



# 2020 ANNUAL GENERAL MEETING

22 DECEMBER 2020

DISCLAIMER: THE INFORMATION AND OPINIONS CONTAINED IN THIS PRESENTATION OR EXPRESSED BY THE PRESENTERS ARE FOR INFORMATIONAL PURPOSES ONLY, ARE NOT INVESTMENT OR FINANCIAL PRODUCT ADVICE AND ARE NOT INTENDED TO BE USED AS THE BASIS FOR MAKING AN INVESTMENT DECISION. NO REPRESENTATION OR WARRANTY IS MADE AS TO THE ACCURACY OR COMPLETENESS, LIKELIHOOD OF ACHIEVEMENT OR REASONABLENESS OF ANY FORECASTS OR STATEMENTS AS TO FUTURE PROSPECTS OR RETURNS. SUCH FORECASTS AND STATEMENTS ARE BY THEIR NATURE SUBJECT TO SIGNIFICANT UNCERTAINTIES AND CONTINGENCIES. PLEASE REFER TO THE FULL DISCLAIMER IN RELATION TO THIS PRESENTATION, WHICH WILL BE INCLUDED IN THE AGM MATERIALS TO BE FILED BY ORICA LTD WITH THE ASX.



# CHAIRMAN'S ADDRESS

MALCOLM BROOMHEAD, **CHAIRMAN**



**Safety has remained our highest priority, while keeping our operations running and delivering reliably for our customers**





**Strong financial performance in an unprecedented operating environment, underpinned by strengthened balance sheet**



# Enhancing long-term shareholder value by ensuring robust and effective corporate governance





# Economic recovery and productivity



# CEO'S ADDRESS

ALBERTO CALDERON, **MANAGING DIRECTOR & CEO**

Health and safety remain our priority, always.





Focused on what we can control





# Delivering innovative solutions for our customers





# Delivered a strong financial performance in a challenging global environment, while making Orica a safer and more responsible business

**AN VOLUMES**

**3.83Mt**

**UNDERLYING EBIT**

**\$605M**

**DIVIDEND**

**\$33.0cps**



**ZERO FATALITIES**

**29%**

Reduction in Serious Injury Case Rate  
per 200,000 hours worked



**40%**

New target to reduce operational Scope 1 & 2 emissions by at least 40% by FY2030<sup>1</sup>

**9%**

Reduction in Scope 1 & 2 greenhouse gas  
emissions

# FIVE KEY DRIVERS







# Items of business

**Item 1** – Financial Report, Directors' Report and Auditor's Report

**Item 2** – Election of Directors

**Item 3** – Remuneration Report

**Item 4** – Grant of Performance Rights to the Managing Director & CEO



## Item 1

# Financial Report, Directors' Report and Auditor's Report

To receive and consider the Financial Report, Directors' Report and Auditor's Report for the year

## Item 2

# Election of Directors

- Malcolm Broomhead
- John Beevers



## Item 2.1

### Re-election of Malcolm Broomhead as a Director

That Malcolm Broomhead, who retires in accordance with Rule 58.1 of the Company's constitution, being eligible and offering himself for re-election, is re-elected as a Director.



# Direct and Proxy votes combined

## Resolution 2.1

### To re-elect Director Malcolm Broomhead

<b>For*</b>	309,958,552
<b>Against</b>	229,620

\*Includes 476,275 'open' proxy votes to be cast by the Chairman of the Meeting

Percentage of votes in favour or open = 99.92%



## Item 2.4

### Election of John Beevers as a Director

That John Beevers, a Director appointed by the Board since the last Annual General Meeting, who retires in accordance with Rule 47 of the Company's constitution, being eligible and offering himself for election, is elected as a Director.



# Direct and Proxy votes combined

## Resolution 2.2

### To elect Director John Beevers

<b>For*</b>	305,252,594
-------------	-------------

<b>Against</b>	4,918,973
----------------	-----------

\*Includes 487,491 'open' proxy votes to be cast by the Chairman of the Meeting

Percentage of votes in favour or open = 98.42%



## Item 3

# Remuneration Report

To adopt the Remuneration Report for the year ended 30 September 2020.

# Direct and Proxy votes combined

## Resolution 3

### Adoption of Remuneration Report

<b>For*</b>	286,324,772
<b>Against</b>	23,088,365

\*Includes 471,337 'open' proxy votes to be cast by the Chairman of the Meeting

Percentage of votes in favour or open = 92.54%



## **Item 4**

### **Grant of Performance Rights**

That approval be given for the Grant of Performance Rights to the Managing Director, Alberto Calderon, under Orica's Long Term Incentive Plan, on the terms summarised in the explanatory notes.

# Direct and Proxy votes combined

## Resolution 4

Grant of Performance Rights	
For*	255,163,420
Against	54,878,294
*Includes 475,521 'open' proxy votes to be cast by the Chairman of the Meeting	
Percentage of votes in favour or open = 82.3%	

