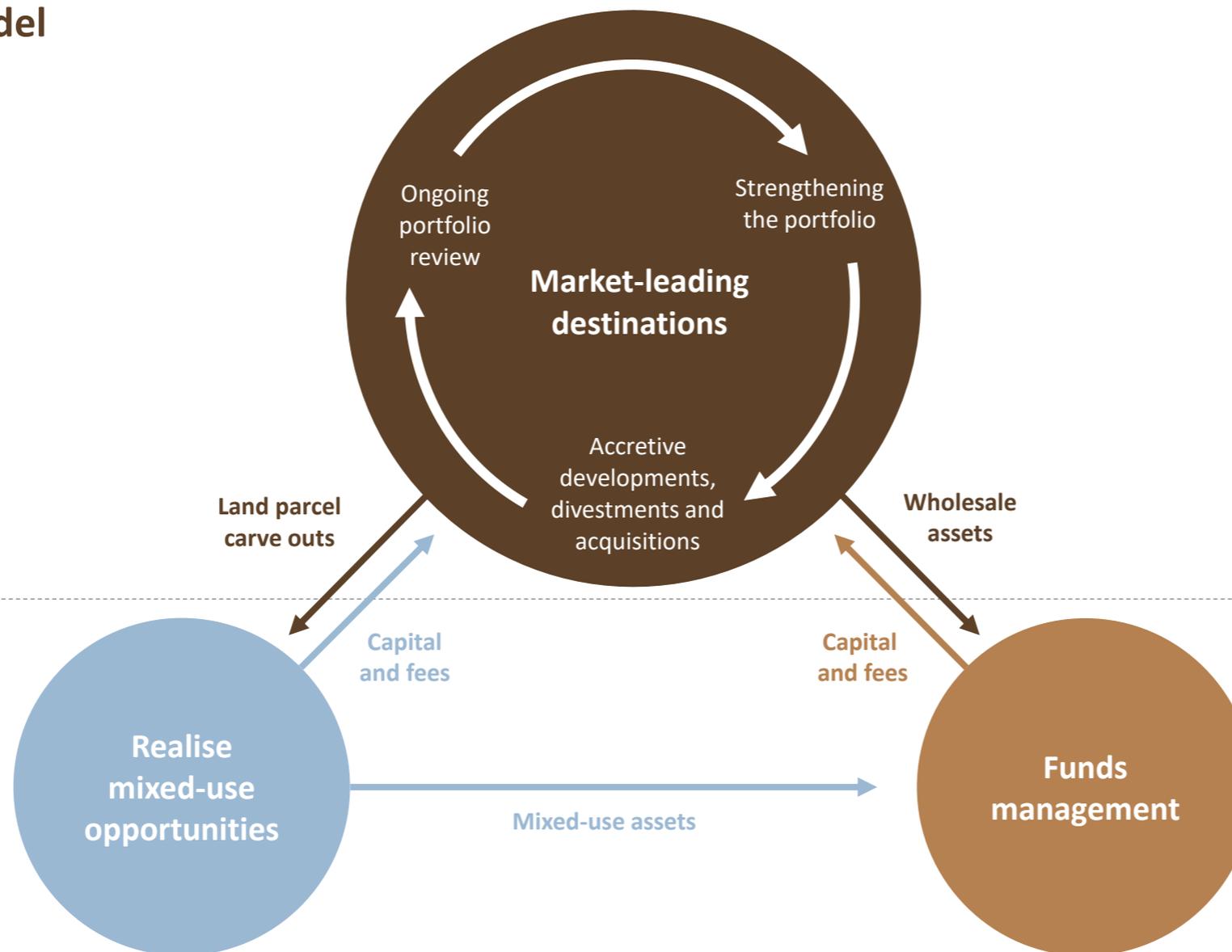
Well positioned to create value over the long term



## Our business model

### Horizon 1

Current value driver



### Horizon 2

Future value drivers

## Our investment proposition

#1 retail destination

Premium locations

Leading Outlet Centre portfolio

Leading luxury landlord

Strong balance sheet

Leader in sustainability

Significant growth opportunities

## Our values

We always collaborate

We embrace difference

We imagine a better way

# Direct portfolio

## Key statistics by centre type



|  | Total Portfolio | Chadstone | Premium CBD | DFO <sup>1</sup> | Core  |
|--|-----------------|-----------|-------------|------------------|-------|
| Number of retail assets                    | 60              | 1         | 7           | 7                | 45    |
| Gross lettable area (000's)(sqm)           | 2,419           | 234       | 223         | 231              | 1,732 |
| Total value <sup>2</sup> (\$m)             | 14,114          | 3,119     | 2,218       | 1,760            | 7,016 |
| Portfolio weighting by value (%)           | 100             | 22        | 16          | 12               | 50    |
| Capitalisation rate (weighted average) (%) | 5.47            | 3.88      | 4.81        | 5.94             | 6.27  |
| Occupancy rate (%)                         | 98.6            | 99.4      | 98.4        | 99.1             | 98.5  |

Note: Totals may not sum due to rounding.

1. Includes DFO Brisbane business.

2. Reflects ownership share in investment properties and equity-accounted investments.

# Direct portfolio

## Non-comparable centres for sales reporting



| Centre                        | Non-comparable status |                   |
|-------------------------------|-----------------------|-------------------|
|                               | Jun-20                | Dec-19            |
| DFO Perth, WA                 | Post development      | Post development  |
| Roselands, NSW                | Post development      | Post development  |
| The Glen, VIC                 | Post development      | Post development  |
| QueensPlaza, QLD              | Post development      | Under development |
| Bankstown Central, NSW        | Pre-development       | Pre-development   |
| Chatswood Chase Sydney, NSW   | Pre-development       | Pre-development   |
| Galleria, WA                  | Pre-development       | Pre-development   |
| The Myer Centre Brisbane, QLD | Pre-development       | Pre-development   |

Note: All divestments during the period are excluded.

# Direct portfolio

## Sales by specialty category



| Comparable MAT growth (%) <sup>1</sup> | Proportion of total MAT | Jun-20                 |                 | Dec-19                 |                 |
|--|-------------------------|------------------------|-----------------|------------------------|-----------------|
|  |                         | MM and SS <sup>2</sup> | SS <sup>2</sup> | MM and SS <sup>2</sup> | SS <sup>2</sup> |
| Apparel                                | 18                      | (14.6)                 | (16.5)          | 4.3                    | 2.9             |
| Food catering                          | 7                       | (14.4)                 | (13.9)          | 5.0                    | 4.0             |
| Homewares                              | 7                       | (3.3)                  | (15.3)          | 2.1                    | (1.1)           |
| General retail                         | 6                       | (7.2)                  | (7.8)           | 0.1                    | 0.9             |
| Leisure                                | 5                       | (6.1)                  | (6.8)           | 6.8                    | 2.4             |
| Food retail                            | 4                       | (3.5)                  | (5.5)           | (1.0)                  | (1.5)           |
| Retail services                        | 3                       | (8.4)                  | (8.4)           | 5.1                    | 5.1             |
| Jewellery                              | 3                       | (14.4)                 | (14.3)          | 3.9                    | 2.9             |
| Mobile phones                          | 2                       | (0.3)                  | (0.3)           | 9.9                    | 9.9             |
| <b>Total portfolio</b>                 | <b>54</b>               | <b>(10.3)</b>          | <b>(12.4)</b>   | <b>3.7</b>             | <b>2.8</b>      |
| Flagship                               | 26                      | (14.6)                 | (16.7)          | 5.6                    | 4.5             |
| Core                                   | 28                      | (4.9)                  | (7.5)           | 1.3                    | 0.8             |

Note: Totals may not sum due to rounding.

1. Excludes divestments and development-impacted centres in accordance with SCCA guidelines (refer to slide 36 for details).

2. MM: Mini majors; SS: Specialty stores.

# Direct portfolio

## Key portfolio tenants



| Top 10 tenants by income |   |                           |                  |             |
|--------------------------|---|---------------------------|------------------|-------------|
| Rank                     | Retailer  | Retailer type             | Number of stores | % of income |
| 1                        |  <b>coles</b>                | Supermarket               | 37               | 3.4         |
| 2                        | <br>Woolworths               | Supermarket               | 35               | 2.9         |
| 3                        |  <b>Kmart</b>                | Discount department store | 23               | 2.5         |
| 4                        | <b>DAVID JONES</b>  | Department store          | 5                | 2.2         |
| 5                        |  <b>MYER</b>                 | Department store          | 8                | 2.1         |
| 6                        |  <b>Target</b>               | Discount department store | 20               | 1.7         |
| 7                        |  <b>BIGW</b>               | Discount department store | 16               | 1.4         |
| 8                        |  <b>priceline pharmacy</b> | Specialty/Mini Major      | 26               | 0.7         |
| 9                        |  <b>HOYTS</b>              | Cinema                    | 5                | 0.7         |
| 10                       |  <b>COTTON:ON</b>          | Specialty/Mini Major      | 24               | 0.7         |
| <b>Top 10 total</b>      |   |                           | <b>199</b>       | <b>18.2</b> |

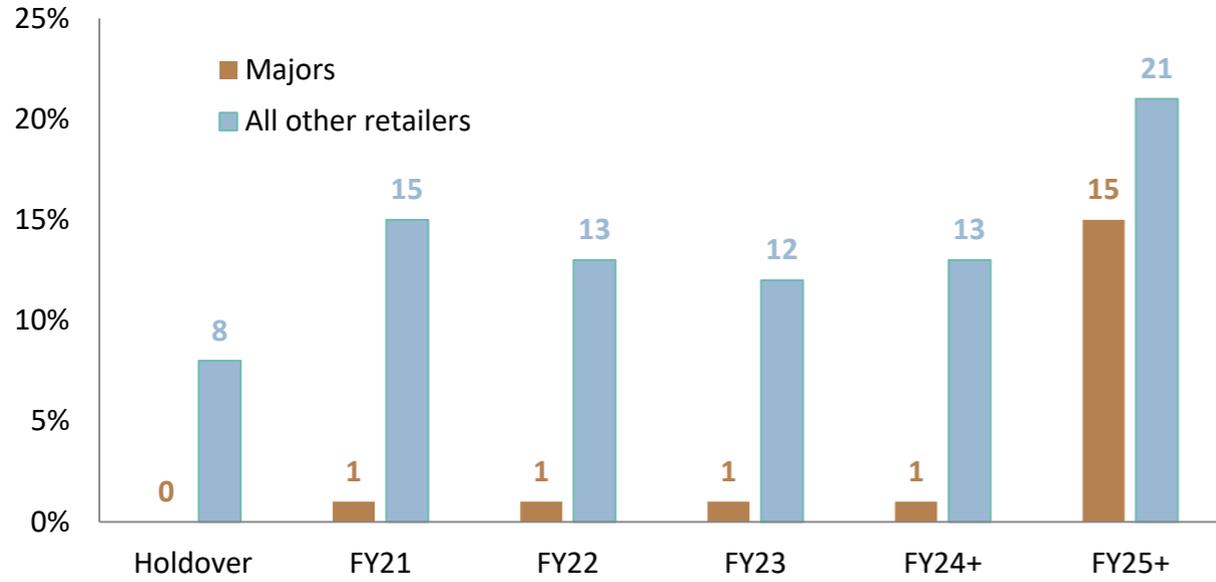
| Top 10 tenant groups by income |   |                  |             |  |
|--------------------------------|---|------------------|-------------|--|
| Rank                           | Retailer  | Number of leases | % of income | Brands   |
| 1                              |  <b>WOOLWORTHS LIMITED</b>                             | 65               | 4.6         | Big W, BWS, Dan Murphy's, Woolworths, Woolworths Liquor, Woolworths Petrol                   |
| 2                              |  <b>Wesfarmers</b>                                     | 43               | 4.2         | Kmart, Target  |
| 3                              |  <b>colesgroup</b>                                     | 55               | 3.7         | Coles, First Choice Liquor, Liquorland, Vintage Cellars                                      |
| 4                              | <b>WHL</b>  | 40               | 3.1         | Country Road, David Jones, Mimco, Politix, Trenerly, Witchery                                |
| 5                              | <b>MYER</b>   | 15               | 2.2         | Marc's, Myer, sass & bide  |
| 6                              |  <b>COTTON:ON</b>                                      | 86               | 1.3         | Cotton On, Cotton On Body, Cotton On Kids, Cotton On Mega, Factorie, Rubi Shoes, Supre, Typo |
| 7                              |  <b>PREMIER INVESTMENTS</b>                           | 99               | 1.1         | Dotti, Jacqui E, Jay Jays, Just Jeans, Peter Alexander, Portmans, Smiggle                    |
| 8                              |  <b>Accent Group LIMITED</b>                         | 70               | 1.1         | The Athlete's Foot, Dr Martens, Hype DC, Platypus Shoes, Skechers, Merrell, Timberland, Vans |
| 9                              |  <b>RAG</b>  | 81               | 1.1         | Connor, Johnny Bigg, Rockwear, Tarocash, YD  |
| 10                             |  <b>HANES Brands Inc</b><br><i>Hanes Australasia</i> | 66               | 1.0         | Bonds, Bonds Kids, Bonds Outlet, Bras N Things, Champion, Champion Outlet, Sheridan          |
| <b>Top 10 total</b>            |   | <b>620</b>       | <b>23.5</b> |  |

# Direct portfolio

## Lease expiry profile



### Lease expiry profile (by income)



### Weighted average lease expiry (years)

|           | Jun-20 | Jun-19 |
|-----------|--------|--------|
| by Area   | 4.6    | 4.8    |
| by Income | 3.6    | 3.8    |



Victoria Gardens Shopping Centre, VIC

# Assets under management

~7,300 tenants across 64 assets under management<sup>1</sup>



|                                  | Direct portfolio <sup>1</sup> |          |        | Managed                  | Total AUM <sup>1</sup> |
|----------------------------------|-------------------------------|----------|--------|--------------------------|------------------------|
|                                  | Wholly-owned                  | Co-owned | Total  | Third party/<br>co-owned |                        |
| Number of retail assets          | 32                            | 28       | 60     | 4/28                     | 64                     |
| Gross lettable area (000's)(sqm) | 944                           | 1,475    | 2,419  | 134                      | 2,552                  |
| Number of tenants                | 2,817                         | 4,080    | 6,897  | 405                      | 7,302                  |
| Annual retail sales (\$m)        | 5,955                         | 9,067    | 15,022 | 881                      | 15,903                 |
| Total value (\$m) <sup>2</sup>   | 5,846                         | 8,268    | 14,114 | 814/8,678                | 23,606                 |

Note: Totals may not sum due to rounding.

1. Includes DFO Brisbane business.

2. Reflects ownership share in investment properties and equity-accounted investments.

# Financial results

## FFO reconciliation to statutory net loss/profit after tax



|   | FY20<br>(\$m)    | FY19<br>(\$m) |
|---|------------------|---------------|
| <b>Net (loss)/profit after tax</b>                              | <b>(1,801.0)</b> | <b>346.1</b>  |
| Property revaluation decrement for directly owned properties    | 1,717.9          | 237.1         |
| Non-distributable loss relating to equity accounted investments | 145.3            | 13.2          |
| Amortisation of incentives and leasing incentives               | 57.8             | 44.6          |
| Straight-lining of rent adjustment                              | (8.8)            | (15.1)        |
| Net mark-to-market movement on derivatives                      | (59.8)           | (15.8)        |
| Net foreign exchange movement on interest bearing liabilities   | 13.1             | 57.9          |
| Impairment and amortisation of intangible assets                | 427.0            | 3.7           |
| Income tax expense  | 12.1             | -             |
| Stamp duty  | 3.7              | -             |
| Movement in deferred performance fee                            | -                | 5.4           |
| Other non-distributable items                                   | 13.0             | 12.2          |
| <b>Funds from operations (FFO)<sup>1</sup></b>                  | <b>520.3</b>     | <b>689.3</b>  |

1. Funds from operations (FFO) and adjusted funds from operations (AFFO) are two key measures Vicinity uses to measure its operating performance. FFO and AFFO are widely accepted measures of real estate operating performance. Statutory net profit is adjusted for fair value movements and certain unrealised and non-cash items to calculate FFO. FFO is further adjusted for maintenance capital expenditure and static tenant leasing costs incurred during the period to calculate AFFO. FFO and AFFO are determined with reference to the guidelines published by the Property Council of Australia (PCA) and are non-IFRS measures.

# Financial results

## Balance sheet



| As at                                 | Jun-20<br>(\$m) | Jun-19<br>(\$m) |
|---------------------------------------|-----------------|-----------------|
| Cash and cash equivalents             | 227.4           | 34.9            |
| Investment properties <sup>1</sup>    | 13,801.4        | 15,351.8        |
| Equity accounted investments          | 527.6           | 670.1           |
| Intangible assets                     | 164.2           | 591.2           |
| Other assets                          | 518.8           | 345.6           |
| <b>Total assets</b>                   | <b>15,239.4</b> | <b>16,993.6</b> |
| Borrowings                            | 3,929.8         | 4,436.1         |
| Other liabilities                     | 750.0           | 968.4           |
| <b>Total liabilities</b>              | <b>4,679.8</b>  | <b>5,404.5</b>  |
| <b>Net assets</b>                     | <b>10,559.6</b> | <b>11,589.1</b> |
| Securities on issue (m)               | 4,529.6         | 3,771.8         |
| Net tangible assets per security (\$) | 2.29            | 2.92            |
| Net asset value per security (\$)     | 2.33            | 3.07            |

Note: Totals may not sum due to rounding.

1. Vicinity's ownership interest.

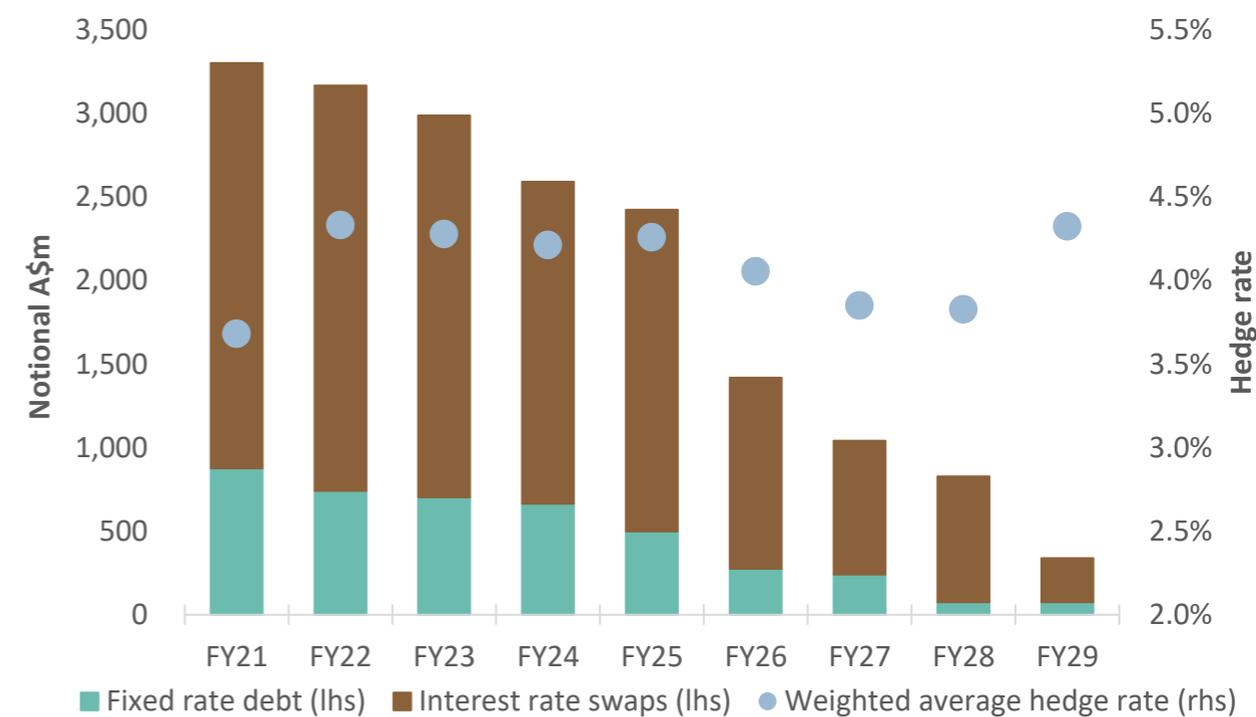


### Key debt statistics

| As at:                                     | Jun-20                   | Jun-19    |
|--|--------------------------|-----------|
| Total debt facilities <sup>1</sup>         | \$5.8b                   | \$5.8b    |
| Drawn debt <sup>2</sup>                    | \$3.9b                   | \$4.4b    |
| Gearing <sup>3</sup>                       | 25.5%                    | 27.1%     |
| Weighted average cost of debt              | 3.6%                     | 4.5%      |
| Weighted average debt duration             | 5.2 years                | 4.1 years |
| Weighted average hedge rate <sup>4,5</sup> | 2.7%                     | 4.4%      |
| Proportion of debt hedged                  | 89%                      | 89%       |
| Interest cover ratio (ICR)                 | 3.9x                     | 4.4x      |
| Credit ratings/outlook                     |                          |           |
| – Moody's Investor Services                | A2/negative <sup>6</sup> | A2/stable |
| – S&P Global Ratings                       | A/stable <sup>7</sup>    | A/stable  |

1. Based on facility limits (Jun-19: adjusted for \$225.0m of bank debt cancelled in Jul-19).
2. Calculated using the hedged rate on foreign denominated borrowings and excludes fair value adjustments and deferred borrowing costs.
3. Calculated as drawn debt at Note 8(a) of the Financial report, net of cash and cash equivalents, divided by total tangible assets excluding cash and cash equivalents, right of use assets, net investments in leases, investment property leaseholds and derivative financial assets.
4. Hedge rate includes margin and establishment fees on fixed rate debt and margin, line and establishment fees on floating debt that has been hedged with interest rate swaps.
5. As at end of period.
6. Outlook changed March 2020.
7. Outlook changed to negative, April 2020 and post equity raising changed back to stable, June 2020.
8. Hedge rate is the average for the financial years.

### Hedging profile<sup>4,8</sup>



# Asset summaries

## Centre statistics and valuations



|                                     | Centre type    | Ownership interest (%) | Occupancy rate (%) | Moving annual turnover (MAT) (\$m) | Net revaluation movement <sup>1,2</sup> (\$m) | Value As at 30-Jun-20 <sup>1</sup> (\$m) | Capitalisation rate |                     |          | Discount rate As at 30-Jun-20 (%) |
|-------------------------------------|----------------|------------------------|--------------------|------------------------------------|---|--|---------------------|---------------------|----------|-----------------------------------|
|                                     |                |                        |                    |                                    |   |  | As at 30-Jun-20 (%) | As at 31-Dec-19 (%) | Movement |                                   |
| <b>New South Wales</b>              |                |                        |                    |                                    |   |  |                     |                     |          |                                   |
| Chatswood Chase Sydney <sup>3</sup> | Major Regional | 51                     | n.a.               | n.a.                               | (106.1)                                       | 474.2                                    | 5.00                | 4.75                | 0.25     | 6.50                              |
| Bankstown Central <sup>3</sup>      | Major Regional | 50                     | n.a.               | n.a.                               | (59.1)  | 275.0                                    | 6.00                | 5.75                | 0.25     | 7.00                              |
| Roselands <sup>3</sup>              | Major Regional | 50                     | n.a.               | n.a.                               | (31.6)  | 142.2                                    | 6.25                | 6.00                | 0.25     | 7.00                              |
| Queen Victoria Building             | City Centre    | 50                     | 97.9               | 213.4                              | (33.3)  | 300.0                                    | 5.00                | 4.75                | 0.25     | 6.50                              |
| The Galleries                       | City Centre    | 50                     | 98.7               | 158.0                              | (12.7)  | 164.0                                    | 5.00                | 4.75                | 0.25     | 6.50                              |
| The Strand Arcade                   | City Centre    | 50                     | 100.0              | 116.0                              | (10.2)  | 125.0                                    | 4.50                | 4.25                | 0.25     | 6.50                              |
| Lake Haven Centre                   | Sub Regional   | 100                    | 99.1               | 296.8                              | (31.6)  | 283.9                                    | 6.50                | 6.25                | 0.25     | 7.25                              |
| Nepean Village                      | Sub Regional   | 100                    | 100.0              | 250.7                              | (8.6)   | 204.0                                    | 5.75                | 5.50                | 0.25     | 7.00                              |
| Warriewood Square                   | Sub Regional   | 50                     | 98.0               | 241.8                              | (12.7)  | 137.5                                    | 6.00                | 5.75                | 0.25     | 7.00                              |
| Carlingford Court                   | Sub Regional   | 50                     | 99.5               | 182.6                              | (17.1)  | 105.0                                    | 6.25                | 6.00                | 0.25     | 7.00                              |
| Armidale Central                    | Sub Regional   | 100                    | 98.4               | 97.5                               | (6.5)   | 36.0                                     | 7.50                | 7.00                | 0.50     | 7.50                              |
| DFO Homebush                        | Outlet Centre  | 100                    | 100.0              | 285.3                              | (16.0)  | 590.0                                    | 5.25                | 5.25                | -        | 6.75                              |
| <b>Tasmania</b>                     |                |                        |                    |                                    |   |  |                     |                     |          |                                   |
| Eastlands                           | Regional       | 100                    | 99.5               | 268.0                              | (18.6)  | 156.8                                    | 7.00                | 6.50                | 0.50     | 7.25                              |
| Northgate                           | Sub Regional   | 100                    | 98.8               | 142.9                              | (15.7)  | 85.0                                     | 7.75                | 7.25                | 0.50     | 8.00                              |

Note: Some asset metrics have not been reported this period due to COVID-19 impacts.

1. Based on ownership interest.
2. Net revaluation movement excludes non-cash adjustments for the amortisation of lease incentives and straight lining of rent.
3. MAT and occupancy rate non-comparable for reporting purposes.

# Asset summaries

## Centre statistics and valuations



|                                       | Centre type   | Ownership interest (%) | Occupancy rate (%) | Moving annual turnover (MAT) (\$m) | Net revaluation movement <sup>1,2</sup> (\$m) | Value As at 30-Jun-20 <sup>1</sup> (\$m) | Capitalisation rate |                     |          | Discount rate As at 30-Jun-20 (%) |
|---------------------------------------|---------------|------------------------|--------------------|------------------------------------|---|--|---------------------|---------------------|----------|-----------------------------------|
|                                       |               |                        |                    |                                    |   |  | As at 30-Jun-20 (%) | As at 31-Dec-19 (%) | Movement |                                   |
| <b>Queensland</b>                     |               |                        |                    |                                    |   |  |                     |                     |          |                                   |
| QueensPlaza <sup>3</sup>              | City Centre   | 100                    | n.a.               | n.a.                               | (97.5)  | 700.0                                    | 4.75                | 4.75                | -        | 6.25                              |
| The Myer Centre Brisbane <sup>3</sup> | City Centre   | 25                     | n.a.               | n.a.                               | (28.0)  | 140.0                                    | 5.75                | 5.50                | 0.25     | 6.75                              |
| Grand Plaza                           | Regional      | 50                     | 99.2               | 361.7                              | (26.0)  | 185.0                                    | 6.00                | 5.75                | 0.25     | 7.00                              |
| Runaway Bay Centre                    | Regional      | 50                     | 98.2               | 262.6                              | (23.4)  | 112.5                                    | 6.25                | 5.75                | 0.50     | 7.00                              |
| Taigum Square                         | Sub Regional  | 100                    | 98.4               | 108.7                              | (9.8)   | 85.0                                     | 7.00                | 6.50                | 0.50     | 7.75                              |
| Gympie Central                        | Sub Regional  | 100                    | 98.4               | 137.6                              | (3.5)   | 72.5                                     | 7.25                | 6.75                | 0.50     | 7.75                              |
| Whitsunday Plaza                      | Sub Regional  | 100                    | 99.8               | 126.2                              | (4.6)   | 61.6                                     | 7.25                | 6.75                | 0.50     | 7.50                              |
| Buranda Village                       | Sub Regional  | 100                    | 100.0              | 72.1                               | (5.2)   | 38.0                                     | 6.00                | 6.00                | -        | 6.75                              |
| Milton Village                        | Neighbourhood | 100                    | 94.5               | 26.3                               | (1.5)   | 34.3                                     | 6.00                | 5.75                | 0.25     | 7.25                              |
| DFO Brisbane                          | Outlet Centre | 100                    | 98.5               | 213.2                              | (2.7)   | 62.5                                     | 7.75                | 7.50                | 0.25     | 8.25                              |
| <b>South Australia</b>                |               |                        |                    |                                    |   |  |                     |                     |          |                                   |
| Elizabeth City Centre                 | Regional      | 100                    | 98.0               | 343.9                              | (71.1)  | 300.0                                    | 7.50                | 7.00                | 0.50     | 8.25                              |
| Colonnades                            | Regional      | 50                     | 99.3               | 332.2                              | (22.4)  | 113.2                                    | 7.50                | 7.00                | 0.50     | 8.00                              |
| Castle Plaza                          | Sub Regional  | 100                    | 99.2               | 148.8                              | (24.4)  | 151.4                                    | 7.00                | 6.75                | 0.25     | 7.75                              |
| Kurralta Central                      | Sub Regional  | 100                    | 100.0              | 91.7                               | (2.3)   | 42.0                                     | 6.25                | 6.00                | 0.25     | 6.75                              |

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3. MAT and occupancy rate non-comparable for reporting purposes.

# Asset summaries

## Centre statistics and valuations



| Centre type                       | Ownership interest (%) | Occupancy rate (%) | Moving annual turnover (MAT) (\$m) | Net revaluation movement <sup>1,2</sup> (\$m) | Value As at 30-Jun-20 <sup>1</sup> (\$m) | Capitalisation rate |                     |          | Discount rate As at 30-Jun-20 (%) |      |
|-----------------------------------|------------------------|--------------------|------------------------------------|---|--|---------------------|---------------------|----------|-----------------------------------|------|
|                                   |                        |                    |                                    |   |  | As at 30-Jun-20 (%) | As at 31-Dec-19 (%) | Movement |                                   |      |
| <b>Victoria</b>                   |                        |                    |                                    |   |  |                     |                     |          |                                   |      |
| Chadstone                         | Super Regional         | 50                 | 99.4                               | 1,972.0                                       | (265.2)                                  | 3,119.2             | 3.88                | 3.75     | 0.13                              | 6.00 |
| Bayside                           | Major Regional         | 100                | 98.7                               | 394.7   | (101.8)                                  | 459.8               | 6.25                | 6.00     | 0.25                              | 7.00 |
| Northland                         | Major Regional         | 50                 | 98.4                               | 498.2   | (60.4)                                   | 422.1               | 5.50                | 5.25     | 0.25                              | 7.00 |
| The Glen <sup>3</sup>             | Major Regional         | 50                 | n.a.                               | n.a.  | (41.8)                                   | 350.0               | 5.50                | 5.25     | 0.25                              | 7.25 |
| Emporium Melbourne                | City Centre            | 50                 | 93.5                               | 308.5   | (99.7)                                   | 640.0               | 4.50                | 4.25     | 0.25                              | 6.50 |
| Myer Bourke Street                | City Centre            | 33                 | 100.0                              | n.a.  | (17.7)                                   | 149.0               | 5.25                | 4.75     | 0.50                              | 7.00 |
| Broadmeadows Central              | Regional               | 100                | 99.0                               | 298.4   | (43.5)                                   | 269.7               | 6.75                | 6.50     | 0.25                              | 7.50 |
| Cranbourne Park                   | Regional               | 50                 | 99.1                               | 249.8   | (18.7)                                   | 130.0               | 6.25                | 5.75     | 0.50                              | 7.50 |
| Box Hill Central (South Precinct) | Sub Regional           | 100                | 99.3                               | 195.3   | (26.5)                                   | 219.5               | 6.00                | 6.00     | -                                 | 7.00 |
| Victoria Gardens Shopping Centre  | Sub Regional           | 50                 | 98.7                               | 213.3   | (14.9)                                   | 147.0               | 6.00                | 5.50     | 0.50                              | 7.00 |
| Box Hill Central (North Precinct) | Sub Regional           | 100                | 79.6                               | 71.3  | (3.4)                                    | 127.5               | 6.00                | 6.00     | -                                 | 6.75 |
| Altona Gate                       | Sub Regional           | 100                | 95.5                               | 146.1   | (13.0)                                   | 100.0               | 6.25                | 6.00     | 0.25                              | 6.50 |
| Roxburgh Village                  | Sub Regional           | 100                | 98.9                               | 159.6   | (17.0)                                   | 95.7                | 7.25                | 6.75     | 0.50                              | 7.75 |
| Sunshine Marketplace              | Sub Regional           | 50                 | 98.7                               | 146.7   | (4.2)                                    | 60.1                | 6.50                | 6.25     | 0.25                              | 7.00 |
| Mornington Central                | Sub Regional           | 50                 | 100.0                              | 89.6  | (0.8)                                    | 36.0                | 6.00                | 6.00     | -                                 | 6.50 |
| Oakleigh Central                  | Neighbourhood          | 100                | 98.0                               | 133.9   | (10.2)                                   | 72.6                | 6.00                | 5.75     | 0.25                              | 6.75 |
| DFO South Wharf                   | Outlet Centre          | 100                | 98.8                               | 351.9   | (73.3)                                   | 663.0               | 5.75                | 5.50     | 0.25                              | 7.00 |
| DFO Essendon                      | Outlet Centre          | 100                | 99.5                               | 239.7   | (13.4)                                   | 167.3               | 6.75                | 6.75     | -                                 | 7.50 |
| DFO Moorabbin                     | Outlet Centre          | 100                | 96.7                               | 144.7   | (14.1)                                   | 111.9               | 8.00                | 7.75     | 0.25                              | 9.00 |
| Uni Hill Factory Outlets          | Outlet Centre          | 50                 | 98.6                               | 104.2   | (11.5)                                   | 60.6                | 6.75                | 6.50     | 0.25                              | 7.50 |

Note: Some asset metrics have not been reported this period due to COVID-19 impacts.

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3. MAT and occupancy rate non-comparable for reporting purposes.

# Asset summaries

## Centre statistics and valuations



|                          | Centre type    | Ownership interest (%) | Occupancy rate (%) | Moving annual turnover (MAT) (\$m) | Net revaluation movement <sup>1,2</sup> (\$m) | Value As at 30-Jun-20 <sup>1</sup> (\$m) | Capitalisation rate |                     |          | Discount rate As at 30-Jun-20 (%) |
|--------------------------|----------------|------------------------|--------------------|------------------------------------|---|--|---------------------|---------------------|----------|-----------------------------------|
|                          |                |                        |                    |                                    |   |  | As at 30-Jun-20 (%) | As at 31-Dec-19 (%) | Movement |                                   |
| <b>Western Australia</b> |                |                        |                    |                                    |   |  |                     |                     |          |                                   |
| Galleria <sup>3</sup>    | Major Regional | 50                     | n.a.               | n.a.                               | (48.7)  | 250.0                                    | 6.00                | 5.75                | 0.25     | 7.00                              |
| Mandurah Forum           | Major Regional | 50                     | 94.8               | 358.0                              | (45.3)  | 227.5                                    | 6.25                | 5.75                | 0.50     | 7.00                              |
| Rockingham               | Regional       | 50                     | 95.5               | 377.7                              | (40.8)  | 217.5                                    | 6.00                | 5.75                | 0.25     | 7.25                              |
| Ellenbrook Central       | Sub Regional   | 100                    | 98.7               | 249.9                              | (31.0)  | 242.0                                    | 6.00                | 5.50                | 0.50     | 7.00                              |
| Warwick Grove            | Sub Regional   | 100                    | 98.9               | 229.0                              | (30.4)  | 150.0                                    | 7.50                | 7.00                | 0.50     | 8.50                              |
| Maddington Central       | Sub Regional   | 100                    | 96.4               | 188.0                              | (14.7)  | 93.0                                     | 7.75                | 7.50                | 0.25     | 8.00                              |
| Livingston Marketplace   | Sub Regional   | 100                    | 98.6               | 118.0                              | (9.3)   | 83.0                                     | 6.25                | 6.00                | 0.25     | 7.25                              |
| Halls Head Central       | Sub Regional   | 50                     | 97.9               | 128.0                              | (7.6)   | 40.0                                     | 7.00                | 6.50                | 0.50     | 7.50                              |
| Karratha City            | Sub Regional   | 50                     | 97.7               | 227.0                              | (8.3)   | 40.0                                     | 7.75                | 7.25                | 0.50     | 7.75                              |
| Dianella Plaza           | Neighbourhood  | 100                    | 96.8               | 110.9                              | (12.3)  | 63.0                                     | 7.50                | 7.00                | 0.50     | 8.00                              |
| Victoria Park Central    | Neighbourhood  | 100                    | 98.1               | 51.9                               | (3.4)   | 25.3                                     | 6.25                | 6.25                | -        | 7.00                              |
| DFO Perth <sup>4</sup>   | Outlet Centre  | 50                     | 99.0               | n.a.                               | (13.1)  | 105.0                                    | 6.00                | 5.75                | 0.25     | 7.25                              |

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3. MAT and occupancy rate non-comparable for reporting purposes.
4. Non-comparable for sales reporting purposes.



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## Authorisation

The Board has authorised that this document be given to ASX.

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Thank you