



26 August 2021

Presentation on FY21 Financial Report and video webcast

Mr Craig Jetson, Managing Director & CEO, and Mr Garth Campbell-Cowan, Chief Financial Officer, will lead a briefing on St Barbara's FY21 Financial Results at 11:00 am Australian Eastern Standard Time (UTC + 10 hours) on Thursday 26 August 2021.

Analysts and institutional investors

Analysts and institutional investors can register for the briefing at https://s1.c-conf.com/diamondpass/10015752-4hd87m.html.

Shareholders and media

A live webcast of the briefing will be available on St Barbara's website at <u>stbarbara.com.au/investors/webcast</u> or <u>https://edge.media-server.com/mmc/p/hjcortjr</u>. The webcast is 'listen only' and does not enable questions. A recording of the webcast will subsequently be made available on the website.

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Authorised by

Craig Jetson Managing Director & CEO 26 August 2021





FY21 Financial Results Presentation

Craig Jetson Managing Director and CEO

Garth Campbell-Cowan Chief Financial Officer

26 August 2021

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The Company estimates its reserves and resources in accordance with the Australasian Code for Reporting of Identified Mineral Resources and Ore Reserves 2012 Edition ("JORC Code"), which governs such disclosures by companies listed on the Australian Securities Exchange.

Non-IFRS financial information: We supplement our financial information reporting determined under International Financial Reporting Standards ("IFRS") with certain non-IFRS financial measures, including cash operating costs. Details of these are set out in the Supplement.

Financial figures are in Australian dollars unless otherwise noted. Financial year is 1 July to 30 June. This presentation is not audited.

Unless otherwise noted, information in this report that relates to Mineral Resources or Ore Reserves is extracted from the report titled 'Ore Reserves and Mineral Resources Statements 30 June 2021' released to the ASX on 26 August 2021. Full details of recent exploration results in ASX release 28 July 2021 'Q4 June FY21 Quarterly Report'.

Australian Securities Exchange (ASX) Listing code "SBM" American Depositary Receipts (ADR OTC code "STBMY") through BNY Mellon, <u>www.adrbnymellon.com/dr_profile.jsp?cusip=852278100</u>

Published 26 August 2021

Acknowledgement of Country

We at St Barbara acknowledge the First Nations people of the ancestral lands on which we operate in Australia, Canada and Papua New Guinea. We pay our respects to all First Nations people, and to Elders past, present, and emerging.

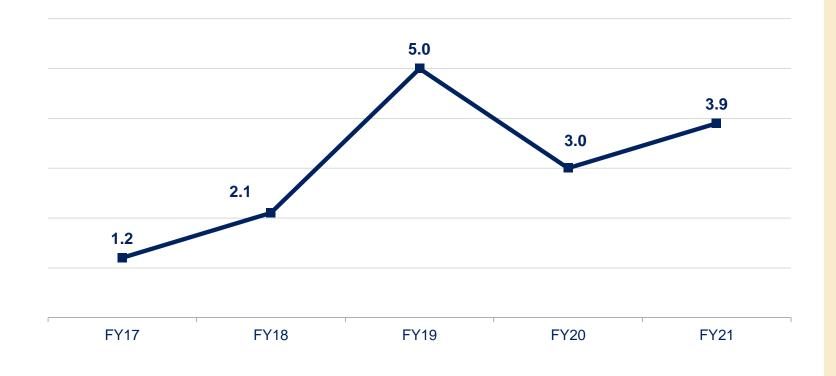
We recognise the unique cultural heritage, beliefs and connection to these lands, waters and communities held by First Nations people. We also recognise the importance of the continued protection and preservation of cultural, spiritual and educational practices.

Because we value treating all people with respect, we are committed to building successful and mutually beneficial relationships with the First Nations peoples throughout our areas of operation.



Safety always

TOTAL RECORDABLE INJURY FREQUNCY RATE (TRIFR)¹





Zero harm is always our target. Zero harm to all people as we responsibly operate our assets to their full potential. This focus on safety guides everything we do.

Our sustainability framework

Our values

Our values guide us in our decision-making every day.

We act with honesty and integrity We treat people with respect We value working together We deliver to promise We strive to do better

Our code of conduct

Our values OUT code of conduct

Alignment & Pettornance

Sets out our purpose and vision, outlines how we work together, and sets expectations for our behaviour.

It explains the importance of our five values and commitments as we operate our business and care for and interact with each other, our suppliers, communities and third parties.

Alignment & performance

We optimise our alignment and performance to our governance settings, industry standards, and internal commitments, targets and goals. We regularly report our performance to our stakeholders.

And a controls Strong governance A cascading set of charters,

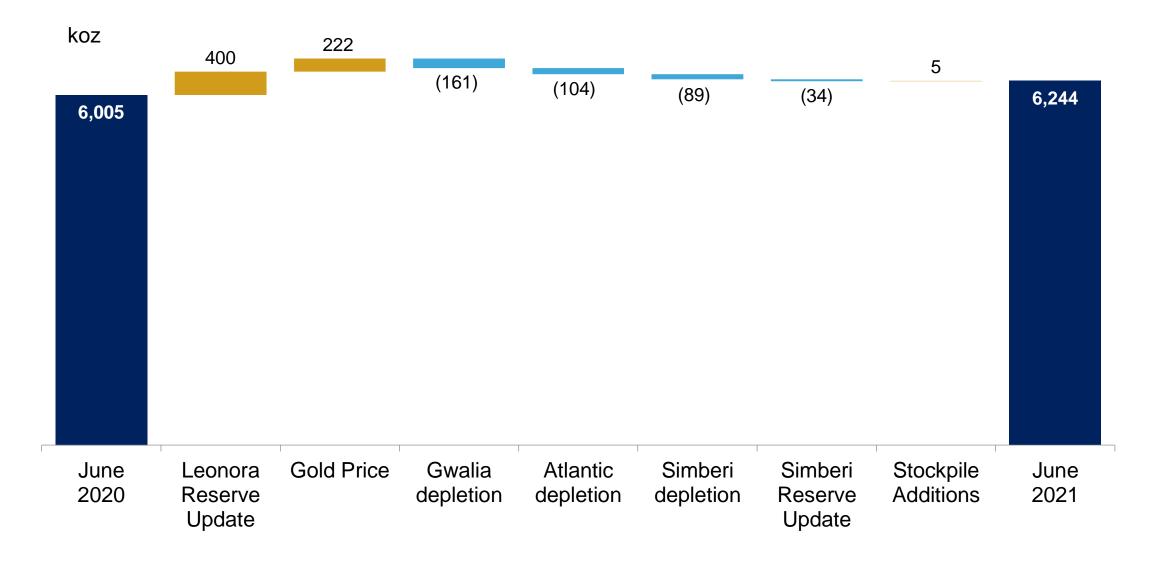
policies, standards, and controls ensures appropriate governance. Endorsed by the Board, these lay out our Group-wide requirements and expectations and explain what we must do in practice. This approach is supported at an operational level with local procedures specific to risks and our business in those areas.

Key Achievements FY21

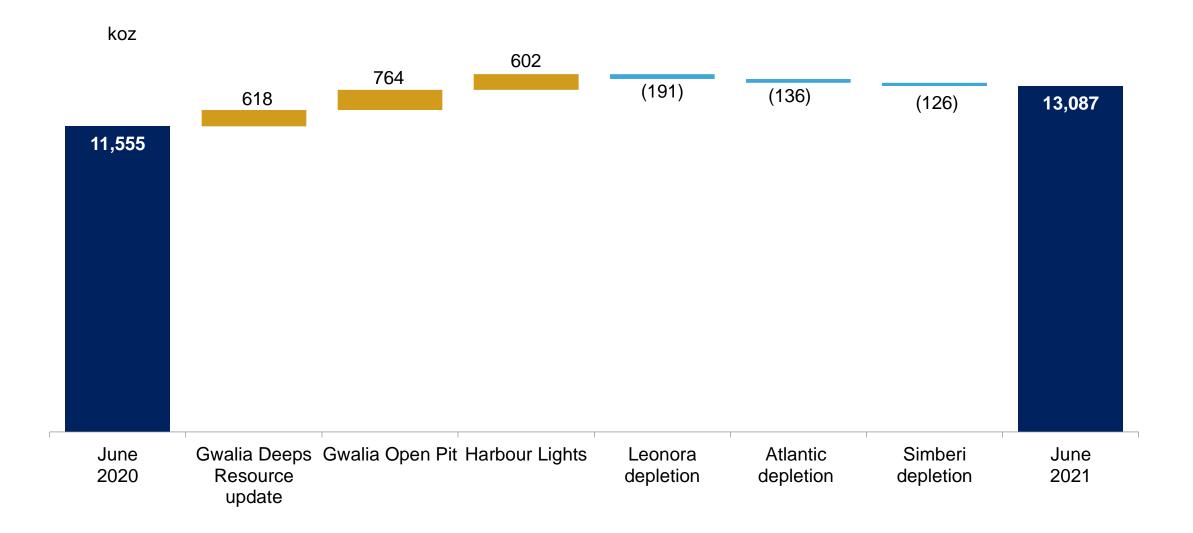
- Production of 328 koz at AISC of A\$1,616 per ounce
- Underlying profit¹ of A\$81 M
- Net operational cash contribution¹ of A\$208 M
- Leonora Province Plan delivers ~2 Moz of Mineral Resources
- Final dividend of A\$0.02 taking total dividends for FY21 to A\$0.06
- Delivered A\$41 M of Building Brilliance savings above the FY21 target of A\$30 to A\$40 M in annualised cash contribution
- Balance sheet at June of A\$133 M of cash and A\$84 M of debt²



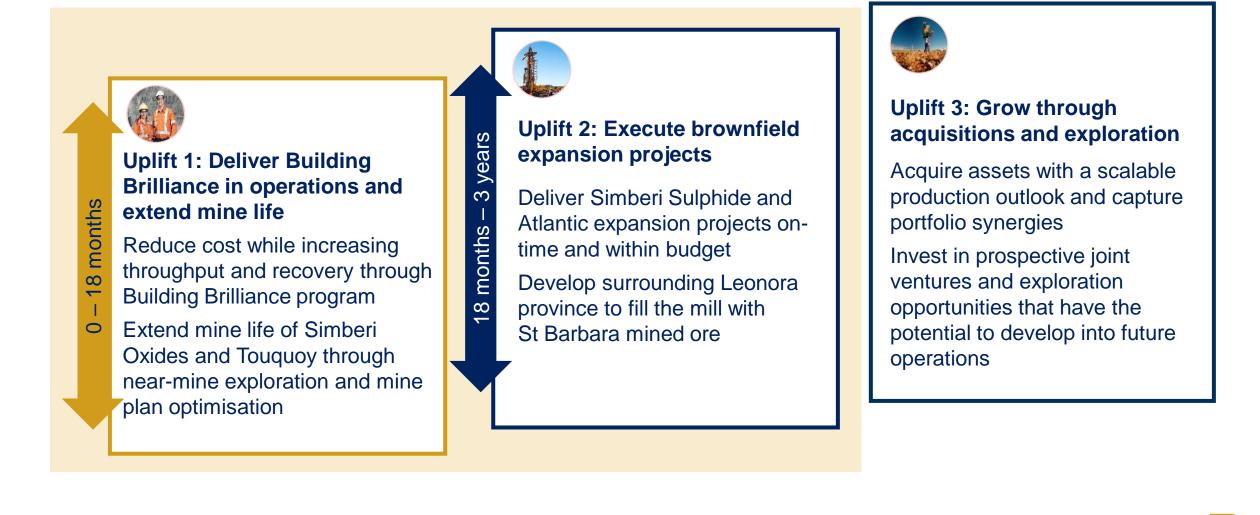
Ore Reserves increase greater than depletion



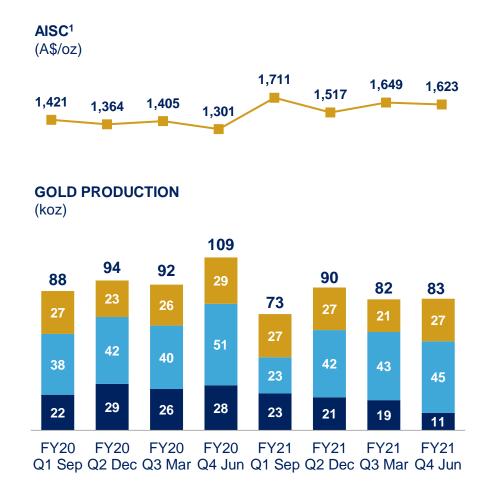
Leonora Province Plan delivers ~2 Moz of Mineral Resources



Building Brilliance our pathway to growing operating life



Consolidated Performance



■ Atlantic ■ Leonora ■ Simberi Figures displayed to nearest thousand ounces. Reported ounces in table in Appendix.

FY21 Consolidated Performance

		FY20	FY21
Production	koz	382	328
AISC	A\$/oz	1,369	1,616
Sustaining capital	A\$M	73	91
Growth capital	A\$M	60	33
Net Operating Cashflow	A\$M	273	208

FY22 Guidance

	Production (koz)	AISC (A\$/oz)
Atlantic Operations	65 – 85	1,305 – 1,515 ²
Leonora Operations	180 – 200	1,605 – 1,720
Simberi Operations	60 – 70	2,465 – 2,650 ³
Consolidated	305 – 355	1,710 – 1,860

1. All-in Sustaining Costs

2. C\$1,240 to C\$1,440 per ounce at AUD/CAD of 0.95

3. US\$1,850 to US\$1,990 per ounce at AUD/USD of 0.75

Summary of Financial Results



Solid operational and financial performance

FY21 Key Financial Metrics



Underlying NPAT¹ (A\$ M)

81

Down 26% since FY20

EPS (Underlying, A\$ cents)

rlying, A\$ cent

Down 26% since FY20

Cash flow from operating activities (A\$ M) 2227 Down 19% since FY20

> **Dividend** (A\$ cents/share)



Fully franked interim of \$0.04 and final dividend of \$0.02

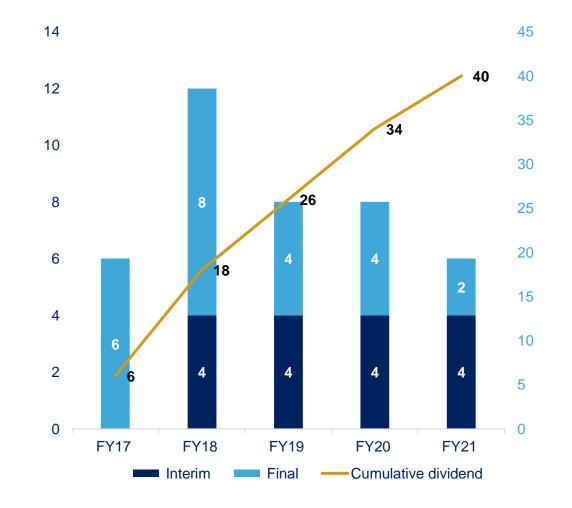


Maintained shareholder returns since dividends recommenced



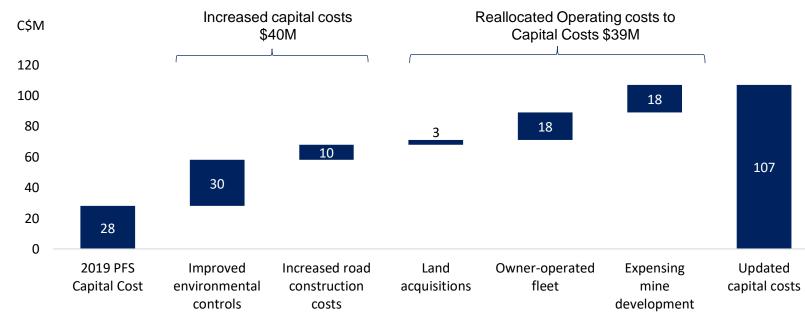
Dividends per ounce produced (A\$/oz)¹

Dividends paid (cps)



Non-cash impairment of Atlantic Operations

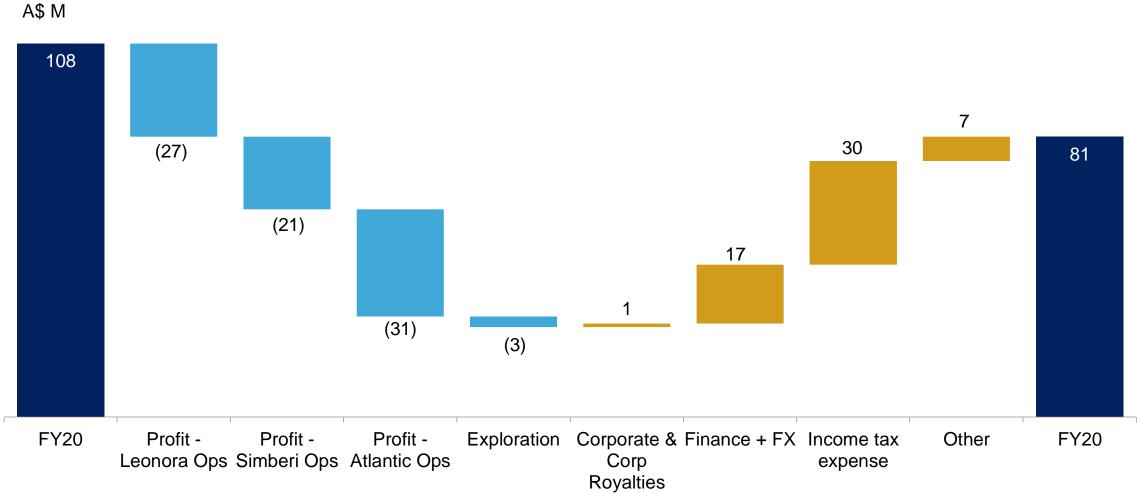
- Non-cash impairment post tax of \$248 M relating to carrying value of the Atlantic Operations
- The majority of the impairment relates to delays in permitting for Beaver Dam, Fifteen Mile Stream and Cochrane Hill
- Overall reduction in carrying value aligns with current market consensus estimates



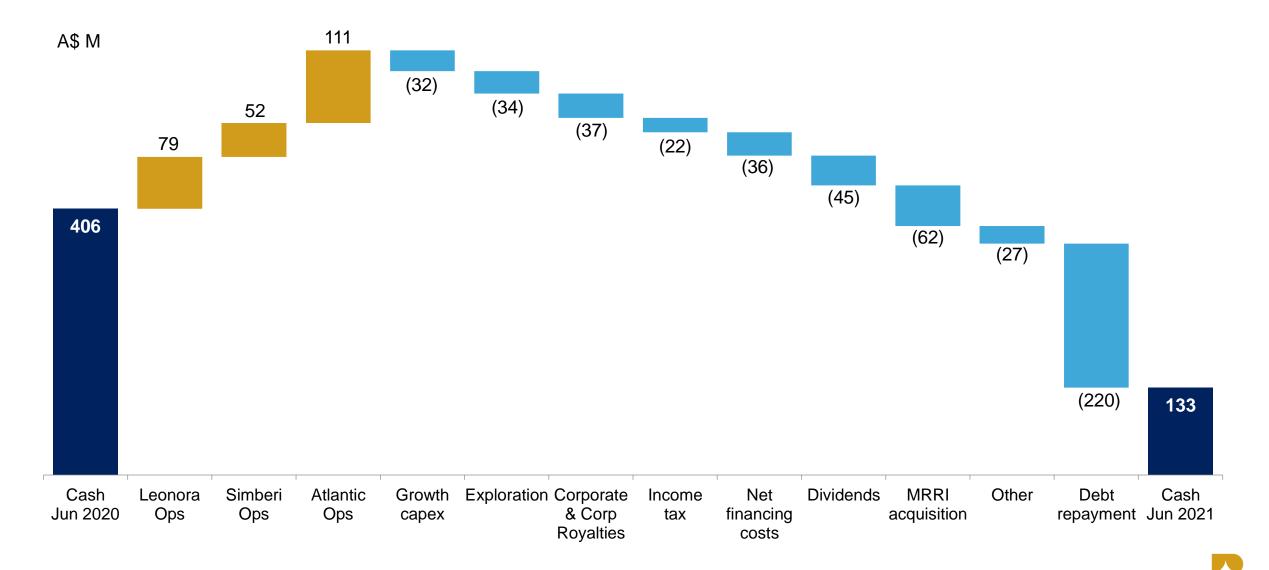
Increased capital costs¹ for Beaver Dam

- Increased capital cost estimates for Beaver Dam reflect:
 - greater definition and understanding of regulatory and community requirements
 - reallocation of costs from acquiring land instead vs leasing, owner operated fleet vs leased fleet; and expensing mine development vs capitalising

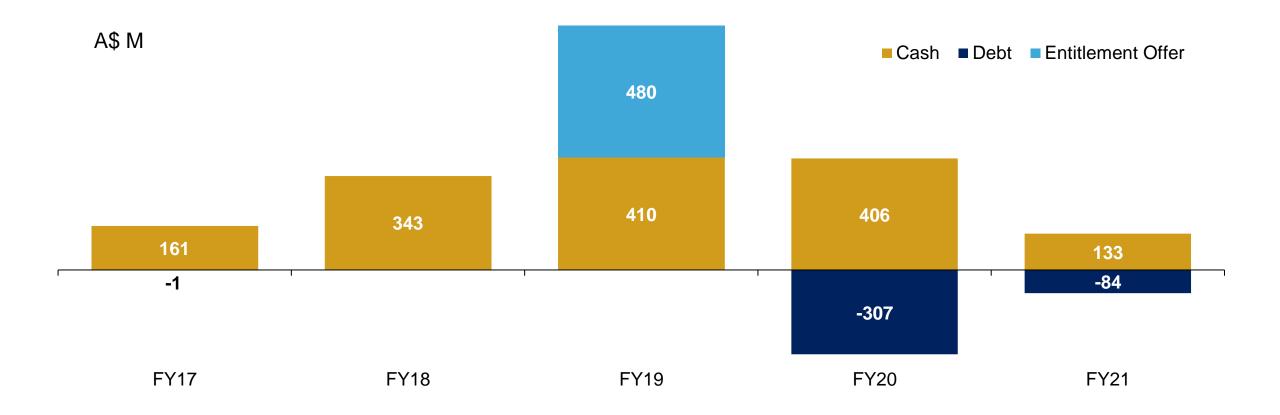
Movement in Underlying NPAT



FY21 cash movement



Balance sheet¹

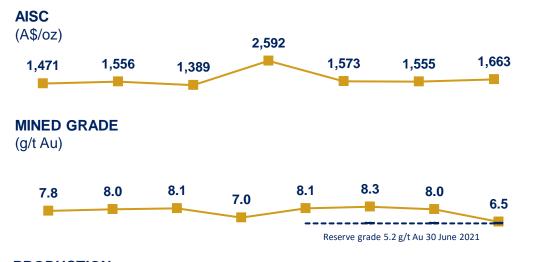


Leonora Operations

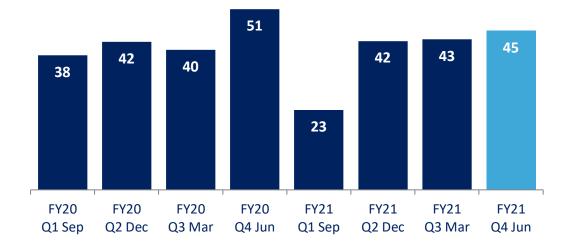
Province Plan adding ~2 Moz on pathway to greater than 10yrs



Leonora Operations – turning around operational performance



PRODUCTION (koz)



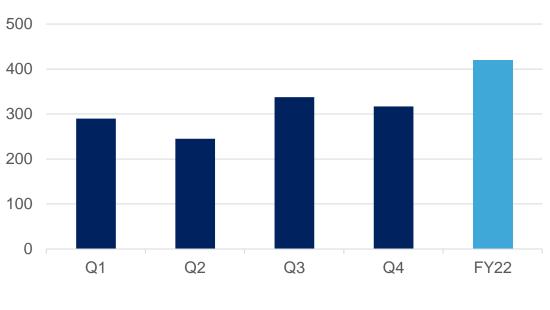
FY21 Operational Performance

		FY20	FY21
Production	koz	171	153
AISC	A\$/oz	1,485	1,744
Milled grade	g/t Au	7.1	6.6
Sustaining capital	A\$M	53	64
Growth capital	A\$M	41	32
Net cashflow	A\$M	77	62

 Macmahon delivering improved productivity despite impact from border closures due to COVID-19

Uplift 1 – Debottlenecking Gwalia mine

Production drilling (metres/day) 9% improvement



■FY22 Target ■F

FY21 Actual



Automated long hole drill rig at Gwalia mine

Uplift 1 – Debottlenecking Gwalia mine

Total material moved (kt/day) 44% improvement



Development Fronts (Nos.)

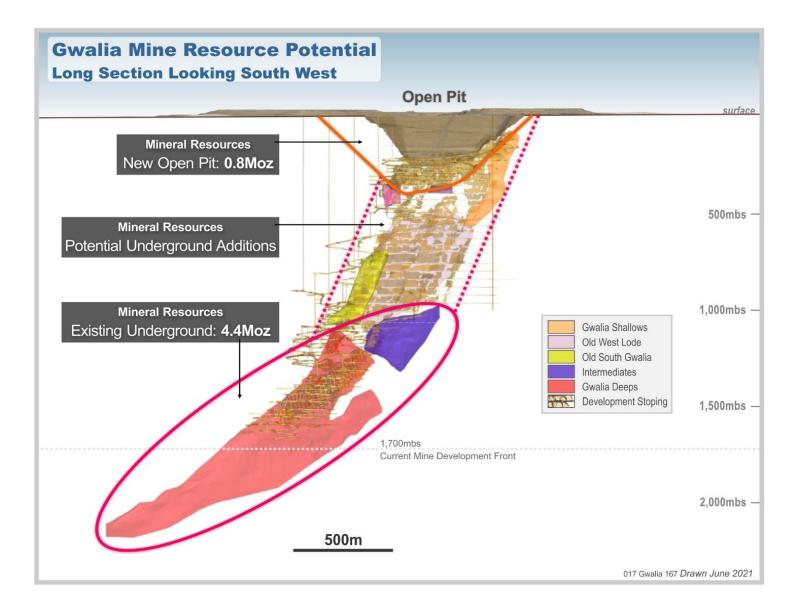




Loader at Gwalia mine



Uplift 2 – Gwalia resource potential



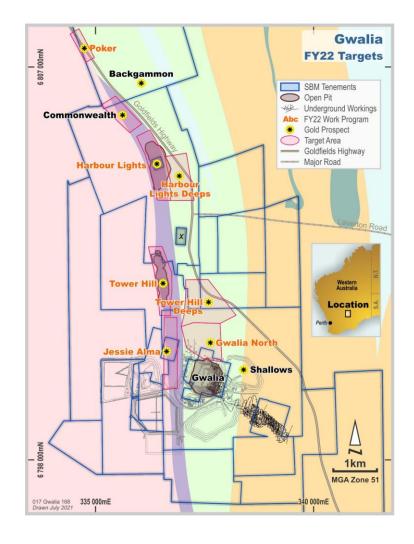
Underground upside

 Underground upside with potential between 400 metres below surface and 1,100 metres below surface for additional Mineral Resources to be defined

Uplift 2 – Tower Hill, Harbour Lights and Gwalia near mine



Aerial view Tower Hill and Harbour Lights



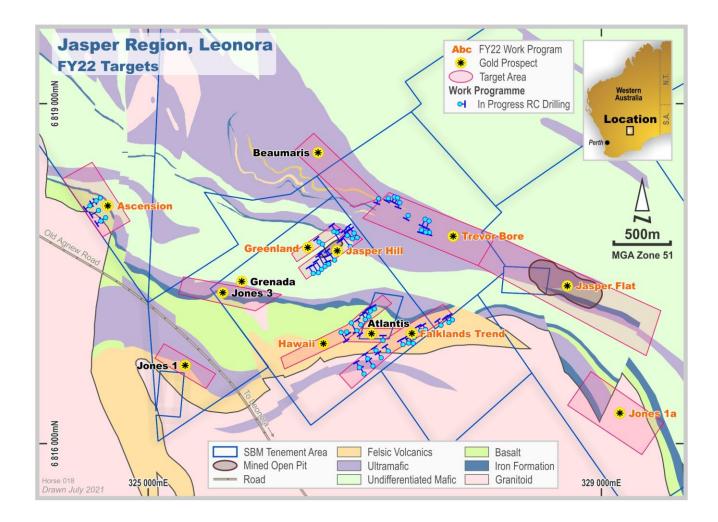
Uplift 3 – Exploring all options to add tonnes to the mill



Ore purchases from Linden Gold Alliance's Second Fortune Mine



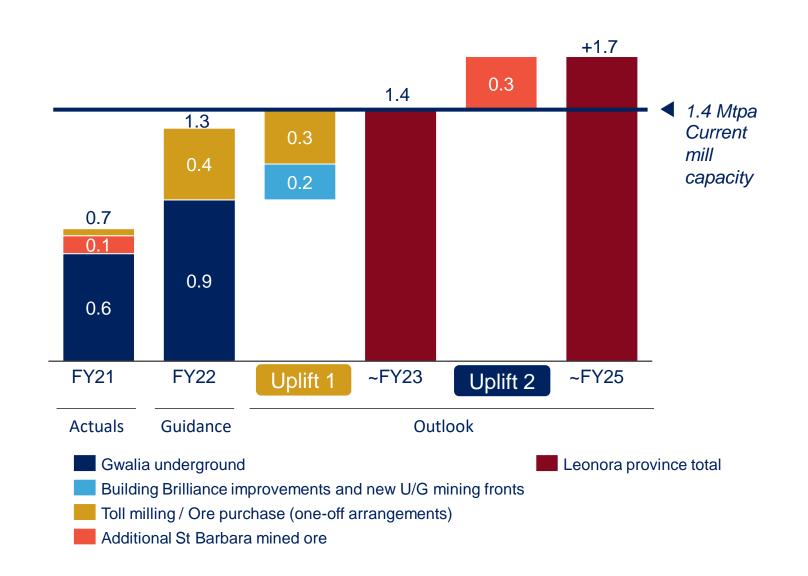
Uplift 3 – Leonora regional targets





Exploration drill rig at Jasper Region

Filling the mill

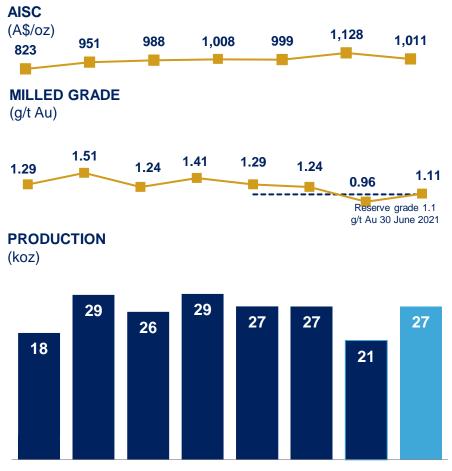


Maximise the value from current operations through productivity improvements and cost reduction

Atlantic Operations

Satellite deposits to add operating life of greater than 10 years

Atlantic Operations



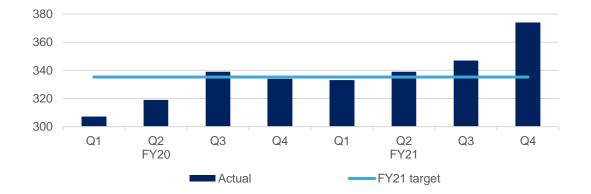
FY20 FY20 FY20 FY20 FY21 FY21 FY21 FY21 Q1 Sep Q2 Dec Q3 Mar Q4 Jun Q1 Sep Q2 Dec Q3 Mar Q4 Jun

FY21 Operational Performance

		FY20	FY21
Production	koz	107	101
AISC	A\$/oz	928	1,027
Milled grade	g/t Au	1.36	1.15
Sustaining capital	A\$M	15	18
Growth capital	A\$M	15	12
Net cashflow	A\$M	122	99

Uplift 1 – Improving plant performance

Mill throughput (tonnes per hour) 22% improvement





Gravity screen at Touquoy processing plant

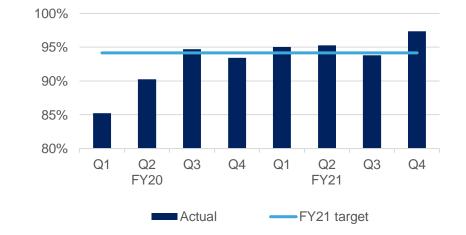


Trommel and spray bars at Touquoy processing plant



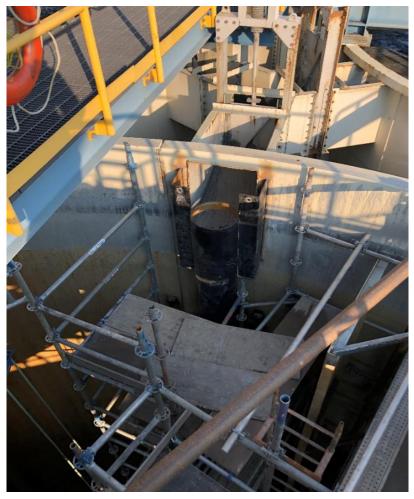
Uplift 1 – Improving plant performance

Mill availability (%) 14% improvement



Recovery (%)

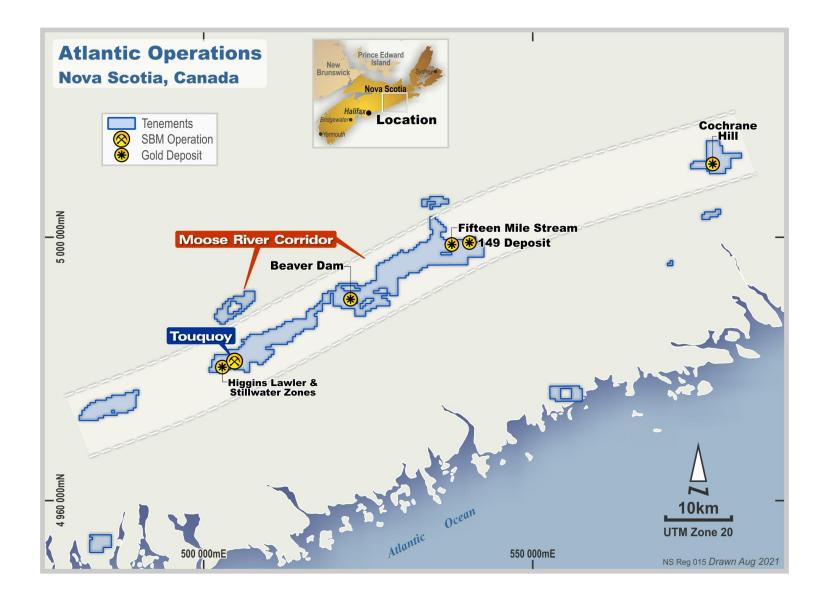




Downcomer installation in leach tanks at Touquoy processing plant



Uplift 2 – Projects overview – Beaver Dam & Fifteen Mile Stream



Uplift 3 – Exploration in Nova Scotia

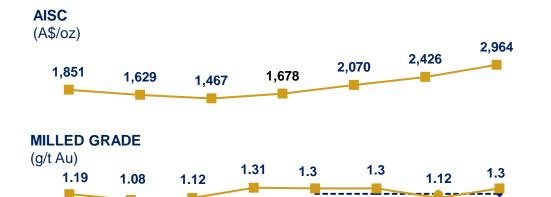


Simberi Operations

Evolving to sulphide processing to achieve greater than 10 years of operating life



Simberi Operations



Reserve grade 1.2 g/t Au 30 June 2020

PRODUCTION (koz)



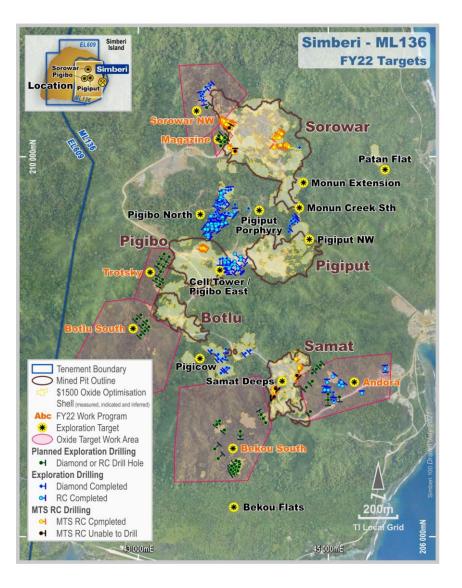
FY21 Operational Performance

		FY20	FY21
Production	koz	104	74
AISC	A\$/oz	1,631	2,162
Milled grade	g/t Au	1.17	1.25
Sustaining capital	A\$M	5	9
Growth capital	A\$M	4	5
Net cashflow	A\$M	74	46

Uplift 1 – Maximise value from oxides



Oxide exploration drill rig at Simberi

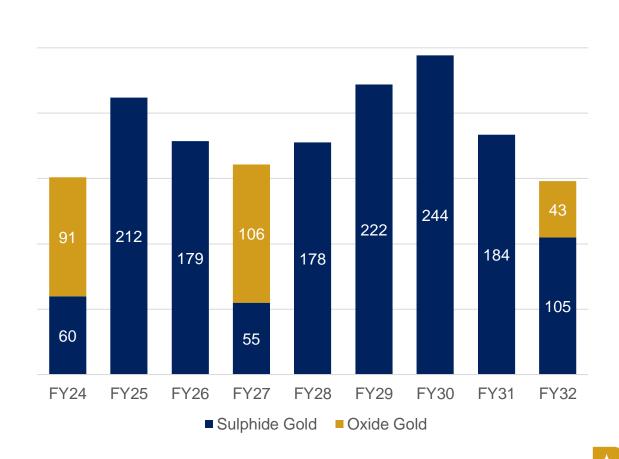


Uplift 2 – Sulphide project – FY24 and beyond

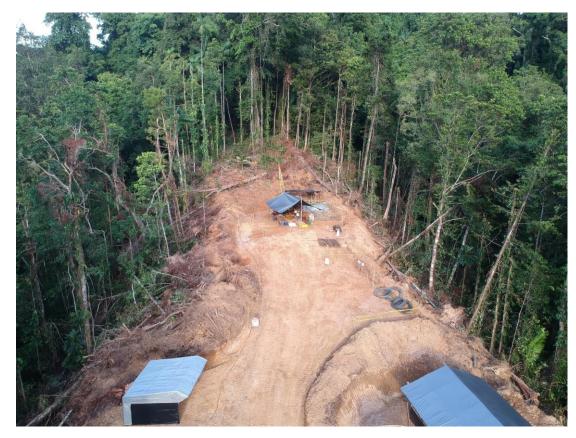
Feasibility Study highlights:

- Initial capital expenditure of US\$170 M
- Payback period of ~3 years
- Life of mine averages
 - Gold production of ~160 koz per annum
 - AISC of US\$896 per ounce
- NPV of US\$220 M (post-tax) at a real discount rate of 8% per annum
- IRR of ~40% (post-tax)
- Mine life of ~11 years
- First ore ~FY24

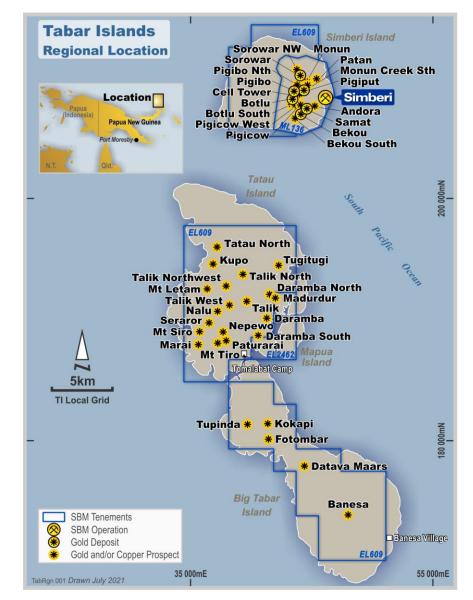
Forecast Gold Production (koz)



Uplift 3 – Exploration on Tabar Islands Group



Exploration drilling on Big Tabar Island

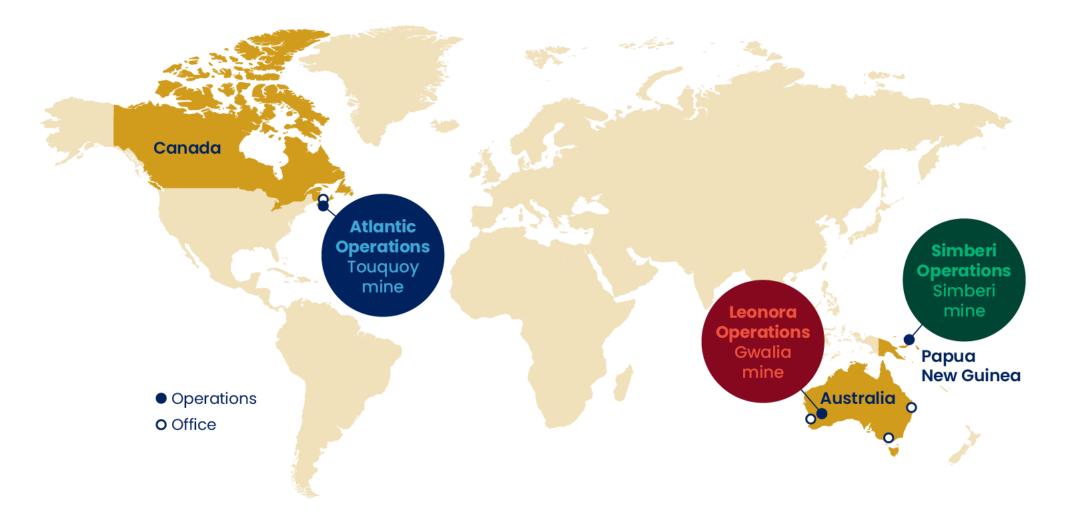


Strategic Outline



A growing gold company with a global outlook

3 operations with pathway to greater than 10 years of operating life



Supplementary slides

FY21 Financial Summary

- Solid NPAT, EBITDA and cash flow from operations
- A\$133 million cash at bank
- A\$84 million debt¹
- Fully franked final dividend of 2 cents per share (6 cents total for FY21)

		FY21	FY20	Change
EBITDA (excluding significant items) ²	A\$M	300	339	(12%)
EBITDA margin ²	%	40	41	(2%)
Underlying NPAT ²	A\$M	81	108	(26%)
Cash flow from operating activities	A\$M	227	280	(19%)
Cash and cash deposits	A\$M	133	406	(67%)
Earnings per share (underlying) ²	cents	11	16	(26%)
Dividend per share	cents	6	8	25%
Return on equity (underlying) ²	%	6	8	(2 points)

1. Debt excludes lease liabilities

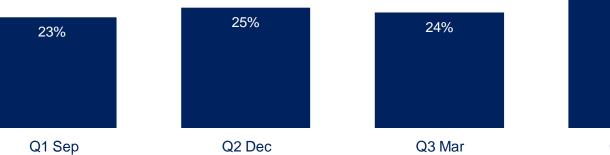
2. Non-IFRS financial measures, the details of these are set out in the Supplementary Slide 50



FY22 Guidance

Operation	Production (koz)	AISC (A\$/oz)		Capex (\$AM)
			Sustaining	Growth
Atlantic Operations	65 – 85	1,305 – 1,515 ¹	15 – 20	30 – 40
Leonora Operations	180 – 200	1,605 – 1,720	65 – 75	15 – 20
Simberi Operations	60 – 70	2,465 – 2,650 ²	15 – 20	25 – 35
Consolidated	305 – 355	1,710 – 1,860	95 – 115	70 – 95

FY22 Production Indicative Quarterly Guidance Profile



1. C\$1,240 to C\$1,440 per ounce at AUD/CAD of 0.95

2. US\$1,850 to US\$1,990 per ounce at AUD/USD of 0.75





Consolidated production, costs and guidance summary

Production Summ Consolidated	nary	Year FY20	Q1 Sep FY21	Q2 Dec FY21	Q3 Mar FY21	Q4 Jun FY21	Year FY21	Guidance FY21	Guidance FY22
St Barbara's financial 1 July to 30 June	year is	Year to 30 June 2020	Qtr to 30 Sep 2020	Qtr to 31 Dec 2020	Qtr to 31 Mar 2021	Qtr to 30 Jun 2021	Year to 30 June 2021	Year to 30 June 2021	Year to 30 June 2022
Production									
Atlantic	oz	106,663	27,226	26,693	20,606	26,718	101,243	100 to 110 koz	65 to 85 koz
Gwalia	oz	171,156	22,625	42,198	42,716	45,157	152,696	150 to 160 koz	180 to 200 koz
Simberi	oz	104,068	23,139	20,779	18,981	10,824	73,723	withdrawn	60 to 70 koz
Consolidated	oz	381,887	72,990	89,670	82,303	82,698	327,662	n/a	305 to 355 koz
Mined Grade								Milled grade	
Atlantic	g/t	0.93	0.95	0.91	0.71	0.91	0.88	1.33	
Gwalia	g/t	7.7	8.1	8.3	8.0	6.5	7.6	8.3	
Simberi	g/t	1.06	1.19	1.49	1.33	1.47	1.35	1.25	
Total Cash Opera	ting Costs	5							
Atlantic	A\$/oz	713	669	736	903	769	761	n/a	
Gwalia	A\$/oz	1,071	1,560	1,037	1,044	1,271	1,185	n/a	
Simberi	A\$/oz	1,482	1,481	1817	2,032	2,835	1,912	n/a	
Consolidated	A\$/oz	1,083	1,203	1,128	1,237	1,314	1,218	n/a	
All-In Sustaining	Cost								
Atlantic	A\$/oz	928	1,008	999	1,128	1,011	1,027	958 to 1,050 ¹	1,305 to 1,515 ²
Gwalia	A\$/oz	1,485	2,592	1,573	1,555	1,663	1,744	1,815 to 1,950	1,605 to 1,720
Simberi	A\$/oz	1,631	1,678	2,070	2,426	2,964	2,162	withdrawn	2,465 to 2,650 ³
Consolidated	A\$/oz	1,369	1,711	1,517	1,649	1,623	1,616	n/a	1,710 to 1,860

Hedging summary as at 26 August 2021

Financial Year	Volume Ounces	Price \$/oz	Туре	Delivery	Delivery schedule	Announced
Sep 21 to Dec 22	61,169	C\$2,050	European call options	Sep 2021 to Dec 22	Monthly	24 Feb 2020 ¹



Leonora Province

Indicative timeline for development

	-	FY22	FY23		FY24	
LGA / Other	Ore purchase / Tolling			 		
Gwalia Intermediates	Development & production					
Gwalia Shallows ¹	Feasibility & mine planning Development & production					
Jasper Region (open pit development)	Drilling, Feasibility & mine planning & permitting Development & production					
Tower Hill, Harbour Lights & Mill Expansion	Feasibility & mine planning & permitting Development & production					
Surface stockpiles	Production	 Variable grade	 = =			

Project pipeline

					Canada
					Papua New Guinea
	Regional Nova Scotia				Australia
	Moose River Corridor				Equity Investments
	Simberi Island (oxides)				
	Back Creek				
	Leonora Province	Cochrane Hill			
Kin Mining ¹ (19%)	Pinjin	Gwalia Shallows	Fifteen Mile Stream		Touquoy Mine
Peel Mining (10%)	Lake Wells JV ²	Harbour Lights	Beaver Dam		Simberi Mine
Catalyst Metals (13%)	Drummartin JV ³	Tower Hill	Simberi Sulphides		Gwalia Mine
Equity Investments	Exploration	Feasibility	Permitting	Construction	Producing

Equity interest announced 15 July 2021
 Earn-in and Joint Venture Agreement with Australian Potash announced 8 October 2018
 Earn-in and Joint Venture Agreement with Catalyst Metals announced 25 November 2020

KEY



Ore Reserves summary at 30 June 2021

	Proved			Probable			Total		
Project	Tonnes ('000)	Gold (g/t)	Ounces ('000)	Tonnes ('000)	Gold (g/t)	Ounces ('000)	Tonnes ('000)	Gold (g/t)	Ounces ('000)
Gwalia, (WA)	1,631	7.0	368	11,677	4.9	1,853	13,308	5.2	2,221
Tower Hill, (WA)	-	-	-	2,572	3.7	306	2,572	3.7	306
Simberi Oxide, (PNG)	1,257	1.4	58	3,418	1.1	120	4,675	1.2	178
Simberi Transitional, (PNG)	1,416	1.7	77	4,963	1.6	230	6,378	1.5	307
Simberi Sulphide, (PNG)	1,255	2.0	81	22,755	2.0	1,483	24,010	2.0	1,563
Simberi Stockpiles, (PNG)	-	-	-	188	2.3	14	188	2.3	14
Atlantic Mining, (NS)	21,210	1.1	778	22,270	1.1	781	43,480	1.1	1,558
Atlantic Mining Stockpile, (NS)	6,400	0.5	97	-	-	-	6,400	0.5	97
Total All Projects	33,169	1.4	1,459	67,843	2.2	4,787	101,011	1.9	6,244

1. Ore Reserves are based on a gold price of: Gwalia (A\$2,000/oz), Tower Hill (A\$1,250/oz), Simberi (US\$1,500/oz) and Atlantic Gold (C\$1,948/oz for Touquoy & Beaver Dam and C\$1,688/oz for Fifteen Mile Stream & Cochrane Hill)

2. Mineral Resources are reported inclusive of Ore Reserves

3. Data is rounded to thousands of tonnes and thousands of ounces. Discrepancies in totals may occur due to rounding

Full details are contained in the ASX release dated 26 August 2021 'Ore Reserves and Mineral Resources Statements 30 June 2021' available at www.stbarbara.com.au

Mineral Resources summary at 30 June 2021

	Measur	ed		Indicated			Inferred			Total		
Project	Tonnes ('000)	Gold (g/t)	Ounces ('000)	Tonnes ('000)	Gold (g/t)	Ounces ('000)	Tonnes ('000)	Gold (g/t)	Ounces ('000)	Tonnes ('000)	Gold (g/t)	Ounces ('000)
Gwalia Deeps, (WA)	3,843	5.9	730	19,120	5.8	3,543	2,485	6.8	540	25,448	5.9	4,813
Gwalia Open Pit, (WA)	2,221	2.3	164	6,218	2.9	600	-	-	-	8,439	2.8	764
Harbour Lights, (WA)	-	-	-	12,268	1.4	569	616	1.7	33	12,884	1.5	602
Tower Hill, (WA)	-	-	-	4,604	3.9	574	489	3.3	51	5,093	3.8	625
Simberi Oxide, (PNG)	1,974	1.3	80	6,117	1.0	202	3,970	1.1	140	12,061	1.1	422
Simberi Transitional, (PNG)	2,665	1.2	104	11,044	1.1	389	3,315	1.1	113	17,023	1.1	605
Simberi Sulphide, (PNG)	1,941	1.6	98	41,916	1.7	2,238	17,166	1.5	828	61,023	1.6	3,164
Atlantic Operations, (NS)	23,471	1.1	838	30,196	1.0	1,004	7,026	1.1	249	60,693	1.1	2,091
Total All Projects 1. Mineral Resources are reported inclusive of	36,115 Ore Reserves	1.7	2,014	131,483	2.2	9,120	35,066	1.7	1,953	202,665	2.0	13,087

2. Data is rounded to thousands of tonnes and thousands of ounces. Discrepancies in totals may occur due to rounding

• Full details are contained in the ASX release dated 26 August 2021 'Ore Reserves and Mineral Resources Statements 30 June 2021' available at www.stbarbara.com.au

Exploration Results

The information in this presentation that relates to Exploration Results is based on information compiled by Dr Roger Mustard, who is a Member of The Australasian Institute of Mining and Metallurgy. Dr Mustard is a full-time employee of St Barbara and has sufficient experience relevant to the style of mineralisation and type of deposit under consideration and to the activity which he is undertaking to qualify as a Competent Person as defined in the 2012 Edition of the 'Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves'. Dr Mustard consents to the inclusion in the report of the matters based on his information in the form and context in which it appears.

Mineral Resource and Ore Reserve Estimates

The information in this presentation that relates to Mineral Resources or Ore Reserves for Gwalia, Harbour Lights, Tower Hill, Simberi and Atlantic is extracted from the report titled 'Ore Reserves and Mineral Resources Statements 30 June 2021' released to the Australian Securities Exchange (ASX) on 26 August 2021. The report is available to view at stbarbara.com.au. The Company confirms that it is not aware of any new information or data that materially affects the estimates of Mineral Resources or Ore Reserves and that all material assumptions and technical parameters underpinning the estimates in the original ASX announcement continue to apply and have not materially changed. The Company confirms that the form and context in which the Competent Person's findings are presented have not been materially modified from the original ASX announcement.

Full details are contained in the ASX release dated 26 August 2021 'Ore Reserves and Mineral Resources Statements 30 June 2021' available at stbarbara.com.au.

Non-IFRS measures

We supplement our financial information reporting determined under International Financial Reporting Standards (IFRS) with certain non-IFRS financial measures, including cash operating costs. We believe that these measures provide meaningful information to assist management, investors and analysts in understanding our financial results and assessing our prospects for future performance.

All-In Sustaining Cost (AISC)	All-In Sustaining Cost is based on Cash Operating Costs, and adds items relevant to sustaining production. It includes some, but not all, of the components identified in World Gold Council's Guidance Note on Non-GAAP Metrics - All-In Sustaining Costs and All-In Costs (June 2013). Refer most recent quarterly report available at <u>stbarbara.com.au</u> for example.						
Cash contribution	Cash flow from operations before finance costs, refer reconciliation of cash movement in the most recent quarterly report available at stbarbara.com.au						
Cash operating costs	Calculated according to common mining industry practice using The Gold Institute (USA) Production Cost Standard (1999 revision). Refer most recent quarterly report available at <u>stbarbara.com.au</u> for example						
Dividend yield	Dividend ÷ share price						
EBIT	Earnings before interest revenue, finance costs and income tax expense						
EBITDA	EBIT before depreciation and amortisation						
EBITDA margin	EBITDA ÷ Revenue						
Earnings Per Share (EPS)	Profit attributable to equity holders (excluding any costs of servicing equity other than ordinary shares) 🗆 weighted average number of ordinary shares outstanding during the reporting period						
Net-cash	Net-cash equivalent to cash and cash equivalents less current and non-current interest bearing borrowings						
Net-debt	Net-debt equivalent to current and non-current interest bearing borrowings less cash and cash equivalents						
ROE	'Return on equity' is calculated as underlying NPAT expressed as a percentage of average total equity. Refer 2021 Directors' and Financial Report (p3) for details						
Significant Items	Items whose nature or amount is considered material to the financial report. Refer Note 3 of 2021 Financial Report (p62) for details						
Underlying EBITDA / NPAT	EBITDA or NPAT after excluding identified significant items. Refer 2021 Financial Report (p3) for details.						
2021 Financial Report	Refer 2021 Directors' and Financial Report available at stbarbara.com.au						

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Scheduled ASX Announcements							
17 September 2021	Annual Report Notice of Annual General Meeting						
20 October 2021	Q1 September 2021 Quarterly Report						



