Appendix 3G

Notification of issue, conversion or payment up of equity +securities

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

If you are an entity incorporated outside Australia and you are issuing a new class of +securities other than CDIs, you will need to obtain and provide an International Securities Identification Number (ISIN) for that class. Further information on the requirement for the notification of an ISIN is available from the Create Online Forms page. ASX is unable to create the new ISIN for non-Australian issuers.

*Denotes minimum information required for first lodgement of this form, with exceptions provided in specific notes for certain questions. The balance of the information, where applicable, must be provided as soon as reasonably practicable by the entity.

Part 1 – Entity and announcement details

Questio n no	Question	Answer
1.1	*Name of entity We (the entity here named) give notice of the issue, conversion or payment up of the following unquoted +securities.	Xero Limited
1.2	*Registration type and number Please supply your ABN, ARSN, ARBN, ACN or another registration type and number (if you supply another registration type, please specify both the type of registration and the registration number).	ABN 81 160 661 183
1.3	*ASX issuer code	XRO
1.4	*This announcement is Tick whichever is applicable.	 ☒ A new announcement ☐ An update/amendment to a previous announcement ☐ A cancellation of a previous announcement
1.4a	*Reason for update Mandatory only if "Update" ticked in Q1.4 above. A reason must be provided for an update.	Not applicable
1.4b	*Date of previous announcement to this update Mandatory only if "Update" ticked in Q1.4 above.	Not applicable
1.4c	*Reason for cancellation Mandatory only if "Cancellation" ticked in Q1.4 above.	Not applicable
1.4d	*Date of previous announcement to this cancellation Mandatory only if "Cancellation" ticked in Q1.4 above.	Not applicable
1.5	*Date of this announcement	30 November 2020

Part 2 – Type of issue

Questio n No.	Question	Answer
2.1	*The +securities the subject of this notification are: Select whichever item is applicable. If you wish to notify ASX of different types of issues of securities, please complete a separate Appendix 3G for each type of issue.	 □ +Securities issued as a result of options being exercised or other +convertible +securities being converted and that are not to be quoted on ASX □ Partly paid +securities that have been fully paid up and that are not to be quoted on ASX ☑ +Securities issued under an +employee incentive scheme that are not being immediately quoted on ASX □ Other [please specify] If you have selected 'other' please provide the circumstances of the issue here:
2.2a.1	Please state the number and type of options that were exercised or other +convertible securities that were converted (including their ASX security code if available)? Answer this question if your response to Q2.1 is "securities issued as a result of options being exercised or other convertible securities being converted and that are not to be quoted on ASX".	Not applicable
2.2a.2	And the date the options were exercised or other +convertible securities were converted: Answer this question if your response to Q2.1 is "securities issued as a result of options being exercised or other convertible securities being converted and that are not to be quoted on ASX". Note: If this occurred over a range of dates, enter the date the last of the options was exercised or convertible securities was converted.	Not applicable
2.2b.1	Please state the number and type of partly paid +securities that were fully paid up (including their ASX security code if available)? Answer this question if your response to Q2.1 is "partly paid securities that have been paid up and that are not to be quoted on ASX".	Not applicable
2.2b.2	And the date the ⁺ securities were fully paid up: Answer this question if your response to Q2.1 is "partly paid securities that have been paid up and that are not to be quoted on ASX". Note: If this occurred over a range of dates, enter the date the last of the securities was fully paid up.	Not applicable
2.2c.1	Please state the number and type of +securities (including their ASX security code) issued under an +employee incentive scheme that are not being immediately quoted on ASX	(a) 27,016 XROAK restricted stock units (b) 260,304 XROAI unlisted options

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	Answer this question if your respon "securities issued under an employ scheme that are not being immedia ASX".	ee incentive		
2.2c.2	*Please attach a document of details of a URL link for a document of lodged with ASX detailing the temployee incentive scheme summary of the terms. Answer this question if your respons "securities issued under an employ scheme that are not being immedia ASX".	e terms of the e or a se to Q2.1 is ee incentive	See attached Incentive Sch	Summary of Long Term eme
2.2c.3	*Are any of these +securities to +key management person an +associate Answer this question if your response "securities issued under an employ scheme that are not being immedia ASX".	nnel (KMP) or se to Q2.1 is ee incentive	Yes	
2.2c.3.a	*Provide details of the recipients and the number of +securities issued to each of ther Answer this question if your response to Q2.1 is "securities issued under an employee incentive scheme the not being immediately quoted on ASX" and your response to Q2.2c.3 is "Yes". Repeat the detail in the table below for each KMP involved in the issue. If the securities are being issued to the KMP, repeat the name of KMP or insert "Same" in "Name of registered holder". If the securities are being issued to an associate of a insert the name of the associate in "Name of registered holder".		n employee incentive scheme that are es". Repeat the detail in the table I to the KMP, repeat the name of the	
	Name of KMP	Name of regist	tered holder	Number of +securities
	Steve Vamos (Chief Executive Officer)	Steve Vamos		30,783 XROAI unlisted options
	Kirsty Godfrey-Billy (Chief Financial Officer)	Kirsty Godfrey	-Billy	8,908 XROAI unlisted options
2.2d.1	*The purpose(s) for which the issuing the +securities is: Answer this question if your respons "Other". You may select one or more of the	se to Q2.1 is	☐ To fund the ☐ To pay for [provide de ☐ To pay for [provide de	dditional working capital e retirement of debt the acquisition of an asset etails below] services rendered etails below] vide details below] ails:
2.2d.2	Please provide any further in needed to understand the ci in which you are notifying the these +securities to ASX, incomplicable) why the issue of has not been previously and market in an Appendix 3B You must answer this question if you Q2.1 is "Other". If there is no other provide, please answer "Not application."	rcumstances e issue of cluding (if the +securities ounced to the our response to information to	Not applicable	
2.3	*The +securities being issue Tick whichever is applicable	ed are:	unquoted	+securities in an existing class that is already recorded existing class")

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	☐ New +securities in an unquoted class
	that is not yet recorded by ASX ("new
	class")

Part 3A – number and type of +securities being issued (existing class)

Answer the questions in this part if your response to Q2.3 is "existing class".

Questio n No.	Question	Answer
3A.1	*ASX security code & description	(a) XROAK restricted stock units (b) XROAI unlisted options
3A.2	*Number of +securities being issued	(a) 27,016 XROAK restricted stock units (b) 260,304 XROAI unlisted options
3A.3a	*Will the +securities being issued rank equally in all respects from their issue date with the existing issued +securities in that class?	Yes
3A.3b	*Is the actual date from which the +securities will rank equally (non-ranking end date) known? Answer this question if your response to Q3A.3a is "No".	Not applicable
3A.3c	*Provide the actual non-ranking end date Answer this question if your response to Q3A.3a is "No" and your response to Q3A.3b is "Yes".	Not applicable
3A.3d	*Provide the estimated non-ranking end period Answer this question if your response to Q3A.3a is "No" and your response to Q3A.3b is "No".	Not applicable
3A.3e	*Please state the extent to which the +securities do not rank equally: • in relation to the next dividend, distribution or interest payment; or • for any other reason Answer this question if your response to Q3A.3a is "No". For example, the securities may not rank at all, or may rank proportionately based on the percentage of the period in question they have been on issue, for the next dividend, distribution or interest payment; or they may not be entitled to participate in some other event, such as an entitlement issue.	Not applicable

Part 3B – number and type of +securities being issued (new class)

Answer the questions in this part if your response to Q2.3 is "new class".

Questio n No.	Question	Answer
3B.1	*Security description	Not applicable
3B.2	*Security type Select one item from the list that best describes the securities the subject of this form. This will determine more detailed questions to be asked about the security later in this section. Select "ordinary fully or partly paid shares/units" for stapled securities or CDIs. For interest	 □ Ordinary fully or partly paid shares/units □ Options □ +Convertible debt securities

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	rate securities, please select the appropriate choice from either "Convertible debt securities" or "Non-convertible debt securities". Select "Other" for performance shares/units and performance	□ Non-convertible +debt securities□ Redeemable preference shares/units
	options/rights or if the selections available in the list do not appropriately describe the security being issued.	☐ Other
3B.3	ISIN code	Not applicable
	Answer this question if you are an entity incorporated outside Australia and you are issuing a new class of securities other than CDIs. See also the note at the top of this form.	
3B.4	*Number of +securities being issued	Not applicable
3B.5a	*Will all the +securities issued in this class rank equally in all respects from the issue date?	Not applicable
3B.5b	*Is the actual date from which the +securities will rank equally (non-ranking end date) known? Answer this question if your response to Q3B.5a is "No".	Not applicable
3B.5c	*Provide the actual non-ranking end date Answer this question if your response to Q3B.5a is "No" and your response to Q3B.5b is "Yes".	Not applicable
3B.5d	*Provide the estimated non-ranking end period Answer this question if your response to Q3B.5a is "No" and your response to Q3B.5b is "No".	Not applicable
3B.5e	*Please state the extent to which the +securities do not rank equally:	Not applicable
	 in relation to the next dividend, distribution or interest payment; or 	
	• for any other reason Answer this question if your response to Q3B.5a is "No".	
	For example, the securities may not rank at all, or may rank proportionately based on the percentage of the period in question they have been on issue, for the next dividend, distribution or interest payment; or they may not be entitled to participate in some other event, such as an entitlement issue.	
3B.6	Please attach a document or provide a URL link for a document lodged with ASX setting out the material terms of the +securities being issued	Not applicable
	You may cross reference a disclosure document, PDS, information memorandum, investor presentation or other announcement with this information provided it has been released to the ASX Market Announcements Platform.	
3B.7	*Have you received confirmation from ASX that the terms of the +securities are appropriate and equitable under listing rule	Not applicable
	6.1? Answer this question only if you are an ASX Listing. (ASX Foreign Exempt Listings and ASX Debt Listings do not have to answer this question).	
	If your response is "No" and the securities have any unusual terms, you should approach ASX as soon as possible for confirmation under listing rule 6.1 that the terms are appropriate and equitable.	

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	payment up of equity +sect	
3B.8a	Ordinary fully or partly paid shares/units Answer the questions in this section if you selected this	
	*+Security currency This is the currency in which the face amount of an issue is denominated. It will also typically be the currency in which distributions are declared.	Not applicable
	*Will there be CDIs issued over the +securities?	Not applicable
	*CDI ratio Answer this question if you answered "Yes" to the previous question. This is the ratio at which CDIs can be transmuted into the underlying security (e.g. 4:1 means 4 CDIs represent 1 underlying security whereas 1:4 means 1 CDI represents 4 underlying securities).	Not applicable
	*Is it a partly paid class of +security?	Not applicable
	*Paid up amount: unpaid amount Answer this question if answered "Yes" to the previous question. The paid up amount represents the amount of application money and/or calls which have been paid on any security considered 'partly paid'	Not applicable
	The unpaid amount represents the unpaid or yet to be called amount on any security considered 'partly paid'. The amounts should be provided per the security currency (e.g. if the security currency is AUD, then the paid up and unpaid amount per security in AUD).	
	*Is it a stapled +security?	Not applicable
	This is a security class that comprises a number of ordinary shares and/or ordinary units issued by separate entities that are stapled together for the purposes of trading.	Not applicable
3B.8b	Option details Answer the questions in this section if you selected this	security type in your response to Question 3B.2.
	*+Security currency This is the currency in which the exercise price is payable.	Not applicable
	*Exercise price The price at which each option can be exercised and convert into the underlying security. If there is no exercise price please answer as \$0.00. The exercise price should be provided per the security currency (i.e. if the security currency is AUD, the exercise price should be expressed in AUD).	Not applicable
	*Expiry date	Not applicable
	*Details of the number and type of +security (including its ASX security code	Not applicable
	if the +security is quoted on or recorded by ASX) that will be issued if an option is exercised	
	For example, if the option can be exercised to receive one fully paid ordinary share with ASX security code ABC, please insert "One fully paid ordinary share (ASX:ABC)".	

3B.8c	Details of non-convertible +debt securities, +convertible debt securities, or redeemable preference shares/units Answer the questions in this section if you selected one of these security types in your response to Question 3B.2. Refer to Guidance Note 34 and the "Guide to the Naming Conventions and Security Descriptions for ASX Quoted Debt and Hybrid Securities" for further information on certain terms used in this section	
	*Type of +security	☐ Simple corporate bond
	Select one item from the list	□ Non-convertible note or bond
		☐ Convertible note or bond
		☐ Preference share/unit
		☐ Capital note
		☐ Hybrid security
		☐ Other
	*+Security currency This is the currency in which the face value of the security is denominated. It will also typically be the currency in which interest or distributions are paid.	Not applicable
	Face value	Not applicable
	This is the principal amount of each security. The face value should be provided per the security currency (i.e. if security currency is AUD, then the face value per security in AUD).	
	*Interest rate type	☐ Fixed rate
	Select one item from the list	☐ Floating rate
	Select the appropriate interest rate type per the terms of the security. Definitions for each type are provided in the Guide to the Naming Conventions and Security Descriptions for ASX Quoted Debt and Hybrid	☐ Indexed rate
		☐ Variable rate
	Securities	☐ Zero coupon/no interest
		□ Other
	Frequency of coupon/interest payments	☐ Monthly
	per year	☐ Quarterly
	Select one item from the list.	☐ Semi-annual
		☐ Annual
		☐ No coupon/interest payments
		☐ Other
	First interest payment data	
	First interest payment date A response is not required if you have selected "No coupon/interest payments" in response to the question above on the frequency of coupon/interest payments	Not applicable
	Interest rate per annum Answer this question if the interest rate type is fixed.	Not applicable
	*Is the interest rate per annum estimated at this time? Answer this question if the interest rate type is fixed.	Not applicable
	If the interest rate per annum is estimated, then what is the date for this information to be announced to the market (if known) Answer this question if the interest rate type is fixed and your response to the previous question is "Yes". Answer "Unknown" if the date is not known at this time.	Not applicable

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*E ra or <i>An</i>	Not applicable
*V m An flo qu	Not applicable
*E ab m <i>An</i> flo	Not applicable
*V ra as <i>Ar</i> flo qu	Not applicable
*S st: Se Fo pa As co	 □ s128F exempt □ Not s128F exempt □ s128F exemption status unknown □ Not applicable
*Is	Not applicable
*N	Not applicable
*S +s Ur is an Hy	□ Simple □ Subordinated □ Secured □ Converting □ Convertible □ Transformable □ Exchangeable □ Cumulative □ Non-Cumulative □ Redeemable □ Extendable □ Extendable □ Reset □ Step-Down
	☐ Cumu ☐ Non-0 ☐ Redea ☐ Exten ☐ Reset

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	☐ Stapled☐ None of the above
*Is there a first trigger date on which a right of conversion, redemption, call or put can be exercised (whichever is first)?	Not applicable
*If yes, what is the first trigger date Answer this question if your response to the previous question is "Yes".	Not applicable
Details of the number and type of +security (including its ASX security code if the +security is quoted on ASX) that will be issued if the securities to be quoted are converted, transformed or exchanged Answer this question if the security features include "converting", "convertible", "transformable" or "exchangeable".	Not applicable
For example, if the security can be converted into 1,000 fully paid ordinary shares with ASX security code ABC, please insert "1,000 fully paid ordinary shares (ASX:ABC)".	

Part 4 – Issue details

Questio n No.	Question	Answer
4.1	*Have the +securities been issued yet?	Yes
4.1a	*What was their date of issue? Answer this question if your response to Q4.1 is "Yes".	25 November 2020
4.1b	*What is their proposed date of issue? Answer this question if your response to Q4.1 is "No".	Not applicable
4.2	*Are the +securities being issued for a cash consideration? If the securities are being issued for nil cash consideration, answer this question "No".	No
4.2a	*In what currency is the cash consideration being paid For example, if the consideration is being paid in Australian Dollars, state AUD. Answer this question if your response to Q4.2 is "Yes".	Not applicable
4.2b	*What is the issue price per +security Answer this question if your response to Q4.2 is "Yes" and by reference to the issue currency provided in your response to Q4.2a. Note: you cannot enter a nil amount here. If the securities are being issued for nil cash consideration, answer Q4.2 as "No" and complete Q4.2c.	Not applicable
4.2c	Please describe the consideration being provided for the +securities Answer this question if your response to Q4.2 is "No".	Granted pursuant to the Xero Limited Restricted Stock Unit & Option Plan or the Xero Limited USA Incentive Scheme, with restricted stock units based on a 20-day volume weighted average price through to 24 November 2020 of AU\$122.20 and unlisted options based on a 30-day volume

		weighted average price through to 24 November 2020 of AU\$120.93
4.3	Any other information the entity wishes to provide about the issue	

Part 5 – Unquoted +securities on issue

Following the issue of the +securities the subject of this application, the unquoted issued +securities of the entity will comprise:

Note: the figures provided in the table in section 5.1 below are used to calculate part of the total market capitalisation of the entity published by ASX from time to time. Please make sure you include in the table each class of unquoted securities issued by the entity

Restricted securities should be included in table 5.1.

5.1

*ASX security code and description	*Total number of +securities on issue
XROAK restricted stock units (a conditional contractual right to be issued XRO ordinary shares on a 1:1 basis) outstanding, taking into account all forfeited restricted stock units to date and the vesting of restricted stock units as set out in this Appendix 2A	588,821
XROAI unlisted options (convertible into XRO ordinary shares on a 1:1 basis) outstanding, taking into account all forfeited options to date and the exercise of options as set out in this Appendix 2A	2,410,348

Part 6 – Other Listing Rule requirements

The questions in this Part should only be answered if you are an ASX Listing (ASX Foreign Exempt Listings and ASX Debt Listings do not need to complete this Part) and:

- your response to Q2.1 is "+securities issued under an +employee incentive scheme that are not being immediately quoted on ASX"; or
- your response to Q2.1 is "Other"

Questio n No.	Question	Answer
6.1	*Are the securities being issued under Listing Rule 7.2 exception 13¹ and therefore the issue does not need any security holder approval under Listing Rule 7.1? Answer this question if your response to Q2.1 is "securities issued under an employee incentive scheme that are not being immediately quoted on ASX".	No
6.2	*Has the entity obtained, or is it obtaining, +security holder approval for the issue under listing rule 7.1? Answer this question if the response to Q6.1 is "No".	No
6.2a	*Date of meeting or proposed meeting to approve the issue under listing rule 7.1 Answer this question if the response to Q6.1 is "No" and the response to Q6.2 is "Yes".	Not applicable
6.2b	*Are any of the +securities being issued without +security holder approval using the entity's 15% placement capacity under listing rule 7.1? Answer this question if the response to Q6.1 is "No" and the response to Q6.2 is "No".	Yes
6.2b.1	*How many +securities are being issued without +security holder approval using the entity's 15% placement capacity under listing rule 7.1?	(a) 27,016 XROAK restricted stock units (b) 260,304 XROAI unlisted options

¹ Exception 13 An issue of securities under an employee incentive scheme if within 3 years before the issue date:

- (a) in the case of a scheme established before the entity was listed a summary of the terms of the scheme and the maximum number of equity securities proposed to be issued under the scheme were set out in the prospectus, PDS or information memorandum lodged with ASX under rule 1.1 condition 3; or
- (b) the holders of the entity's ordinary securities have approved the issue of equity securities under the scheme as an exception to this rule. The notice of meeting must have included:
 - · a summary of the terms of the scheme.
 - the number of securities issued under the scheme since the entity was listed or the date of the last approval under this rule;
 - the maximum number of +equity securities proposed to be issued under the scheme following the approval; and
 - · a voting exclusion statement.

Exception 13 is only available if and to the extent that the number of +equity securities issued under the scheme does not exceed the maximum number set out in the entity's prospectus, PDS or information memorandum (in the case of (a) above) or in the notice of meeting (in the case of (b) above).

Exception 13 ceases to be available if there is a material change to the terms of the scheme from those set out in the entity's prospectus, PDS or information memorandum (in the case of (a) above) or in the notice of meeting (in the case of (b) above).

	Answer this question if the response to Q6.1 is "No", the response to Q6.2 is "No" and the response to Q6.2b is "Yes".	
	Please complete and separately send by email to your ASX listings adviser a work sheet in the form of Annexure B to Guidance Note 21 confirming the entity has the available capacity under listing rule 7.1 to issue that number of securities.	
6.2c	*Are any of the +securities being issued without +security holder approval using the entity's additional 10% placement capacity under listing rule 7.1A (if applicable)? Answer this question if the response to Q6.1 is "No" and the response to Q6.2 is "No".	No
6.2c.1	*How many +securities are being issued without +security holder approval using the entity's additional 10% placement capacity under listing rule 7.1A?	Not applicable
	Answer this question if the response to Q6.1 is "No", the response to Q6.2 is "No" and the response to Q6.2c is "Yes".	
	Please complete and separately send by email to your ASX listings adviser a work sheet in the form of Annexure C to Guidance Note 21 confirming the entity has the available capacity under listing rule 7.1A to issue that number of securities.	

Introduced 01/12/19; amended 31/01/20

Authorised by:

Genevieve Simkiss - GM Company Secretariat

30 November 2020

Summary of Long Term Incentive Scheme

Award	Long term incentive (LTI) awards are granted under the Xero Limited Restricted Stock Unit and Option Plan (Plan Rules). Awards are subject to the Plan Rules and offer terms.
Instrument	LTI awards will be awarded to eligible participants in the form of options. Each option entitles the participant to receive one fully-paid ordinary share in Xero (or an equivalent cash payment) on vesting and exercise of the option and on payment of an exercise price.
Vesting, exercise and expiry	Options will vest after the end of the vesting period subject to the offer terms. For 2020 (FY21) LTI awards, the vesting period will end on the Vesting Date, expected to be in May 2023. After options vest, they are exercisable during the exercise period. Options can be exercised via a cashless exercise mechanism. Options will lapse on the expiry date, which is 2 years from the 2023 Vesting Date.
Dividend and voting	Options do not carry any dividend or voting rights. Once shares are allocated on exercise of options, those shares will have the same dividend and voting rights as ordinary shares.
	Under the Plan Rules, the Board has discretion to determine what happens to a participant's options if they leave the Group. The below terms will apply to 2020 (FY21) LTI awards.
	Unless the Board decides otherwise, if a participant is summarily dismissed, resigns, or ceases employment for any other reason before the vesting date, all unvested options will lapse.
Ceasing employme nt	Unless the Board decides otherwise, if a participant is summarily dismissed after the vesting date, all vested but unexercised options will lapse. If they cease employment after the vesting date for any other reason, all vested options remain on foot and must be exercised within 30 days of cessation.
Malus and clawback	The Board has malus and clawback powers, including powers to lapse vested or unvested options, forfeit or claw back shares or require the repayment of any cash amounts. These powers can be exercised in circumstances such as where a participant has acted fraudulently or dishonestly or is in material breach of their obligations to Xero.
Change of control	The Board has broad powers in relation to changes of control, including the ability to vest, lapse or leave on foot some or all of a participant's options in various scenarios. For example, this applies if there is a takeover, scheme of arrangement or other event that, in the opinion of the Board, may result in a person becoming entitled to control Xero.
Dealing restrictions	Participants are generally prohibited from dealing in options and any dealing with shares allocated on vesting and exercise of options is subject to Xero's Share Trading Policy.
Other terms	The Plan Rules contain customary terms and provisions for equity incentive plans, including enabling the Board to amend the plan or waive terms or conditions in relation to an award.