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July 30, 2021

# Q4FY21 Investor Update

www.forbiddenfoods.com.au



## Our Business Proposition

Create healthy and nutritious products that engage, delight and inspire health-conscious consumers



Premium Australian food producer focused on global super-trends of health, baby and plant-based diets



100% Australian ingredients used to make healthy and nutritious food for young families



Local and Sustainable paddock to pouch philosophy



Strong focus on product and brand innovation to ensure we evolve with our millennial and young family demographic



Focus on E-commerce and modern retail methods to ensure premium margins for our premium products

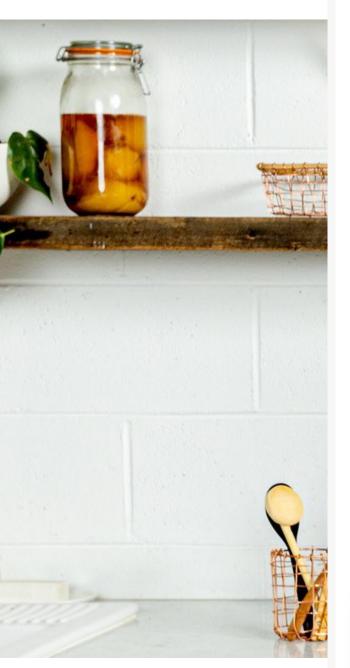


Targeting growth into Asian baby food and early childhood markets



#### **Our Brands**

Forbidden Foods offers two key brands with broad appeal in fast growing global segments





## Infant & Toddler Health & Nutrition



FUNCH products help children love, enjoy and discover food, and empower parents to feel satisfied! Range includes Australian Made Baby Puree & Cereals and Family Snacking range of mixes.

www.FUNCH.com.au















**Plant-Based** 

**Health Foods** 

sensory mill®

Sensory Mill provides the very best of plant-based

foods – from exotic, weird and wonderful ingredients

through to mixes and healthy beverages.

www.SensoryMill.com.au











## Quarterly Highlights

**Record revenue** 

\$1.21m

Largest ever quarterly revenue result on the back of explosive growth in export markets, with record monthly revenue in June of \$524k

Major export agreements executed

\$6.37m

Of total targeted sales in two distribution agreements across China and Vietnam signed during the quarter.

Reduction in cash burn

58.1%

On the back of record receipts from customers, cash used in operating activities was \$541k in Q4 FY21, an improvement of 58.1% from Q3 FY21.

Digital channel revenue

11.2%

Sales via digital channels during quarter represented 11.2% of group revenue. This includes our owned e-commerce stores and CBEC stores and partners.

**CBEC** penetration

62.2%

The FUNCH® range of baby foods will now be accessible on four e-commerce platforms which capture 62.2% of the cross-border e-commerce sales in China

# Revenue By Quarter

#### **Record Revenue**

Consecutive quarter-on-quarter revenue growth, with revenue up 37.2% on pcp to \$1.21 million on the back of rapid growth in export markets.

Forbidden Foods continues to focus on strengthening the business by growing the accessibility to our brands both instore and online, along with expanding our product ranges through existing sales channels.





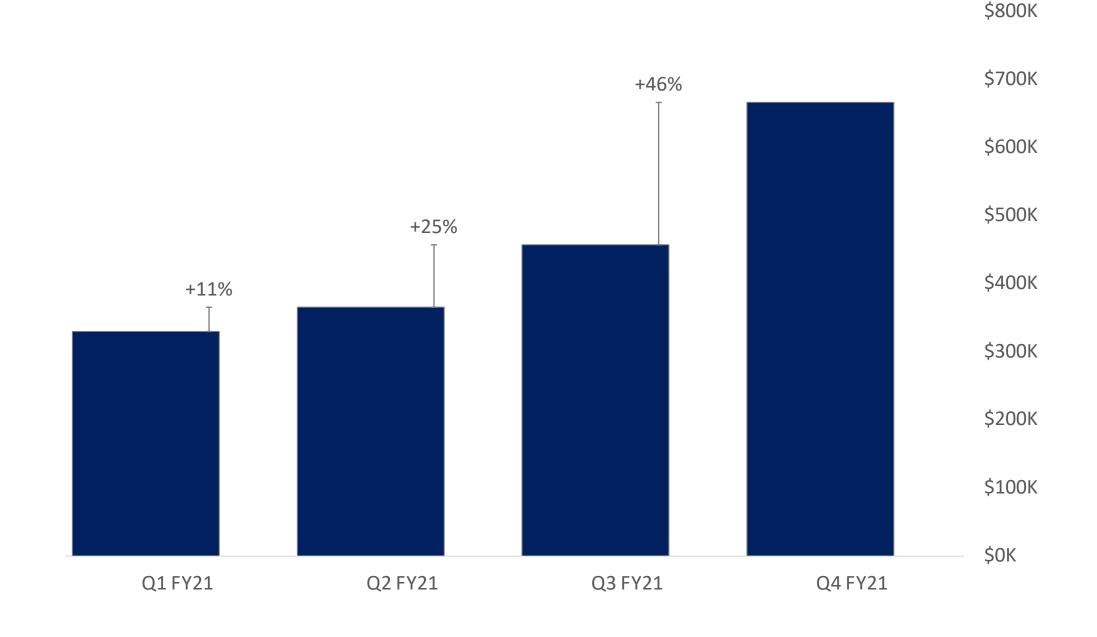
# Revenue By Channel

#### Retail & E-commerce

Forbidden Foods continues substantial quarter-on-quarter growth in Q4 FY21.

Positive momentum continued with our e-commerce strategy, with high margin revenue from e-commerce representing 11.2% of group revenue in Q4 FY21.

#### Retail & E-commerce revenue





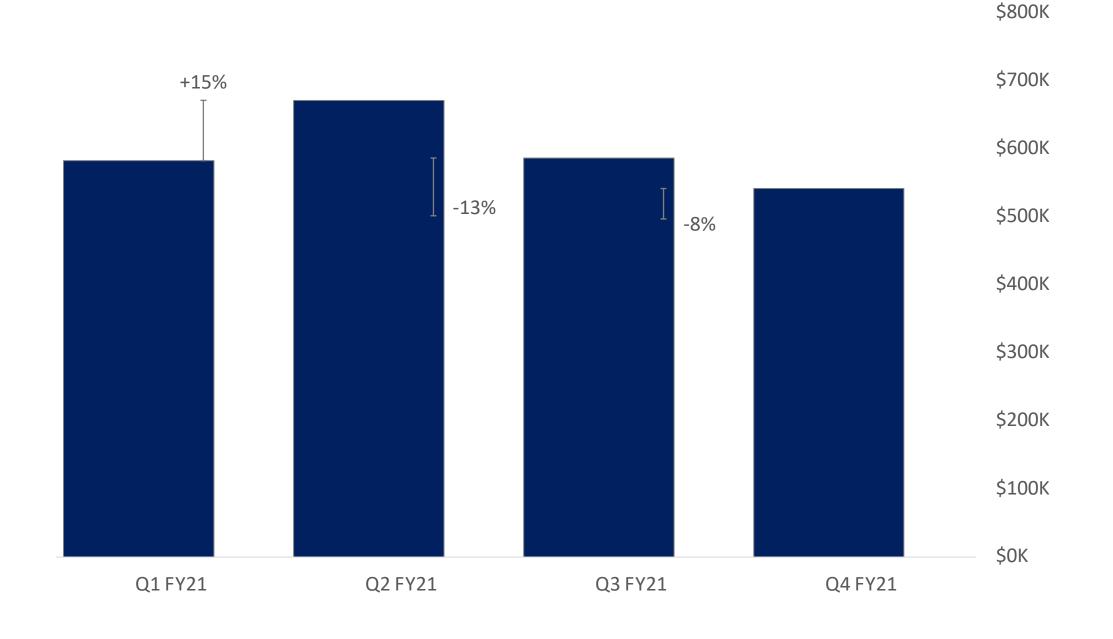
# Revenue By Channel

#### **Foodservice**

The market in Australia and New Zealand continues to require a proactive and responsive approach to managing the COVID-19 pandemic.

Forbidden Foods continues to service the foodservice channel and is confident revenue growth will return as the frequency of COVID-19 lockdowns ease and more people begin to return to work.

#### Foodservice revenue





# Our Key Strategies For FY21

01

**Enter China & South-East Asia** 

02

**Build a world-class E-commerce offering** 

03

Deliver innovation that is going to excite

# China & South-East Asia Entry Strategy

Forbidden Foods has a clear strategy to successfully roll out its FUNCH brand in China & South-East Asia. The company has staged its market penetration strategy to ensure a smooth entry into the market while retaining its brand and product quality which assists in maintaining sustainable margins for the company.



#### Stage 1

#### **Brand Credibility**

FUNCH went through a brand refresh in 2020, establishing a reputable online profile with an emphasis on Australian ingredients.



#### **LAUNCHED & ONGOING**

#### Stage 2

### Product & Price Credibility

Secured local ranging into 1000+ stores, including Australian supermarkets, pharmacy stores and baby stores.



#### **LAUNCHED & ONGOING**

#### Stage 3

#### Launch B2C Offering in Asia

FUNCH launched a flagship T-mall Global store in China and secured distribution on JD.com, Kaola.com via Winhealth.



#### **LAUNCHED & ONGOING**

#### Stage 4

#### Establish B2B channels & partners

Signed exclusive
distributor deals in
Vietnam, Philippines and
China with ongoing
discussions with additional
distributors within Asia.



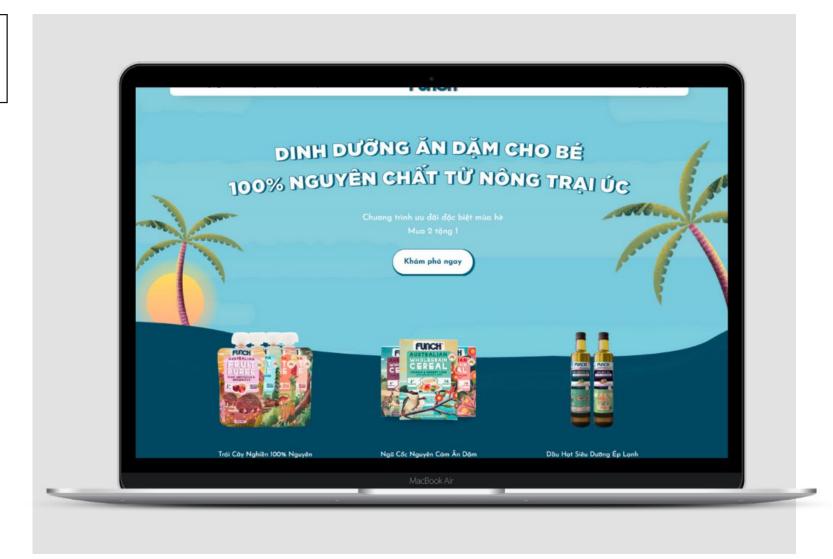
# Vietnam Distribution Agreement

In June, Forbidden Foods announced an exclusive agreement with AusCom International to distribute its FUNCH® brand in Vietnam, targeting minimum sales of \$3.15 million over an initial three-year term.

AusCom International has a proven track record distributing leading brands in Vietnam, including Blackmores, Fonterra and a2 Milk Company.

The Vietnamese baby foods market is worth an estimated USD\$3.7 billion per annum and is expected to grow annually by 9.04% (CAGR 2021-2025)<sup>1</sup>

Forbidden Foods has already fulfilled two purchase orders for AusCom.



#### Local Marketing Activity in Vietnam

- Local website launched: www.funch.com.vn
- Facebook page launched: www.facebook.com/FunchVietnam
  - 9926 Likes & 10408 follows
- Shopee Store Launched: www.shopee.vn/funchvietnam



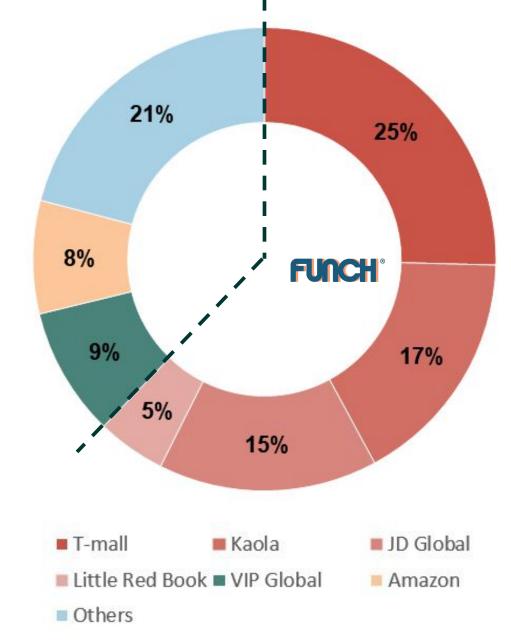
# CBEC Asia Expansion

Forbidden Foods Ltd announced post quarter end it has entered into an exclusive distribution agreement with Hangzhou and Hong Kong based Winhealth Pharma to distribute its infant & toddler, health and nutrition brand FUNCH® on Kaola and JD.com.

Winhealth has placed its first purchase order for over \$90,000 of FUNCH® products which will be shipped to China, confirming the growing consumer demand for nutritious and natural baby food in the region.

The FUNCH® range of baby foods will now be accessible on T-mall Global, Kaola, JD Global and Little Red Book. These four e-commerce platforms capture 62.2% of the cross-border e-commerce sales in China.<sup>1</sup>

The targeted sales over the term of this twoyear agreement are \$1.055 million in year one and \$2.16 million in year two. The targeted sales must be met or exceeded to maintain exclusivity in these channels.

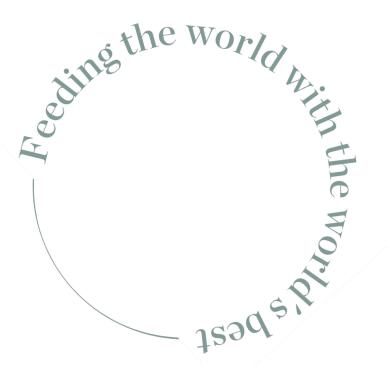




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## E-Commerce Strategy

Forbidden Foods values the importance of owning the relationship with its customer so it can offer a richer brand experience to increase loyalty and stickiness.



#### **LAUNCHED & ONGOING**

#### Stage 1

#### **Enhancing Fulfillment Capabilities**

New internal processes now capable of serving high-volume order fulfillment and customer queries.



#### **LAUNCHED & ONGOING**

#### Stage 2

#### **Social Credibility**

FUNCH recently signed Jimmy & Tori Rees as 2021 brand ambassadors. They currently have 500,000+ followers on Instagram & Tiktok.



#### **LAUNCHED & ONGOING**

#### Stage 3

#### **New Websites**

FUNCH & Sensory Mill have launched new websites focused on customer experience, conversion optimisation and technical infrastructure for stage 4.



#### **LAUNCHED & ONGOING**

#### Stage 4

#### First International Market

FUNCH has heavily expanded its E-Commerce reach, now on Chinese platforms such as Tmall, JD.com, Kaola.com & South East Asia's Shopee.com



# **Innovation That Will Excite Strategy**

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Forbidden Foods is serious about quality and passionate about innovation. We consume the products we make and will continue to expand the range aiming to lead the category in premium innovations and premium margins.

#### **LAUNCHED & ONGOING**

#### Stage 1

#### **Product Pipeline**

Building a robust pipeline of new SKU's that fits within the brands vision, while providing premium margins to the business.



#### **LAUNCHED & ONGOING**

#### Stage 2

#### **Increase Transparency**

Aim to showcase the Australian farms that provide the raw materials that go into our products and provide transparency to the consumer for each step in the supply chain.



#### **LAUNCHED & ONGOING**

#### Stage 3

#### **Expanding Baby Foods**

With a new website & distribution partners, FUNCH will follow up with additional products that provide a leading edge over its competitors.



#### **IN PROGRESS**

#### Stage 4

#### **Expand Plant-Based Offering**

Sensory Mill will utilise its deep experience in plantbased ingredients to release innovative plantbased alternative meats.

# New Product Release Edible Baby Oils

FUNCH® has continued its focus on expanding its nutritious Australian infant & toddler, health and nutrition range of products with the successful development and launch of a new range of 100% Australian edible oils enhanced with DHA Omega-3 to enter the emerging baby food seasoning category.

These edible oil seasonings fortify infant and toddler meals with the essential nutrients needed during the crucial stages of early cognitive development. The products have been developed in conjunction with market research from Alibaba's Tmall Global store and consumer demand reports, reflecting the benefits of direct customer engagement via e-commerce channels. The reception has been highly positive with order demand outstripping initial supply which is encouraging.

Globally, the plant-based edible oil market is estimated to be worth over US\$96bn annually and is expected to grow at a CAGR of 3.5% as more consumers incorporate edible oils into their daily diet.<sup>1</sup>







1. The"Global Edible Oil Market - Forecasts from 2020 to 2025" by ResearchAndMarkets.com

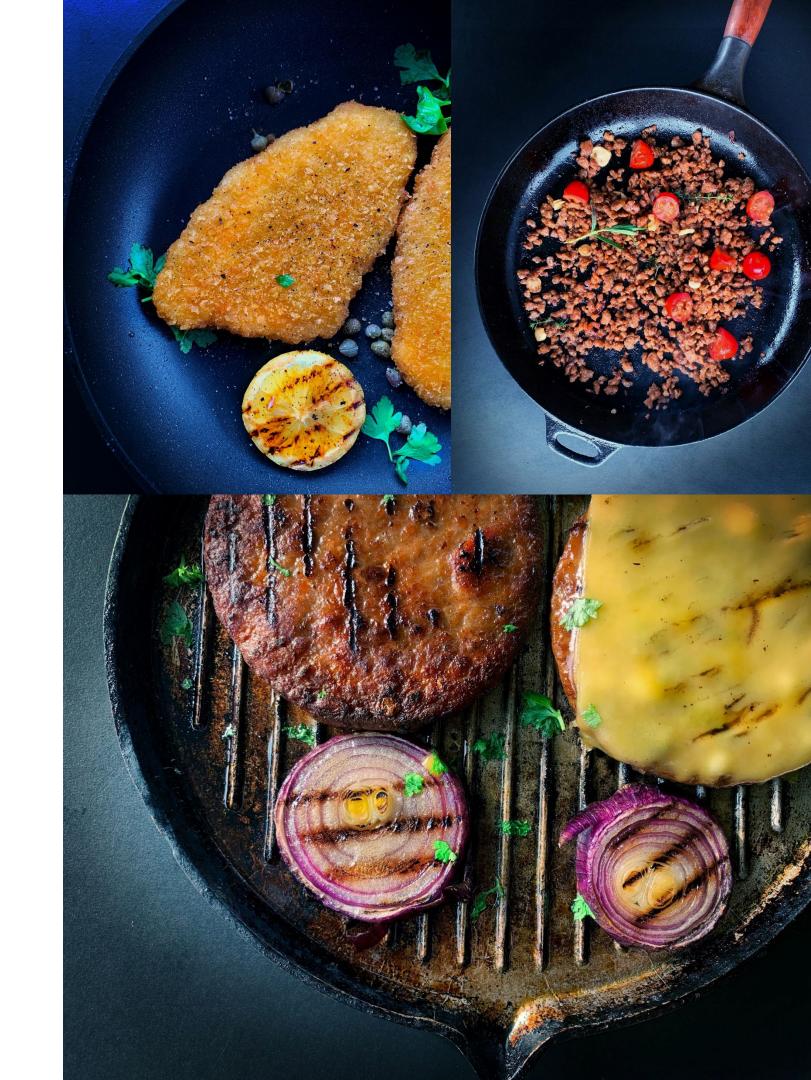
# **Upcoming Release**Plant-based Meats

Forbidden Foods is currently in the final stages of developing a unique market first, health orientated plant-based meat range of products, targeted for release in Q2 FY22.

This range has been diligently formulated to cater for a variety of modern diets expected from millennial consumers such as nutrient density, low sugar, low salt, and non-allergen requirements.

The company aims to distribute this straightaway through its existing sales channels and for immediate export.

Accompanying the release of these products is an exciting brand refresh of Sensory Mill to ensure it continually evolves to establish itself as one of the key next generation plant-based and healthy meat alterative brands in the international market.



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This presentation has been approved for release by the Board of Forbidden Foods

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## Thank You

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