PARKING PARKING

Smart Parking Limited (ASX:SPZ)

Q1 FY22 Business Update

29 October 2021 CEO Paul Gillespie





## Q1 FY22 Update

**758** Total sites up 19%

\*As of 30 Sept 2021 compared to PCP

Cash of \$2.6 m \$10.9 Free cash flow

**Adjusted EBITDA** \$2.5m up

\*Compared to PCP

\*Full year FY21 \$1.1m

**Growth in parking** breach notices up



\*Q1 FY22 compared to PCP

Sites target by June 2023 - reaffirmed



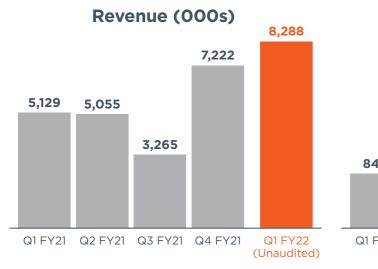
## **Business Update**

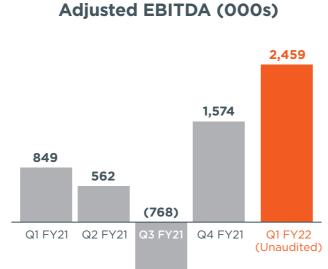
Strong growth trajectory as UK restrictions ease and expanding addressable markets in New Zealand and Australia

- UK Parking Services business experiencing rapid growth as COVID-19 restrictions ease, with all key metrics at or around pre-pandemic levels.
- Completed acquisition of Enterprise Parking Solutions with 68 new sites.
- 738 total group sites under management as at 30 September on track for 1,000 sites under management by June 2023.
- NZ Parking Services business growth strategy temporarily impacted by COVID-19 restrictions. 11 sites now installed, scope for significant growth.
- Pandemic-related restrictions also have temporarily impacted roll-out of new sites in Australia. Growth to resume as lockdowns lift, highly attractive market.
- Technology order book intact with \$3.3m of booked orders predominantly to be recognised in H2 FY22.
- Positive outlook for further growth in Q2.

## Recovery under way

Revenue growth and margin expansion

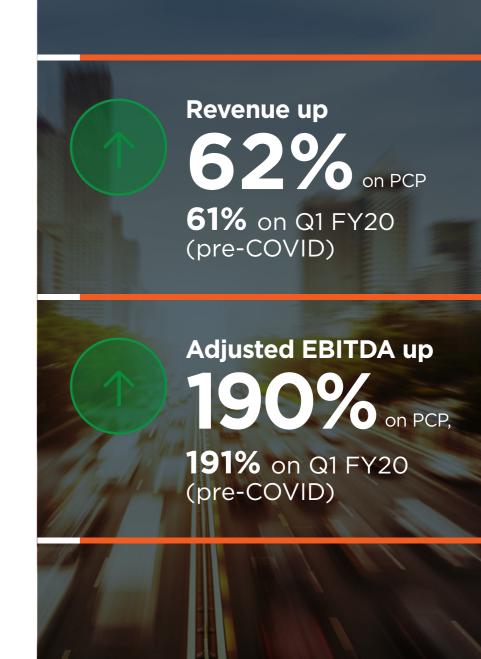




#### **Adjusted EBITDA % Margin Chart**



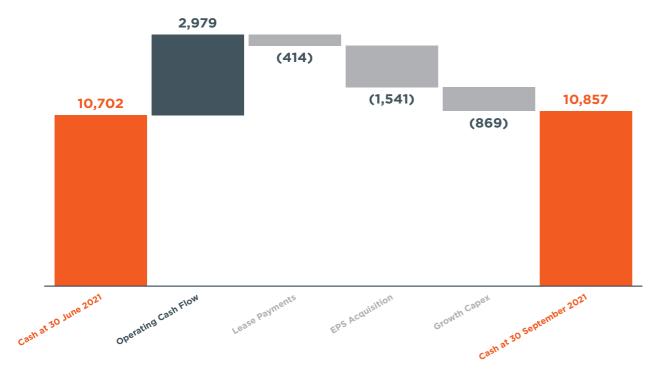
- All time record margin.
- Scale benefits driving operational gearing.
- Favourable margin mix in Q1.
- High incremental margin on additional PBNs.
- Overheads up 38% on PCP with increased headcount, staff returning from furlough, reinstatement of salaries, and from increased activity.



### Positive free cash flow

Strong balance sheet to fund growth

#### **Cash Flow Waterfall (000s)**



- Cash flow positive.
- Positive operating cash flow of \$3.0m.
- Cash on hand of \$10.9m as at 30 September 2021.
- Growth capex of \$0.9m including ANPR camera equipment which will benefit future periods.
- Average payback for UK ANPR and Managed Services investment is 7-9 months.
- Total capex investment in FY22 to be \$2-3m to capitalise on significant growth opportunities.
- Acquired Enterprise Parking Solutions for \$1.5m in August 2021. Disciplined evaluation of new M&A opportunities.

## Management services – growing the estate

#### **Site Reconciliation**



#### **UK ANPR roll out continues**

- 51 new sites installed in Q1 FY22 with 9 removed.
- **68** new sites from acquisition of Enterprise Parking Solutions.

#### **Growing APAC managed services**

- 15 sites in New Zealand/Australia installed (as at 30 September)
- Installations heavily impacted by country and regional lockdowns.

# 119 Net new sites added in Q1 FY22

1,000 Sites growth target by June 2023 - reaffirmed

Net new UK sites expected in FY22 & FY23, with additional APAC site installations

Growth expected from a diversified client mix with a TAM of

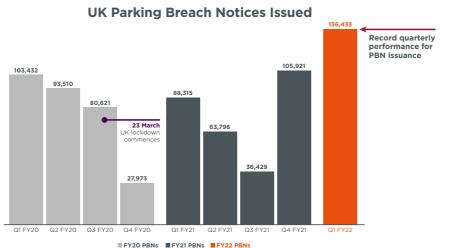
**45,000** sites across the UK

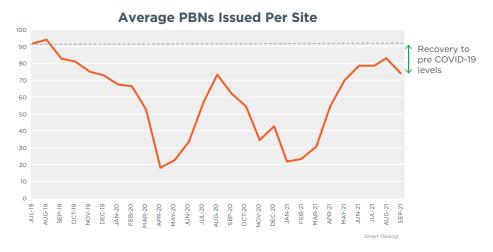


## Multiple growth drivers

Significant recovery in PBNs, new record level







#### **FY22** growth under way

- PBN growth up 54% on PCP (up 31% on Q1 FY20 pre-COVID)
- Growing vaccination rates across the UK adding to consumer confidence
- Sales team focussed on delivering 180 net new sites in the UK



## **Enterprise Parking Solutions acquisition**

Building scale in UK parking management

- Acquired Enterprise Parking Solutions (EPS) in August 2021 for \$1.5m funded from cash reserves
- Integration well under way sites being migrated to SPZ systems and platform, due to be completed by December 2021
- 68 sites under management
- Q1 revenue of \$0.5m, up 196% on PCP
- Acquiring the gross profit with minimal growth in overheads
- Earnings accretive EV/EBITDA effective multiple of 1.0 to 1.3 based on expected revenues (subject to no future COVID-19 restrictions) and cost synergies

## FY22 priorities

- Continued execution of UK growth strategy 180 net new sites in FY22.
- Grow new territories with ANPR model in countries with appropriate jurisdictional framework – evaluating European opportunities.
- NZ Parking Services business underway with 11 sites under management and a focus to achieve a total of 75 sites by June 2023, at an attractive return on investment.
- Australian Parking Services business underway with 6 sites under management.
- Leverage new technology products into new and existing customers.
- Integration of EPS complete in H1 and successfully leverage new customer relationships for growth.
- Well capitalised to fund further strategic acquisition opportunities in new territories.

Q1 FY22 Business Update | s

<sup>\*</sup> All forward-looking statements can be subject to change depending on COVID-19 restrictions easing or increasing.



## Thank you.

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