



3 November 2021

## For announcement to the ASX

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Amcor (NYSE: AMCR; ASX: AMC) filed the attached Form 8K regarding First Quarter 2022 financial results for the three months ending 30 September 2021 with the SEC after the market close on Tuesday 2 November 2021, US Eastern Daylight Time. A copy of the filing is attached.

Authorised for release by:

Damien Clayton  
Company Secretary

ENDS

For further information please contact:

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### About Amcor

Amcor is a global leader in developing and producing responsible packaging for food, beverage, pharmaceutical, medical, home- and personal-care, and other products. Amcor works with leading companies around the world to protect their products and the people who rely on them, differentiate brands, and improve value chains through a range of flexible and rigid packaging, specialty cartons, closures, and services. The company is focused on making packaging that is increasingly light-weighted, recyclable and reusable, and made using a rising amount of recycled content. Around 46,000 Amcor people generate US\$13 billion in sales from operations that span about 225 locations in 40-plus countries. NYSE: AMCR; ASX: AMC

[www.amcor.com](http://www.amcor.com) | [LinkedIn](#) | [Facebook](#) | [Twitter](#) | [YouTube](#)

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Jersey Registered Company Number: 126984 | Australian Registered Body Number (ARBN): 630 385 278

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 8-K**

**CURRENT REPORT  
Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934**

Date of Report (Date of earliest event reported): **November 2, 2021**

**AMCOR PLC**

(Exact name of registrant as specified in its charter)

<b>Jersey</b> (State or other jurisdiction of incorporation)	<b>001-38932</b> (Commission File Number)	<b>98-1455367</b> (IRS Employer Identification No.)
<b>83 Tower Road North Warmley, Bristol United Kingdom</b> (Address of principal executive offices)		<b>BS30 8XP</b> (Zip Code)
	(Registrant's telephone number, including area code)	
<b>+44 117 9753200</b>		

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading symbol(s)	Name of each exchange on which registered
Ordinary Shares, par value \$0.01 per share	AMCR	New York Stock Exchange
1.125% Guaranteed Senior Notes Due 2027	AUKF/27	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

- Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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**Item 2.02. Results of Operations and Financial Condition.**

On November 2, 2021, Amcor plc (the “Company”) issued a press release regarding financial results for the first three months of fiscal year 2022. The press release is furnished as Exhibit 99.1 hereto. The Company is also furnishing an investor presentation relating to the first three months of fiscal year 2022 (the “Presentation”), which will be used by management for presentations to investors and others. A copy of the Presentation is attached hereto as Exhibit 99.2 and incorporated into this Item 2.02 by reference. The Presentation is also available on the Company’s website at <https://www.amcor.com/investors>. The Company is not including the information contained on its website as part of, or incorporating it by reference into, this Current Report on Form 8-K.

The information in this Current Report on Form 8-K shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or incorporated by reference in any filing under the Securities Act of 1933, as amended (the “Securities Act”), or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

**Item 9.01. Financial Statements and Exhibits.****Exhibit Index**

<b>Exhibit No.</b>	<b>Description</b>
99.1	<a href="#">First Three Months of Fiscal Year 2022, Earnings Press Release</a>
99.2	<a href="#">First Three Months of Fiscal Year 2022, Earnings Investor Presentation</a>
104	Cover Page Interactive Data File. The cover page XBRL tags are embedded within the inline XBRL document (contained in Exhibit 101)

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## Cautionary Statement Regarding Forward-Looking Statements

This Current Report on Form 8-K (including the Exhibits hereto) contains certain statements that are “forward-looking statements” within the meaning of Section 27A of the Securities Act and Section 21E of the Exchange Act. The Company has identified some of these forward-looking statements with words like “believe,” “may,” “could,” “would,” “might,” “possible,” “will,” “should,” “expect,” “intend,” “plan,” “anticipate,” “estimate,” “potential,” “outlook,” or “continue,” the negative of these words, other terms of similar meaning or the use of future dates. Such statements are based on the current expectations of the management of the Company, and are qualified by the inherent risks and uncertainties surrounding future expectations generally. Actual results could differ materially from those currently anticipated due to a number of risks and uncertainties. None of the Company or any of its respective directors, executive officers, or advisors, provide any representation, assurance or guarantee that the occurrence of the events expressed or implied in any forward-looking statements will actually occur. Risks and uncertainties that could cause results to differ from expectations include, but are not limited to, those discussed in the Company’s disclosures described under Part I, "Item 1A - Risk Factors" in the Company’s Annual Report on Form 10-K for the fiscal year ended June 30, 2021. Forward looking statements included herein are made only as of the date hereof and the Company does not undertake any obligation to update any forward-looking statements, or any other information in this Current Report on Form 8-K, as a result of new information, future developments or otherwise, or to correct any inaccuracies or omissions in them which become apparent. All forward-looking statements in this Current Report on Form 8-K are qualified in their entirety by this cautionary statement.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

**AMCOR PLC**

Date      November 2, 2021

/s/ Damien Clayton

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Name:                      Damien Clayton  
Title:                      Company Secretary

November 2, 2021, US; November 3, 2021, Australia

## Amcor reports solid first quarter and reaffirms outlook for fiscal 2022

### Highlights - Three Months Ended September 30, 2021

- GAAP Net Income of \$202 million, up 2%; GAAP earnings per share (EPS) of 13.1 cents per share, up 4%;
- Adjusted EPS of 17.7 cents per share, up 12% on a comparable constant currency basis;
- Adjusted EBIT of \$381 million, up 7% on a comparable constant currency basis;
- Increased returns to shareholders: \$64 million of shares repurchased and quarterly dividend increased to 12.0 cents per share; and
- Fiscal 2022 outlook reaffirmed. Adjusted EPS growth of 7-11% on a comparable constant currency basis and adjusted Free Cash Flow of \$1.1-\$1.2 billion.

### Solid first quarter delivered in a challenging external environment

Amcor's CEO Mr. Ron Delia said: "Amcor delivered a solid first quarter result in line with our expectations as our teams executed well in an environment of broad supply chain disruptions."

"While sales were tempered in some parts of the business by raw material shortages, we prioritized as much as possible security of supply for our customers, recovery of higher input costs and sales mix management. We held margins flat in our Flexibles segment and navigated through a particularly dynamic and complex environment in the Rigid Packaging business to deliver another quarter of double-digit EPS growth. As a result, we are confident in our ability to meet our earnings growth and cash flow expectations and reaffirm guidance for the full 2022 fiscal year."

"Regardless of short-term dynamics, we remain laser-focused on executing our strategy for long-term value creation. Over the past several years, we have established a stronger foundation for growth by strengthening our industry-leading capabilities, driving further scale advantages and leadership in every region and increasing our exposure to high value end markets. Today, Amcor is better positioned strategically than ever before, and we are confident this will enable stronger growth and sustainable value creation for all stakeholders into the future."

### Key Financials<sup>(1)</sup>

GAAP results	Three Months Ended September 30,	
	2020 \$ million	2021 \$ million
Net sales	3,097	3,420
Net income	198	202
EPS (diluted US cents)	12.6	13.1

Adjusted non-GAAP results	Three Months Ended September 30,		Reported Δ%	Comparable constant currency Δ%
	2020 \$ million	2021 \$ million		
Net sales <sup>(2)</sup>	3,097	3,420	10	1
EBITDA	460	486	6	6
EBIT	358	381	6	7
Net income	247	271	10	10
EPS (diluted US cents)	15.8	17.7	12	12
Free Cash Flow	(190)	(242)	(27)	

(1) Adjusted non-GAAP results exclude items which are not considered representative of ongoing operations. Comparable constant currency Δ% excludes the impact of movements in foreign exchange rates and items affecting comparability. Further details related to non-GAAP measures and reconciliations to GAAP measures can be found under "Presentation of non-GAAP information" in this release.

(2) Comparable constant currency Δ% for Net sales excludes a 9% favorable impact from the pass through of raw material costs, a 1% unfavorable impact from items affecting comparability and a 1% favorable currency impact.

Note: All amounts referenced throughout this document are in US dollars unless otherwise indicated and numbers may not add up precisely to the totals provided due to rounding.

## Shareholder returns

### Dividend

The Amcor Board of Directors today declared a quarterly cash dividend of 12.00 cents per share (compared with 11.75 cents per share in the same quarter last year). The dividend will be paid in US dollars to holders of Amcor's ordinary shares trading on the NYSE. Holders of CDIs trading on the ASX will receive an unfranked dividend of 16.01 Australian cents per share, which reflects the quarterly dividend of 12.00 cents per share converted at an AUD:USD average exchange rate of 0.7497 over the five trading days ended October 26, 2021.

The ex-dividend date will be November 23, 2021, the record date will be November 24, 2021 and the payment date will be December 14, 2021.

### Share repurchases

Amcor repurchased 5.2 million shares (0.3% of outstanding shares) during the three months ended September 30, 2021 for a total cost of \$64 million. The Company expects to allocate approximately \$400 million of cash towards share repurchases in the 2022 fiscal year.

## Financial results - Three Months Ended September 30, 2021

### Segment information

Adjusted non-GAAP results	Three Months Ended September 30, 2020				Three Months Ended September 30, 2021			
	Net sales \$ million	EBIT \$ million	EBIT / Sales %	EBIT / Average funds employed % <sup>(1)</sup>	Net sales \$ million	EBIT \$ million	EBIT / Sales %	EBIT / Average funds employed % <sup>(1)</sup>
Flexibles	2,400	312	13.0 %		2,634	339	12.9 %	
Rigid Packaging	698	72	10.3 %		786	62	7.9 %	
Other	(1)	(27)			—	(20)		
Total Amcor	3,097	358	11.6 %	14.3 %	3,420	381	11.1 %	15.6 %

(1) Average funds employed includes shareholders' equity and net debt, calculated using a four quarter average and Last Twelve Months adjusted EBIT.

Net sales for the Amcor Group increased by 10% on a reported basis, with 9% driven by price increases of approximately \$285 million related to the pass through of higher raw material costs. On a comparable constant currency basis, net sales were 1% higher than the same period last year.

Overall volumes for the Amcor Group were in line with the same period last year. Price/mix had a favorable impact on net sales of 1%, which reflects growth across a range of high value end markets and a continued focus on optimizing mix.

Adjusted EBIT of \$381 million was 7% higher than last year on a comparable constant currency basis.

## Flexibles

	Three Months Ended September 30,		Reported $\Delta\%$	Comparable constant currency $\Delta\%$
	2020 \$ million	2021 \$ million		
<b>Adjusted non-GAAP results</b>				
Net sales <sup>(1)</sup>	2,400	2,634	10 %	1 %
Adjusted EBIT	312	339	9 %	8 %
Adjusted EBIT / Sales %	13.0	12.9		

(1) Comparable constant currency  $\Delta\%$  for Net sales excludes a 9% favorable impact from the pass through of raw material costs, a 1% unfavorable impact from items affecting comparability and a 1% favorable currency impact.

Net sales for the Flexibles segment grew 10% on a reported basis, with 9% driven by price increases of approximately \$210 million related to the pass through of higher raw material costs.

On a comparable constant currency basis, net sales were 1% higher than the prior period. Favorable price/mix of approximately 2% reflects a continued focus on the long-term strategy of managing mix and driving growth in higher value segments. Volumes were slightly lower as raw material shortages had a dampening effect on growth in some categories.

In North America, volume growth in the low single digit range was mainly driven by strength in the medical, condiments, liquid beverage, and confectionary end markets. This was partly offset by lower cheese, coffee and home and personal care volumes.

In Europe, volumes were lower than in the same period last year with higher volumes in pet food, medical, premium coffee and confectionary end markets offset by lower film and foil rollstock, snack food and pharmaceutical volumes.

Volumes continued to grow at mid single digit rates across the Asian emerging markets, with double digit growth in both China and India, partly offset by lower volumes in South East Asia. Volumes in Latin America were also lower than the prior period.

Adjusted EBIT of \$339 million was 8% higher than in the prior period on a comparable constant currency basis reflecting favorable mix and strong cost performance.

The business maintained adjusted EBIT margins at 12.9% despite the time lag between the impact of higher raw material costs and related pricing actions.

## Rigid Packaging

	Three Months Ended September 30,		Reported $\Delta\%$	Comparable constant currency $\Delta\%$
	2020 \$ million	2021 \$ million		
<b>Adjusted non-GAAP results</b>				
Net sales <sup>(1)</sup>	698	786	13 %	1 %
Adjusted EBIT	72	62	(14)%	(15)%
Adjusted EBIT / Sales %	10.3	7.9		

(1) Comparable constant currency  $\Delta\%$  for Net sales excludes an 11% favorable impact from the pass through of raw material costs and a 1% favorable currency impact.

Net sales for the Rigid Packaging segment grew by 13% on a reported basis, with 11% driven by price increases of approximately \$75 million related to the pass through of higher raw material costs.

On a comparable constant currency basis, net sales were 1% higher than the prior period. Overall volumes were 1% higher than the prior period and price/mix had no material impact on net sales.

In North America, beverage volumes were marginally ahead of the prior year with hot fill container volumes down 1% against a strong comparative period. Specialty container volumes were lower than the prior year which benefited from strong volumes in the home and personal care category.

In Latin America, volumes grew at double digit rates with higher volumes in Argentina, Brazil and Colombia.

Adjusted EBIT of \$62 million was adversely impacted by unprecedented industry wide supply chain complexity and disruptions in North America. Demand remained elevated and increasingly volatile in the beverage segment while the business continued to operate at full capacity and with historically low levels of inventory. Combined with further inflation and shortages for key raw materials, the business experienced operating inefficiencies, higher costs and constrained sales. This was partly offset by higher earnings in Latin America.

We anticipate the industry wide supply chain challenges currently experienced in North America will improve through the second half of fiscal 2022.



## Other

### Adjusted EBIT

	Three Months Ended September 30,	
	2020 \$ million	2021 \$ million
AMVIG (equity accounted investment, net of tax)	3	—
Corporate expenses	(30)	(20)
Total Other	(27)	(20)

### Net interest and income tax expense

Net interest expense for the three months ended September 30, 2021 was \$35 million and was in line with the same period last year. Tax expense for the three months ended September 30, 2021 (excluding amounts related to non-GAAP adjustments) was \$73 million and was in line with the same period last year. Adjusted tax expense represents an effective tax rate of 21.2% in the current period (22.3% in the same period last year).

### Free Cash Flow

Adjusted free cash outflow was \$242 million and compares with an outflow of \$190 million last year. The higher use of cash was mainly driven by the timing impact of higher raw material costs on working capital.

Net debt was \$5,959 million at September 30, 2021. Leverage, measured as net debt divided by adjusted trailing twelve month EBITDA, was 2.9 times, in line with Amcor's expectations given the seasonality of cash flows.

## Fiscal 2022 guidance

Consistent with guidance provided in August 2021, for the twelve month period ending June 30, 2022, the Company expects:

- Adjusted EPS growth of approximately 7% to 11% on a comparable constant currency basis, or approximately 79.0 to 81.0 cents per share on a reported basis assuming current exchange rates prevail through fiscal 2022.
- Adjusted Free Cash Flow of approximately \$1.1 to \$1.2 billion.
- Approximately \$400 million of cash to be allocated towards share repurchases.

Amcor's guidance contemplates a range of factors which create a higher degree of uncertainty and additional complexity when estimating future financial results. Further information can be found under 'Cautionary Statement Regarding Forward-Looking Statements' in this release.

### Conference Call

Amcor is hosting a conference call with investors and analysts to discuss these results on Tuesday November 2, 2021 at 5:30pm US Eastern Daylight Time / Wednesday November 3, 2021 at 8:30am Australian Eastern Daylight Time. Investors are invited to listen to a live webcast of the conference call at our website, [www.amcor.com](http://www.amcor.com), in the "Investors" section.

Those wishing to access the call should use the following toll-free numbers, with the Conference ID 5385928:

- US & Canada – 866 211 4133
- Australia – 1800 287 011
- United Kingdom – 0800 051 7107
- Singapore – 800 852 6506
- Hong Kong – 800 901 563

From all other countries, the call can be accessed by dialing +1 647 689 6614 (toll).

A replay of the webcast will also be available in the Investors section at [www.amcor.com](http://www.amcor.com) following the call.

## About Amcor

Amcor is a global leader in developing and producing responsible packaging for food, beverage, pharmaceutical, medical, home and personal-care, and other products. Amcor works with leading companies around the world to protect their products and the people who rely on them, differentiate brands, and improve supply chains through a range of flexible and rigid packaging, specialty cartons, closures and services. The Company is focused on making packaging that is increasingly light-weighted, recyclable and reusable, and made using an increasing amount of recycled content. Around 46,000 Amcor people generate \$13 billion in annual sales from operations that span about 225 locations in 40-plus countries. NYSE: AMCR; ASX: AMC

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## Cautionary Statement Regarding Forward-Looking Statements

This document contains certain statements that are “forward-looking statements” within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements are generally identified with words like “believe,” “expect,” “target,” “project,” “may,” “could,” “would,” “approximately,” “possible,” “will,” “should,” “intend,” “plan,” “anticipate,” “estimate,” “potential,” “outlook,” or “continue,” the negative of these words, other terms of similar meaning or the use of future dates. Such statements are based on the current expectations of the management of Amcor and are qualified by the inherent risks and uncertainties surrounding future expectations generally. Actual results could differ materially from those currently anticipated due to a number of risks and uncertainties. None of Amcor or any of its respective directors, executive officers or advisors provide any representation, assurance or guarantee that the occurrence of the events expressed or implied in any forward-looking statements will actually occur. Risks and uncertainties that could cause actual results to differ from expectations include, but are not limited to: changes in consumer demand patterns and customer requirements; the loss of key customers, a reduction in production requirements of key customers; significant competition in the industries and regions in which Amcor operates; failure by Amcor to expand its business; failure to successfully integrate acquisitions; challenges to or the loss of Amcor’s intellectual property rights; adverse impacts from the ongoing COVID-19 pandemic; challenging future global economic conditions; impact of operating internationally; price fluctuations or shortages in the availability of raw materials and other inputs; disruptions to production, supply and commercial risks; a failure in our information technology systems; an inability to attract and retain key personnel; costs and liabilities related to current and future environmental and health and safety laws and regulations; labor disputes; the possibility that the phase out of the London Interbank Offered Rate (“LIBOR”) causes the interest expense to increase; foreign exchange rate risk; an increase in interest rates; a significant increase in indebtedness; failure to hedge effectively against adverse fluctuations in interest rates and foreign exchange rates; significant write-down of goodwill and/or other intangible assets; need to maintain an effective system of internal control over financial reporting; inability of the Company’s insurance policies to provide adequate protections; litigation, including product liability claims; increasing scrutiny and changing expectations with respect to Amcor Environmental, Social and Governance policies resulting in increased costs; changing government regulations in environmental, health and safety matters; changes in tax laws or changes in our geographic mix of earnings; and the Company’s ability to develop and successfully introduce new products; and other risks and uncertainties identified from time to time in Amcor’s filings with the U.S. Securities and Exchange Commission (the “SEC”), including without limitation, those described under Item 1A. “Risk Factors” of Amcor’s annual report on Form 10-K for the fiscal year ended June 30, 2021 and any subsequent quarterly reports on Form 10-Q. You can obtain copies of Amcor’s filings with the SEC for free at the SEC’s website ([www.sec.gov](http://www.sec.gov)). Forward-looking statements included herein are made only as of the date hereof and Amcor does not undertake any obligation to update any forward-looking statements, or any other information in this communication, as a result of new information, future developments or otherwise, or to correct any inaccuracies or omissions in them which become apparent, except as expressly required by law. All forward-looking statements in this communication are qualified in their entirety by this cautionary statement.

### Presentation of non-GAAP information

Included in this release are measures of financial performance that are not calculated in accordance with U.S. GAAP. These measures include adjusted EBIT (calculated as earnings before interest and tax), adjusted net income, adjusted earnings per share, adjusted free cash flow and net debt. In arriving at these non-GAAP measures, we exclude items that either have a non-recurring impact on the income statement or which, in the judgment of our management, are items that, either as a result of their nature or size, could, were they not singled out, potentially cause investors to extrapolate future performance from an improper base. While not all inclusive, examples of these items include:

- material restructuring programs, including associated costs such as employee severance, pension and related benefits, impairment of property and equipment and other assets, accelerated depreciation, termination payments for contracts and leases, contractual obligations, and any other qualifying costs related to the restructuring plan;
- material sales and earnings from disposed or ceased operations and any associated profit or loss on sale of businesses or subsidiaries;
- consummated and identifiable divestitures agreed to with certain regulatory agencies as a condition of approval for Amcor’s acquisition of Bemis;
- impairments in goodwill and equity method investments;
- material acquisition compensation and transaction costs such as due diligence expenses, professional and legal fees, and integration costs;
- material purchase accounting adjustments for inventory;
- amortization of acquired intangible assets from business combination;
- significant property impairments, net of insurance recovery;
- payments or settlements related to legal claims; and
- impacts from hyperinflation accounting.

Amcor also evaluates performance on a comparable constant currency basis, which measures financial results assuming constant foreign currency exchange rates used for translation based on the average rates in effect for the comparable prior year period. In order to compute comparable constant currency results, we multiply or divide, as appropriate, current-year U.S. dollar results by the current year average foreign exchange rates and then multiply or divide, as appropriate, those amounts by the prior-year average foreign exchange rates. We then adjust for other items affecting comparability. While not all inclusive, examples of items affecting comparability include the difference between sales or earnings in the current period and the prior period related to acquired, disposed, or ceased operations. Comparable constant currency net sales performance also excludes the impact from passing through movements in raw material costs.

Management has used and uses these measures internally for planning, forecasting and evaluating the performance of the Company’s reporting segments and certain of the measures are used as a component of Amcor’s board of directors’ measurement of Amcor’s performance for incentive compensation purposes. Amcor believes that these non-GAAP measures are useful to enable investors to perform comparisons of current and historical performance of the Company. For each of these non-GAAP financial measures, a reconciliation to the most directly comparable U.S. GAAP financial measure has been provided herein. These non-GAAP financial measures should not be construed as an alternative to results determined in accordance with U.S. GAAP. The Company provides guidance on a non-GAAP basis as we are unable to predict with reasonable certainty the ultimate outcome and timing of certain significant forward-looking items without unreasonable effort. These items include but are not limited to the impact of foreign exchange translation, restructuring program costs, asset impairments, possible gains and losses on the sale of assets, and certain tax related events. These items are uncertain, depend on various factors, and could have a material impact on U.S. GAAP earnings and cash flow measures for the guidance period.

### Dividends

Amcor has received a waiver from the ASX’s settlement operating rules, which will allow the Company to defer processing conversions between its ordinary share and CDI registers from November 23, 2021 to November 24, 2021, inclusive.

## U.S. GAAP Condensed Consolidated Statements of Income (Unaudited)

Three Months Ended September 30,

(\$ million)	2020	2021
Net sales	3,097	3,420
Cost of sales	(2,443)	(2,770)
Gross profit	654	650
Selling, general, and administrative expenses	(329)	(313)
Research and development expenses	(26)	(25)
Restructuring and related expenses, net	(23)	(8)
Other expenses, net	—	(8)
Operating income	276	296
Interest expense, net	(37)	(35)
Other non-operating income, net	3	5
Income before income taxes and equity in income of affiliated companies	242	266
Income tax expense	(61)	(63)
Equity in income of affiliated companies, net of tax	19	—
Net income	200	203
Net income attributable to non-controlling interests	(2)	(1)
Net income attributable to Amcor plc	198	202
USD:EUR FX rate	0.8558	0.8482
Basic earnings per share attributable to Amcor	0.127	0.131
Diluted earnings per share attributable to Amcor	0.126	0.131
Weighted average number of shares outstanding – Basic	1,561	1,530
Weighted average number of shares outstanding - Diluted	1,566	1,534

## U.S. GAAP Condensed Consolidated Statements of Cash Flows (Unaudited)

(\$ million)	Three Months Ended September 30,	
	2020	2021
Net income	200	203
Depreciation, amortization and impairment	145	177
Changes in operating assets and liabilities	(439)	(562)
Other non-cash items	(16)	70
Net cash used in operating activities	(110)	(112)
Purchase of property, plant and equipment and other intangible assets	(114)	(145)
Proceeds from sale of property, plant and equipment and other intangible assets	3	—
Proceeds from divestitures	138	—
Net debt proceeds	258	364
Dividends paid	(188)	(183)
Share buy-back/cancellations	—	(64)
Share purchases, net of proceeds received	5	(49)
Other, including effects of exchange rate on cash and cash equivalents	22	(28)
Net increase (decrease) in cash and cash equivalents	14	(217)
Cash and cash equivalents at the beginning of the year	743	850
Cash and cash equivalents at the end of the period	757	633

## U.S. GAAP Condensed Consolidated Balance Sheets (Unaudited)

(\$ million)	June 30, 2021	September 30, 2021
Cash and cash equivalents	850	633
Trade receivables, net	1,864	1,938
Inventories, net	1,991	2,113
Property, plant and equipment, net	3,761	3,701
Goodwill and other intangible assets, net	7,254	7,177
Other assets	1,468	1,482
Total assets	17,188	17,044
Trade payables	2,574	2,412
Short-term debt and current portion of long-term debt	103	68
Long-term debt, less current portion	6,186	6,524
Accruals and other liabilities	3,504	3,335
Shareholders equity	4,821	4,705
Total liabilities and shareholders' equity	17,188	17,044

## Reconciliation of Non-GAAP Measures

Reconciliation of adjusted Earnings before interest, tax, depreciation and amortization (EBITDA), Earnings before interest and tax (EBIT), Net income, and Earnings per share (EPS)

(\$ million)	Three Months Ended September 30, 2020				Three Months Ended September 30, 2021			
	EBITDA	EBIT	Net Income	EPS (Diluted US cents)	EBITDA	EBIT	Net Income	EPS (Diluted US cents)
<b>Net income attributable to Amcor</b>	<b>198</b>	<b>198</b>	<b>198</b>	<b>12.6</b>	<b>202</b>	<b>202</b>	<b>202</b>	<b>13.1</b>
Net income attributable to non-controlling interests	2	2			1	1		
Tax expense	61	61			63	63		
Interest expense, net	37	37			35	35		
Depreciation and amortization	143				146			
<b>EBITDA, EBIT, Net income and EPS</b>	<b>441</b>	<b>298</b>	<b>198</b>	<b>12.6</b>	<b>447</b>	<b>301</b>	<b>202</b>	<b>13.1</b>
Material restructuring and related costs	14	14	14	0.9	7	7	7	0.5
Net gain on disposals <sup>(1)</sup>	(9)	(9)	(9)	(0.6)	—	—	—	—
Material transaction and other costs <sup>(2)</sup>	9	9	9	0.6	2	2	2	0.2
Material impact of hyperinflation	4	4	4	0.3	2	2	2	0.1
Property and other losses, net <sup>(3)</sup>	—	—	—	—	28	28	28	1.8
Amortization of acquired intangibles		41	41	2.6		41	41	2.7
Tax effect of above items			(10)	(0.6)			(11)	(0.7)
<b>Adjusted EBITDA, EBIT, Net income and EPS</b>	<b>460</b>	<b>358</b>	<b>247</b>	<b>15.8</b>	<b>486</b>	<b>381</b>	<b>271</b>	<b>17.7</b>
<b>Reconciliation of adjusted growth to comparable constant currency growth</b>								
<b>% growth - Adjusted EBITDA, EBIT, Net income, and EPS</b>					<b>6</b>	<b>6</b>	<b>10</b>	<b>12</b>
% items affecting comparability <sup>(4)</sup>					1	1	1	1
% currency impact					(1)	(1)	(1)	(1)
<b>% comparable constant currency growth</b>					<b>6</b>	<b>7</b>	<b>10</b>	<b>12</b>

(1) The three months ended September 30, 2020 includes \$15 million gain realized upon disposal of AMVIG and losses on disposal of other non-core businesses.

(2) Includes costs associated with the Bemis acquisition.

(3) Property and other losses, net includes property and related business losses primarily associated with the destruction of the Company's Durban, South Africa facility during general civil unrest in July 2021 net of insurance recovery deemed probable for incurred losses.

(4) Reflects the impact of disposed and ceased operations.

## Reconciliation of adjusted EBIT by reporting segment

(\$ million)	Three Months Ended September 30, 2020				Three Months Ended September 30, 2021			
	Flexibles	Rigid Packaging	Other <sup>(1)</sup>	Total	Flexibles	Rigid Packaging	Other <sup>(1)</sup>	Total
<b>Net income attributable to Amcor</b>				<b>198</b>				<b>202</b>
Net income attributable to non-controlling interests				2				1
Tax expense				61				63
Interest expense, net				37				35
<b>EBIT</b>	<b>258</b>	<b>58</b>	<b>(17)</b>	<b>298</b>	<b>264</b>	<b>59</b>	<b>(22)</b>	<b>301</b>
Material restructuring and related costs	6	8	1	14	7	—	—	7
Net (gain) / loss on disposals <sup>(2)</sup>	6	—	(15)	(9)	—	—	—	—
Material transaction and other costs <sup>(3)</sup>	3	1	5	9	—	—	2	2
Material impact of hyperinflation	—	4	—	4	—	2	—	2
Property and other losses, net <sup>(4)</sup>	—	—	—	—	28	—	—	28
Amortization of acquired intangibles	40	1	—	41	40	1	—	41
<b>Adjusted EBIT</b>	<b>312</b>	<b>72</b>	<b>(27)</b>	<b>358</b>	<b>339</b>	<b>62</b>	<b>(20)</b>	<b>381</b>
<b>Adjusted EBIT / sales %</b>	<b>13.0 %</b>	<b>10.3 %</b>		<b>11.6 %</b>	<b>12.9 %</b>	<b>7.9 %</b>		<b>11.1 %</b>
<b>Reconciliation of adjusted growth to comparable constant currency growth</b>								
<b>% growth - Adjusted EBIT</b>					<b>9</b>	<b>(14)</b>		<b>6</b>
% items affecting comparability <sup>(5)</sup>					—	—		1
% currency impact					(1)	(1)		(1)
<b>% comparable constant currency</b>					<b>8</b>	<b>(15)</b>		<b>7</b>

(1) Other includes equity in income of affiliated companies, net of tax and general corporate expenses.

(2) The three months ended September 30, 2020 includes \$15 million gain realized upon disposal of AMVIG and losses on disposal of other non-core businesses.

(3) Includes costs associated with the Bemis acquisition.

(4) Property and other losses, net includes property and related business losses primarily associated with the destruction of the Company's Durban, South Africa, facility during general civil unrest in July 2021 net of insurance recovery deemed probable for incurred losses.

(5) Reflects the impact of disposed and ceased operations.

## Reconciliations of adjusted Free Cash Flow

(\$ million)	Three Months Ended September 30,	
	2020	2021
Net cash used in operating activities	(110)	(112)
Purchase of property, plant, and equipment and other intangible assets	(114)	(145)
Proceeds from sale of property, plant, and equipment and other intangible assets	3	—
Material transaction and integration related costs	31	15
<b>Adjusted Free Cash Flow<sup>(1)</sup></b>	<b>(190)</b>	<b>(242)</b>

(1) Adjusted Free Cash Flow excludes material transaction and integration related cash costs because these cash flows are not considered to be directly related to ongoing operations.

(\$ million)	Three Months Ended September 30,	
	2020	2021
Adjusted EBITDA	460	486
Interest (paid)/received, net	(18)	1
Income tax paid	(107)	(55)
Purchase of property, plant and equipment and other intangible assets	(114)	(145)
Proceeds from sale of property, plant and equipment and other intangible assets	3	—
Movement in working capital	(416)	(512)
Other	3	(17)
<b>Adjusted Free Cash Flow<sup>(1)</sup></b>	<b>(190)</b>	<b>(242)</b>

(1) Adjusted Free Cash Flow excludes material transaction and integration related cash costs because these cash flows are not considered to be directly related to ongoing operations.

## Reconciliation of net debt

(\$ million)	June 30, 2021	September 30, 2021
Cash and cash equivalents	(850)	(633)
Short-term debt	98	63
Current portion of long-term debt	5	5
Long-term debt excluding current portion of long-term debt	6,186	6,524
<b>Net debt</b>	<b>5,439</b>	<b>5,959</b>



# FY22 First Quarter Results

**Ron Delia**  
CEO

**Michael Casamento**  
CFO

November 2, 2021 US  
November 3, 2021 Australia



# Disclaimers

## Cautionary Statement Regarding Forward-Looking Statements

This document contains certain statements that are "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements are generally identified with words like "believe," "expect," "target," "project," "may," "could," "would," "approximately," "possible," "will," "should," "intend," "plan," "anticipate," "estimate," "potential," "outlook," or "continue," the negative of these words, other terms of similar meaning or the use of future dates. Such statements are based on the current expectations of the management of Amcor and are qualified by the inherent risks and uncertainties surrounding future expectations generally. Actual results could differ materially from those currently anticipated due to a number of risks and uncertainties. None of Amcor or any of its respective directors, executive officers or advisors provide any representation, assurance or guarantee that the occurrence of the events expressed or implied in any forward-looking statements will actually occur. Risks and uncertainties that could cause actual results to differ from expectations include, but are not limited to: changes in consumer demand patterns and customer requirements; the loss of key customers, a reduction in production requirements of key customers; significant competition in the industries and regions in which Amcor operates; failure by Amcor to expand its business; failure to successfully integrate acquisitions; challenges to or the loss of Amcor's intellectual property rights; adverse impacts from the ongoing COVID-19 pandemic; challenging future global economic conditions; impact of operating internationally; price fluctuations or shortages in the availability of raw materials and other inputs; disruptions to production, supply and commercial risks; a failure in our information technology systems; an inability to attract and retain key personnel; costs and liabilities related to current and future environmental and health and safety laws and regulations; labor disputes; the possibility that the phase out of the London Interbank Offered Rate ("LIBOR") causes the interest expense to increase, foreign exchange rate risk; an increase in interest rates; a significant increase in indebtedness; failure to hedge effectively against adverse fluctuations in interest rates and foreign exchange rates; significant write-down of goodwill and/or other intangible assets; need to maintain an effective system of internal control over financial reporting; inability of the Company's insurance policies to provide adequate protections; litigation, including product liability claims; increasing scrutiny and changing expectations with respect to Amcor Environmental, Social and Governance policies resulting in increased costs; changing government regulations in environmental, health and safety matters; changes in tax laws or changes in our geographic mix of earnings; and the Company's ability to develop and successfully introduce new products; and other risks and uncertainties identified from time to time in Amcor's filings with the U.S. Securities and Exchange Commission (the "SEC"), including without limitation, those described under Item 1A. "Risk Factors" of Amcor's annual report on Form 10-K for the fiscal year ended June 30, 2021 and any subsequent quarterly reports on Form 10-Q. You can obtain copies of Amcor's filings with the SEC for free at the SEC's website ([www.sec.gov](http://www.sec.gov)). Forward-looking statements included herein are made only as of the date hereof and Amcor does not undertake any obligation to update any forward-looking statements, or any other information in this communication, as a result of new information, future developments or otherwise, or to correct any inaccuracies or omissions in them which become apparent, except as expressly required by law. All forward-looking statements in this communication are qualified in their entirety by this cautionary statement.

## Presentation of non-GAAP information

Included in this release are measures of financial performance that are not calculated in accordance with U.S. GAAP. These measures include adjusted EBIT (calculated as earnings before interest and tax), adjusted net income, adjusted earnings per share, adjusted free cash flow and net debt. In arriving at these non-GAAP measures, we exclude items that either have a non-recurring impact on the income statement or which, in the judgment of our management, are items that, either as a result of their nature or size, could, were they not singled out, potentially cause investors to extrapolate future performance from an improper base. While not all inclusive, examples of these items include:

- material restructuring programs, including associated costs such as employee severance, pension and related benefits, impairment of property and equipment and other assets, accelerated depreciation, termination payments for contracts and leases, contractual obligations, and any other qualifying costs related to the restructuring plan;
- material sales and earnings from disposed or ceased operations and any associated profit or loss on sale of businesses or subsidiaries;
- consummated and identifiable divestitures agreed to with certain regulatory agencies as a condition of approval for Amcor's acquisition of Bemis;
- impairments in goodwill and equity method investments;
- material acquisition compensation and transaction costs such as due diligence expenses, professional and legal fees, and integration costs;
- material purchase accounting adjustments for inventory;
- amortization of acquired intangible assets from business combinations;
- significant property impairments, net of insurance recovery;
- payments or settlements related to legal claims; and
- impacts from hyperinflation accounting.

Amcor also evaluates performance on a comparable constant currency basis, which measures financial results assuming constant foreign currency exchange rates used for translation based on the average rates in effect for the comparable prior-year period. In order to compute comparable constant currency results, we multiply or divide, as appropriate, current-year U.S. dollar results by the current-year average foreign exchange rates and then multiply or divide, as appropriate, those amounts by the prior-year average foreign exchange rates. We then adjust for other items affecting comparability. While not all inclusive, examples of items affecting comparability include the difference between sales or earnings in the current period and the prior period related to acquired, disposed or ceased operations. Comparable constant currency net sales performance also excludes the impact from passing through movements in raw material costs.

Management has used and uses these measures internally for planning, forecasting and evaluating the performance of the Company's reporting segments and certain of the measures are used as a component of Amcor's board of directors' measurement of Amcor's performance for incentive compensation purposes. Amcor believes that these non-GAAP measures are useful to enable investors to perform comparisons of current and historical performance of the Company. For each of these non-GAAP financial measures, a reconciliation to the most directly comparable U.S. GAAP financial measure has been provided herein. These non-GAAP financial measures should not be construed as an alternative to results determined in accordance with U.S. GAAP. The Company provides guidance on a non-GAAP basis as we are unable to predict with reasonable certainty the ultimate outcome and timing of certain significant forward-looking items without unreasonable effort. These items include but are not limited to the impact of foreign exchange translation, restructuring program costs, asset impairments, possible gains and losses on the sale of assets and certain tax related events. These items are uncertain, depend on various factors, and could have a material impact on U.S. GAAP earnings and cash flow measures for the guidance period.

# Safety

Committed to our goal of 'no injuries'



Safety

## Amcor Values



Integrity



Collaboration



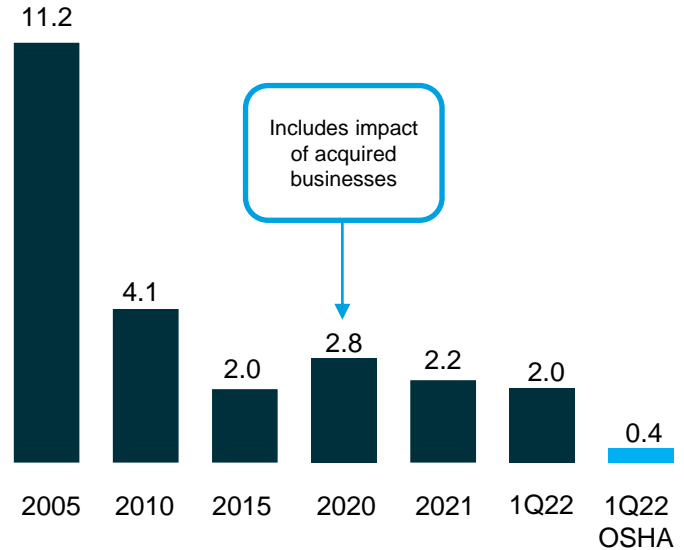
Accountability



Results and  
Outperformance

- 16% reduction in number of injuries
- 62% of sites injury free for >12 months

## Recordable-case frequency rate (per million hours worked)



Notes: Recordable cases per 1,000,000 hours worked. All data shown for a 12 month period ended June 30 unless otherwise indicated. Acquired businesses (including Bemis) are included in 2020 and account for the increase in frequency rate compared with 2015  
Amcor equivalent under OSHA (Occupational Safety & Health Administration) standard of incidents per 200,000 hours

# Key messages

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1. Navigating well in a challenging external environment
2. Solid first quarter in line with expectations
3. Fiscal 2022 guidance reaffirmed
4. Strong foundation and strategy for growth and value creation

# Solid first quarter financial result

## Earnings growth and increased returns to shareholders

Revenue

\$3,420M

+1%

EBIT

\$381M

+7%

EPS

17.7 cents

+12%

Focused on the right priorities

- Security of supply for customers
- Price to recover inflation
- Optimize mix
- Cost management

\$64 million of shares repurchased  
Quarterly dividend increased to 12.0 cents per share

# Flexibles segment

## Strong margin management and earnings growth

	1Q21	1Q22	Comparable constant currency $\Delta$
Net sales (\$m)	2,400	2,634	+1%
Adjusted EBIT (\$m)	312	339	+8%
Adjusted EBIT margin	13.0%	12.9%	

### First quarter highlights

- Sales of \$2.6bn includes price increases of ~\$210 million (9% growth) related to higher raw material costs
- Organic sales growth of 1% tempered by raw material shortages
  - HSD growth in medical and pet food. MSD growth in premium coffee
  - DD volume growth in China and India
  - Lower volumes in HPC and across SE Asia
- Adjusted EBIT growth of 8%
  - Favorable mix & strong cost performance
- Adjusted EBIT margin in line with last year



All paper compostable packaging



AmPrima  
recycle  
ready  
laminated

Notes: Non-GAAP measures exclude items which are not considered representative of ongoing operations. Further details related to non-GAAP measures including Adjusted EBIT and reconciliations to U.S. GAAP measures can be found in the appendix. Comparable constant currency  $\Delta$ % for Net sales excludes a 9% favorable impact from the pass through of raw material costs, a 1% unfavorable impact from items affecting comparability (disposed and ceased operations) and a 1% favorable currency impact. MSD is 'Mid-Single Digit'. HSD is 'High-Single Digit'. DD is 'Double-Digit'. HPC is Home & Personal Care.

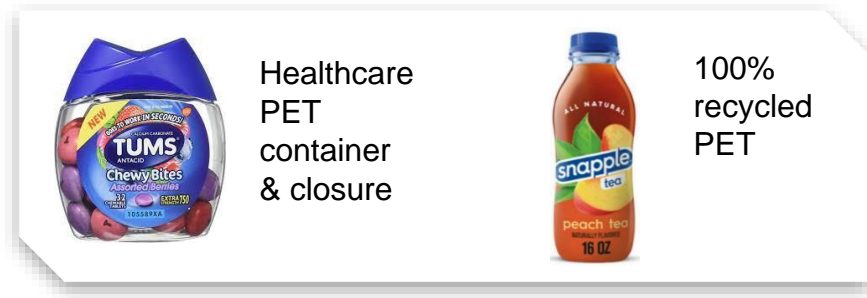
# Rigid Packaging segment

## Earnings impacted by supply chain constraints

	1Q21	1Q22	Comparable constant currency $\Delta$
Net sales (\$m)	698	786	+1%
Adjusted EBIT (\$m)	72	62	(15)%
Adjusted EBIT margin	10.3%	7.9%	

### First quarter highlights

- North America - Beverage volumes in line; Specialty Container volumes lower
- Latin America - Volumes up DD and earnings higher
- Higher costs and inefficiencies related to industry-wide supply chain challenges in North America:
  - Elevated and volatile beverage demand while operating at full capacity with historically low inventories
  - Further inflation and shortages for key raw materials including PET
- Anticipate industry challenges in North America will improve through the second half of FY22



Notes: Non-GAAP measures exclude items which are not considered representative of ongoing operations. Further details related to non-GAAP measures including Adjusted EBIT and reconciliations to U.S. GAAP measures can be found in the appendix. Comparable constant currency  $\Delta$  for Net sales excludes an 11% favorable impact from the pass through of raw material costs and a 1% favorable currency impact. DD is 'Double Digit'.

# Cashflow, balance sheet & cash returns to shareholders

## Balance sheet capacity to invest, execute M&A and return cash to shareholders

Year to date cash flow (\$ million)	1Q21	1Q22
<b>Adjusted EBITDA</b>	<b>460</b>	<b>486</b>
Interest and tax payments	(125)	(54)
Capital expenditure	(114)	(145)
Movement in working capital	(416)	(512)
Other	5	(17)
<b>Adjusted Free Cash Flow<sup>(1)</sup></b>	<b>(190)</b>	<b>(242)</b>

Balance sheet <sup>(2)</sup>	September 2021
Net debt (\$ million)	5,959
Leverage: Net debt / LTM EBITDA (x)	2.9x

### First quarter highlights

- Growing EBITDA
- Working capital impacted by timing of raw material inflation
  - Average working capital to sales remains below 8%
- Investing in organic growth
- Increased returns to shareholders:
  - \$64 million of share repurchases
  - Increased quarterly dividend

Notes: Non-GAAP measures exclude items which are not considered representative of ongoing operations. Further details related to non-GAAP measures including Adjusted EBITDA and Adjusted Free Cash Flow and reconciliations to U.S. GAAP measures can be found in the appendix section.

(1) Adjusted free cash flow excludes material transaction and integration related costs because these cash flows are not considered to be directly related to ongoing operations.

(2) Leverage calculated as net debt divided by adjusted trailing twelve month EBITDA.



# Guidance for fiscal year ending 30 June 2022 reaffirmed

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*For fiscal 2022 the Company continues to expect:*






Adjusted EPS growth of approximately 7 to 11% on a comparable constant currency basis, or approximately 79.0 to 81.0 cents per share on a reported basis assuming current exchange rates prevail through fiscal 2022

Adjusted Free Cash Flow of approximately \$1.1 to \$1.2 billion

Approximately \$400 million of cash to be allocated towards share repurchases

*Amcor's guidance contemplates a range of factors which create a higher degree of uncertainty and additional complexity when estimating future financial results. Refer to slide 2 for further information.*

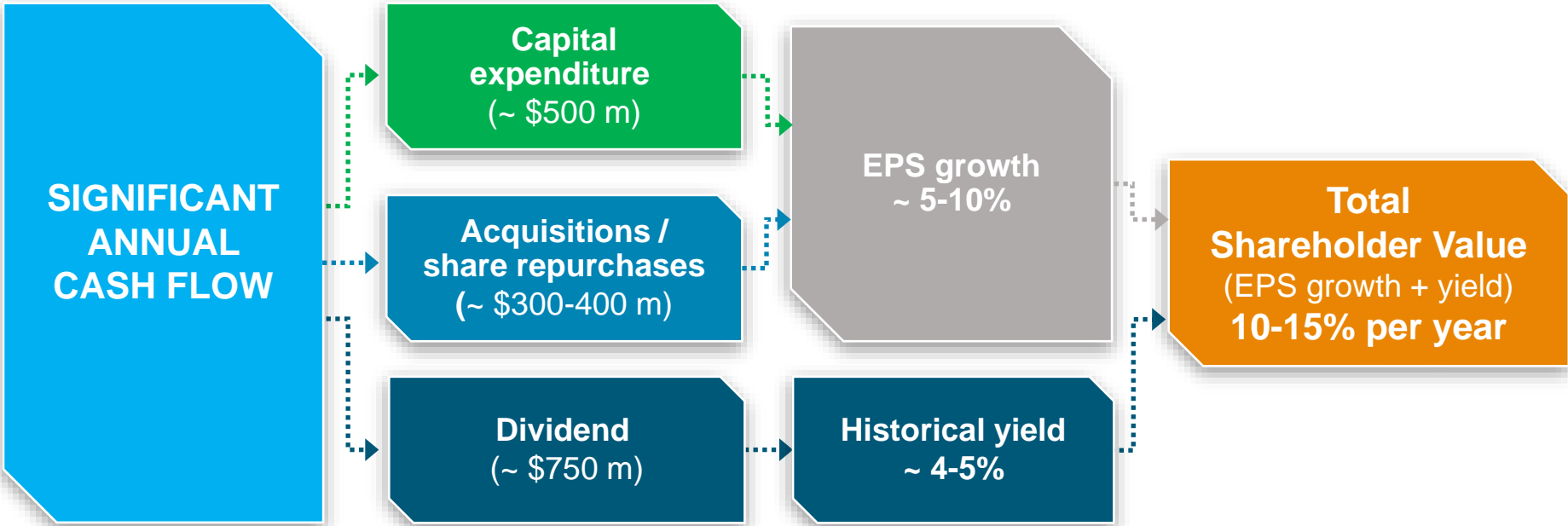
# Strong foundation for growth and value creation

-  **Global industry leader** with proven track record and clear strategy
-  **Consistent growth** from consumer and healthcare end markets
-  **Attractive and growing dividend** with current yield ~4%
-  **Growing cash flow and strong balance sheet** provides ongoing capacity to invest
-  **Momentum building** and investing for growth

**EPS growth + Dividend yield = 10-15% per year**

# Amcor Shareholder Value Creation Model

Substantial cash flow funds multiple drivers of value for shareholders



# Multiple levers drive organic profit growth

## Higher growth, higher value segments

Healthcare, protein, coffee, pet food,  
hot fill beverage

## Emerging markets

>\$3bn emerging markets business across  
27 countries

## Innovation

Differentiated products

Volume growth & margin expansion in higher value segments and higher growth geographies



Hot fill beverage



Medical



Pharmaceutical



Protein



Pet food

## More sustainable packaging

To preserve food and healthcare products, protect consumers and promote brands

# Sustainability: Amcor's greatest opportunity for growth and differentiation

## Responsible Packaging:

1

Packaging design

2

Waste management  
infrastructure

3

Consumer  
participation

Leveraging scale and capabilities to meet growing demand for more sustainable packaging



*Circular bottle to bottle  
solution for amber containers*



*Food grade flexible packaging with  
30% advanced recycled material*



*80% recycled aluminium*

# Key messages

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1. Navigating well through a challenging external environment
2. Solid first quarter in line with expectations
3. Reaffirmed fiscal 2022 guidance
4. Strong foundation and strategy for growth and value creation



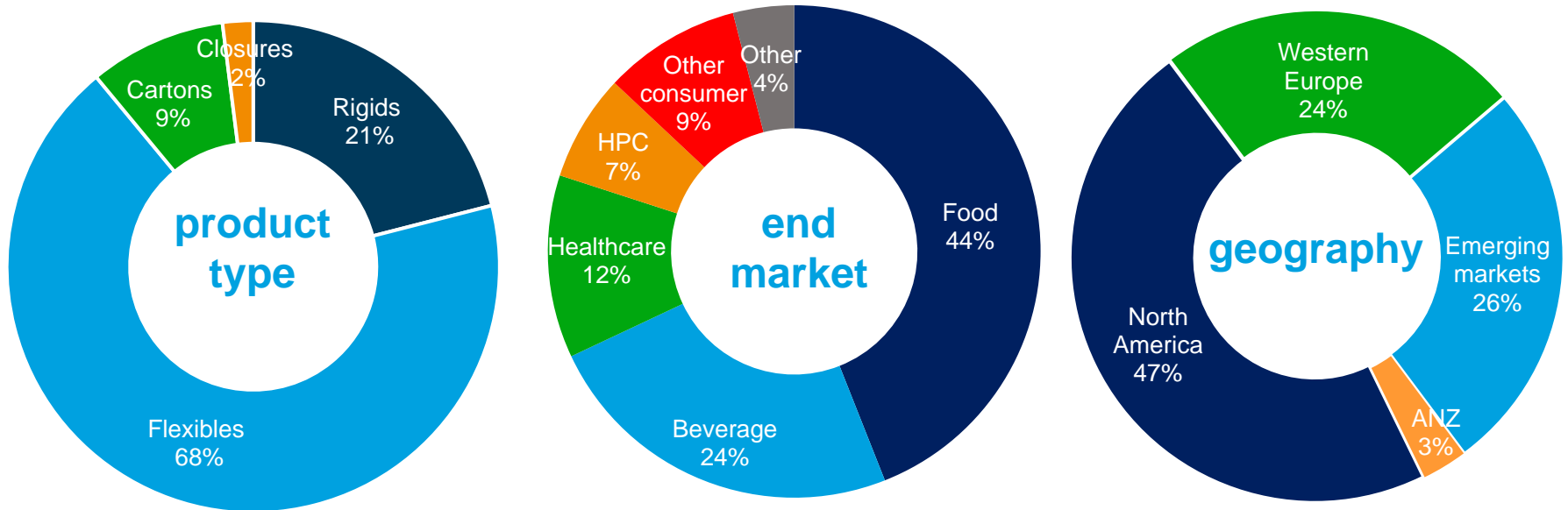
## Appendix slides

2022 First Quarter results – supplementary schedules and reconciliations



# Focused global portfolio

\$12.9 bn combined sales by product type, end market and geography





# FX translation impact

## 1Q22 currency impact

Total currency impact	\$ million
Adjusted EBIT	2
Adjusted net income	2

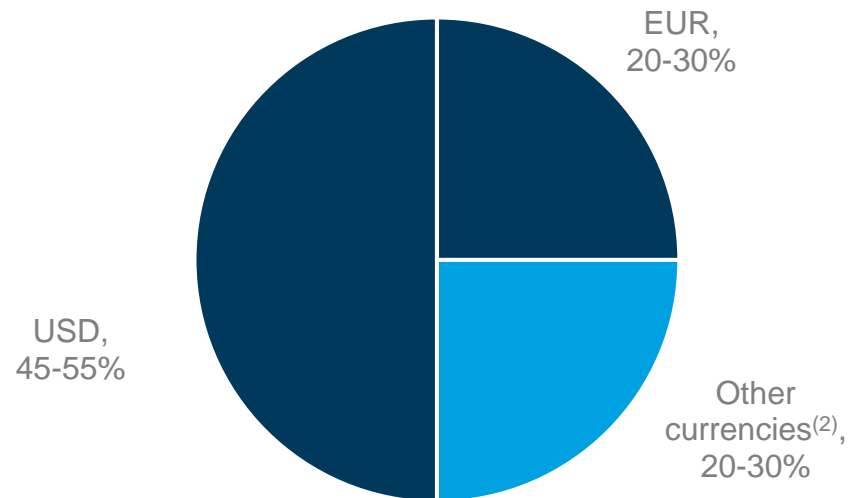
### EUR:USD

Euro strengthened vs USD, Average USD to EUR rate 1Q22 0.8482 vs 1Q21 0.8558	USD million impact on FY adjusted net income
1%	1

### Other currencies<sup>(2)</sup>:USD

Other currencies weighted average vs USD strengthened for 1Q22 vs 1Q21 average rates	USD million impact on FY adjusted net income
2%	1

## Combined net income currency exposures<sup>(1)</sup>



# Reconciliations of non-GAAP financial measures

## Reconciliation of Non-GAAP Measures

Reconciliation of adjusted Earnings before interest, tax, depreciation and amortization (EBITDA), Earnings before interest and tax (EBIT), Net income, and Earnings per share (EPS)

(\$ million)	Three Months Ended September 30, 2020				Three Months Ended September 30, 2021			
	EBITDA	EBIT	Net Income	EPS (Diluted US cents)	EBITDA	EBIT	Net Income	EPS (Diluted US cents)
<b>Net income attributable to Amcor</b>	<b>198</b>	<b>198</b>	<b>198</b>	<b>12.6</b>	<b>202</b>	<b>202</b>	<b>202</b>	<b>13.1</b>
Net income attributable to non-controlling interests	2	2			1	1		
Tax expense	61	61			63	63		
Interest expense, net	37	37			35	35		
Depreciation and amortization	143				146			
<b>EBITDA, EBIT, Net income and EPS</b>	<b>441</b>	<b>298</b>	<b>198</b>	<b>12.6</b>	<b>447</b>	<b>301</b>	<b>202</b>	<b>13.1</b>
Material restructuring and related costs	14	14	14	0.9	7	7	7	0.5
Net gain on disposals <sup>(1)</sup>	(9)	(9)	(9)	(0.6)	—	—	—	—
Material transaction and other costs <sup>(2)</sup>	9	9	9	0.6	2	2	2	0.2
Material impact of hyperinflation	4	4	4	0.3	2	2	2	0.1
Property and other losses, net <sup>(3)</sup>	—	—	—	—	28	28	28	1.8
Amortization of acquired intangibles		41	41	2.6		41	41	2.7
Tax effect of above items			(10)	(0.6)			(11)	(0.7)
<b>Adjusted EBITDA, EBIT, Net income and EPS</b>	<b>460</b>	<b>358</b>	<b>247</b>	<b>15.8</b>	<b>486</b>	<b>381</b>	<b>271</b>	<b>17.7</b>
<b>Reconciliation of adjusted growth to comparable constant currency growth</b>								
<b>% growth - Adjusted EBITDA, EBIT, Net income, and EPS</b>					<b>6</b>	<b>6</b>	<b>10</b>	<b>12</b>
% items affecting comparability <sup>(4)</sup>					1	1	1	1
% currency impact					(1)	(1)	(1)	(1)
<b>% comparable constant currency growth</b>					<b>6</b>	<b>7</b>	<b>10</b>	<b>12</b>

(1) The three months ended September 30, 2020 includes \$15 million gain realized upon disposal of AMVIG and losses on disposal of other non-core businesses.

(2) Includes costs associated with the Bemis acquisition.

(3) Property and other losses, net includes property and related business losses primarily associated with the destruction of the Company's Durban, South Africa facility during general civil unrest in July 2021 net of insurance recovery deemed probable for incurred losses.

(4) Reflects the impact of disposed and ceased operations.

# Reconciliations of non-GAAP financial measures

## Reconciliation of adjusted EBIT by reporting segment

(\$ million)	Three Months Ended September 30, 2020				Three Months Ended September 30, 2021			
	Flexibles	Rigid Packaging	Other <sup>(1)</sup>	Total	Flexibles	Rigid Packaging	Other <sup>(1)</sup>	Total
<b>Net income attributable to Amcor</b>				<b>198</b>				<b>202</b>
Net income attributable to non-controlling interests				2				1
Tax expense				61				63
Interest expense, net				37				35
<b>EBIT</b>	<b>258</b>	<b>58</b>	<b>(17)</b>	<b>298</b>	<b>264</b>	<b>59</b>	<b>(22)</b>	<b>301</b>
Material restructuring and related costs	6	8	1	14	7	—	—	7
Net (gain) / loss on disposals <sup>(2)</sup>	6	—	(15)	(9)	—	—	—	—
Material transaction and other costs <sup>(3)</sup>	3	1	5	9	—	—	2	2
Material impact of hyperinflation	—	4	—	4	—	2	—	2
Property and other losses, net <sup>(4)</sup>	—	—	—	—	28	—	—	28
Amortization of acquired intangibles	40	1	—	41	40	1	—	41
<b>Adjusted EBIT</b>	<b>312</b>	<b>72</b>	<b>(27)</b>	<b>358</b>	<b>339</b>	<b>62</b>	<b>(20)</b>	<b>381</b>
<b>Adjusted EBIT / sales %</b>	<b>13.0 %</b>	<b>10.3 %</b>		<b>11.6 %</b>	<b>12.9 %</b>	<b>7.9 %</b>		<b>11.1 %</b>
<b>Reconciliation of adjusted growth to comparable constant currency growth</b>								
<b>% growth - Adjusted EBIT</b>					<b>9</b>	<b>(14)</b>		<b>6</b>
% items affecting comparability <sup>(5)</sup>					—	—		1
% currency impact					(1)	(1)		(1)
<b>% comparable constant currency</b>					<b>8</b>	<b>(15)</b>		<b>7</b>

(1) Other includes equity in income of affiliated companies, net of tax and general corporate expenses.

(2) The three months ended September 30, 2020 includes \$15 million gain realized upon disposal of AMVIG and losses on disposal of other non-core businesses.

(3) Includes costs associated with the Bemis acquisition.

(4) Property and other losses, net includes property and related business losses primarily associated with the destruction of the Company's Durban, South Africa, facility during general civil unrest in July 2021 net of insurance recovery deemed probable for incurred losses.

(5) Reflects the impact of disposed and ceased operations.

# Reconciliations of non-GAAP financial measures

## Reconciliations of adjusted Free Cash Flow

(\$ million)	Three Months Ended September 30,	
	2020	2021
Net cash used in operating activities	(110)	(112)
Purchase of property, plant, and equipment and other intangible assets	(114)	(145)
Proceeds from sale of property, plant, and equipment and other intangible assets	3	—
Material transaction and integration related costs	31	15
<b>Adjusted Free Cash Flow<sup>(1)</sup></b>	<b>(190)</b>	<b>(242)</b>

(1) Adjusted Free Cash Flow excludes material transaction and integration related cash costs because these cash flows are not considered to be directly related to ongoing operations.

(\$ million)	Three Months Ended September 30,	
	2020	2021
Adjusted EBITDA	460	486
Interest (paid)/received, net	(18)	1
Income tax paid	(107)	(55)
Purchase of property, plant and equipment and other intangible assets	(114)	(145)
Proceeds from sale of property, plant and equipment and other intangible assets	3	—
Movement in working capital	(416)	(512)
Other	3	(17)
<b>Adjusted Free Cash Flow<sup>(1)</sup></b>	<b>(190)</b>	<b>(242)</b>

(1) Adjusted Free Cash Flow excludes material transaction and integration related cash costs because these cash flows are not considered to be directly related to ongoing operations.

## Reconciliation of net debt

(\$ million)	June 30, 2021	September 30, 2021
Cash and cash equivalents	(850)	(633)
Short-term debt	98	63
Current portion of long-term debt	5	5
Long-term debt excluding current portion of long-term debt	6,186	6,524
<b>Net debt</b>	<b>5,439</b>	<b>5,959</b>