

Half Year Results

2022

Investor Presentation

5 May 2022

Ross McEwan

Group Chief Executive Officer

Gary Lennon

Group Chief Financial Officer



NAB 2022 HALF YEAR RESULTS INDEX

This presentation is general background information about NAB. It is intended to be used by a professional analyst audience and is not intended to be relied upon as financial advice. Refer to page 129 for legal disclaimer.

Financial information in this presentation is based on cash earnings, which is not a statutory financial measure. Refer to page 126 for definition of cash earnings and reconciliation to statutory net profit.

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OVERVIEW

ROSS McEWAN
Group Chief Executive Officer

KEY MESSAGES

Strong financial results with momentum across all businesses
Disciplined execution of our strategy
Improved shareholder returns while retaining a strong balance sheet
Well positioned in an evolving economic environment
Investing to deliver sustainable growth while remaining focused on cost discipline



STRONG FINANCIAL RESULTS

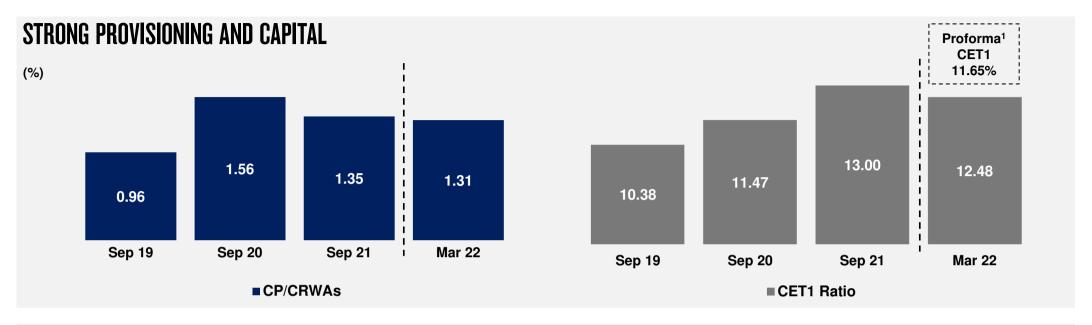
METRIC	1H22	2H21	1H22 V 2H21
Statutory net profit (\$m)	3,551	3,156	12.5%
CONTINUING OPERATIONS			
Net operating income (\$m)	8,828	8,367	5.5%
Operating expenses (\$m)	3,963	3,954	Flat
Underlying profit (\$m)	4,865	4,413	10.2%
Cash earnings ¹ (\$m)	3,480	3,215	8.2%
Dividend (cents)	73	67	6
Cash payout ratio ²	68.3%	68.6%	(30 bps)

⁽¹⁾ Refer to page 126 for definition of cash earnings and reconciliation to statutory net profit



⁽²⁾ Based on basic cash EPS

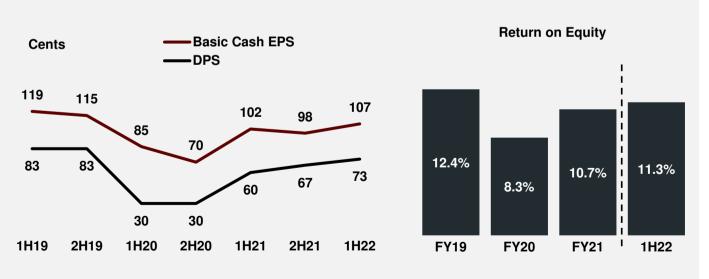
IMPROVING SHAREHOLDER RETURNS WHILE RETAINING A STRONG BALANCE SHEET





\$2.5bn buy-back completed (Aug 21 - Mar 22)

\$2.5bn additional buy-back
(Undertaken over ~12 months starting May 22)



⁽¹⁾ Pro forma impacts include estimated impacts from agreed sale of BNZ Life (+6bps), the impact of the proposed acquisition of Citigroup's Australian consumer business (-31bps), and the announced additional \$2.5bn buy-back (-58bps). Both the proposed acquisition of the Citigroup Australian consumer business and the sale of BNZ Life are expected to complete in 2022, subject to relevant regulatory approvals. Final capital impact of each transaction will be determined following completion



WE HAVE A CLEAR STRATEGIC AMBITION









WHY WE ARE HERE

To serve customers well and help our communities prosper

WHO WE ARE HERE FOR



Colleagues

Trusted professionals that are proud to be a part of NAB



Customers

Choose NAB because we serve them well every day

WHAT WE WILL BE KNOWN FOR

Relationship-led

Relationships are our strength

- 1. Exceptional bankers
- 2. Unrivalled customer value (expertise, data and analytics)
- 3. Truly personalised experiences

Easy

Simple to deal with

- 1. Simple products and experiences
- Seamless everything just works
- Fast and decisive

Safe

Responsible & secure business

- 1. Strong balance sheet
- 2. Leading, resilient technology and operations
- Pre-empting risk and managing it responsibly

Long-term

A sustainable approach

- 1. Commercial responses to society's biggest challenges
- 2. Resilient and sustainable business practices
- 3. Innovating for the future

WHERE WE WILL GROW

Business & Private

Clear market leadership

Corporate & Institutional

Disciplined growth

Personal

Simple & digital

BNZ

Grow in Personal & SMF

UBank

New customer acquisition

HOW WE WORK



Excellence for customers









Engagement

MEASURES FOR SUCCESS





Cash EPS arowth



ROE



7





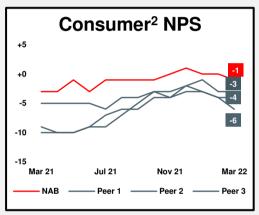


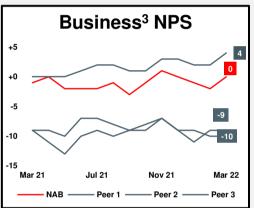
FOCUS ON CUSTOMERS AND COLLEAGUES

OUR CUSTOMERS

NPS1 first or second

#1 in Consumer² NPS, #2 in Business³ NPS

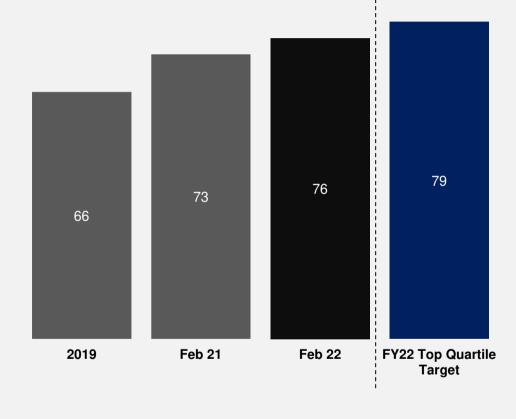




- #2 in High Net Worth & Mass Affluent4 NPS
- #1 in Small Business⁵ NPS, #2 in Medium Business⁶ NPS
- **#1 Institutional NPS**⁷ and **Transactional Banking RSI**⁸ and setting record high customer scores
- #1 in BNZ Consumer NPS9

OUR COLLEAGUES





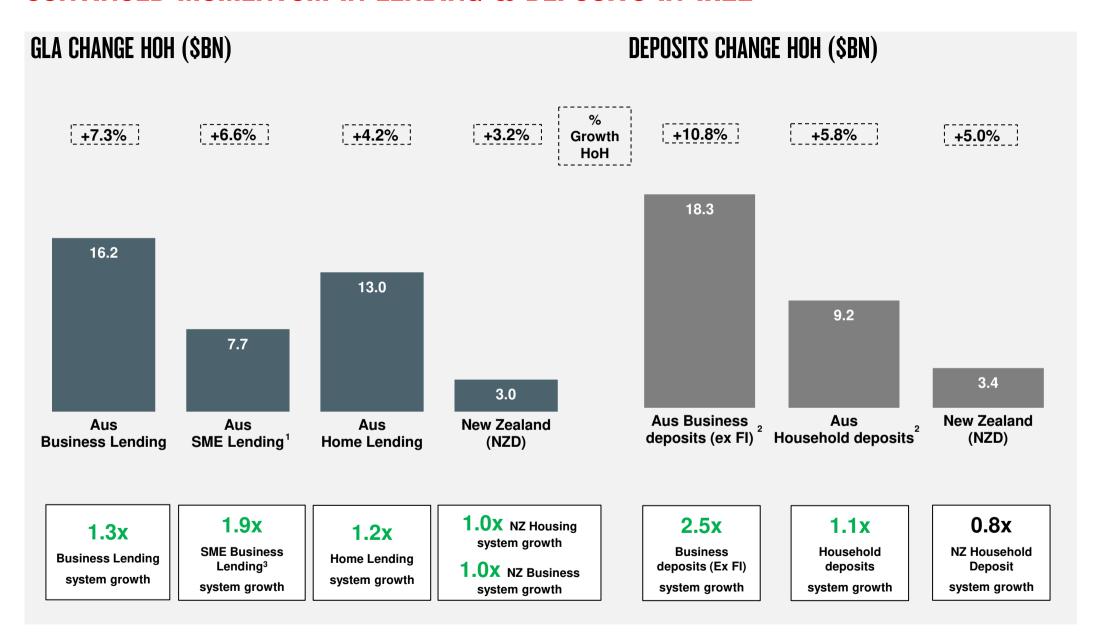
NAB 'Heartbeat' score¹⁰

Refer to page 128 for footnote references.

NPS rankings on this page are to be read in conjunction with the further information in the footnote references on page 128 relating to the way NPS is calculated or otherwise arrived at



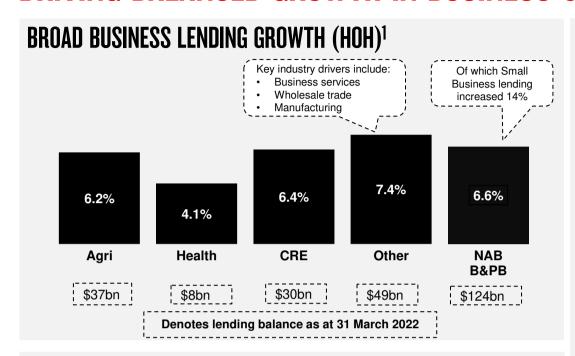
CONTINUED MOMENTUM IN LENDING & DEPOSITS IN 1H22



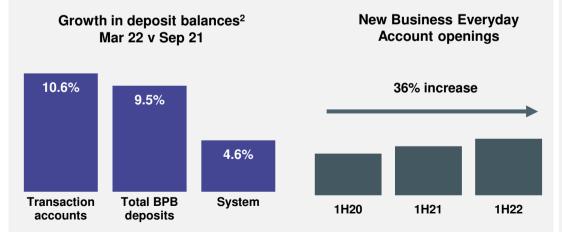
- (1) Denotes business lending in Business & Private Banking division
- (2) APRA Monthly Authorised Deposit-taking Institution statistics
- (3) Derived from RBA statistics. A business is classified as SME under the RBA if NAB has exposure to the business and the business has turnover less than \$50 million. Latest market share at February 2022



DRIVING BALANCED GROWTH IN BUSINESS & PRIVATE BANKING



INCREASING FOCUS ON TRANSACTION ACCOUNTS



INVESTING TO SUPPORT GROWTH



Adding further bankers in FY22 including transaction and payment specialists; new bankers delivering attractive ROI³



New digital Quickbiz offer⁴ provides small business customers access to unsecured lending within minutes



Simplified policies & processes and digitisation have reduced lending "Time-to-Yes" by >50%5



New automated debt servicing tool leverages data & analytics to help bankers better manage risk and generate faster assessments



Transaction accounts opened digitally up from 23% to 35%⁵, supported by straight through processing

Improving payments capabilities:







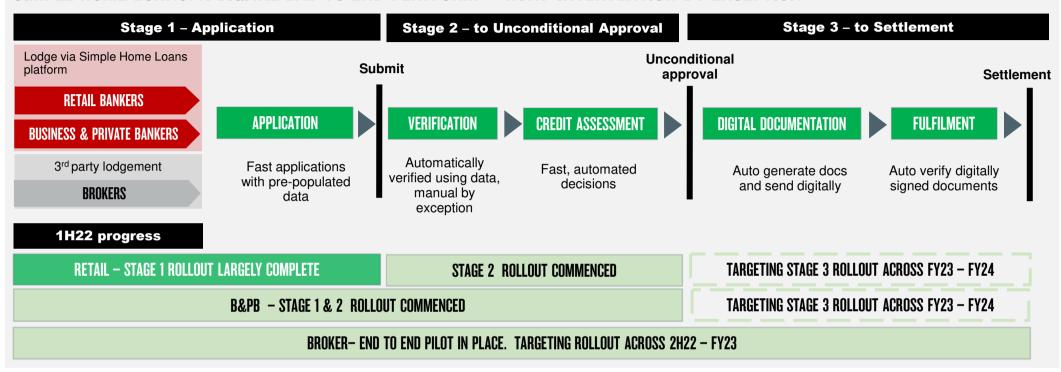
Acquisition of LanternPay – access to improved digital healthcare claiming technology to deliver enhanced HICAPS offer for healthcare providers

- Growth rates are on a customer segment basis and not industry. CRE primarily represents commercial real estate investment lending across a range of asset classes including Retail, Office, Industrial, Tourism and Leisure, and Residential
- Transaction accounts includes NBIs. System represents APRA Monthly Authorised Deposit-taking Institution statistics Australian Business Deposits excluding Financial Institutions
- ROI is defined as revenue delivered by bankers relative to their remuneration-related cost
- Initially for existing customers only
- Over 12 months to 31 March 2022 10 (5)



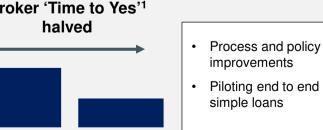
OUR AMBITION TO BUILD AUSTRALIA'S SIMPLEST HOME LOAN

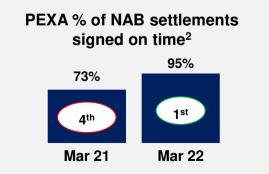
SIMPLE HOME LOANS: A DIGITAL END-TO-END PLATFORM — WITH 'INTERVENTION BY EXCEPTION'



DELIVERING A BETTER CUSTOMER EXPERIENCE







- (1) Average monthly median days from submission of a customers' application to unconditional approval over the six month period.
- (2) PEXA's 'Signed on Time' metric is a land and property settlement performance metric that allows NAB to track performance & benchmark against industry peers



ACCELERATING OUR DIGITAL, DATA & ANALYTICS PLANS

Strong outcomes on digital set us up for acceleration of our digital, data & analytics agenda



#2 in Mobile NPS1

+8 pts increase over 3 yrs to +24, and from 3rd



#2 in Online Banking NPS1

+6 pts increase over 3 yrs to +15, and from equal 3rd



33%

Momentum in NAB Connect NPS²

+17 pts increase over 3 yrs, to +19

Key deliverables over medium to long-term

- Personalised digital customer experiences
- Easy to join NAB, consistent customer onboarding
- Empowering bankers with digital tools and insights through a single front end
- Digital tools to enable colleague self serve

Building on strong technology foundations



Mar 20 Mar 21 Mar 22

Total apps running on cloud

45%

Protecting against cyber risks

18%

NIST cybersecurity framework³ increase in score since 2018

Focus on resilience

87%

Reduction in high and critical incidents⁴ since 2018

- (1) DBM Atlas (Mar 2022) based on Main Financial Institution (MFI) customers rating their likelihood to recommend their Online Banking & Mobile App usage over the past 4 weeks. Results are a six-month rolling average & ranking is among major peers
- (2) Internal measure of NPS. Net Promotor® and NPS® are registered trademarks and Net Promotor Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld
- (3) The NIST Cybersecurity Framework provides guidance for how organisations can assess and improve their ability to prevent, detect, and respond to cyber attacks. Last score derived in 2021
- 12 (4) Critical Incidents Significant impact or outages to customer facing service or payment channels. High Incidents Functionality impact to customer facing service or impact/outage to internal systems. Numbers include BNZ incidents

Target



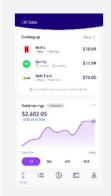
ACQUISITIONS SUPPORT OUR STRATEGIC OBJECTIVES

CITI AUSTRALIAN CONSUMER BUSINESS

- Supporting NAB's strategic ambition to build a leading personal bank with a simpler, more digital experience
- ✓ Scale supports investment in new technology to deliver market leading digital capabilities and product innovation
- Combined business to be 2nd largest credit card provider in Australia¹
- Regulatory approvals are in progress

Milestone	Target Timeframe
Completion	2Q CY22
TSA	~ 30 months
Full integration	2H CY24

UBANK & 86 400



- ✓ Acquisition enables combination of UBank's established customer base and name with 86 400's technology and innovation capability
- √ 86 400 now operating under NAB's banking license
- √ Focused on integration in 2022 / 23

LANTERNPAY



- ✓ Acquisition of LanternPay by HICAPS supports B&PB strategy to digitise banking and simplify healthcare payments for Australians
- ✓ Acquisition completed on 1st April 2022. Digital HICAPS rollout of LanternPay's digital portal across the HICAPS customer base throughout 2022



⁽¹⁾ Based on outstanding balances as at 31 March 2022

AUSTRAC UPDATE

OVERVIEW OF ENFORCEABLE UNDERTAKING

- Following its investigation, AUSTRAC has accepted an Enforceable Undertaking (EU) from NAB to lift its compliance with AML / CTF laws
- Under the terms of the EU, NAB is required to implement a comprehensive Remedial Action Plan (RAP) involving improvements to its systems, controls and record-keeping, including:
 - NAB's AML / CTF Program
 - Applicable customer identification procedures
 - Customer risk assessment and enhanced customer due diligence
 - Transaction monitoring
 - Governance and assurance
- External auditor will be appointed to report to AUSTRAC annually and to deliver a final report

Key dates	
NAB to complete RAP	By 31 December 2024
Final Audit Report submitted to AUSTRAC	By 31 March 2025

IMPLICATIONS FOR NAB

- Continue to work closely with AUSTRAC to deliver agreed actions
- Many activities under the RAP (such as improvements to NAB's AML / CTF program and Customer Identity Remediation for high risk customers) have commenced and are expected to be delivered within the next 12 months
- Other activities under the RAP require more time and resources to deliver a sustainable solution within the period of the EU
- Estimated costs of \$80-120m¹ p.a. in FY22, FY23 and FY24 to deliver the EU requirements, including:
 - Costs to complete the Customer Identity Remediation program which is already underway
 - Additional FTE required to undertake activities in the timeframes required
 - Appointment of external auditor
 - Establishing a governance structure to oversee delivery of the RAP
- Continue to invest to improve financial crime systems and controls



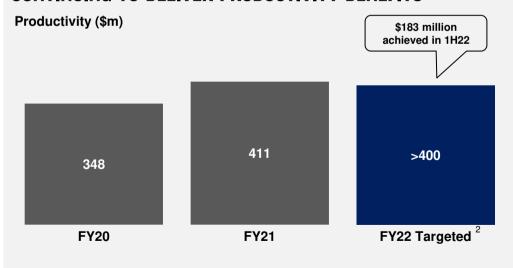
⁽¹⁾ FY22 includes \$30 million incurred in 1H22

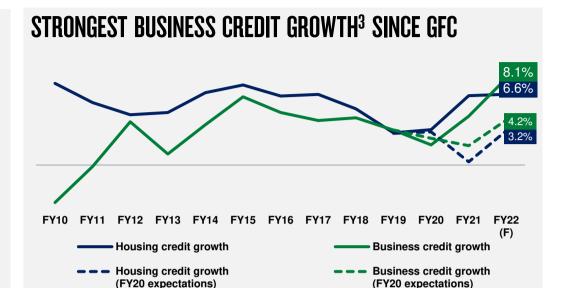
INVESTING FOR GROWTH AND SHAREHOLDER RETURNS

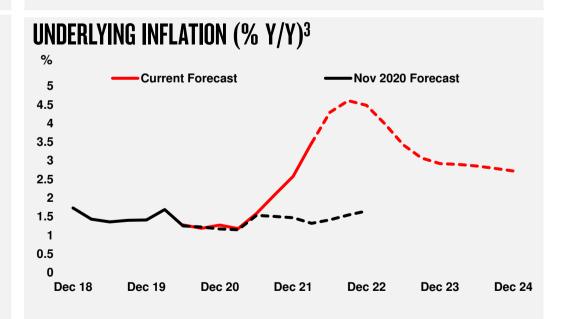
KEY MESSAGES

- Delivering Cash EPS growth is a core strategic ambition underpinned by revenue growth and cost discipline
- Current environment very different to the outlook in FY20 with change from low growth / low rates to high growth / higher rates
- No longer targeting cost ambition of \$7.7bn by FY23-25
- FY22 opex expected to increase by ~2-3%^{1,2} reflecting
 - · Growth opportunities
 - Cost headwinds including inflation and costs to deliver activities required under AUSTRAC Enforceable Undertaking
- Remain disciplined on costs anticipate that continued successful execution of our strategy can deliver a lower Cost to Income ratio over the medium term²

CONTINUING TO DELIVER PRODUCTIVITY BENEFITS







- (1) Excluding any large notable items and the impact of the proposed acquisition of Citigroup's Australian consumer business
- 2) Refer to key risks, qualifications and assumptions in relation to forward looking statements on page 129
- 3) RBA, NAB Economics forecasts



KEY MEASURES OF SUCCESS AND OUR AMBITION

KEY MEASURES OF SUCCESS	Q OUR AMBITION
Colleague engagement	Top quartile engagement
Customer NPS ¹	Strategic NPS positive and #1 of majors
Cash EPS growth	Focus on growing share in target segments, while managing risk and pricing disciplines
Cash LF 3 growth	Disciplined approach to costs and investment
ROE	Target double digit Cash ROE

⁽¹⁾ Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld.

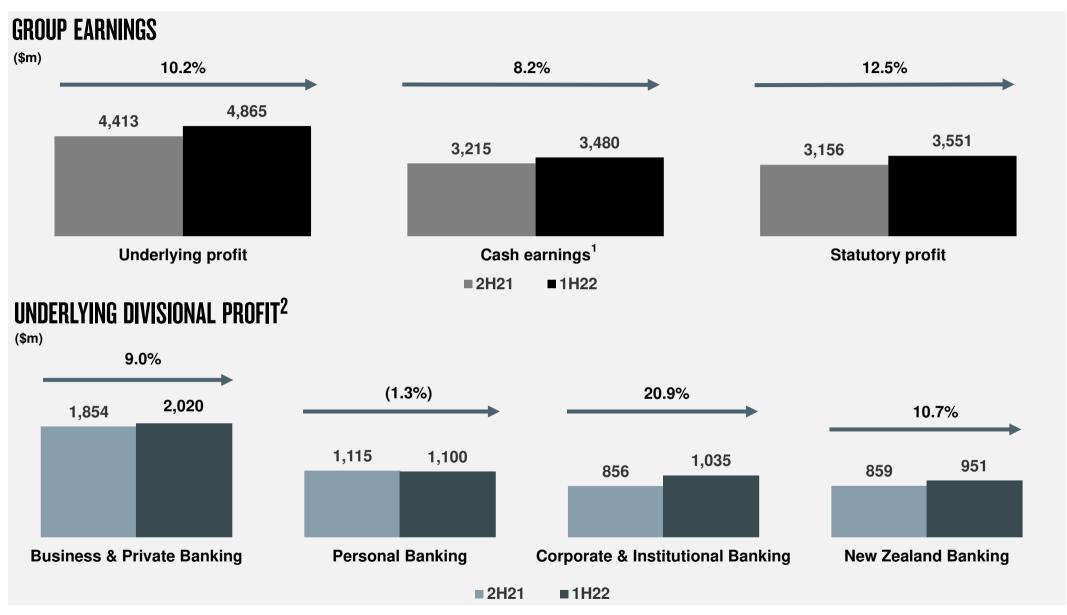




1H22 FINANCIALS

GARY LENNONGroup Chief Financial Officer

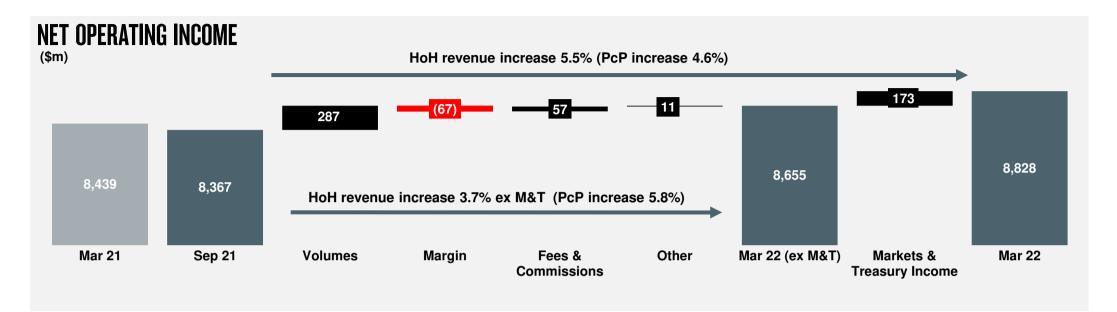
GROUP AND DIVISIONAL PERFORMANCES

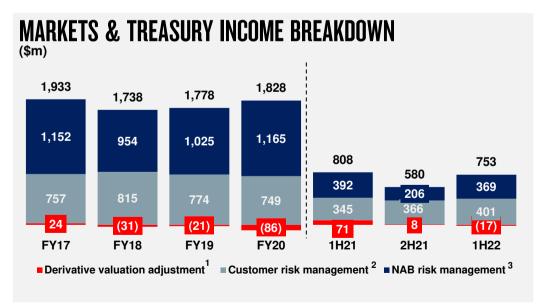


- (1) Refer to page 126 for definition of cash earnings and reconciliation to statutory profit
- (2) Results in local currency



STRONG REVENUE GROWTH



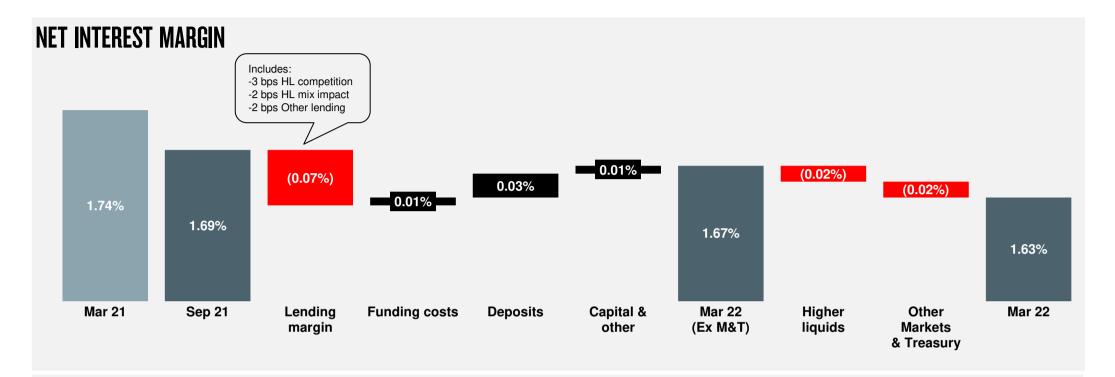


KEY REVENUE DRIVERS HOH

- NII growth driven by stronger volumes and margin discipline
- Fees and commissions higher from increased volumes and activity, and \$20m lower remediation charges
- Increased volatility in global rates and FX markets driving improved Customer and NAB Risk Management income in 1H22
- (1) Derivative valuation adjustments include credit valuation adjustments and funding valuation adjustments
- 2) Customer risk management comprises NII and OOI
- 3) NAB risk management comprises NII and OOI and is defined as management of interest rate risk in the banking book (IRRBB), wholesale funding and liquidity requirements and trading market risk to support the Group's franchises



NET INTEREST MARGIN



KEY CONSIDERATIONS

- Moderate positive NIM impact from rising rate environment¹ on replicating portfolios in 2H22; expected to continue in FY23
- Continued housing lending headwinds from competitive pressures
- Mix impact of lower margin fixed rate (FR) balances peaked in 1H22, turning positive from 2H22
- Impact of funding costs and deposit mix expected to be broadly neutral in 2H22; turning negative in FY23
- · Expect minimal NIM drag from CLF phase out
- Upside from impact of potential RBA cash rate increases on rate insensitive deposits (refer to next slide)

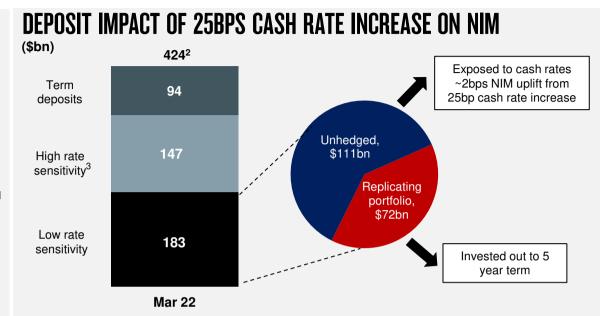


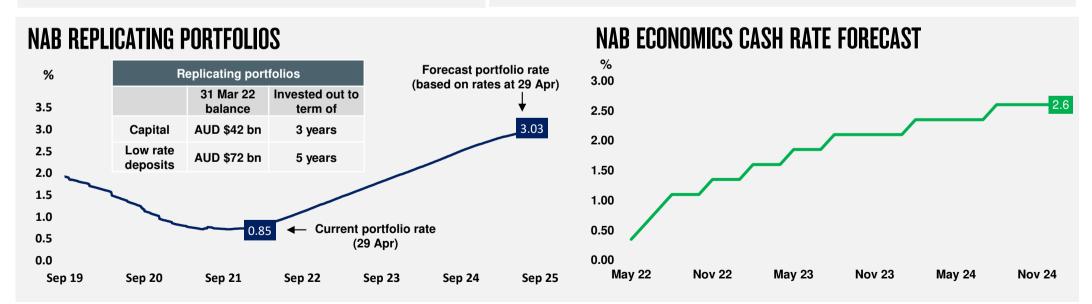
⁽¹⁾ Refers to impact of the replicating portfolio net of any repricing, and based on current swap rates

LEVERAGE TO RISING INTEREST RATES IN AUSTRALIA

KEY CONSIDERATIONS

- Key sources of expected NIM leverage to rising rates:
 - Indicative impact of 25bps cash rate increase on unhedged low rate sensitivity deposits ~2bps annualised benefit to NIM
 - Benefit of higher swap rates on deposit and capital replicating portfolios over FY23-FY25 of ~8-9bps
 NIM p.a. (based on 29 April 2022 forward swap rates)¹
- Actual outcomes over time will be impacted by several factors including competitive pressure, growth in Interest Earning Assets, deposit volumes and mix, swap rates, replicating portfolio volumes and investment strategy

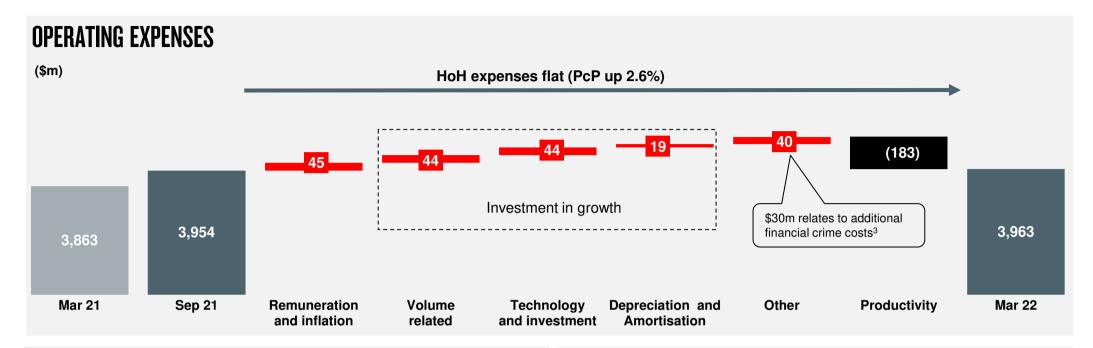


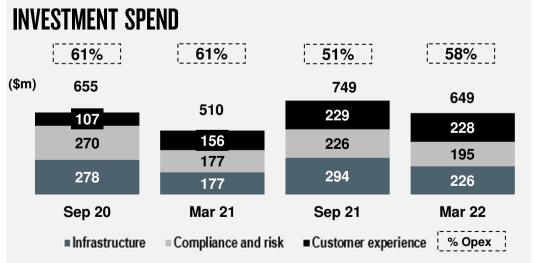


- (1) Based on 3 year and 5 year forward swap rates for the capital and deposit replicating portfolios respectively, and AIEA and replicating portfolio volumes at 31 March 2022
- (2) Excludes home loan offsets
- (3) Represents balances where all of the cash rate increases are assumed to be passed on. Includes some balances currently classified as zero or low rate deposits



BALANCING GROWTH WITH COST DISCIPLINE



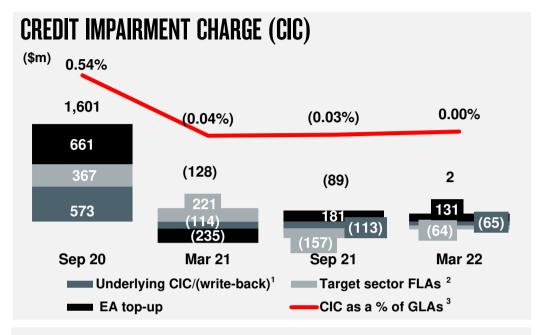


COMMENTS

- Achieved flat costs HoH as productivity savings offset higher remuneration and inflation together with investment to support growth
- Continue to focus on opportunities for growth while maintaining cost discipline
- FY22 opex expected to increase by ~2-3%^{1,2}
- Investment spend expected to be ~\$1.4bn p.a. from FY22²
- (1) Excluding any large notable items and the impact of the proposed acquisition of Citigroup's Australian consumer business
- (2) Refer to key risks, qualifications and assumptions in relation to forward looking statements on page 129
- 3) Forms part of \$80-120m estimated cost in FY22 to deliver EU requirements agreed with AUSTRAC

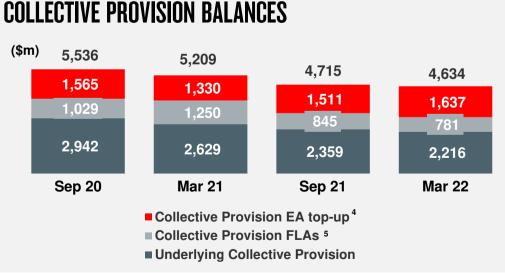


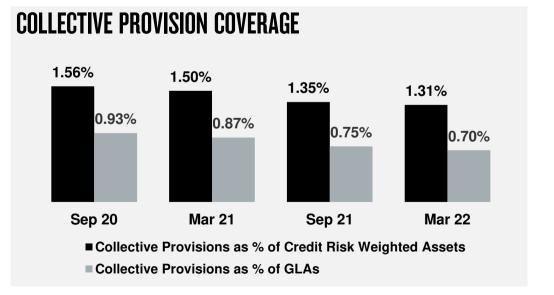
SMALL CREDIT IMPAIRMENT CHARGE, PROVISIONS MODESTLY LOWER



KEY CONSIDERATIONS

- Underlying CIC write-back 1H22 of \$65m, driven by continued improvement in risk profile of loan portfolio and low level of specific charges
- Forward looking charges increased by \$67m in 1H22:
 - Economic Adjustment (EA) top up of \$131m due to an increased downside weighting
 - Partially offset by \$64m release of target sector forward looking adjustments (FLAs)





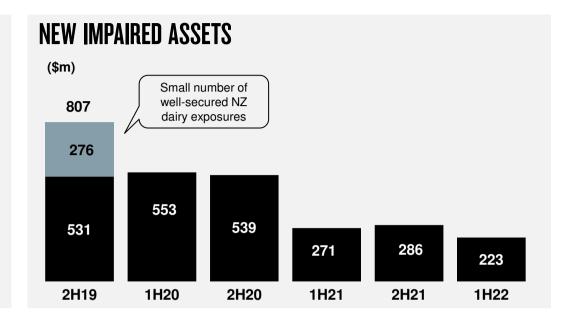
- (1) Represents total credit impairment charge less changes in EA top-up and FLAs
- (2) Represents collective provision FLAs for targeted sectors
- Half year annualised
-) Collective provision EA top-up Mar 22 v Sep 21 includes a benefit of \$5m due to foreign exchange movements. Balances restated to show total Collective Provision EA top-ups, not only COVID-19 EA top-ups



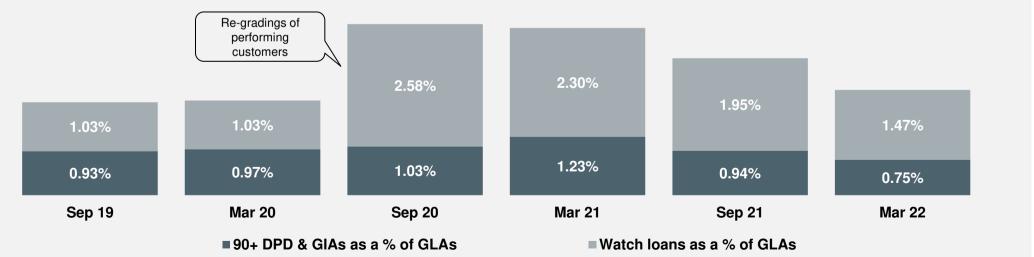
ASSET QUALITY IMPROVED AGAIN

KEY IMPACTS IN 1H22

- 90+ DPD & GIA ratio reduced below pre COVID levels:
 - Lower 90+ DPD ratio driven by improvement in Australian home lending
 - Lower GIA ratio with new impaired assets remaining at low levels and continued improvement in business lending
- Reduction in Watch loans reflects broad-based improvement across the Group's non-retail portfolio



90+ DPD, GIAS & WATCH LOANS AS A % OF GLAS¹



(1) Referral to Watch generally triggered by banker annual reviews through the year or as a result of performing customers experiencing cashflow pressures



AUSTRALIAN HOME LOAN PORTFOLIO RESILIENT

KEY CONSIDERATIONS

Overall portfolio well positioned for higher cost of living and rates:

- Unemployment rate expected to remain <4% over medium term
- Dynamic LVR¹ down from 44.6% to 37.9% since Mar 20³
- All loans originated since FY15 assessed on P&I basis using rates of 4.95% or above, with ~50% assessed at 7.25% or above4
- >90% of customers had excess borrowing capacity^{2,6}
- Avg number of monthly payments in advance increased from 36.3 to 48.4 since Mar 20⁵

LIMITED HIGHER RISK EXPOSURES

- ~30% of customer repayments on time or <1 month ahead, of which ~67% are either investment loans or opened less than 12 months ago⁵
- 0.6% of total mortgage book with DLVR > 90% and no LMI or FHB Government quarantee³

Dynamic LVR profile ³	\$bn	Avg. # of payments ahead³	
>90% DLVR, no LMI or FHB government guarantee	~1.8	22	

APPROVED APPLICANTS BORROWING CAPACITY^{2,6} 8% 10% 8% 93% 92% 92% 90% 2H20 1H21 2H21 1H22

Approved applicants with additional capacity to borrow

FIXED RATE HOME LOAN EXPIRY PROFILE³

■ Applicants who borrowed at capacity

(\$bn)

expires by Mar 24; early engagement planning underway

~72%

~88%

of fixed rate balances are P&I













6 months to Sep 22 to Mar 23 to Sep 23 to Mar 24 to Sep 24 to Mar 25 to Sep 25 to Mar 26 to Sep 26

- (2) Excludes 86 400 and Advantedge
- Excludes 86 400
- Assessment rate derived using customer rate at the time of drawdown. This may differ slightly to the actual assessment rate used at the time of application.



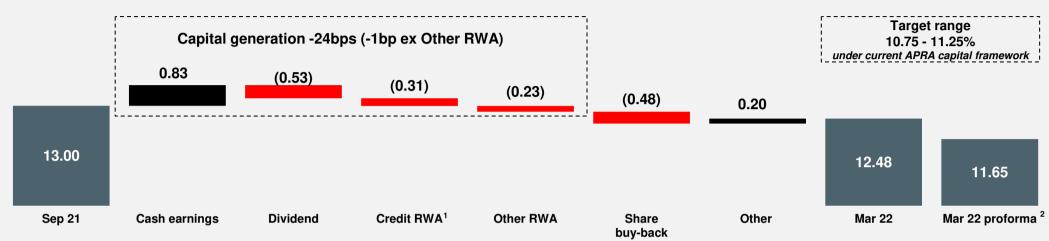
⁽¹⁾ Dynamic LVR is a measure of home loan exposure as a proportion of supporting security value at a given point in time and provides insight on the equity coverage available to support recoveries in the event of possession of the property

By accounts. Includes offsets. Excludes Advantedge book, line of credit and 86 400

⁽⁶⁾ Based on applications that are system approved via the Auto Decisioning tool

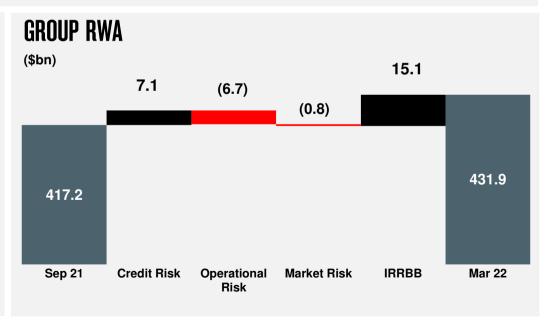
STRONG CAPITAL POSITION

GROUP BASEL III COMMON EQUITY TIER 1 CAPITAL RATIO



CET1 CONSIDERATIONS

- \$2.5bn on-market share buy-back completed in 1H22 with a further \$2.5bn announced³
- RWA growth reflects higher CRWA driven by \$30.6bn of GLA growth and higher IRRBB offset by \$6.3bn benefit from early adoption of Operational Risk standardised approach
- Effective Jan 23, APRA's 'unquestionably strong' standards are expected to have minimal impact on required capital levels



- (1) Excludes FX translation
- (2) Pro forma impacts include estimated impacts from agreed sale of BNZ Life (+6bps), the impact of the proposed acquisition of Citigroup's Australian consumer business (-31bps), and the announced additional \$2.5bn buy-back (-58bps). Both the proposed acquisition of the Citigroup Australian consumer business and the sale of BNZ Life are expected to complete in 2022, subject to relevant regulatory approvals. Final capital impact of each transaction will be determined following completion

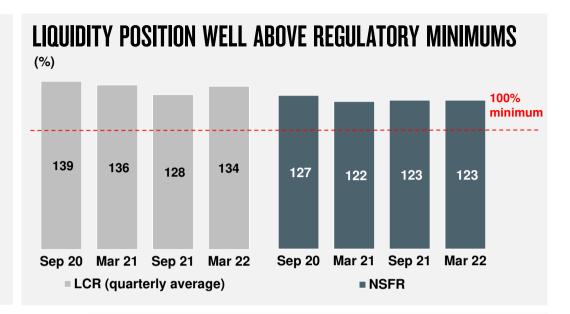


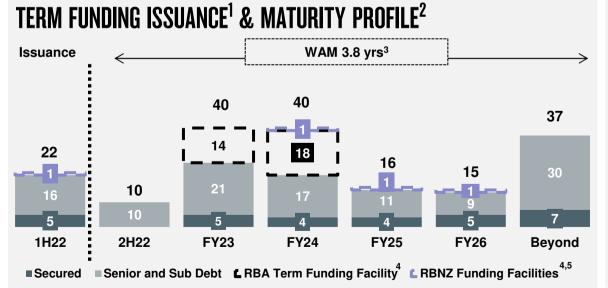
On 24 March NAB announced completion of the \$2.5bn on-market buy-back and a further on-market buy-back of up to \$2.5bn. Subject to market conditions, NAB expects to commence the further buy-back following its 2022 Half Year results announcement

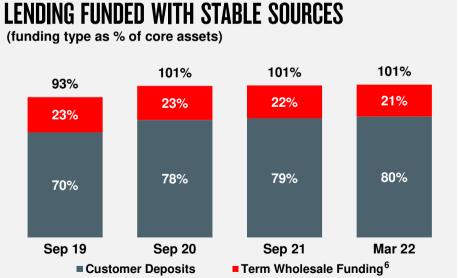
FUNDING AND LIQUIDITY STRONG

KEY MESSAGES

- Strong funding and liquidity position, well above regulatory minimums. LCR excluding the CLF (quarterly average) was 119% at March 2022
- 1H22 saw increasing market volatility and widening credit spreads
- The Group raised \$21bn of term wholesale funding across a variety of markets
- Expect to continue to access funding markets over 2H22 to support balance sheet growth as well as the CLF and TFF transitions







- (1) Includes senior unsecured, secured (covered bonds and securitisation) and subordinated debt with an original term to maturity or call date of greater than 12 months, excludes Additional Tier 1 instruments. FX rate measured at time of issuance
- (2) Maturity profile of funding with an original term to maturity greater than 12 months, excludes Additional Tier 1 and Residential Mortgage Backed Securities. Spot FX rate at 31 March 2022.
- (3) Remaining weighted average maturity, excludes Additional Tier 1, Residential Mortgage Backed Securities, RBA Term Funding Facility and RBNZ funding facilities

(4) Contractual maturity is based on drawdown date

term to maturity or call date of greater than 12 months

(5) Includes RBNZ's Term Lending Facility (TLF) and Funding for Lending Programme (FLP)

(15) Includes RBNZ's Term Lending Facility (114) and Funding for Lending Programme (FLP)

(6) Includes senior unsecured, secured (covered bonds and securitisation), subordinated debt, Additional Tier 1 instruments, RBA TFF and RBNZ funding facility drawdowns with a remaining



UPDATE ON CITI ACQUISITION

KEY ACQUISITION METRICS UNCHANGED

- Based on the anticipated increase in RWAs of \$8.8bn plus the premium to net assets to be paid on completion, the required equity to complete is approximately \$1.2bn
- Targeting pre-tax cost synergies of ~\$130m p.a. to be achieved over 3 years, with the majority in years 2 and 3 (aligned to integration and migration plans)¹
- Pre-tax acquisition and integration costs of \$375m, with the majority to be incurred in FY22 and FY23
 - \$165m to be incurred in FY22 and FY23 for new unsecured lending platform; majority capitalised and amortised over 5 years through cash opex
 - Other integration costs to be reported as non-cash opex

FINANCIAL PERFORMANCE

12 months to March 2022	\$m
Net Operating Income	690
Indicative Expenses ²	(410)
Underlying Profit	280
Credit Impairment Charge	(36)
Cash NPAT	170

- Financial contribution will depend on a range of factors, including
 - · Volume growth in unsecured lending;
 - Rate of decline in Citi mortgage balances;
 - · Achievement of cost synergies; and
 - Market factors including margin and asset quality outcomes

Overview of business to be acquired (based on balances at 31 March 2022) **UNSECURED LENDING MORTGAGES DEPOSITS / WEALTH** Balances by product (total \$3.95 bn) ✓ Total balances (net of provisions) of \$8.8bn -Net balances by product (\$bn) \$0.9bn increase PcP Deposits 2.05 Home loan book composition (%) 9.4 1.35 Investor Fixed rate \$2.1bn \$2.5bn \$2.9bn 3.1 Owner Wealth Own brand White label Personal Occupier **AUM** \$6.3bn loans 5.1 Variable Net Credit Losses³ ■ Offset accounts 0.91% \$5.8bn % of Average Receivables ■ Term deposits Current & Savings accounts



⁽¹⁾ Assumes the Group is able to build its unsecured lending platform and exit transitional services received from Citigroup in accordance with its integration and migration plans. Refer to key risks, qualifications and assumptions in relation to forward looking statements on page 129

⁽²⁾ Represents proforma operating expenses for business to be acquired

³⁾ Based on 12 months to March 2022



CLOSING COMMENTS

ROSS McEWANGroup Chief Executive Officer

CLIMATE ACTION: SUPPORTING CUSTOMERS

PROGRESS ON NET ZERO PORTFOLIO BY 20501

- · Joined the Net Zero Banking Alliance
- Progressing work to set 2030 science-based emissions reduction targets for key sectors, to publish in 2022 annual reporting suite
- Working closely with 100 of our largest GHG emitting customers as they develop or improve their low-carbon transition plans
 - Maturity assessments completed for 58 customers
 - On track to meet target of 100 customers by September 2023

NATURAL DISASTER AND CRISIS SUPPORT

NAB Ready Together

- Our major program supporting Australians before, during and after natural disasters
- Key areas of support for impacted colleagues, customers and communities include offering financial hardship assistance, emergency grants, and volunteering to help recovery efforts

Recent disaster relief

 ~\$4.4m in disaster relief measures to support customers, colleagues and communities impacted by the NSW and QLD floods provided by NAB and NAB Foundation.

A LEADER IN SUSTAINABLE FINANCE

#1

Australian bank for global renewables transactions²

75%

Renewables now 75% of our total energy exposures³

>\$61 BILLION

Have provided \$61.1bn in environmental financing since 2005, and target \$70bn by 2025⁴

Supporting customers with commercial solutions

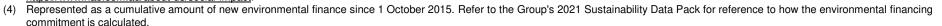
- Ongoing expansion of Carbonplace

 a settlement platform for voluntary carbon credits of which NAB is a founding member
- Closed our first ESG-linked Foreign Exchange (FX) derivative with TRIG, a London-listed company that invests in renewable energy infrastructure projects
- Approved first NAB Agri Green loan in Nov 2021 and now expanding pilot



Rob and Melinee Leather Leather Cattle Company NAB's first Agri Green loan recipient

- (1) The Group continues to work on understanding its total Scope 3 attributable emissions exposure and develop its emissions-based modelling. The Group acknowledges the limitations of current data. The Group's emissions based modelling, targets and methodologies may change as the availability and quality of data improves, and as climate science evolves.
- (2) Rankings based on cumulative IJGlobal League Table data from 1st Jan 2010 to 31st March 2022, MLA, Renewables.
- (3) Renewables EAD as a % of Energy Generation. NAB methodology (based upon the 1993 ANZSIC codes) at net EAD basis. Excludes exposure to counterparties predominantly involved in transmission and distribution. Vertically integrated retailers included and categorised as renewable where majority of their generation activities sourced from renewable energy. More detail at https://www.nab.com.au/about-us/social-impact.





OUR PRIORITIES IN FY22 REMAIN LARGELY UNCHANGED

Continue to focus on execution of Group strategy Investing in growth while maintaining cost and capital discipline Delivering activities required under AUSTRAC Enforceable Undertaking Supporting customers in a period of rising inflation and higher rates Supporting colleagues through transition to hybrid working Complete acquisition of Citigroup's Australian consumer business and progress integration of UBank



and 86 400



ADDITIONAL INFORMATION

DIVISIONAL PERFORMANCES

NAB At A Glance	33
We Have Clear Growth Opportunities	34
Divisional Contributions	35
Business & Private Banking	37
Personal Banking	40
Corporate & Institutional Banking	42
New Zealand Banking	45

NAB AT A GLANCE

>32,000 Employees	~8.5 million Customers	730 Branches/Business centres	>160 years in operation
CASH EARNINGS DIVISIONAL S	PLIT ¹	Key Financial Data	1H22
Division	% of 1H22 Cash Earnings	Cash Earnings ¹	\$3,480m
Business & Private Banking	41%	Cash ROE	11.3%
Personal Banking	23%	Gross Loans & Acceptances	\$660bn
Corporate & Institutional Banking	23%	Non-performing loans to GLAs ²	75 bps
New Zealand Banking	18%	CET1 (APRA)	12.48%
Corporate Functions & Other	(5%)	OLIT (AITIA)	12.4076
Cash Earnings 100%		NSFR (APRA)	123%
GROSS LOANS & ACCEPTANCE	S SPLIT	Australian Market Share	As at Mar 22
Unsecured 57% Lending 1%		Business lending ³	22.3%
		Housing lending ³	14.5%
		Personal lending ⁴	9.5%
		Cards ³	13.5%

Credit Ratings

NAB Ltd LT/ST

S&P AA-/A-1+

(Stable)

Moody's Aa3/P-1

(Stable)

- Refer to page 126 for definition of cash earnings and reconciliation to statutory net profit 90+ days past due and gross impaired assets to GLAs

Business Loans

42%

- APRA Monthly Authorised Deposit-taking Institution statistics
 Personal loans business tracker reports provided by RFI, represents share of RFI defined peer group data



Fitch A+/F1

(Stable)

WE HAVE CLEAR GROWTH OPPORTUNITIES

	BUSINESS & PRIVATE BANKING	PERSONAL BANKING	CORPORATE & INSTITUTIONAL BANKING	BNZ	UBANK
	Clear market leadership	Simple & digital	Disciplined growth	Grow in personal & SME	New customer acquisition
•	Industry-leading relationship bankers, enabled by data and analytics	 Investing in professional and flexible bankers we 	 Highly professional relationship managers 	Step change in	New propositions
•	Adding new customer facing roles	make it easier and quicker to serve customers	and specialists • Leadership in	digital banking capability	driving customer acquisition
•	Strengthen sector specialisation	 Deliver a simple and digital everyday banking 	infrastructure, investors, and sustainability	 Simpler, more focused bank 	 Market leading digital experience
•	Transform business lending experience	experience, including unsecured lending	• Enhanced	Re-weight to less capital	Ambition to expand share in
•	Leverage High Net Worth proposition	 Ambition to build Australia's simplest home loan 	transactional banking and asset distribution capability	intense segments	younger segments
•	Partner to deliver differentiated transactional banking experiences				



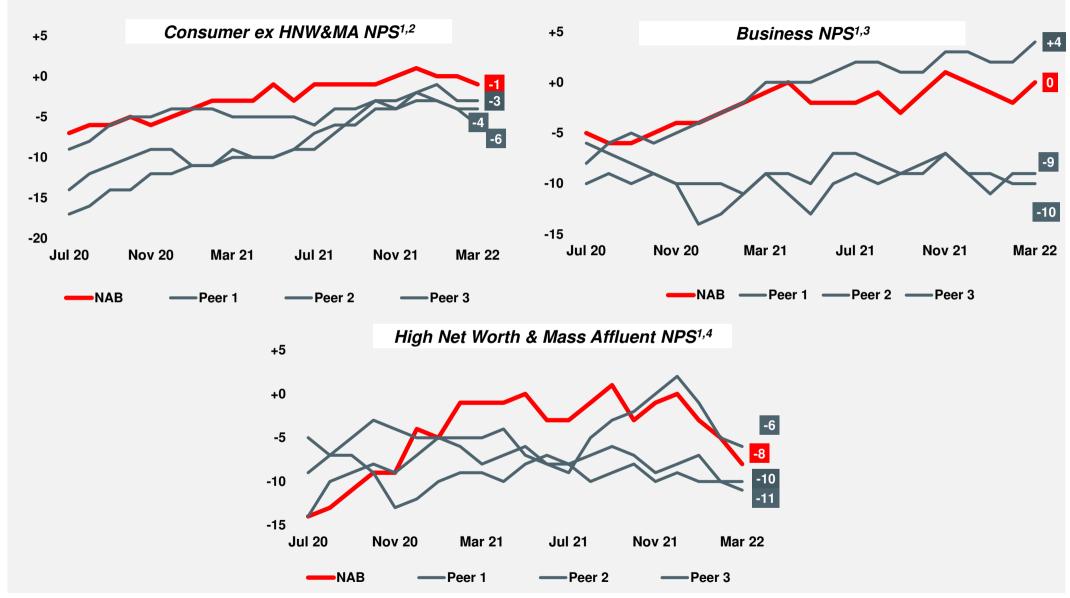
DIVISIONAL CONTRIBUTIONS

Division	Cash Earnings		Underlying Profit	
Division	1H22 (\$m)	1H22 v 2H21	1H22 (\$m)	1H22 v 2H21
Business and Private Banking	1,429	13.1%	2,020	9.0%
Personal Banking	788	(0.4%)	1,100	(1.3%)
Corporate & Institutional Banking	806	89.6%	1,035	20.9%
New Zealand Banking ¹	668	8.8%	951	10.7%



⁽¹⁾ In local currency

NET PROMOTER SCORE



⁽¹⁾ Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld

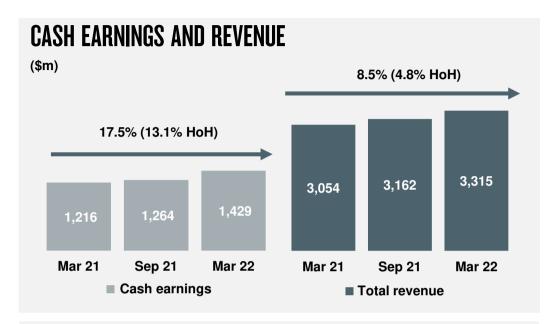


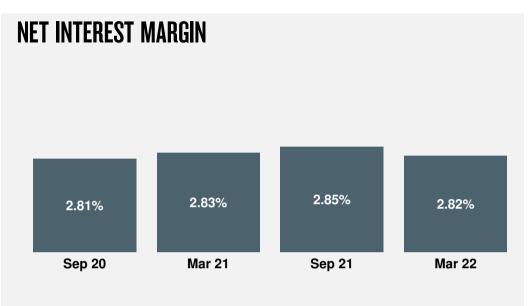
Sourced from DBM Consultants Business and Consumer Atlas, measured on 6 month rolling average. A number of changes have been made to our Strategic NPS measure to align more closely to the Group Strategy. Consumer NPS now excludes consumers with Personal income of \$260k+ and/or investible assets \$1m+. History has been restated. Ranking based on absolute scores, not statistically significant differences

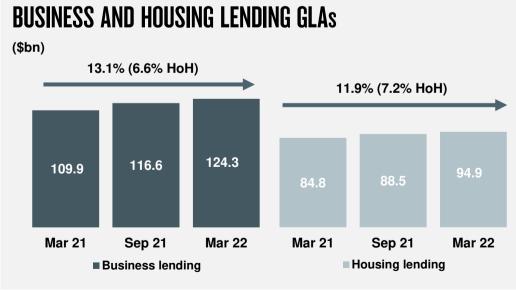
⁽³⁾ Sourced from DBM Consultants Business and Consumer Atlas, measured on 6 month rolling average. Business NPS is now based on equal (25:25:25:25) combined weighting of NAB turnover segments: Micro (Up to \$100k turnover), Small (\$100k-\$5m turnover), Medium (\$5m-\$50m turnover), Large (\$50m+). Ranking based on absolute scores, not statistically significant differences.

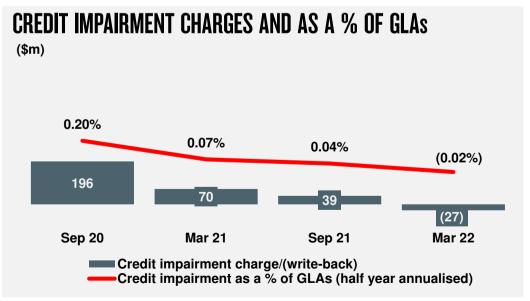
Sourced from DBM Consultants Consumer Atlas, measured on 6 month rolling average. Includes consumers with Personal income of \$260k+ and/or investible assets \$1m+. Ranking based on absolute scores, not statistically significant differences

BUSINESS & PRIVATE BANKING



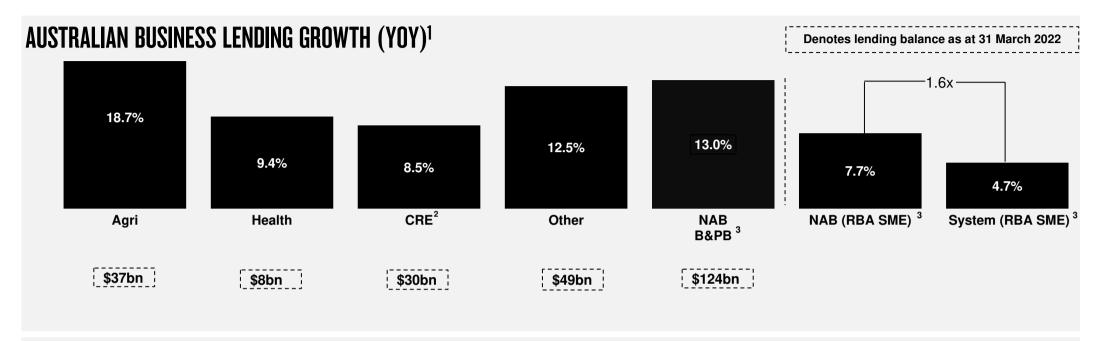








BUSINESS LENDING GROWTH & MARKET SHARE



SME AND AGRI BUSINESS LENDING MARKET SHARE





⁽³⁾ A business is classified as SME under the RBA if NAB has exposure to the business and the business has turnover less than \$50 million. A business is classified as B&PB if NAB has exposure to the business less than \$50m; and the business has turnover less than \$100 million. Latest market share at February 2022



⁽¹⁾ Growth rates are on a customer segment basis and not industry

⁽²⁾ CRE primarily represents commercial real estate investment lending across a range of asset classes including Retail, Office, Industrial, Tourism and Leisure, and Residential

INNOVATING IN PAYMENTS



LAUNCH OF NAB HIVE IN 1H22¹

- A new one-stop-shop for Merchant Services customers
- Providing customers with a simpler and more flexible way to manage their business and payment needs through a single, easy-to-use, self service digital portal
- Customers can:
 - get faster visibility of transactions within seconds
 - track payments and reconcile settlements in near real time; download merchant statements online
 - understand sales trends e.g. changes in spending patterns, peak times, returning vs new customers
- Enhancing capability over time to allow customers to order payment solutions, update payment features/ functions, and access enhanced business and industry insights



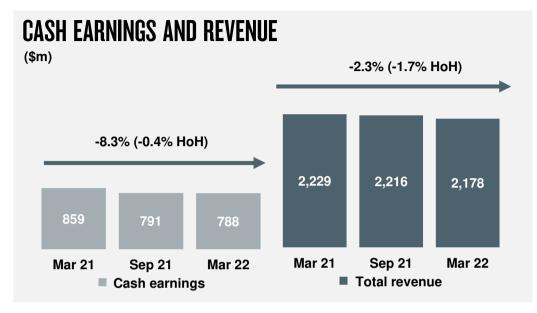


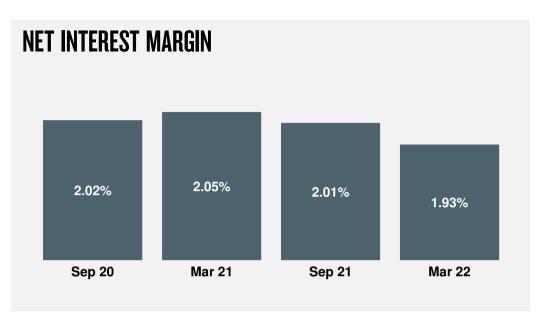
HICAPS ACQUIRES LANTERNPAY²

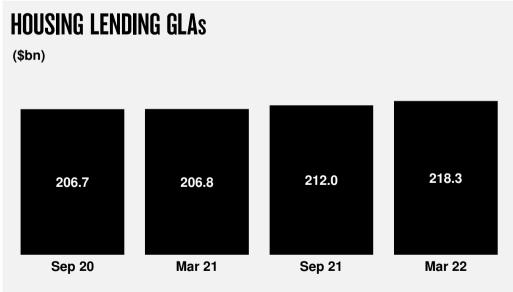
- Integrating LanternPay's digital healthcare claiming technology with NAB's healthcare payments business, HICAPS, to deliver an enhanced HICAPS offering for healthcare providers which saves time, simplifies administration, and delivers better outcomes for their customers
- Healthcare Providers will be able to process real-time approvals and faster payments across multiple channels (online, mobile) rather than just in-store/inperson
- Expands HICAPS' range of healthcare providers to include home care, pharmacy and disability providers, and HICAPS' range of claims payment sources to include NDIS and additional accident/workers compensation schemes
- Additional integrations with healthcare providers' practice management systems enabling a seamless process from appointment booking through to payment and claims
- (1) Initially for sole proprietors only with increasing functionality over time to service more complex customer needs
- (2) Transaction completed on 1 April 2022, Digital HICAPS will be rolled out across Australia throughout 2022

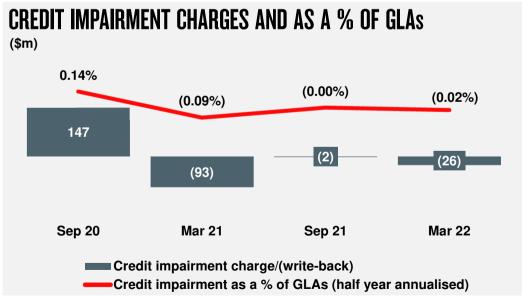


PERSONAL BANKING



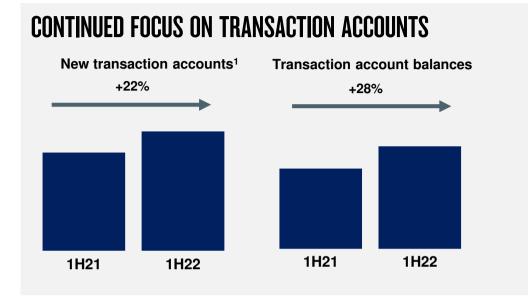


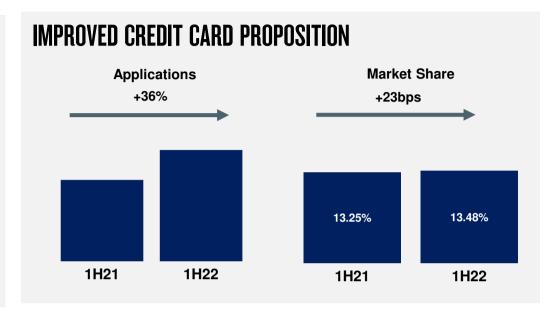




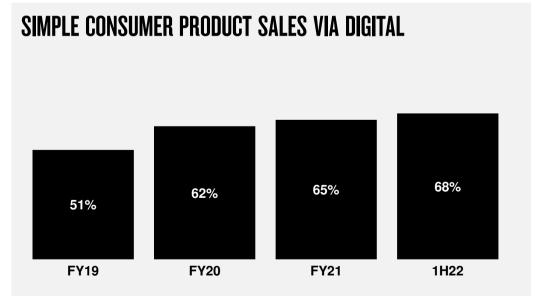


SOLID GROWTH ACROSS OUR CONSUMER PRODUCTS





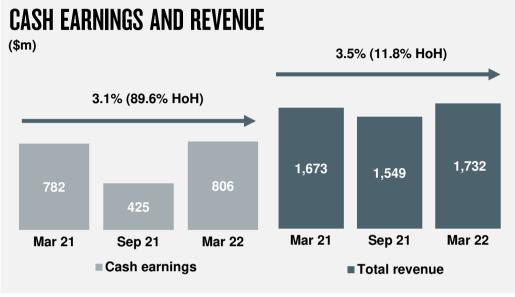
Applications +22% Market Share +70bps 8.81% 9.51% 1H21 1H22 1H21 1H22

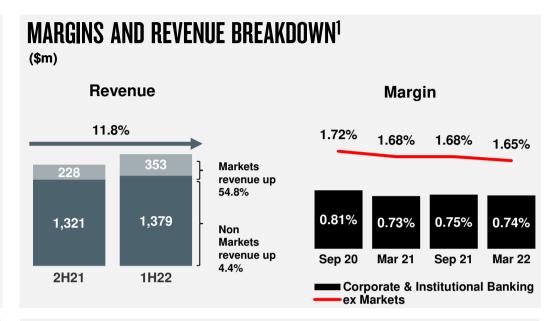


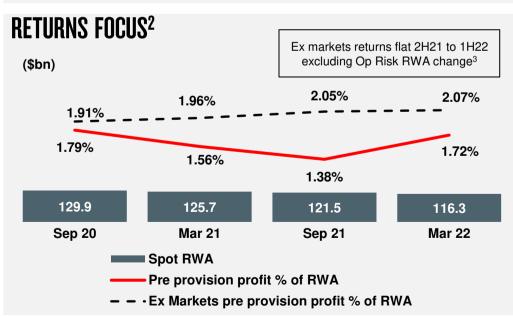
- (1) New transaction accounts opened over the six month period, excludes offset accounts
- (2) Personal Loans market share is based on RFI peer group benchmarking and includes secured and unsecured loans

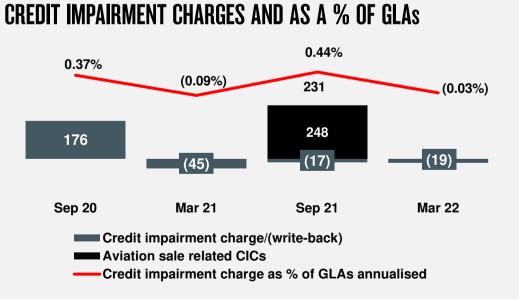


CORPORATE & INSTITUTIONAL BANKING









⁽¹⁾ Markets revenue represents Customer Risk Management revenue and NAB Risk Management Revenue. Includes derivative valuation adjustments

³⁾ Ex Markets Operational Risk RWA reduced \$2.3bn Sept 21 to Mar 22 related to NAB's early adoption of APRA's Operational Risk standardised approach and change in divisional allocation of Group Operational Risk RWA

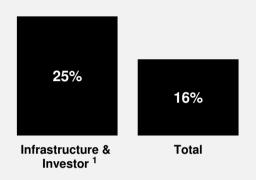


⁽²⁾ Ex Markets pre provision profit % of RWA excludes Markets pre provision profit and average RWAs

DISCIPLINED GROWTH IN CORPORATE & INSTITUTIONAL BANKING

GLA GROWTH TILTED TO TARGET SECTORS

YoY GLA Growth



- M&A-related deals across a range of sectors
- Significant activity by target Investor sector clients including private capital and strategic investors

REDUCING CAPITAL INTENSITY (\$bn) 130 126 122 116 113 96 98 105 Sep 20 Mar 21 Sep 21 Mar 22 —Spot RWA 2 —Spot GLAs

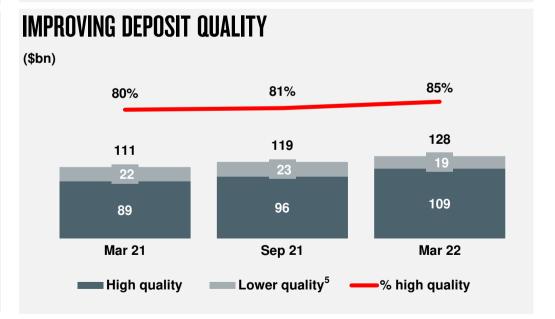
LEVERAGING TRANSACTIONAL BANKING CAPABILITY

#1
Transactional
Banking RSI³

>300bps

increase in NAB share of domestic payments⁴ **73**%

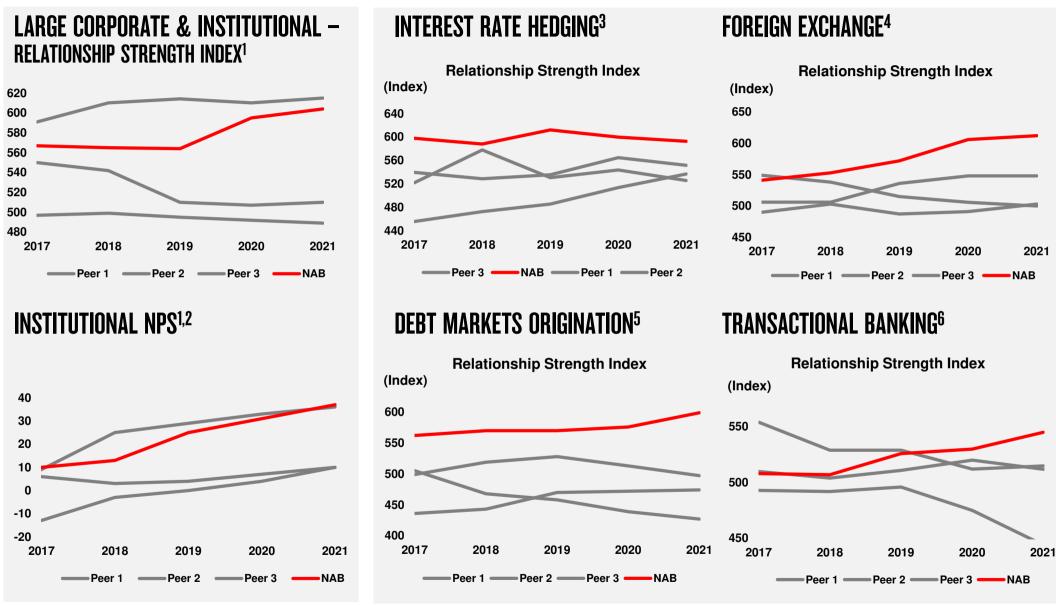
lift in # of NPP outbound payments since 1 Oct 2019



- (1) Infrastructure includes renewables
- 2) RWA reduction Sep 21 to Mar 22 includes \$6.4bn lower Operational Risk RWA related to NAB's early adoption of APRA's Operational Risk standardised approach and change in divisional allocation of Group Operational Risk RWA
- (3) Source: Peter Lee Associates, Australia. Large Corporate Transactional Banking Survey 2021. Based on top four banks by penetration. Relationship Strength Index (RSI) is based on a combined measure of most qualitative evaluations
- (4) Domestic Payments market share is a 3 month rolling weighted average calculation of BPAY Biller, Outbound Fast Payments, Real Time Gross Settlements (High Value Clearing System) and Direct Credit/Debit payments. Data sourced from NAB, RBA, BPAY, AusPayNet
- (5) At call, non-operational deposits with 100% run-off profile for Liquidity Coverage Ratio purposes



CUSTOMER METRICS

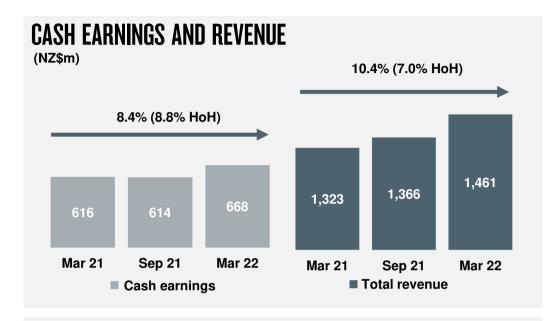


All data from Peter Lee Associates, Australia. Based on top four banks by penetration. Relationship Strength Index (RSI) is based on a combined measure of most qualitative evaluations.

- 1) Corporate and Institutional Relationship Banking Survey 2021
- (2) Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld
- 3) Interest Rate Derivatives Survey 2021
- (4) Foreign Exchange Survey 2020
- 5) Debt Securities Origination Survey 2021

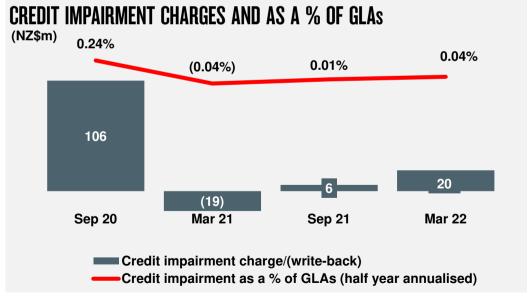


NEW ZEALAND BANKING



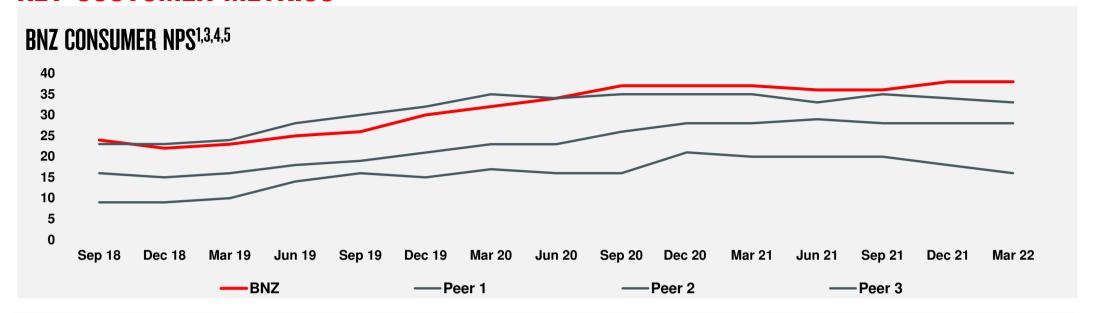


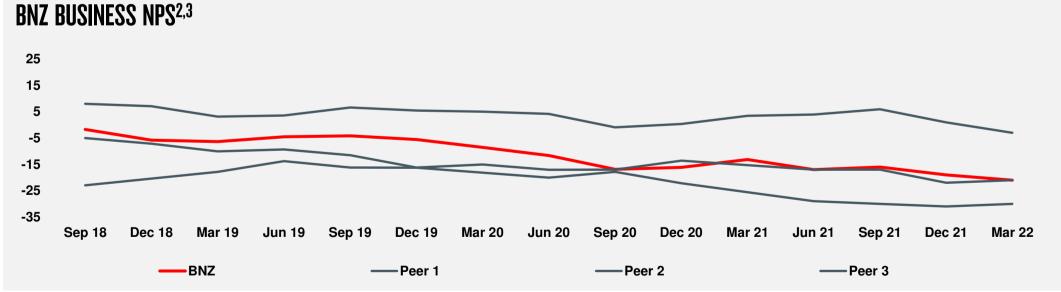
BUSINESS & HOUSING LENDING GLAS (NZ\$bn) 5.4% (3.1% HoH) 10.1% (3.4% HoH) 54.5 52.7 49.5 42.8 41.5 40.6 Mar 21 Sep 21 Mar 22 Sep 21 Mar 21 Mar 22 ■ Housing lending **■ Business lending**





KEY CUSTOMER METRICS

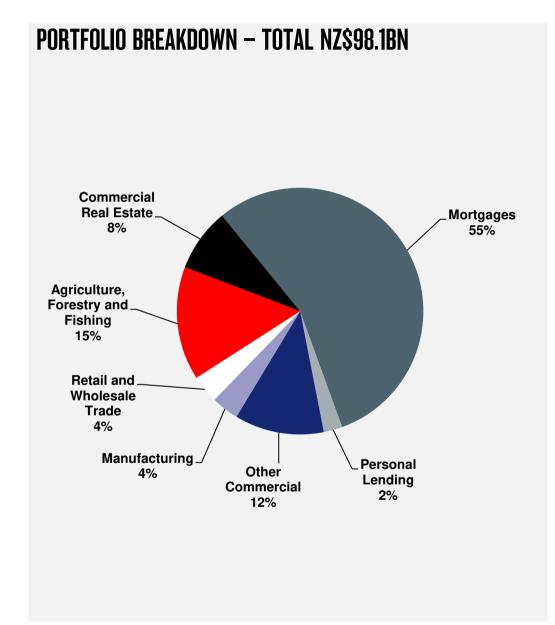


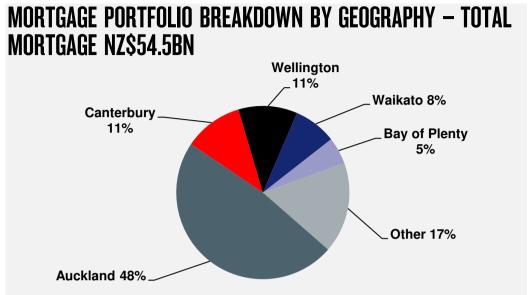


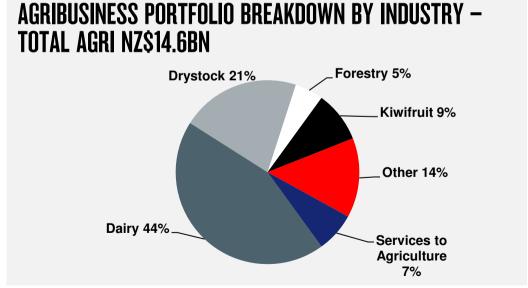
- (1) Source: Camorra Retail Market Monitor (data on 12 month roll). The result reflects the total Consumer market.
- (2) Source: Kantar Business Finance Monitor (data on 4 quarter roll). Total business market up to annual turnover of \$150m; includes Agribusiness with a turnover of \$100k+.
- (3) Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld.
- (4) In 2019, a change in Retail Market Monitor methodology led to a re-set of NPS for the consumer market for all major banks. Use of a 12 month rolling average in BNZ reporting smoothed the transition but a methodology-driven increase in NPS for all banks is visible. The new methodology has been fully embedded since October 2019.
- (5) In September 2021 there was a further methodological improvement. Customer share (alongside population census results) is now included in the underlying data weighting approach. This change has been applied across the market, so affects both BNZ and our peers. It has also been applied to the historical results from May 19 so comparisons over time remain valid, including for blended periods.



LENDING MIX









NEW ZEALAND HOUSING LENDING KEY METRICS

ew Zealand Housing Lending	Sep 20	Mar 21	Sep 21	Mar 22
Portfolio				
Total Balances (spot) NZ\$bn	46.0	49.5	52.7	54.5
By product				
- Variable rate	14.1%	12.9%	11.3%	10.6%
- Fixed rate	84.1%	85.5%	87.3%	88.0%
- Line of credit	1.8%	1.6%	1.4%	1.4%
By borrower type ⁴				
- Owner Occupied	67.0%	66.0%	66.1%	66.4%
- Investor	33.0%	34.0%	33.9%	33.6%
By channel				
- Proprietary	76.2%	73.7%	71.6%	70.2%
- Broker	23.8%	26.3%	28.4%	29.8%
Low Documentation	0.0%	0.0%	0.0%	0.0%
Interest only ^{2,4}	24.5%	20.6%	19.2%	18.4%
LVR at origination	66.8%	66.0%	65.4%	64.3%
90+ days past due	0.13%	0.14%	0.09%	0.09%
Impaired loans	0.02%	0.01%	0.00%	0.00%
Specific Impairment coverage ratio	26.3%	20.8%	11.5%	20.9%
Loss rate ³	0.00%	0.00%	0.00%	0.00%

⁽¹⁾ Drawdowns is defined as new lending including limit increases and excluding redraws in the previous six month period



⁽²⁾ Excludes line of credit products

^{(3) 12} month rolling Net Write-offs / Spot Drawn Balances

⁽⁴⁾ Historical amounts including drawdowns and % splits restated due to methodology change, total balances unchanged

NEW ZEALAND HOUSING PORTFOLIO QUALITY

NZ HOUSING BOOK IN GOOD SHAPE

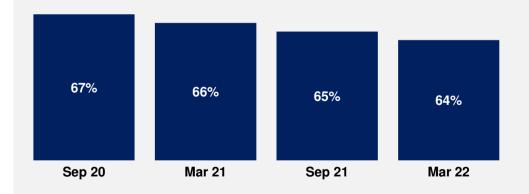
Overall portfolio well positioned for higher cost of living & rates:

- Unemployment rate expected to remain <4% over medium term
- Serviceability interest rate increased in 1H22 by 50 bps to 6.75%
- 46% of total housing book ahead of scheduled repayments
- · Internal LVR speed limits lower than regulator limits

RECENT PRICE APPRECIATION PROVIDES BUFFER²



LVR AT ORIGINATION REDUCING OVER TIME¹



LOW DRAWDOWNS >80% LVR OVER PAST 12 MONTHS AND MOSTLY OWNER OCCUPIERS

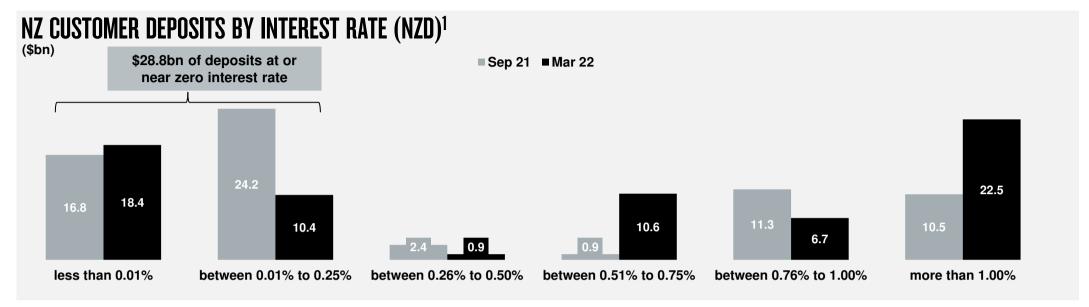
LVR band	NZD Drawdowns	% of cohort Owner Occupier
80%-90%	1.3bn	99%
>90%	0.01bn	100%

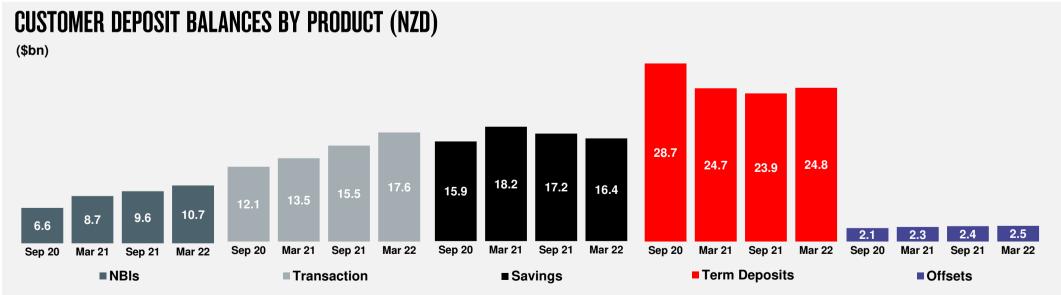


¹⁾ Portfolio stats

⁽²⁾ REINZ house price index

NZ CUSTOMER DEPOSITS BY INTEREST RATE





⁽¹⁾ Customer deposits exclude offset products, and set-off facilities





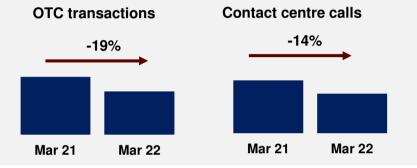
ADDITIONAL INFORMATION

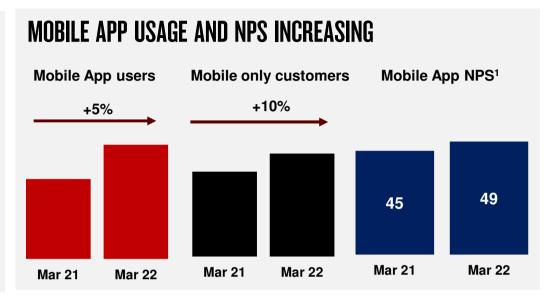
DIGITAL TRANSFORMATION AND TECHNOLOGY

DIGITAL ENABLING SELF SERVICE AND MOBILE A KEY FOCUS

CUSTOMERS INCREASINGLY SELF SERVICING

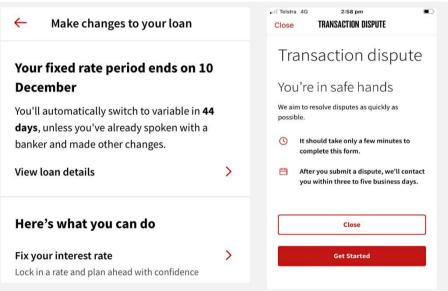
 ~2 million virtual chats and ~80,000 online home loan appointment bookings in past 12 months





CONTINUE TO IMPROVE APP FUNCTIONALITY

- In 1H22 delivered:
 - Functionality to enable eligible home loan customers to be digitally notified and view their new variable rate and repayment that will automatically apply at fixed rate expiry, via the NAB app
 - Raise a transaction dispute
 - EFTPOS selection in Apple Pay allowing choice to avoid merchant surcharges
 - Improved in-app search across transactions and features



⁽¹⁾ Internal measure of NPS, calculated on a 6 month rolling average. Net Promotor® and NPS® are registered trademarks and Net Promotor Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld



INNOVATING WITH NAB VENTURES

NAB Ventures is NAB's venture capital arm that makes investments to promote strategic priorities

- The Ventures team work alongside other parts of the bank, incubating and testing innovative new customer propositions and leveraging new developments in technology
- NAB Ventures manages over 20 investments spread across ten themes of innovation
- NAB Ventures made four new investments in 1H22 and one follow on investment into portfolio companies

Innovation Themes

New Investments in 1H22

Follow on Investments

Open Data & Data Driven Personalisation

SME Banking and Merchants

Payments innovation

Banking as a service

New to Banking Market

Embedded Finance

Simplified Lending and everyday banking experiences

Carbon and the Environment

Security & ID

Tokenisation / Blockchain

🚓 amberdata

Amberdata is a blockchain and digital asset data company that offers tools for exchanges, wallets, traders, and developers

DataMesh

DataMesh provides payments and data analytics hardware and software to merchants. Their solutions are hardware agnostic and leave the merchant acquiring relationship in place



Slyp is a digital receipting company enabling Slyp banks to embedded receipts in banking app with rich data, relevant merchant offers and loyalty



SafeStack Academy is a community-based security architecture, development and QA testing, training platform



Geora is a software platform built on blockchain GEORA technology for agri-supply chains



CONTINUED SOLID PROGRESS ON OUR TECHNOLOGY TRANSFORMATION

KEY AREAS OF FOCUS

ACHIEVEMENTS¹

Leverage the Cloud, Microservices and APIs • 62% of applications now running on the cloud – more reliable and sustainable



• Reduced the number of applications by 10% – reducing complexity

87% reduction in High and Critical rated incidents – dramatic reduction in customer impacting technology issues

Better Straight Through Digital Experiences

Simplify legacy technology

Relaunched Quickbiz is improving straight through approval ratios. Funds hit accounts in minutes

• Built >380 microservices and >3,200 APIs – increasing speed of new feature delivery



World class cyber security

• Achieved a 18% increase in NIST² score – improved capability to protect customers



Kept losses broadly stable despite significant surge in attempted fraud



Culture of high speed delivery

Transformed approach to delivering change creating value for customers and colleagues



Insourcing key technology functions & uplifting skills

- ~2.500 industry recognised cloud certifications key skills powering our transformation
- NAB has filled close to 4,300 technology roles³ delivering faster and more personalised experiences to customers



• Hired ~800 interns⁴ with more than 500 joining this year to help the bank deliver great experiences for customers

Investment in technology has generated clear benefits and underpins cost & revenue momentum going forward

Cost reduction

NPS⁵ increase

Improved resilience Faster time to market

Safe growth

Uplifting colleague skills



⁽¹⁾ Using 2018 as baseline

The NIST Cybersecurity Framework provides guidance for how organisations can assess and improve their ability to prevent, detect, and respond to cyber attacks. Last score derived in 2021

Since April 2019

Since 2017

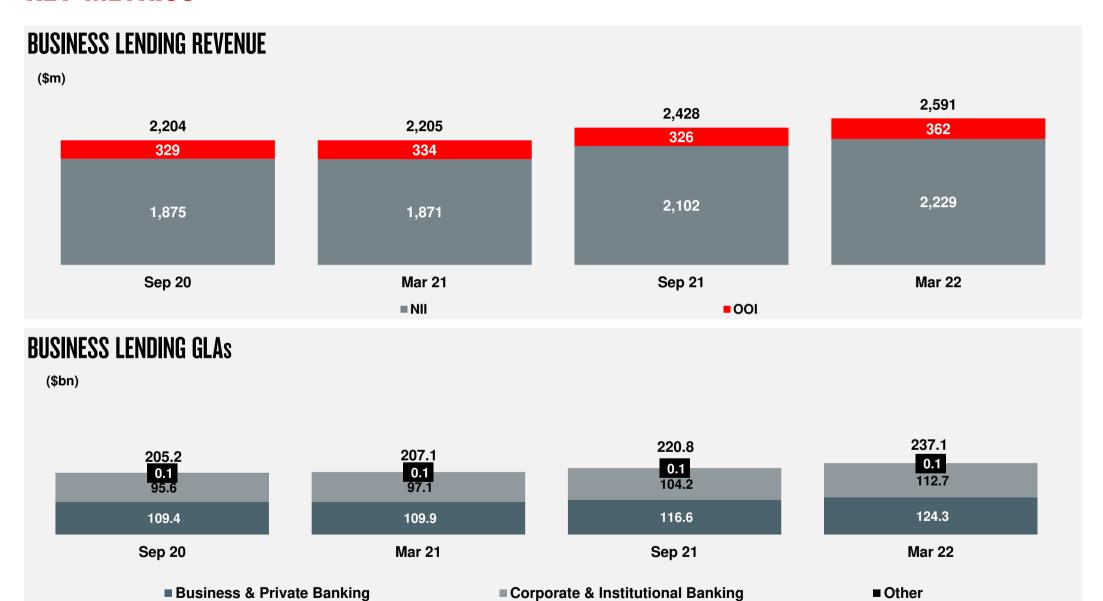
Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld



ADDITIONAL INFORMATION

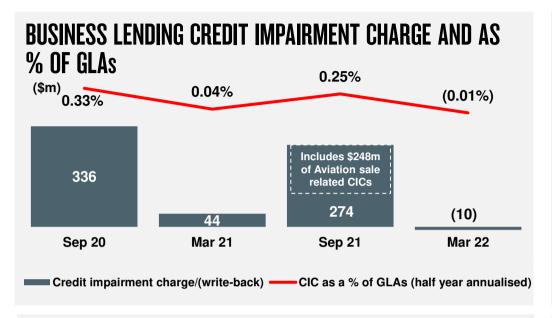
AUSTRALIAN BUSINESS LENDING

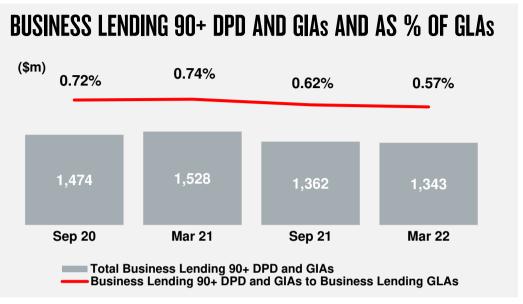
KEY METRICS



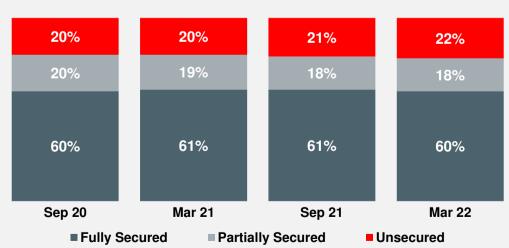


BUSINESS LENDING ASSET QUALITY

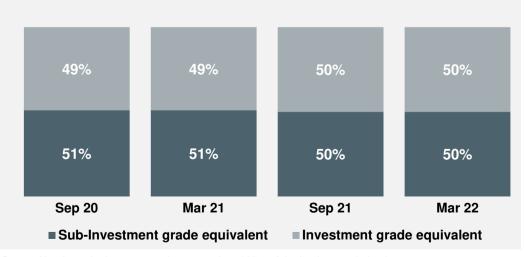




TOTAL BUSINESS LENDING SECURITY PROFILE¹



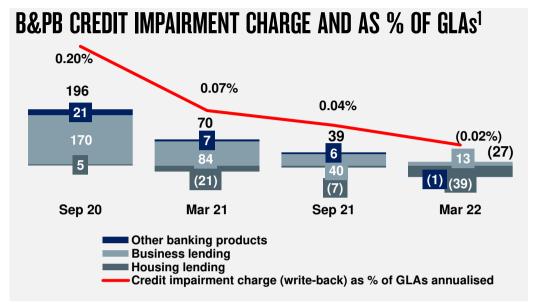
BUSINESS LENDING PORTFOLIO QUALITY

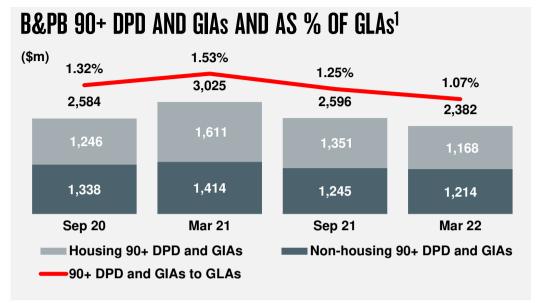


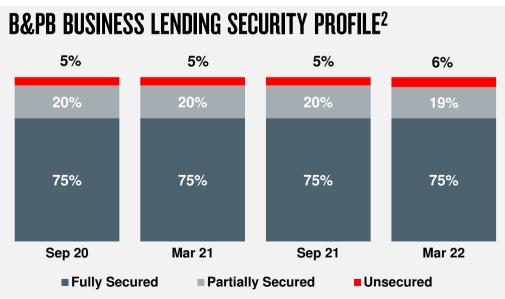
⁽¹⁾ Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security

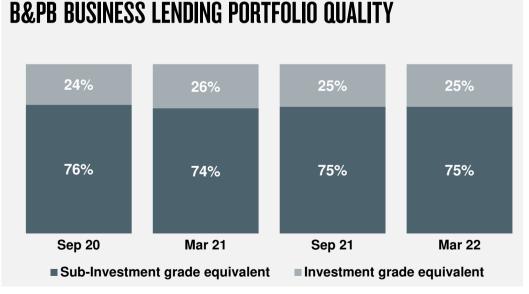


BUSINESS & PRIVATE BANKING ASSET QUALITY









- (1) B&PB credit impairment charges and 90+ DPD and GIAs reflect the total B&PB portfolio including mortgages
- 2) Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security

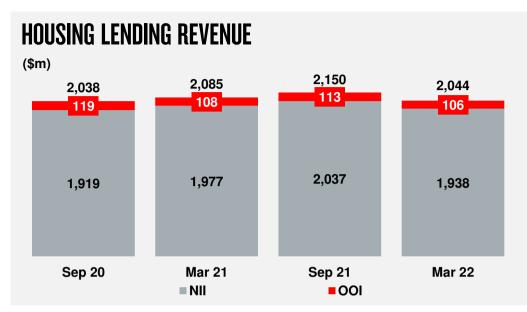


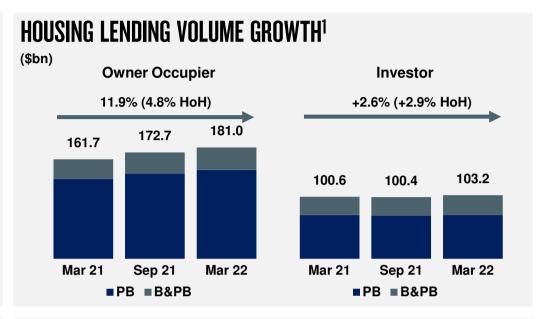


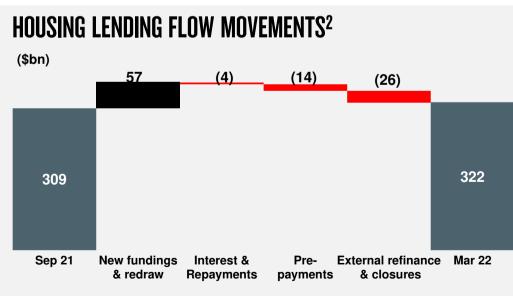
ADDITIONAL INFORMATION

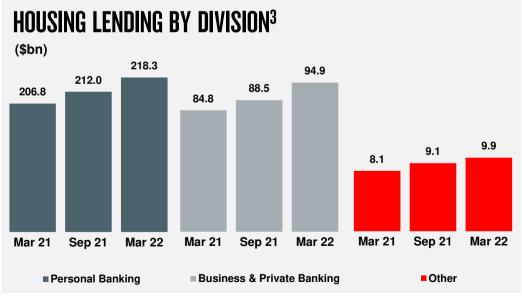
AUSTRALIAN HOUSING LENDING

HOUSING LENDING PORTFOLIO PROFILE





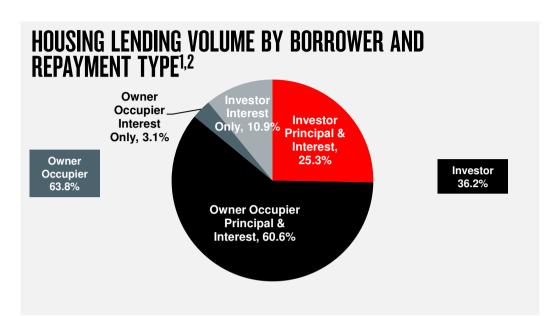


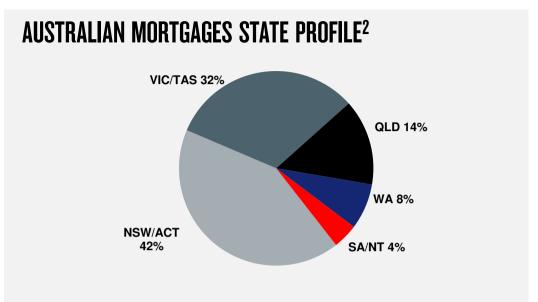


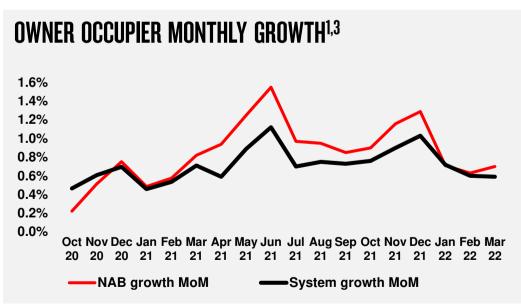
- (1) APRA Monthly Authorised Deposit-taking Institution statistics. UBank and 86 400 included in Personal Banking
- (2) Excludes home loan offsets and 86 400
- (3) Other includes UBank and 86 400

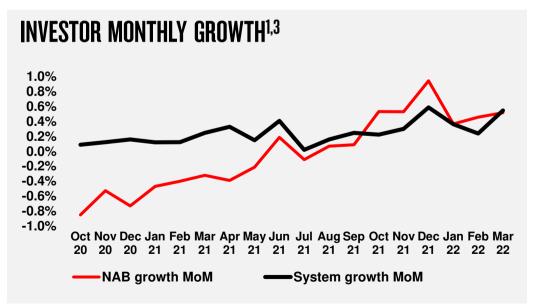


HOUSING LENDING PORTFOLIO PROFILE





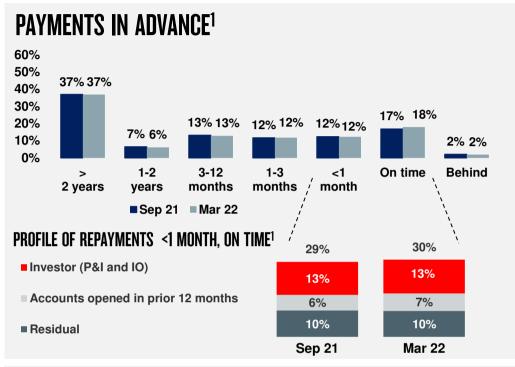


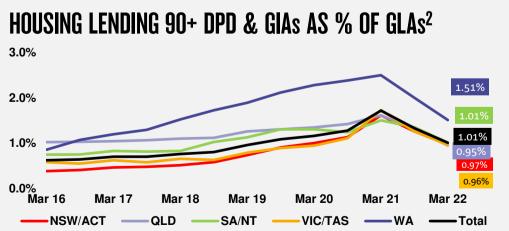


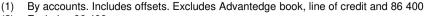
- (1) Only includes housing loans to households based on APRA ARF 720.1 reporting definitions, and excludes counterparties such as private trading corporations
- (2) Excludes 86 400
- (3) Includes 86 400 from May 2021



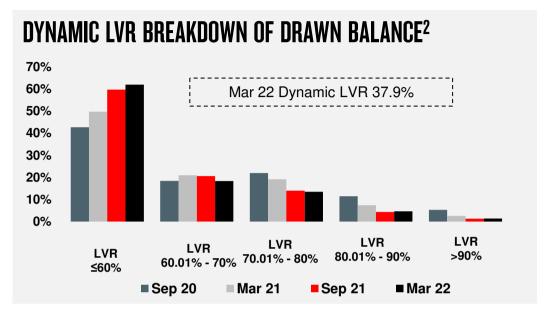
HOUSING LENDING PORTFOLIO PROFILE

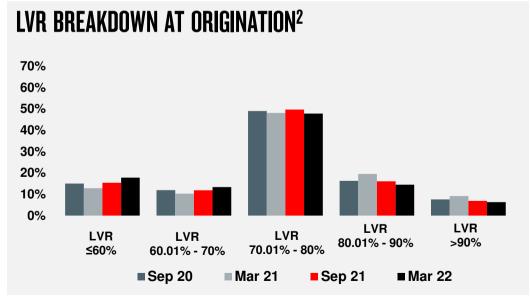






⁽²⁾ Excludes 86 400



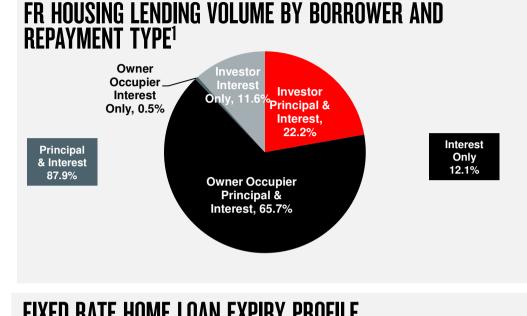


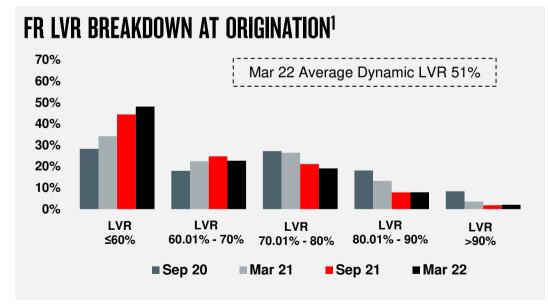


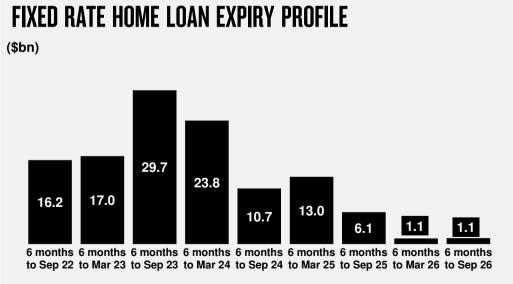
AUSTRALIAN HOME LENDING - FIXED RATE PORTFOLIO PROFILE¹

FIXED RATE (FR) LENDING BOOK

- \$120bn FR book, rolls to VR loan at expiry
- ~72% of fixed rate loans expire over the next two years, with early engagement planning underway
- 55% originated since Oct 20
- 51% of customers also have a VR loan ie split loan
- All loans originated in past 2 years assessed on P&I basis using floor of at least 4.95% or buffer of at least 2.5% (3% from Nov 21) whichever higher







(1) Excludes 86 400



HOUSING LENDING PRACTICES & POLICIES

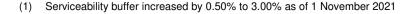
KEY ORIGINATION REQUIREMENTS				
Income	 Income verified using a variety of documents including payslips and/or checks on salary credits into customers' accounts 20% shading applies to less certain incomes (temporarily increased to 30% in May 2020, reduced back to 20% in 			
Household expenses	 November 2020) Assessed using the greater of: Customers' declared living expenses, enhanced in 2016 to break down into granular sub categories Household Expenditure Measure (HEM) benchmark plus specific customer declared expenses (e.g. private school fees). HEM is adjusted by income and household size 			
Serviceability	 Assess customers' ability to repay based on the higher of the customer rate plus serviceability buffer (3.0%¹) or the floor rate (4.95%) Assess Interest Only loans on the full remaining Principal and Interest term 			
Existing debt	 Verify using declared loan statements and assess on the higher of the customer rate plus serviceability buffer (3.0%¹) or the floor rate (4.95%) Assessment of customer credit cards assuming repayments of 3.8% per month of the limit Assessment of customer overdrafts assuming repayments of 3.8% per month of the limit 			

LOAN-TO-VALUE RA	NTIO (LVR)	LIMITS
------------------	------------	---------------

Principal & Interest – Owner Occupier	95%
Principal & Interest – Investor	90%
Interest Only – Owner Occupier	80%
Interest Only – Investor	90%
'At risk' postcodes	80%
'High risk' postcodes (e.g. mining towns)	70%

OTHER CREDIT POLICIES

- Loan-to-Income decline threshold of 7x
- Debt-to-Income decline threshold of 9x
- Lenders' mortgage insurance (LMI) applicable for majority of lending >80% LVR
- LMI for inner city investment housing >70% LVR
- Apartment size to be 50 square metres or greater (including balconies and car park)
- NAB Broker applications assessed centrally verification and credit decisioning
- Maximum Interest Only term for Owner Occupier borrowers of 5 years





HOUSING LENDING KEY METRICS¹

ustralian Housing Lending	Sep 20	Mar 21	Sep 21	Mar 22
	Portfolio			
Total Balances (spot) \$bn	299	300	309	322
Average loan size \$'000	309	310	315	324
By product type				
- Variable rate	71.9%	67.8%	61.3%	58.7%
- Fixed rate	22.8%	27.3%	34.4%	37.4%
- Line of credit	5.3%	4.9%	4.4%	4.0%
By borrower type				
- Owner Occupied ^{3,4}	60.1%	61.6%	63.2%	63.8%
- Investor ^{3,4}	39.9%	38.4%	36.8%	36.2%
By channel				
- Proprietary	62.2%	60.0%	58.2%	55.8%
- Broker	37.8%	40.0%	41.8%	44.2%
Interest only ⁵	14.8%	13.6%	12.7%	12.9%
Low Documentation	0.4%	0.3%	0.3%	0.3%
Offset account balance (\$bn)	33	33	34	38
LVR at origination	69.2%	69.5%	69.6%	69.5%
Dynamic LVR on a drawn balance calculated basis	45.5%	42.3%	38.8%	37.9%
Customers in advance ≥1 month ⁶ (including offset facilities)	69.9%	69.1%	68.5%	67.6%
Avg # of monthly payments in advance ⁶ (including offset facilities)	43.4	45.1	47.1	48.4
90+ days past due	1.18%	1.61%	1.24%	0.93%
Impaired loans	0.10%	0.10%	0.10%	0.08%
Specific provision coverage ratio	35.4%	32.8%	32.3%	34.0%
Loss rate ⁷	0.02%	0.01%	0.01%	0.01%
Number of properties in possession	155	113	169	155
HEM reliance	33%	35%	33%	34%

⁽¹⁾ Excludes 86 400



⁽²⁾ Drawdowns is defined as new lending excluding limit increases and redraws in the previous six month period. Only includes drawdowns from new accounts, not balances that internally switch

⁽³⁾ Portfolio sourced from APRA Monthly Banking Statistics

⁽⁴⁾ Drawdowns sourced from management data

⁽⁵⁾ Excludes line of credit products. Historical drawdowns figures updated to reflect 6 month period, previously 3 months

⁽⁶⁾ Excludes Advantedge and line of credit

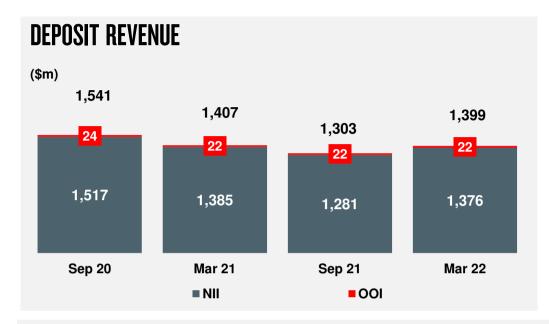
^{(7) 12} month rolling Net Write-offs / Spot Drawn Balances

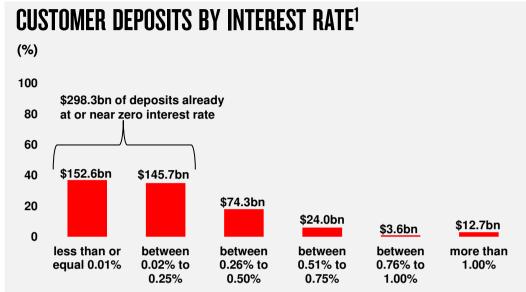


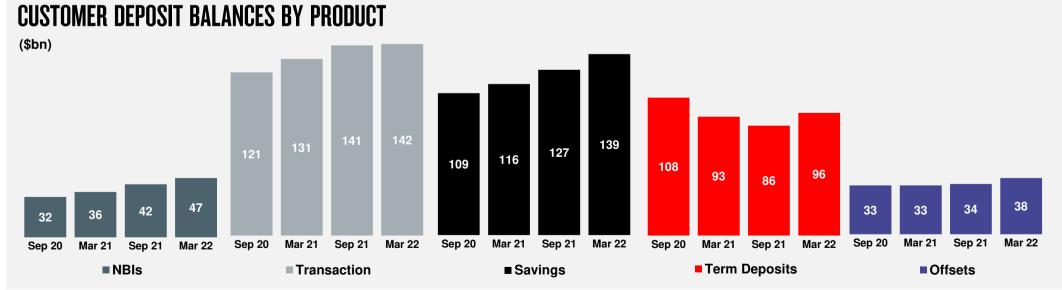
ADDITIONAL INFORMATION

OTHER AUSTRALIAN PRODUCTS

DEPOSITS & TRANSACTION ACCOUNTS



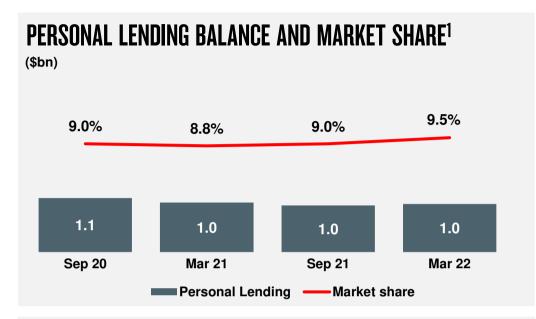


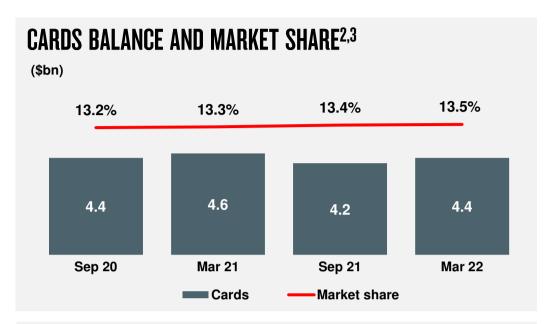


(1) Australia only, as at 31 March 2022. Customer deposits exclude home loan offsets, and set-off facilities

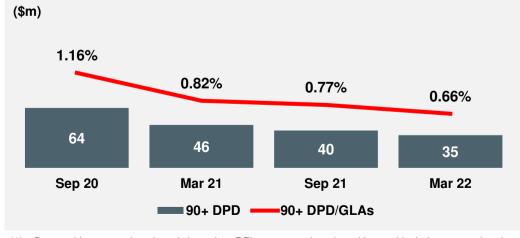


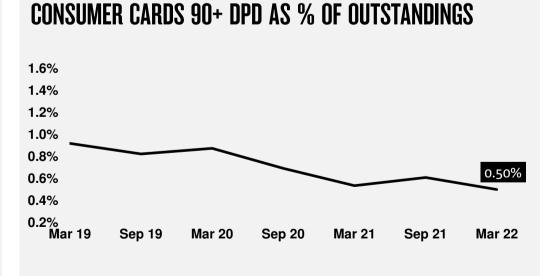
OTHER BANKING PRODUCTS





CARDS² AND PERSONAL LENDING 90+ DPD AND AS % OF TOTAL CARDS AND PERSONAL LENDING GLAS





- (1) Personal Loans market share is based on RFI peer group benchmarking and includes secured and unsecured loans
- (2) Includes consumer and commercial cards
- 3) Market share refers to consumer cards only

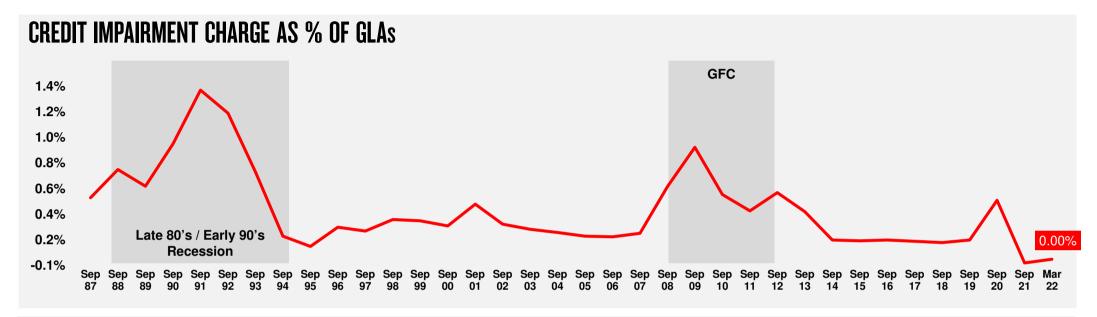




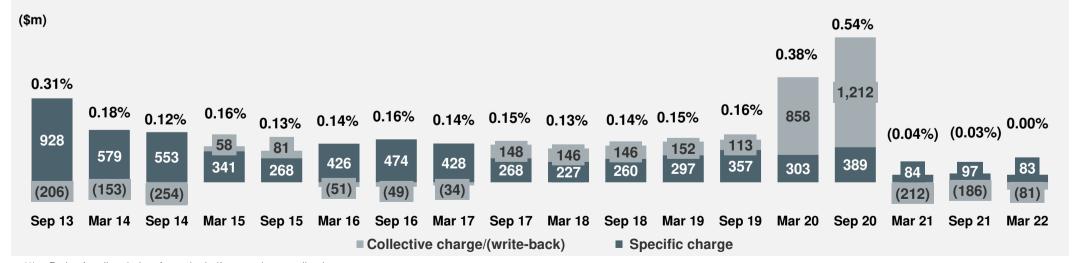
ADDITIONAL INFORMATION

GROUP ASSET QUALITY

GROUP CREDIT IMPAIRMENT CHARGE



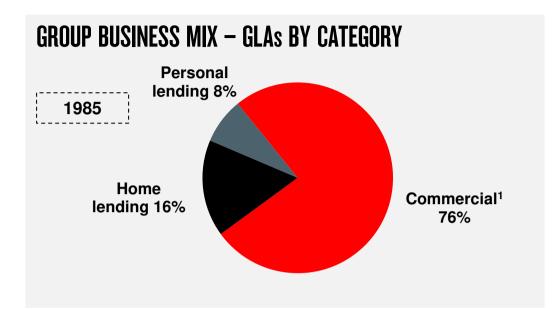


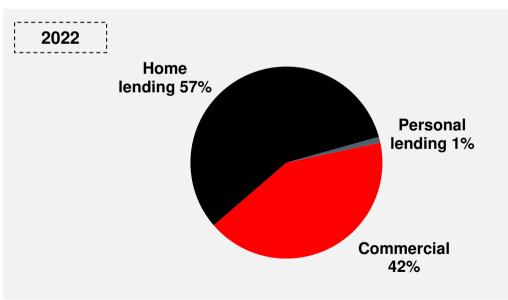


(1) Ratios for all periods refer to the half year ratio annualised



GROUP ESTIMATED LONG RUN LOAN LOSS RATE





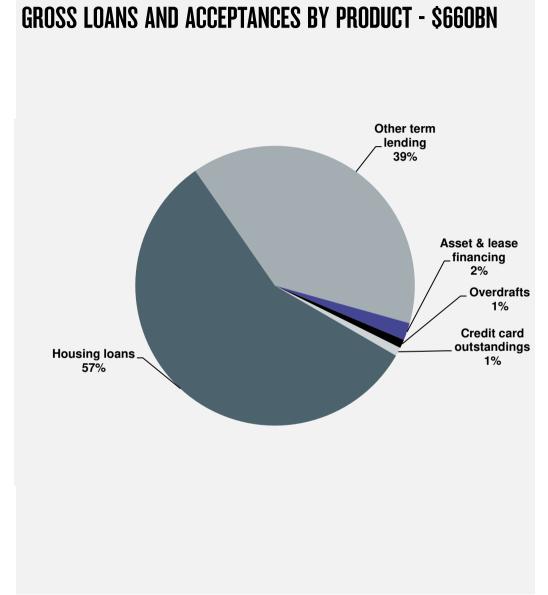
ESTIMATING LONG RUN LOAN LOSS RATE

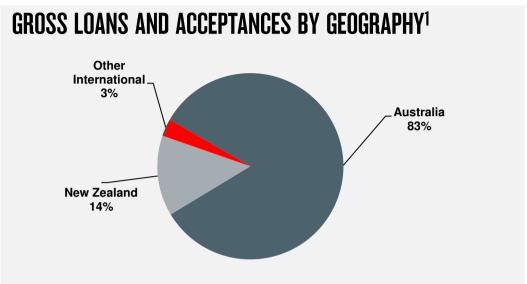
NAB Australian geography net write off rates as a % of GLAs	Long run average (1985 – 2021²)	Long run average (2002 – 2021 ²)
Home lending ³	0.03%	0.03%
Personal lending ^{3,4}	1.56%	2.19%
Commercial ³	0.52%	0.41%
Australian average	0.32%	0.22%
Group average⁵ based on 2022 business mix	0.25%	0.21%
Group average ⁵ based on 2022 business mix (excluding 1991-1993 and 2008-2010)	0.18%	n/a
Group average ⁵ based on 2022 business mix (excluding 2008-2010)	n/a	0.19%

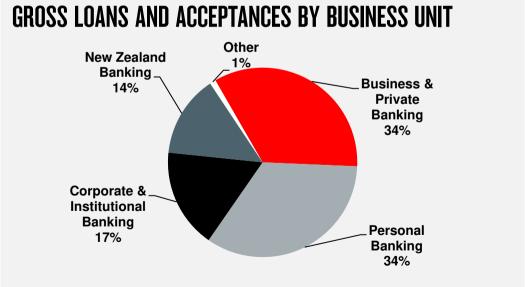
- (1) For 1985 Group business mix, all overseas GLAs are allocated to Commercial category
- (2) Data used in calculation of net write off rate as a % of GLAs is based on NAB's Australian geography and sourced from NAB's U.S. Disclosure Document (2021), NAB's Supplemental Information Statements (2007 2020) and NAB's Annual Financial Reports (1985 2006).
- (3) Home lending represents "Real estate mortgages" category; Personal lending represents "Instalment loans to individuals and other personal lending (including credit cards)" category; Commercial represents "all other industry lending categories" as presented in the source documents as described in note 2 above
- (4) Personal lending net write off rate since 2008 is above long run average of 1.56% (1985 2021) or 2.19% (2002 2021). Average net write off rate 2008 2021 is 2.62%
- (5) Group average is calculated by applying each of the Australian geography long run average net write off rates by product to the respective percentage of Group GLAs by product as at 31 March 2022. Commercial long run average net write off rate has been applied to acceptances



GROUP LENDING MIX



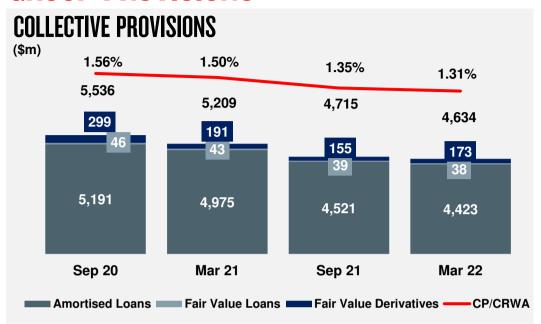


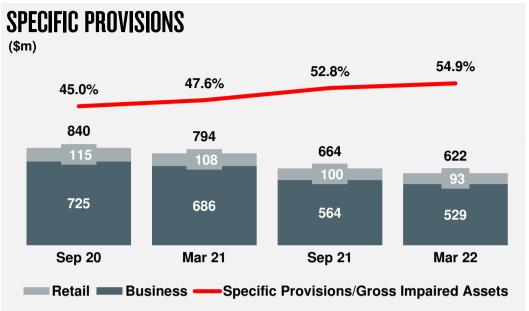


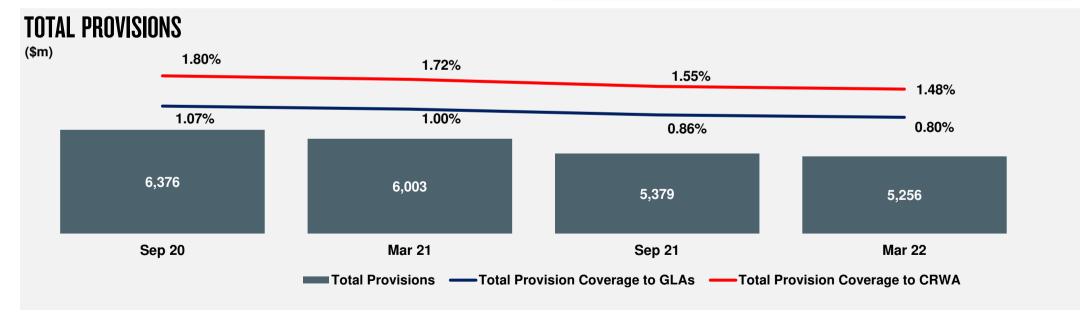


⁽¹⁾ Based on booking office where transactions have been recorded

GROUP PROVISIONS



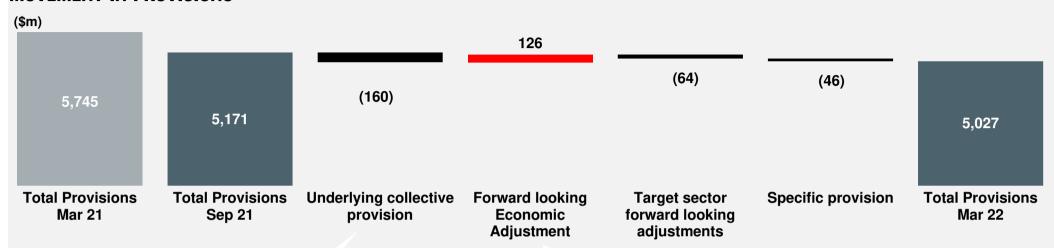






PROVISIONS

MOVEMENT IN PROVISIONS¹



UNDERLYING CP

- Model outcomes based on point-intime data
- 1H22 release reflects improved credit quality for the Australian lending portfolio

ECONOMIC ADJUSTMENT (EA)

- Forward view of additional stress across portfolio, according to 3 probability weighted scenarios (upside, base case & downside)
- Scenarios based on forward looking macro economic data and granular PD and LGD assumptions
- EA top-up required where probability weighted EA higher over the period (and vice versa)
- 1H22 EA increase of \$126m primarily reflects increased weighting to downside scenario (32.5% to 40.0%) including the potential impact of higher inflation and interest rates²

TARGET SECTOR FLAS

- Considers forward looking stress incremental to EA changes
- \$64m release of target sector FLAs

²⁾ Australian base case weighting now 57.5% (from 62.5% at 2H21), upside weighting now 2.5% (from 5% at 2H21) and downside weighting now 40.0% (from 32.5% at 2H21). Collective provision EA top-up Mar 22 v Sep 21 includes a benefit of \$5m due to foreign exchange movements.



⁽¹⁾ Excludes provisions on fair value loans and derivatives

ECL ASSESSMENT

ECL SCENARIOS & WEIGHTINGS

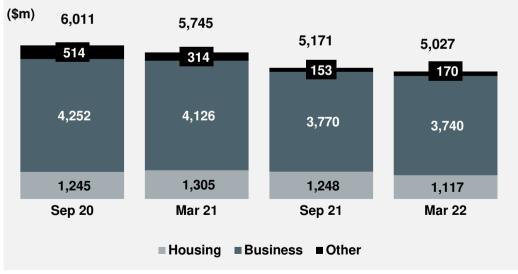
	Total Provisions for ECL ^{1,2}			
\$m	1H22 (probability weighted)	100% Downside		
Total Group	5,027	4,063	6,447	
Change vs Sep 21	(144)	(228)	(537)	

	Macro economic scenario weightings			
Australian Portfolio (%)	Upside	Base case	Downside	
30 Sep 21	5	62.5	32.5	
31 Mar 22	2.5	57.5	40.0	

KEY CONSIDERATIONS

- Reduction in ECL vs Sep 21 includes underlying CP release for Australian mortgage (impact of house price movements and improved delinquencies) and business lending (improved credit quality) portfolios
- \$46m SP reduction due to work-outs and low levels of new impairments
- \$64m release from target sector FLAs
- Modest EA top up reflecting cautionary outlook

TOTAL PROVISIONS FOR EXPECTED CREDIT LOSSES¹



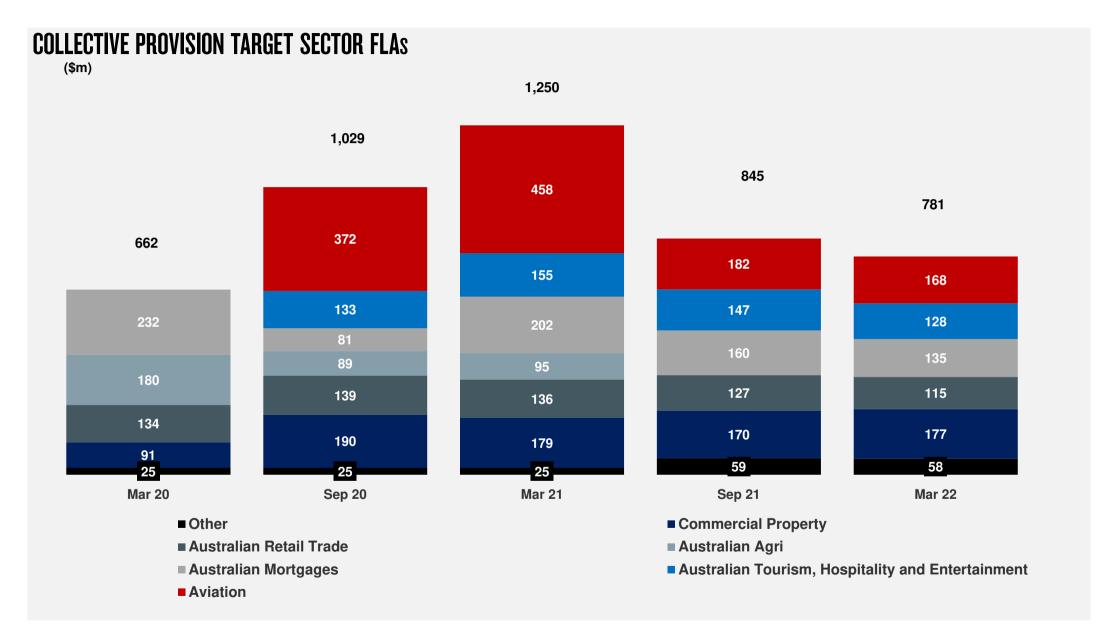
ECONOMIC ASSUMPTIONS

Economic assumptions considered in deriving Base Case ECL scenario at Mar 22				
%	2022	2023	2024	
GDP change (Year ended September)	5.8	2.6	2.5	
Unemployment (as at 30 September)	4.0	3.6	3.8	
House price change (Year ended September)	7.7	(8.7)	3.0	

- (1) ECL excludes provisions on fair value loans and derivatives
- (2) Scenarios, prepared for purposes of informing forward looking provisions, rely on NAB Economics modelling and management judgement

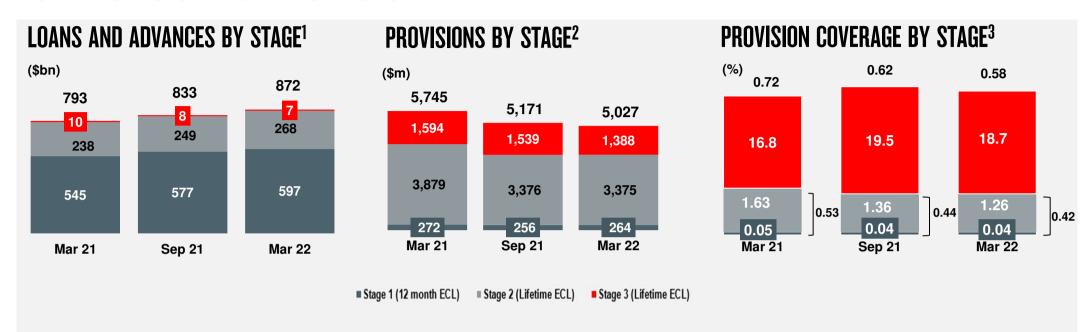


TARGET SECTOR FLAS





ECL PROVISIONING BY STAGES



	Status	Type of provision
Stage 1 (12 month ECL)	Credit risk not increased significantly since initial recognition; performing	Collective
Stage 2 (Lifetime ECL)	Credit risk increased significantly since initial recognition but not credit impaired	Collective
Stage 3 (Lifetime ECL)	Credit impaired: default no loss Credit impaired: default with loss	Collective Specific

- Significant increase in credit risk determined by change in credit risk scores for business exposures and change in behavioural scoring outcomes for retail exposures. These rules are not prescribed by accounting standards
- Migration assumptions included in forward looking adjustments
- Stage 2 includes majority of forward looking adjustments



⁽¹⁾ Notional staging of loans and advances including contingent liabilities and credit-related commitments, incorporates forward looking stress applied in the ECL model

⁽²⁾ Excludes collective provision on loans at fair value and derivatives which are not allocated to a stage under the ECL model

³⁾ Provision coverage: provisions as a percentage of loans and advances including contingent liabilities and credit-related commitments

PROBABILITY OF DEFAULT (PD) ANALYSIS

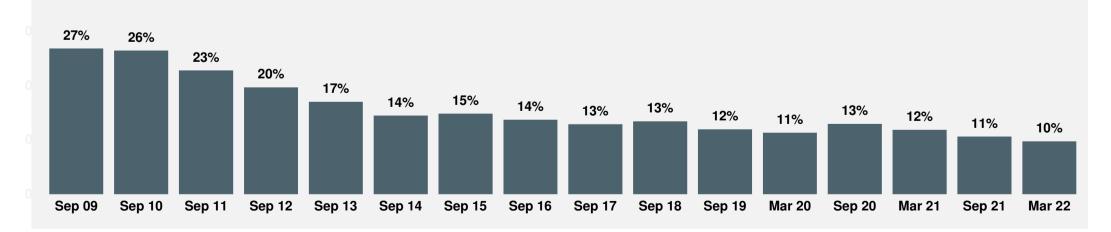
(\$bn) Investment grade Sub investment grade Default 120 100 80 60 40 20

0.55<2.00%

■ Sep 20 ■ Mar 21 ■ Sep 21 ■ Mar 22

AUSTRALIAN AND NEW ZEALAND BUSINESS EXPOSURES PD ≥ 2%

0.03<0.11%



(1) For internal ratings based portfolios. Excluding Bank and Sovereign exposures. Total \$298bn at Mar 22, \$285bn at Sep 21, \$269bn at Mar 21 and \$266bn at Sep 20

0.11<0.55%



5.01<99.99%

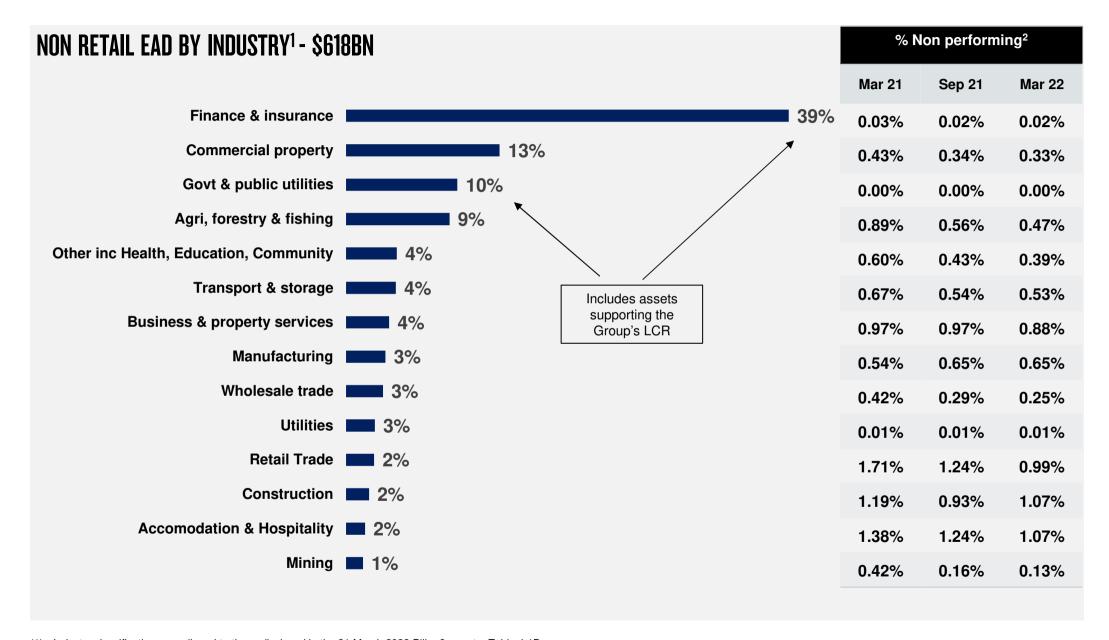
2.00<5.01%

100%

0

0<0.03%

NON RETAIL INDUSTRY SECTOR ANALYSIS



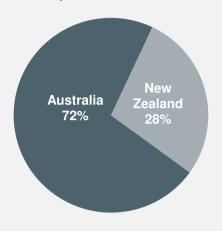
⁽¹⁾ Industry classifications are aligned to those disclosed in the 31 March 2022 Pillar 3 report – Table 4.1D



⁽²⁾ Non performing reflects exposures which are 90+ DPD or Impaired

GROUP AGRICULTURE, FORESTRY & FISHING EXPOSURES

GROUP EAD \$55.8BN MARCH 2022

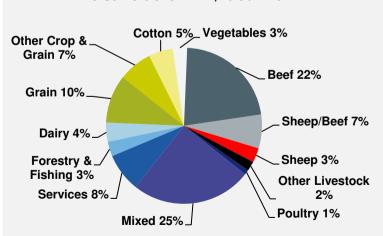


KEY CONSIDERATIONS

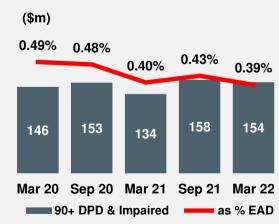
- Sector outlook is broadly positive in terms of main agricultural commodity prices, but headwinds exist in terms of elevated energy and fertiliser costs as a result of the recent rise in crude oil price
- The sector also continues to experience localised weather event challenges in specific regions

AUSTRALIAN AGRICULTURE, FORESTRY & FISHING

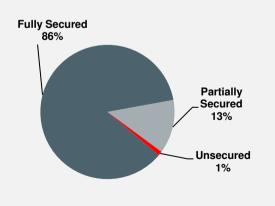




Australian Agriculture Asset Quality



Australian Agriculture Portfolio Well Secured¹



(1) Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security



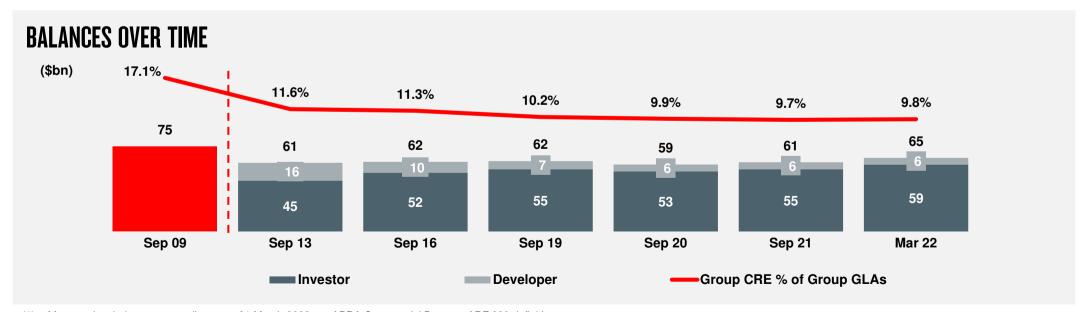
GROUP COMMERCIAL REAL ESTATE¹

GROSS LOANS & ACCEPTANCES

	Aust	New Zealand	Total ²
TOTAL CRE (A\$bn)	57.3	7.4	64.8
Increase/(decrease) from Sep 21 (A\$bn)	4.1	(0.2)	4.0
% of geographical GLAs	10.5%	8.2%	9.8%
Change in % from Sep 21	0.2%	(0.2%)	0.1%

ASSET QUALITY

Trend	Sep 19	Mar 20	Sep 20	Mar 21	Sep 21	Mar 22
Impaired loans ratio	0.25%	0.26%	0.32%	0.30%	0.19%	0.17%
Specific Provision Coverage	31.9%	32.2%	39.9%	39.2%	44.6%	47.8%



- (1) Measured as balance outstanding as at 31 March 2022 per APRA Commercial Property ARF 230 definitions
- 2) Includes overseas offices not separately disclosed



GROUP COMMERCIAL REAL ESTATE¹

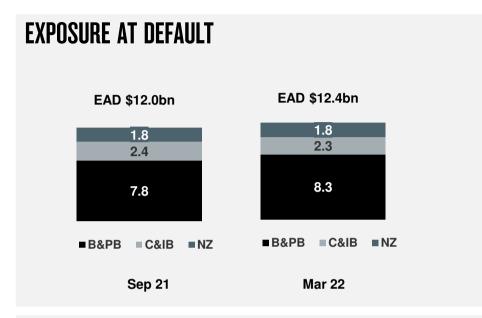
BREAKDOWN BY TOTAL GROSS LOANS & ACCEPTANCES (\$64.8BN)

Borrower breakdown Sector breakdown Geographic breakdown QLD Retail 14% Residential 28% VIC 11% WA 25% SA Investor 91% 5% Industrial **Tourism** 18% Other & Leisure _ **Australia** Developer 3% 4% Other 9% 7% **New Zealand** Office. Land **NSW** 12% 28% 5% 35% **Developer includes \$1.2bn for land** development and \$2.2bn for residential development in **Australia**

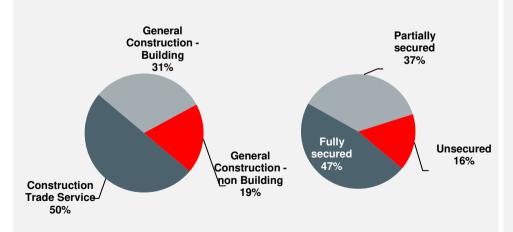
(1) Measured as balance outstanding as at 31 March 2022 per APRA Commercial Property ARF 230 definitions



CONSTRUCTION



EAD PORTFOLIO BY SECTOR AND SECURITY^{1,2}



KEY CONSIDERATIONS

- Challenges include COVID-related completion delays, fixed price contracts, rising input costs, supply chain issues
- ~2% non retail EAD including subcontractors & developers
- Highly diversified and secured portfolio
- >50% of CIB exposures are contingent facilities eg performance guarantees

Australian Construction	В&РВ	C&IB	Total
EAD (\$bn)	8.3	2.3	10.6
# customers	~25k	~300	~25k
% Fully or Partially Secured	94%	51%	84%

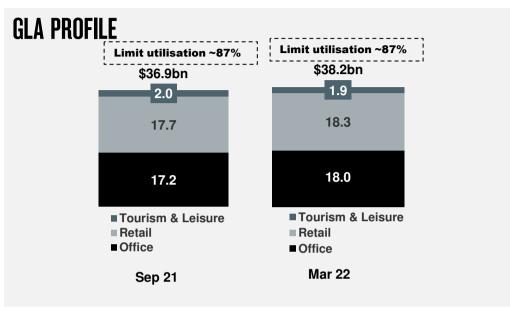
90+ DPD AND GIAS AND AS % OF SECTOR EAD



- (1) Construction Trade Service includes sub contractors. General Construction Non Building includes engineering and infrastructure construction
- (2) Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security

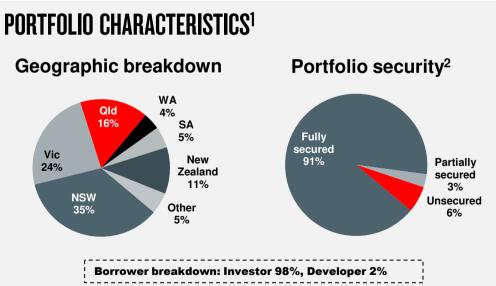


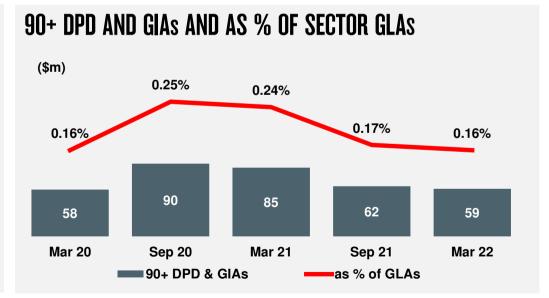
GROUP OFFICE, RETAIL, TOURISM & LEISURE COMMERCIAL REAL ESTATE¹



KEY CONSIDERATIONS

- Office, Retail and Tourism & Leisure (T&L) viewed as most impacted by COVID-19 across Group CRE portfolio, however asset quality metrics remain sound at this stage
- Demand and market liquidity for quality Australian assets remains strong, reflecting improved investor sentiment and outlook
- Positive leasing momentum in Australian CBD office markets.
 ~41% of Australian Office balances are CBD-based
- CBD located Retail and T&L assets remain challenged by slow return of office workers and tourists. ~6% of Australian Retail balances are CBD-based

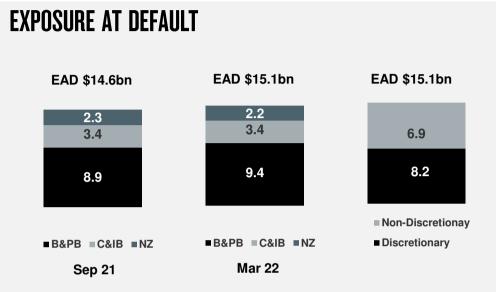




- (1) Measured as balance outstanding as at 31 March 2022 per APRA Commercial Property ARF230 definitions
- (2) Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security. Unsecured proportion represents Institutional exposures that are weighted towards listed A-REITs and wholesale funds which are lowly geared and exhibit strong debt servicing.

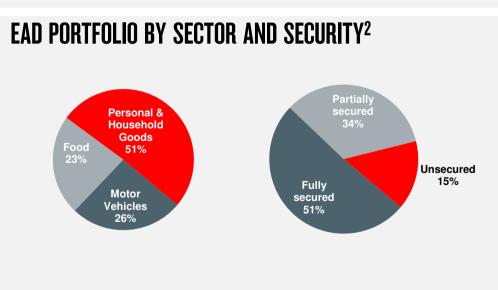


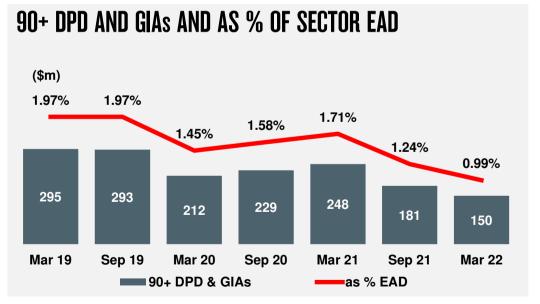
RETAIL TRADE¹



KEY CONSIDERATIONS

- Notwithstanding challenges pre COVID-19, the Retail Trade sector has continued to perform relatively well during and post-lockdowns (including Omicron in early 2022), as consumers continued spending
- Future outlook will depend on wages growth, interest rates, direction of householding spending including savings and overall consumer confidence
- Continued acceleration is expected in eCommerce and alongside ongoing change in consumer behaviours, this will drive the continued transformation of business models in the Retail Industry, as structural change continues post COVID-19

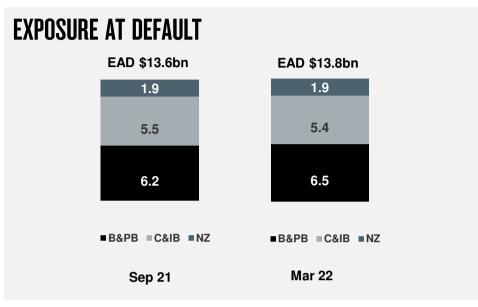




- (1) Retail Trade is aligned to Regulatory Industry Classifications. Discretionary / Non-discretionary Retail Trade determined at an individual ANZSIC code level
- (2) Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security

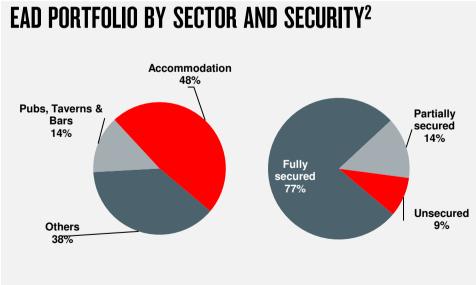


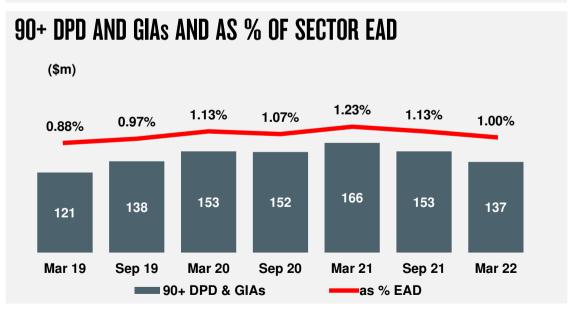
TOURISM, HOSPITALITY AND ENTERTAINMENT¹



KEY CONSIDERATIONS

- Industry outlook for Hospitality & Entertainment sectors continues to improve, reflecting growing confidence in COVID-19 tracking, controls and immunisation levels
- Tourism and Accommodation sectors exposed to international visitors continue to face uncertainties
- Lack of workers and low unemployment, which has led to a material increase in labour costs, is a headwind to the sector
- ~2.2% of non retail EAD with ~16% of B&PB portfolio is located in CBDs

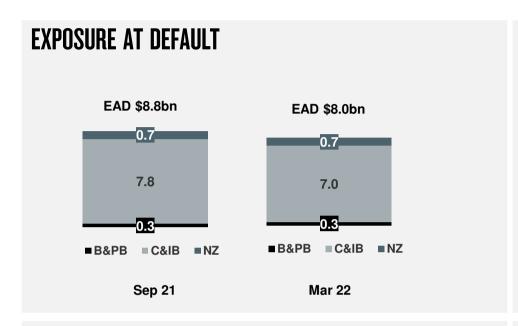




- (1) Tourism, hospitality and entertainment include regulatory industry classification of accommodation and hospitality, plus cultural and recreational services
- (2) Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security

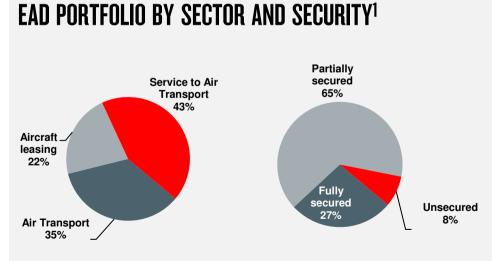


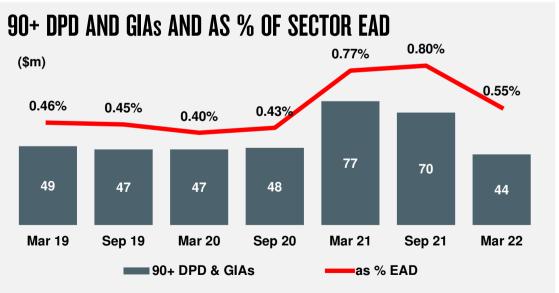
AIR TRAVEL AND RELATED SERVICES



KEY CONSIDERATIONS

- Portfolio comprises airlines which are usually national carriers and sovereign owned, airports, lessors and service companies supporting the aviation industry
- Partial recovery as travel restrictions slowly removed but passenger numbers remain depressed and recent oil price spikes impacting profitability; sovereign support and access to capital markets continues
- No payment defaults across the portfolio with exposures reducing \$0.8bn during 1H22 including a number of recent lessor prepayments
- ~1.3% of non retail EAD





(1) Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security

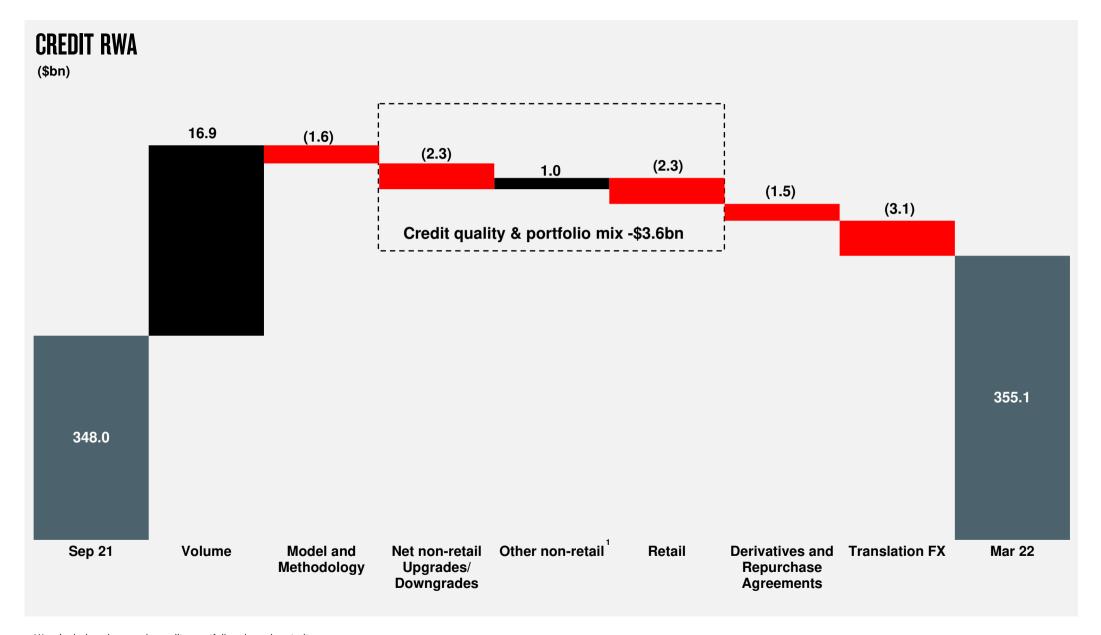




ADDITIONAL INFORMATION

CAPITAL & FUNDING

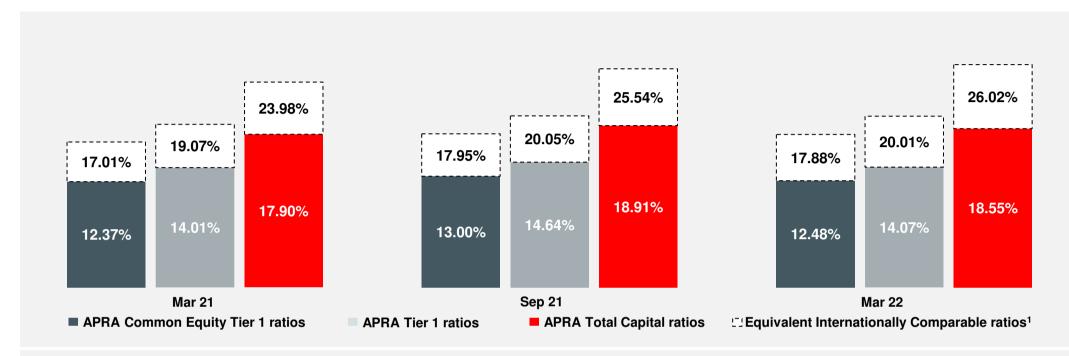
CREDIT RISK WEIGHTED ASSETS



⁽¹⁾ Includes changes in quality, portfolio mix and maturity



GROUP BASEL III CAPITAL RATIOS



APRA to Internationally Comparable CET1 Ratio Reconciliation	CET1
Group CET1 ratio under APRA	12.48%
APRA's Basel capital adequacy standards require a 100% deduction from common equity for deferred tax assets, investments in non-consolidated subsidiaries and equity investments. Under Basel Committee on Banking Supervision (BCBS) such items are concessionally risk weighted if they fall below prescribed thresholds	+61bps
Mortgages – reduction in loss given default floor from 20% to 15% and adjustment for correlation factor	+190bps
Interest rate risk in the banking book (IRRBB) – removal of IRRBB risk weighted assets from Pillar 1 capital requirements	+109bps
Other adjustments including corporate lending adjustments and treatment of specialised lending	+180bps
Group Internationally Comparable CET1	17.88%

⁽¹⁾ Internationally Comparable CET1 ratios align with the APRA study entitled "International capital comparison study" released on 13 July 2015



KEY REGULATORY CHANGES IMPACTING CAPITAL AND FUNDING

Change	1HCY22	2HCY22	CY23	CY24	CY25	CY26
Capital Adequacy (APS 110)			Implementation			
Measurement of Capital (APS 111)	Implementation					
Credit Risk (APS 112/113)			Implementation			
Operational Risk (APS 115)	Implementation ¹					
Market Risk (APS 116)		Consult	Finalise		Implementation	
Counterparty Credit Risk (APS 180)		Consult	Finalise		Implementation	
Interest Rate Risk in the Banking Book (APS 117)		Finalise		Implementation		
Public Disclosures (APS 330)	Consult	Finalise		Implementation		
Credit Risk Management (APS 220)	Implementation					
Loss-Absorbing Capacity				Implementation ²		Implementation ²
Remuneration (CPS 511)			Implementation			
Recovery and Resolution		Finalise		Implementation		

APRA'S REVISIONS TO ADI CAPITAL FRAMEWORK

- Revisions follow the 2017 APRA benchmark of 'unquestionably strong' capital ratios and APRA's discussion paper on 'a more flexible and resilient capital framework for ADIs' released in December 2020
- Final prudential standards were released in November 2021, with implementation from 1 January 2023
- Interim reporting requirements to be finalised throughout 2022 and final reporting standards to be released in 2024

APRA FUNDING & LIQUIDITY CHANGES

- In September 2021, APRA announced the phasing out of the RBA's CLF by the end of December 2022 subject to market conditions. The CLF reduction is expected to be offset by ADIs increasing holdings of HQLA. NAB's CLF is \$23bn at 31 March 2022
- APRA is engaging with industry on a Post Implementation Review of Basel III liquidity ratios to inform a broader review of liquidity requirements, scheduled for 2023

⁽²⁾ In December 2021, APRA finalised Loss-Absorbing Capacity requirements for D-SIBs, set as an increase to minimum Total Capital requirement of 4.5% of RWA from 1 January 2026. D-SIBs are required to hold the interim setting of an increase to minimum Total Capital requirement of 3% of RWA by 1 January 2024.



⁽¹⁾ APRA has provided Advanced Measurement Approach accredited ADIs the option to apply APS 115 Capital Adequacy: Standardised Measurement Approach to Operational Risk from either 1 January 2022 or 1 January 2023. NAB implemented the Standardised Measurement Approach on 1 January 2022

APRA BASEL III CHANGES - 'UNQUESTIONABLY STRONG'

SUMMARY

- APRA has finalised the revised ADI capital framework, with the aim to:
 - improve flexibility via increasing regulatory capital buffers.
 - implement more risk-sensitive risk-weights.
 - enhance competition via a capital floor for IRB ADIs.
 - improve transparency and comparability through the disclosure of capital ratios under the standardised approach.
- Overall, the revisions will result in a decrease in risk weights, offset by higher minimum capital ratios.
- APRA's new standards for capital adequacy and credit risk capital will come into effect from 1 January 2023.

MORTGAGES

- Lower risk Owner Occupier, P&I loans attract 1.4x scalar (1.7x scalar for other mortgages)
- Advanced banks can use internal Loss Given Default (LGD) models, subject to APRA approval
- "Non-standard mortgages"¹attract 100% RWA
- Mortgages with LVR > 80% and LMI, attract 20% discount to LGD estimates

KEY CHANGES

CORPORATE

- 'Slotting' approach removed and replaced by IRB Corporate modelling with 1.5x scalar
- Credit Conversion Factors (CCFs) for unutilised non-retail exposures reduce from 100% to 40%
- Unsecured non-retail LGDs reduce from 60% to 50%

OTHER

- 100 bps baseline setting for the Countercyclical Capital Buffer
- 475 bps setting for Capital Conservation buffers for D-SIB ADIs
- Therefore, regulatory capital buffers for D-SIB ADIs will increase to 10.25%²
- Operational Risk measurement moves to Standardised Measurement Approach (SMA)³
- RBNZ capital rules apply for New Zealand credit risk exposures from 1 January 2023.

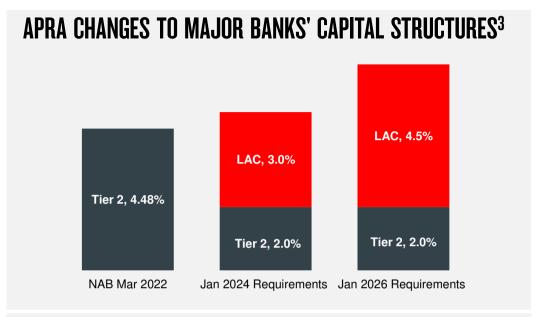
- (1) Non standard mortgages are classified as mortgages with both an interest-only period of 5 years or more and an LVR above 80%
- (2) APRA has noted their expectation that ADIs will operate within the regulatory buffer range in periods of stress
- (3) APRA has provided Advanced Measurement Approach accredited ADIs the option to apply APS 115 Capital Adequacy: Standardised Measurement Approach to Operational Risk from either 1 January 2022 or 1 January 2023. NAB implemented the Standardised Measurement Approach on 1 January 2022



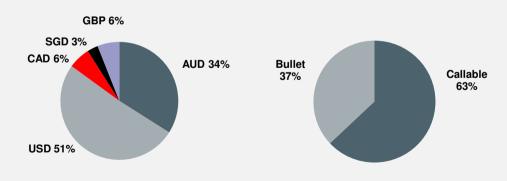
LOSS-ABSORBING CAPACITY

- Based on the Group's RWA and Total Capital position as at 31 March 2022, the incremental Group Total Capital requirement prior to January 2024 is \$2.2bn, and \$8.7bn prior to January 2026
- \$1.7bn of surplus provisions are eligible for inclusion in Tier 2 Capital
- \$4.7bn of NAB's existing Tier 2 Capital has optional redemption dates prior to January 2026, including \$1.4bn before January 2024¹

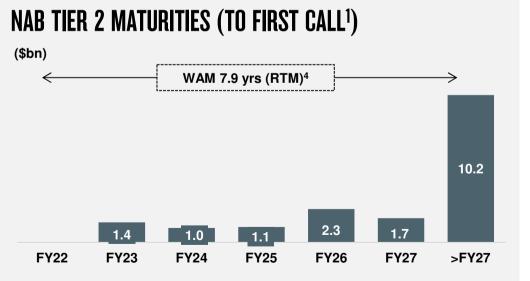
(\$bn)	Jan-24	Jan-26
Group RWA (at Mar-22)	431.9	431.9
Tier 2 Requirement (5% by Jan-24, 6.5% by Jan-26) 2	21.6	28.1
Existing Tier 2 at Mar-22 (4.48%)	19.4	19.4
Current Shortfall	2.2	8.7



NAB TIER 2 OUTSTANDING ISSUANCE



- In 1H22, NAB issued \$2.1bn of Tier 2
- NAB's FY22 Tier 2 issuance is expected to be approximately \$3-4bn





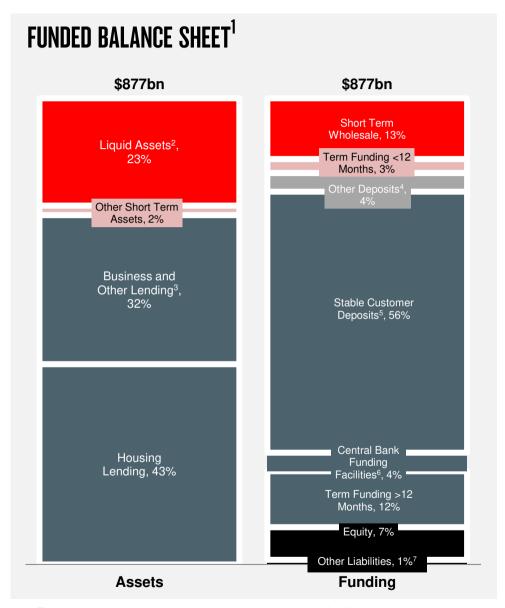
⁽¹⁾ Subject to the prior written approval required by APRA

⁽²⁾ In December 2021, APRA finalised Loss-Absorbing Capacity requirements for D-SIBs, set as an increase to minimum Total Capital requirement of 4.5% of RWA from 1 January 2026. D-SIBs are required to hold the interim setting of an increase to minimum Total Capital requirement of 3% of RWA by 1 January 2024.

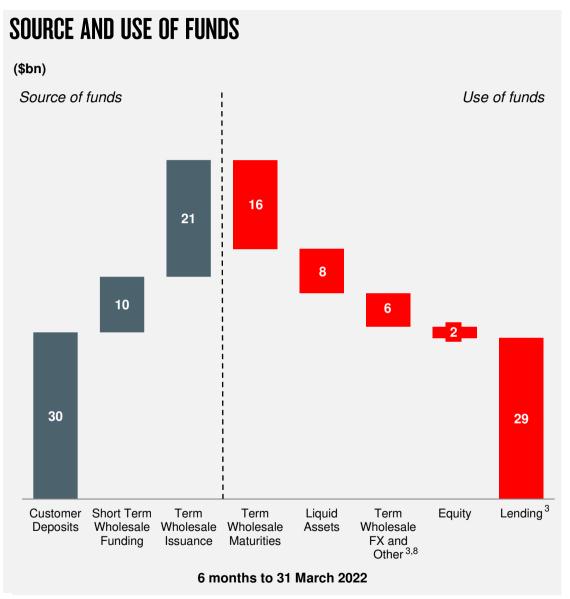
⁽³⁾ APRA's revisions to An Unquestionably Strong Framework for Bank Capital (released November 2021) not reflected

⁴⁾ Weighted Average Maturity and Remaining Term to Maturity

ASSET FUNDING



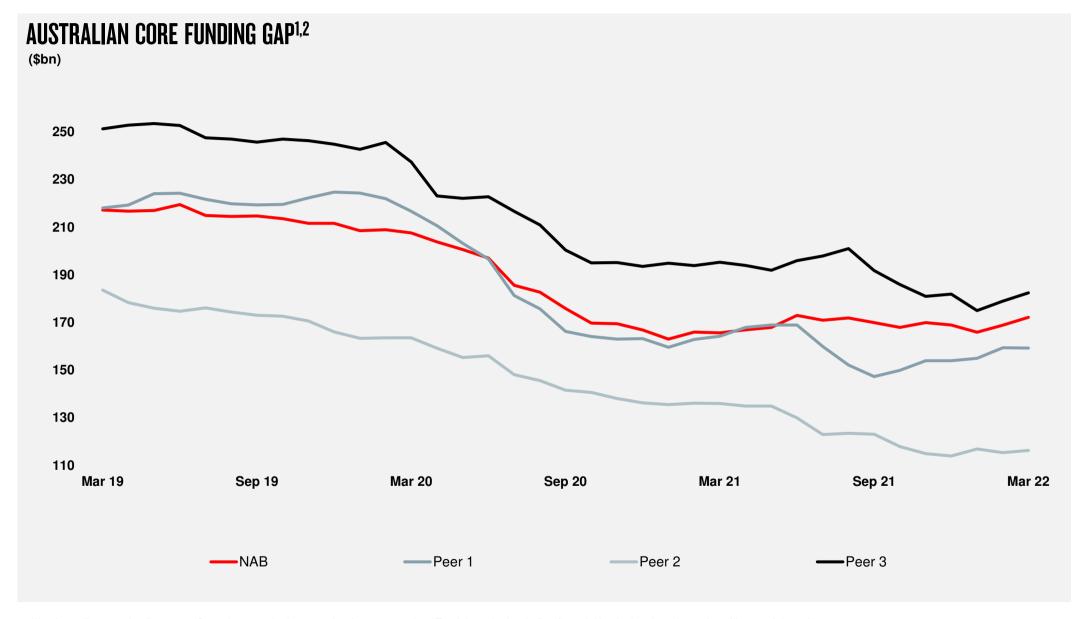
- 1) Excludes repurchase agreements as they do not provide net funding.
- 2) Market value of marketable securities including HQLA, non-HQLA securities and commodities
- 3) Trade finance loans are included in other short-term assets, instead of business and other lending
- 4) Includes non-operational financial institution deposits and certain offshore deposits as defined in APRA standard APS 210 *Liquidity*
- Includes operational deposits, non-financial corporate deposits and retail / SME deposits and excludes certain offshore deposits as defined in APRA standard APS 210 *Liquidity*



- 6) Includes RBA's TFF and RBNZ's TLF and FLP
- 7) The net position includes derivative assets and derivative liabilities, property, plant and equipment, all net of accruals, receivables and payables
- Includes the net movement of other assets and other liabilities, and other immaterial movements.



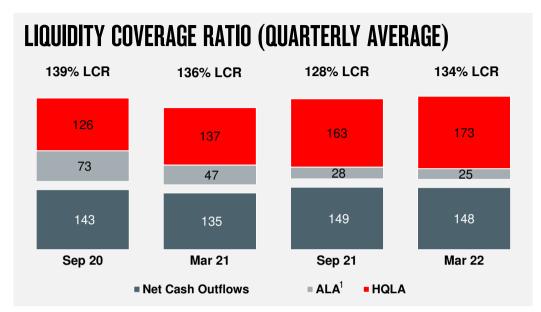
FUNDING

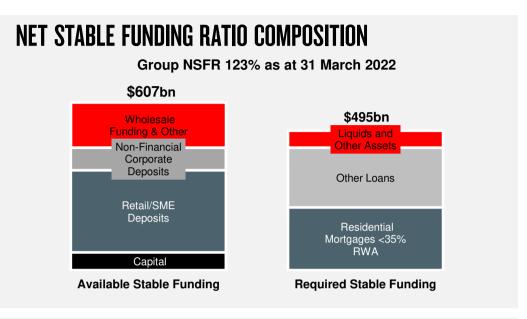


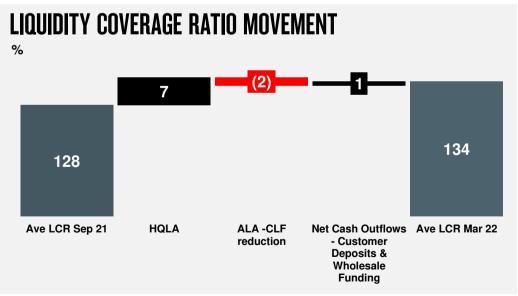
⁽¹⁾ Australian core funding gap = Gross loans and advances plus Acceptances less Total deposits (excluding financial institution deposits and certificates of deposit) (2) Statistics as at March 2022

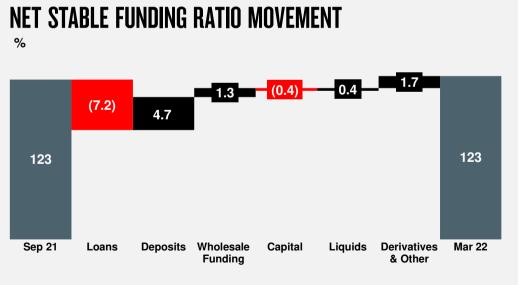


LIQUIDITY





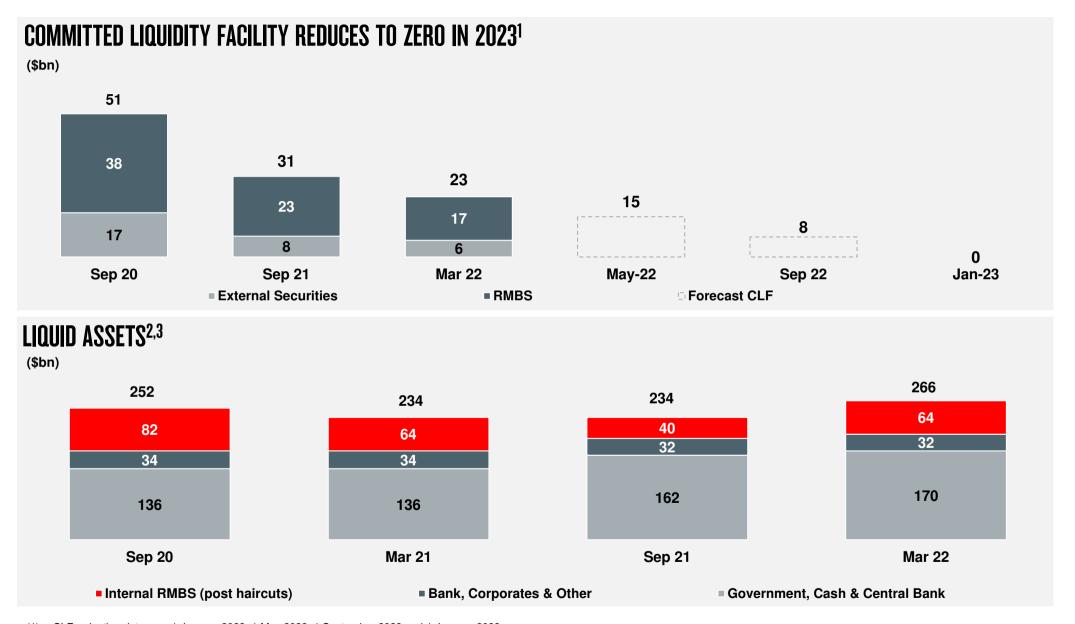




(1) CLF and TFF values used in LCR calculation are the undrawn portion of the facility



LIQUIDITY



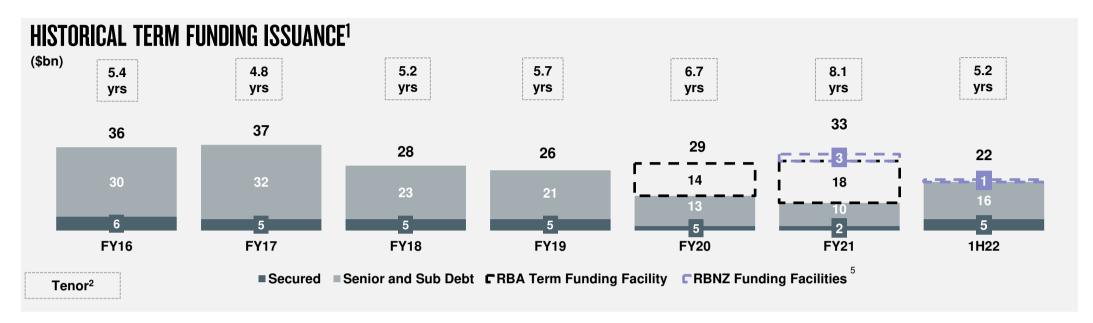
⁽¹⁾ CLF reduction dates are 1 January 2022, 1 May 2022, 1 September 2022 and 1 January 2023

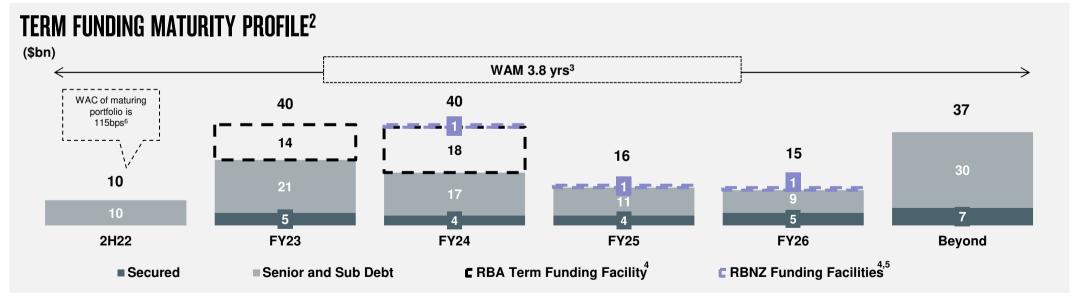


⁽²⁾ Spot Liquid Assets as at end of each period

⁽³⁾ In November 2021, APRA released guidance on contingent liquidity, requiring LCR ADIs to hold 30% of the Group AUD net cash outflows as surplus collateral

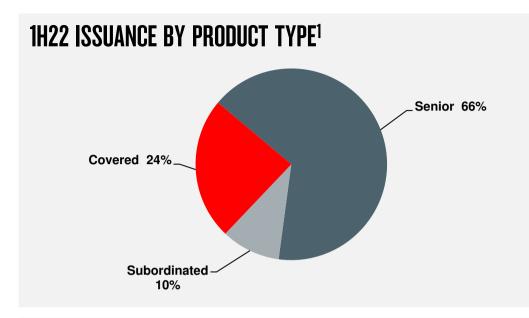
TERM WHOLESALE FUNDING PROFILE

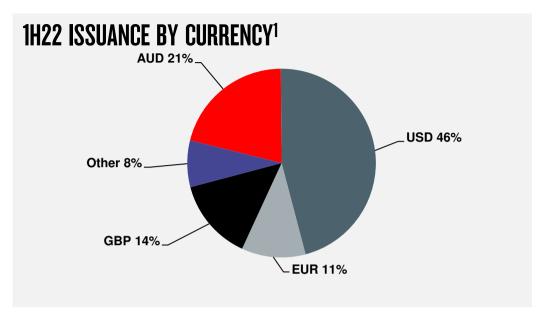


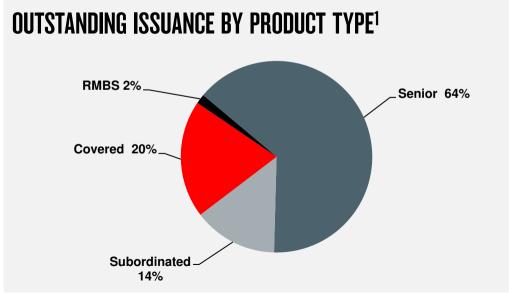


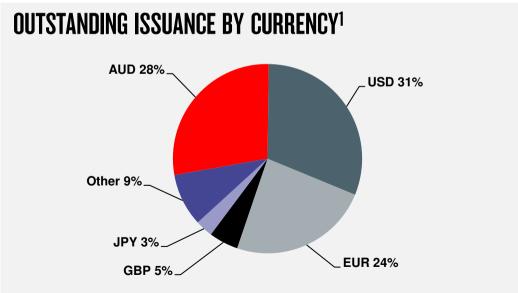
- (1) Includes senior unsecured, secured (covered bonds and securitisation) and subordinated debt with an original term to maturity or call date of greater than 12 months, excludes Additional Tier 1 instruments. FX rate measured at time of issuance
- (2) Maturity profile of funding with an original term to maturity greater than 12 months, excludes Additional Tier 1 and Residential Mortgage Backed Securities. Spot FX rate at 31 March 2022
- (3) Remaining weighted average maturity, excludes Additional Tier 1, Residential Mortgage Backed Securities, RBA Term Funding Facility and RBNZ funding facilities
- (4) Contractual maturity is based on drawdown date
- (5) Includes RBNZ's TLF and FLP
- (6) Weighted average cost refers to the weighted cost of the maturing portfolio over the next half and is shown as a spread over 3m BBSW. Includes subordinated debt and excludes Additional Tier 1 and BNZ

DIVERSIFIED AND FLEXIBLE TERM WHOLESALE FUNDING PORTFOLIO





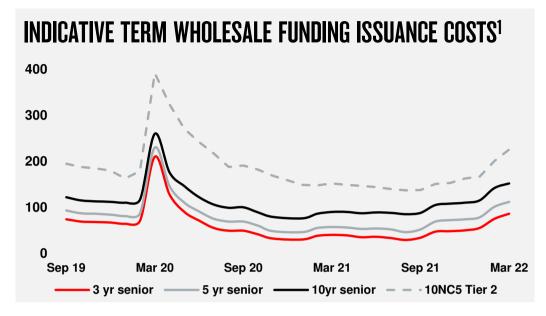


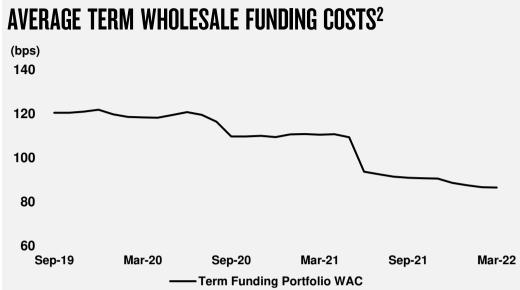


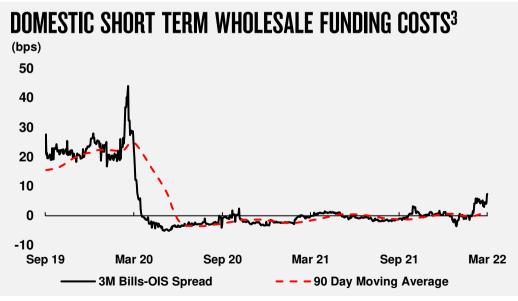
(1) Excludes Additional Tier 1, RBA Term Funding Facility and RBNZ funding facilities

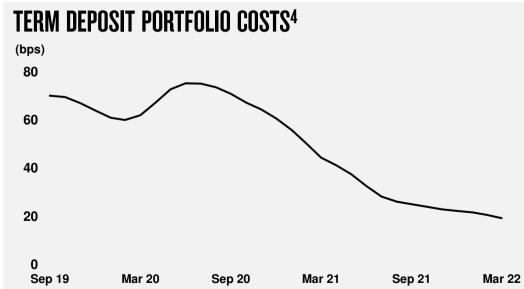


FUNDING COSTS









- (1) Indicative Major Bank Wholesale subordinated and senior unsecured funding rates over 3m BBSW using a blend of multi-currency inputs (3 years, 5 years, 10-year non-call 5-year and 10 years)
- (2) NAB Ltd Term Wholesale Funding Costs >12 Months at issuance (spread to 3 month BBSW), includes subordinated debt and TFF
- (3) Spread between 3 month AUD Bank Bill Swap Rate and Overnight Index Swaps (OIS). Source: Bloomberg
- (4) Management data. Total deposit portfolio cost over relevant market reference rate. Australia only



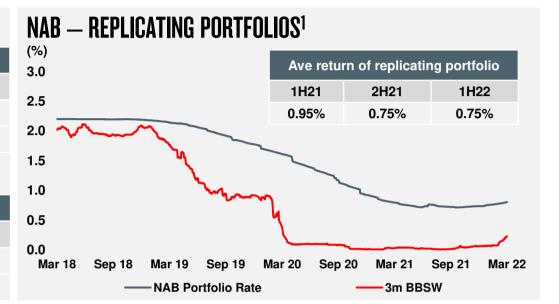
CAPITAL & DEPOSIT HEDGES

NAB REPLICATING PORTFOLIOS

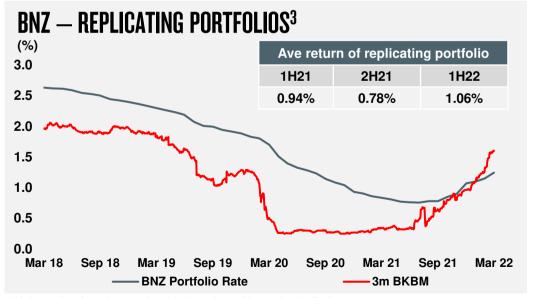
Replicating portfolio				
	31 Mar 22 balance	Invested out to term of		
Capital	AUD \$42bn	3 years		
Low rate deposits	AUD \$72bn	5 years		

BNZ REPLICATING PORTFOLIOS

Replicating portfolio				
	31 Mar 22 balance	Invested out to term of		
Capital	NZD \$10bn	3 years		
Low rate deposits	NZD \$10bn	5 years		







⁽¹⁾ Blended replicating portfolio (Australia only). Replicating portfolio includes capital and low rate deposits, which consist of non-interest bearing deposits and lower tiers in Retirement account. The investment tenor for Capital was extended from 2yr to 3yr in 2H21



⁽²⁾ AUD Swap Rates sourced from Bloomberg and NZD Swap Rates sourced from Reuters

Blended replicating portfolio (New Zealand only). Replicating portfolio includes capital and low rate deposits, which consist of non-interest bearing deposits. The investment tenor for Capital was extended from 2yr to 3yr in 1H22



ADDITIONAL INFORMATION

LONG-TERM: A SUSTAINABLE APPROACH

SUSTAINABILITY IS EMBEDDED IN OUR GROUP STRATEGY

COMMERCIAL RESPONSES TO SOCIETY'S BIGGEST CHALLENGES



Embedding sustainability means doing good through the way we do business. Using our core skills and resources and focusing activity in three areas:

Our priorities:

- Climate change
- · Affordable and specialist housing
- Indigenous business

RESILIENT AND SUSTAINABLE BUSINESS PRACTICES



Getting the basics right and managing our environmental, social and governance (ESG) risks and opportunities responsibly.

Our priorities:

- · Colleagues and culture
- Inclusive banking
- ESG risk management
- Supply chain management
- Human rights, including modern slavery

INNOVATING FOR THE FUTURE

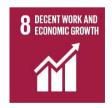


Driving investment in new, emerging and disruptive technologies, and partnering with customers, industry and government on critical initiatives.

Our priorities:

- Our future core business and marketleading data analytics
- Partnerships that matter













ALIGNED TO SIX KEY UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS¹ - WHERE WE CAN MAKE THE BIGGEST IMPACT



OUR GROUP CLIMATE STRATEGY

GOAL OF ALIGNING OUR LENDING PORTFOLIO TO NET ZERO EMISSIONS BY 2050¹

- First Australian bank to have signed the Collective Commitment to Climate Action and have joined the Net Zero Banking Alliance
- Progressing work to set 2030 science-based emissions reduction targets for key sectors, with the targets to be published in our 2022 annual reporting suite.

SUPPORTING OUR CUSTOMERS TO DECARBONISE AND BUILD RESILIENCE

- Working closely with 100 of our largest GHG-emitting customers to support them as they develop or improve their low carbon transition plans by 30 September 2023, maturity assessments completed on 58 of our top 100 emitters so far.
- \$70 billion environmental financing target by 2025², \$61.1bn cumulative progress, \$4.8bn delivered in 1H22.
- Bank for transition Centre of Excellence providing targeted support and insights to customers

MANAGING CLIMATE RISK

- Committed to Taskforce on Climate-Related Financial Disclosures (TCFD) since 2017
- Progressing APRA's Climate Vulnerability Assessment to further understand the physical and transition risks of climate change
- Completed review of oil and gas sector published additional ESGrelated credit policy settings and capped exposure to oil and gas

SUPPORTED BY

ACTIVELY REDUCING OUR OWN EMISSIONS

- Carbon neutral certified in operations since 2011 though Climate Active
- 64% of electricity consumption from renewable sources in 1H22, increased from 30% in 1H21, against our target of 100% by 30 June 20253
- Focused on reducing our operational greenhouse gas emissions, achieving a 65% reduction in scope 1 & 2 emissions as at 1H22 against a 30 June 2015 baseline4

HIGHLY CAPABLE COLLEAGUES

- Climate change module in annual Risk Awareness training for all colleagues
- Extended climate change course on identifying climate-risk and developing transition plans in partnership with Melbourne Business School to select Agri bankers.

RESEARCH, PARTNERSHIPS & ENGAGEMENT

- Actively taking part in nationwide discussions on how Australia gets to net zero as a leader in sustainable technology
- Ongoing expansion of Carbonplace a settlement platform for voluntary carbon credits of which NAB is a founding member
- (1) The Group continues to work on understanding its total Scope 3 attributable emissions exposure and develop its emissions-based modelling. The Group acknowledges the limitations of current data. The Group's emissions based modelling, targets and methodologies may change as the availability and quality of data improves, and as climate science evolves.
- Represented as a cumulative amount of new environmental finance since 1 October 2015. Refer to the Group's 2021 Sustainability Data Pack for reference to how the environmental financing commitment is calculated.
- NAB's operational environmental numbers are reported on a July-June performance period. This information is audited annually at the end of the performance period, the 1H 22 progress figures presented in this graph are unaudited and could be subject to change. Progress towards NAB's RE100 target has been influenced by COVID-19 and resultant decrease in electricity consumption, and we do not expect progress achieved to date to be
- Significant progress towards NAB's 2025 science-based target demonstrated since 2020 however performance has been influenced by COVID-19 impacts and we do not expect all of the reductions achieved to date to be permanent. Includes our net operational scope 1 and 2 GHG emissions, 2021 and 2022 figures calculated using a market-based approach. This information is audited annually at the end of the performance period and as
- such, the progress figures presented in this graph are unaudited and could be subject to change.



FY22 CLIMATE PRIORITIES AND PROGRESS

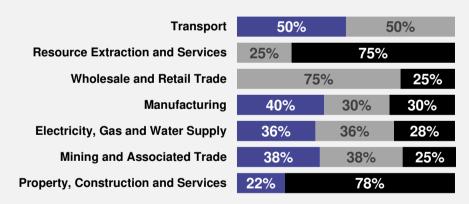
INTERIM DECARBONISATION TARGETS

- Working to publish, in our 2022 annual reporting suite, interim sectorspecific decarbonisation targets, applying the following principles:
 - Broad portfolio coverage: targets set will account for substantial majority of Australian lending portfolio
 - Science-based: Decarbonisation scenarios will be set for 2030 and 2050 using scenarios that are science-based and aligned to limit global warming to 1.5°C
 - Governance: Targets will be approved by the Executive Leadership Team and Board
 - Guided by global best practice: NAB will be guided by the UN Environment Programme Finance Initiative's Guidelines for Climate Target Setting for Banks
 - Up to date: Targets will be reviewed regularly to ensure consistency with current climate science, updated data and available methodologies
- Engaging industry experts including Australian Industry Energy
 Transition Initiative Hub and the UN Global Compact Just Transition
 working group on the path forward for transitioning key and hard to
 abate sectors.

CUSTOMER TRANSITION PLANS

- Progressing against our target to work with 100 of our largest greenhouse gas emitting customers by September 2023 to support them as they develop or improve their low-transition plans.
- 58 high emitting customers having been assessed on their transition maturity using NAB's Transition Framework Diagnostic which is aligned with Transition Pathways Initiative and Cambridge Institute for Sustainability.
- Of the 58 engaged, ~69% of companies assessed in Band 3 or 4.

TRANSITION MATURITY OF 58 OF OUR HIGHEST EMITTERS¹



■ Band 2- Building capacity

■ Band 3- Integration into operational decision making

■Band 4- Strategic assessment

⁽¹⁾ The Diagnostic assists in the classification of transition maturity in the following bands: 0 - Unaware of (or not acknowledging) climate change as a business issue, 1 - Acknowledgement of climate change as a business issue, 2 - Building capacity, 3 - Integration into operational decision making, 4 - Strategic assessment. Percentage breakdown per sector may not sum to 100 due to rounding.



CONSIDERATIONS AS AUSTRALIA'S LARGEST AGRIBUSINESS BANK

CLIMATE-RELATED CONSIDERATIONS

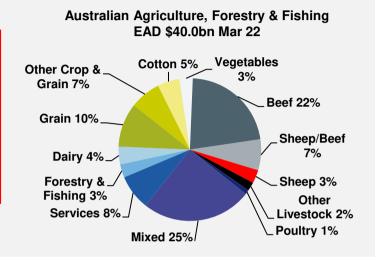
- Understanding the climate-related risks and opportunities facing our diverse range of customers
- Developing strategic products, services and capabilities to help our customers capitalise on emerging opportunities, build resilience and manage risks
- Working closely with industry and partners to develop sciencebased, commercially sound insights to help our customers and bankers make informed decisions

AGRI MARKET LEADER AND DIVERSE CUSTOMERS

NAB Agri market share (RBA)

33.9%

MELBOURNE BUSINESS SCHOOL



A RANGE OF CUSTOMER CHALLENGES



Climate change



Biodiversity



Water scarcity



Animal welfare



Soil health



Managing waste

DEVELOPING OUR PEOPLE AND PRODUCT



NAB Agri Green

Loan pilot – first

loan approved

Nov '21



· Bankers completing Melbourne Business School Climate **Banking Training**

OUR PARTNERSHIPS







GEORA



PROVIDING COMMERCIAL SOLUTIONS FOR AGRI CUSTOMERS

NAB AGRI GREEN LOAN

- Supporting agribusiness customers investing in eligible activities that improve sustainability outcomes, such as reducing carbon or methane emissions or adapting to overcome climate-related risks
- NAB approved first loan in Nov 2021 and now expanding pilot with a broader range of customers ahead of national launch
- · Offer a pricing incentive based on eligibility criteria
- Financing activities that align with the green lending categories set out in the Climate Bonds Standard's Climate Bonds Initiative (CBI) – an independent, external framework
- Some examples of activity focus include:







Increasing carbon storage



Improving water efficiencies



Building resilience to climate risk

CASE STUDY: LEATHER CATTLE COMPANY, QLD

- Rob and Melinee Leather produce cattle in Banana, Qld, on 14,000ha with ~4,000 head of cattle. Humane producers with ambitions to reduce their farm's emissions
- Using NAB's Agri Green Loan to plant 1,200ha of a special legume, Leucaena, shown to reduce emissions intensity of livestock by 20-40% across grazing spaces
- Received the Agri Green loan pricing incentive



Rob and Melinee Leather (Leather Cattle Company)
QLD Agribusiness customers



WE ARE A LEADER IN SUSTAINABLE FINANCING

PRODUCT INNOVATION TO SUPPORT THE TRANSITION

- #1 Australian bank for global renewables transactions¹
- Well placed to support customers in the growing ESG debt market, with global cumulative sustainable debt issuance on track to reach \$11 trillion by 2025²

>\$2 BILLION

Helped customers raise over \$2bn through green, social and sustainability linked bonds arranged in 1H22



Supported customers to raise close to \$15bn across green, social and sustainability linked loans in 1H22



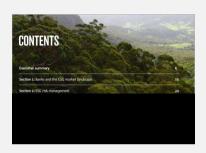
Committed \$718m in renewable energy project finance transactions in 1H22

- Ongoing expansion of Carbonplace a settlement platform for voluntary carbon credits of which NAB is a founding member
 - 3 additional financial institutions have joined Carbonplace as founding members, alongside NAB and existing founding banks³
- Closed our first ESG-linked Foreign Exchange (FX) derivative with TRIG, a London-listed company that invests in renewable energy infrastructure projects

ACCESS TO INSIGHTS, RESEARCH & PARTNERSHIPS

 Our Bank for Transition series supports our customers in their journey to net zero emissions with strategic insights and support





GLOBAL COVERAGE MODEL WITH HIGHLY PROFESSIONAL BANKERS WORKING CLOSELY WITH CUSTOMERS

Melbourne Business School
 Climate Banking Training extended to now include agribusiness bankers, in addition to corporate and institutional bankers





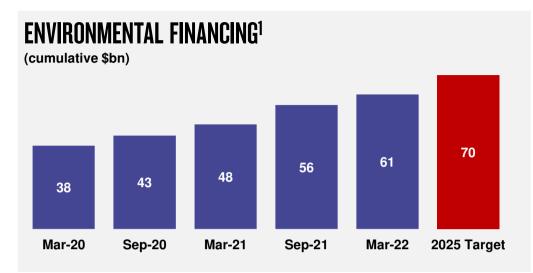
³⁾ Previously Project Carbon. The platform is being developed in partnership with CIBC, ItaÚ Unibanco and NatWest Group and now joined by UBS, Standard Chartered, and BNP Paribas.

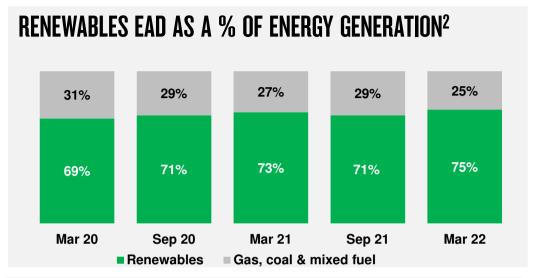


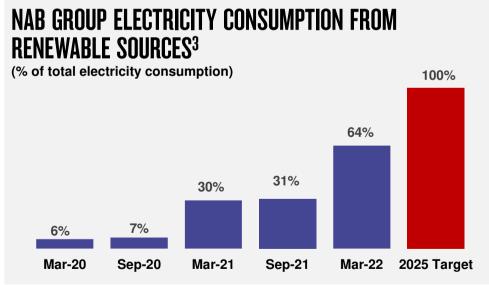
⁽¹⁾ Rankings based on cumulative IJGlobal League Table data from 1st Jan 2010 to 31st March 2022, MLA, Renewables.

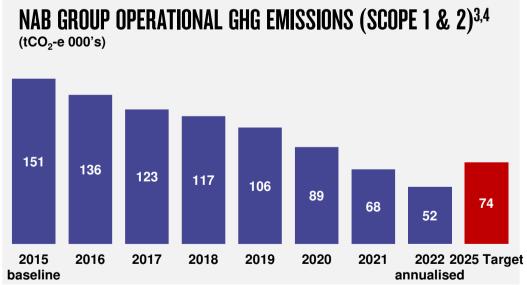
⁽²⁾ BloombergNEF: "Tipping point: ESG debt issuance tops \$3 trillion" June 2021

CLIMATE METRICS AND TARGETS





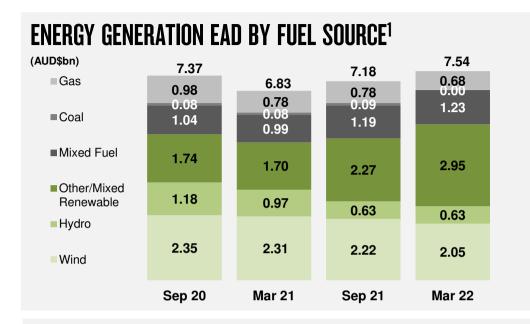


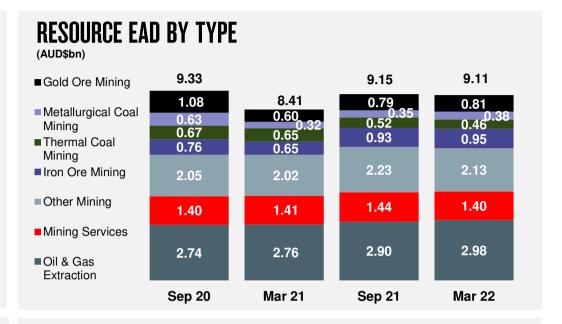


- (1) This includes NAB's financing of green infrastructure, capital markets, asset finance and new mortgage lending flow for 6 Star residential housing in Australia (new dwellings and significant renovations) as a cumulative flow of new environmental finance since 1 October 2015. Refer to 2021 Sustainability Data Pack. This information is audited annually at the end of the performance period and as such, the 1H 22 progress figures presented in this graph are unaudited and could be subject to change.
- NAB methodology (based upon the 1993 ANZSIC codes) at net EAD basis. Excludes exposure to counterparties predominantly involved in transmission and distribution. Vertically integrated retailers included and categorised as renewable where majority of their generation activities sourced from renewable energy. More detail at https://www.nab.com.au/about-us/social-impact.
- NAB's operational environmental numbers are reported on a July-June performance period. This information is audited annually at the end of the performance period, the 1H 22 progress figures presented in this graph are unaudited and could be subject to change. Progress towards NAB's RE100 target has been influenced by COVID-19 and resultant decrease in electricity consumption, and we do not expect progress achieved to date to be
- Significant progress towards NAB's 2025 science-based target was demonstrated since 2020 however performance has been influenced by COVID-19 impacts and we do not expect all of the reductions achieved to date to be permanent. Includes our net operational scope 1 and 2 GHG emissions, Figures calculated using a market-based approach from 2020 onwards. This information is audited annually at the end of the performance period the 1H 22 progress figures presented in this graph are unaudited and could be subject to change, 2022 data presented on an estimated annualised basis.



OUR EXPOSURES TO THE ENERGY GENERATION AND RESOURCE SECTOR





OIL AND GAS EXPOSURE²

(USD\$bn)



- NAB's exposure cap of USD2.4bn was announced in 2021, effective from October 2021, reducing exposure from 2026-2050 aligned with the IEA NZE 2050 scenario³
- Increase from Sept 21 to Mar 22 is primarily due to exchange rate movements for derivative exposures, rather than representing an increase in lending

THERMAL COAL MINING EXPOSURE

(AUD\$bn)



- Thermal coal lending portfolio capped at 2019 levels, reducing by 50% by 2026, intending to be effectively zero by 2030, apart from performance guarantees to rehabilitate existing coal assets
- ~21% of thermal coal mining EAD is for performance guarantees to rehabilitate existing coal assets⁴
- (1) NAB methodology (based upon the 1993 ANZSIC codes) at net EAD basis. Excludes exposure to counterparties predominantly involved in transmission and distribution. Vertically integrated retailers included and categorised as renewable where majority of their generation activities sourced from renewable energy. NAB have no direct lending to coal-fired power generation assets remaining, however there is indirect exposure to coal- fired power within the Mixed Fuel category as a result of NAB's corporate level exposure to gentailers, which have a mix of generation assets (including coal, gas and renewables) within their generation portfolio. More detail at https://www.nab.com.au/about-us/social-impact.
- The cap of USD2.4 bn was determined giving consideration to the three-year average exposure up to 30 September 2021 due to COVID impacts. Use of USD for the purposes of this cap is to account for currency movement because the majority of the portfolio is USD denominated. For the purposes of this review oil and gas included: oil and gas extraction (upstream); liquefied natural gas (LNG) production (not at refineries—downstream LNG); and LNG production at wellhead (integrated LNG).
- downstream LNG); and LNG production at wellnead (integrated LNG).

 The International Energy Agency's Net Zero by 2050: A Roadmap for the Global Energy Sector was used as a key reference point for this cap. This scenario outlines a path to limit temperature rise from pre industrial levels to 1.5 degrees Celsius by 2050.
- % of thermal coal EAD for performance guarantees to rehabilitate existing sites is presented from March 2021 onward as this was the first year that NAB calculated this figure.



NAB READY TOGETHER

NAB READY TOGETHER IS SUPPORTING AUSTRALIANS BEFORE, DURING AND AFTER NATURAL DISASTERS

We're building resilience to natural disasters by funding efforts to make Australia more ready, going above and beyond for customers when disasters hit and helping to fund the recovery.



Partnering with Australian Emergency service organisations

· Launched partnership with the QLD Rural Fire Service

Community Grants



 \$1.2m made available annually from the NAB Foundation to grass roots projects that help communities better prepare for natural disasters, or recover in the long term

6

Volunteering & Giving - NAB Neighbourhood

 ~56% of colleagues signed up to new volunteering and giving platform NAB Neighbourhood

Environmental Resilience



NAB Foundation Environmental Resilience Fund: NAB
 Foundation has committed to \$10m over ten years for rural projects. First project with WWF-Australia and Greening Australia on reducing fire risk using low flammable vegetation

Customer solutions



- Direct cash grants to immediately help customers impacted by natural disasters
- Fee waiving and payment pause arrangements made available to customers directly impacted
- Offering customers, colleagues and their families mental health support

NSW & QLD FLOOD RELIEF

- ~\$4.4m in disaster relief measures provided by NAB and the NAB Foundation to support customers, colleagues and communities impacted by the floods
- Set up mobile banking via our "Bank in a Box" to support customers in Lismore with quick access to cash and financial services
- >180 colleagues signed up to volunteer with Red Cross, Disaster Relief Australia and NSW SES



RFS Strike Team for Gympie clean-up (Image provided by QFES)



PROGRESSING OUR PRIORITIES - COMMERCIAL RESPONSES TO SOCIETY'S BIGGEST CHALLENGES

INDIGENOUS BUSINESS

Building a team of specialised **Indigenous business development bankers** who understand the Indigenous business sector, and will work directly with NAB bankers across segments to support Indigenous business and community customers.



Exploring new ways to deliver **innovative and sustainable capital flow** into Indigenous businesses, including the agriculture sector.



Working in consultation with the Indigenous business community on solutions to better service our **SME** businesses.



Alongside key corporate and community partnerships, solutions to improve **access to fit for purpose housing** for Indigenous people.

AFFORDABLE AND SPECIALIST HOUSING

- Met 2023 \$2bn financing target to support affordable and specialist housing¹, a more ambitious target under review.
- Delivering market leading solutions for affordable and specialist housing needs, commercially and at scale, to help more people into homes.

Focused on:

- Specialist Disability Accommodation
 Providing finance to create high quality housing solutions for people with disabilities
- Social, Affordable & Community Housing
 Supporting partnerships and delivering innovative financing models

















Working with partners on the scalable delivery of affordable home ownership programs and models

⁽¹⁾ Affordable and specialist housing includes loans for affordable housing, specialist disability accommodation, and sustainable housing. It also includes loans made under the First Home Loan Deposit Scheme for properties under the national median house price, and borrowers with taxable income below the national median household income. Progress is based on total lending facilities committed, where first drawdown occurred during the target period (1 October 2019 – 30 September 2023).



ESG GOVERNANCE & PERFORMANCE

BOARD COMMITTEES:

Audit Committee

Chair: David Armstrong

Customer Committee

Chair: Ann Sherry

Nomination & Governance Committee

Chair: Philip Chronican

People & Remuneration Committee

Chair: Anne Loveridge

Risk & Compliance Committee

Chair: Simon McKeon

Updates on ESG risks are provided to the Board Risk & Compliance Committee and Board as appropriate

EXECUTIVE COMMITTEES OVERSEEING KEY ASPECTS OF ESG RISK

Sustainability Council
Chair: Les Matheson

Executive Risk & Compliance Committee

Chair: Shaun Dooley

Group Non-Financial Risk Committee

Chair: Patrick Wright

Group Asset & Liability Committee

Chair: Gary Lennon

Group Credit & Market Risk Committee

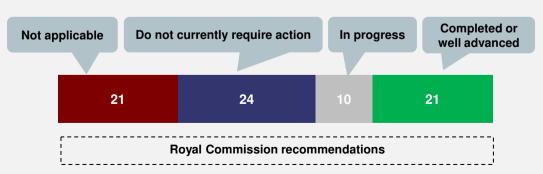
Chair: David Gall

NAB's overall approach to corporate governance available at: nab.com.au/corporategovernance Summary of relevant ESG policies and positions available at: nab.com.au/esgrisk

IMPLEMENTATION OF APRA SELF-ASSESSMENT ACTIONS AND ROYAL COMMISSION RECOMMENDATIONS

- Of 26 actions identified in NAB's 2018 Self-Assessment, all are now completed and closed.
- NAB has provided evidence in support of closure to APRA and awaits APRA's response on whether related issues identified in NAB's Self-Assessment have been addressed to the satisfaction of the regulator.
- Reform program has driven improvement in governance, accountability and culture, to address the root causes of past failings.
- The voice of the customer is now firmly represented, executive
 accountabilities are clear due to updated operating model and risk
 committee governance structure has improved ownership and
 accountability for risks and issues.

 Actively Implementing all applicable reforms following the Banking & Financial Services Royal Commission







ADDITIONAL INFORMATION

ECONOMICS

AUSTRALIA AND NZ KEY ECONOMIC INDICATORS

AUSTRALIAN ECONOMIC INDICATORS (%)1

	CY20	CY21	CY22(f)	CY23(f)	CY24(f)
GDP growth ²	-0.8	4.2	3.4	2.1	2.2
Unemployment ³	6.7	4.7	3.5	3.5	3.7
Core Inflation ⁴	1.3	2.6	4.5	2.9	2.7
Cash rate target ³	0.10	0.10	1.35	2.10	2.60

NZ ECONOMIC INDICATORS (%)¹

	CY20	CY21	CY22(f)	CY23(f)	CY24(f)
GDP growth ²	0.3	3.1	3.6	1.4	3.0
Unemployment ³	4.9	3.2	3.3	3.9	4.1
Inflation ⁴	1.4	5.9	5.3	1.7	2.2
Cash rate (OCR) ³	0.25	0.75	3.00	3.00	2.00

AUSTRALIAN SYSTEM GROWTH (%)⁵

	FY20	FY21	FY22(f)	FY23(f)	FY24(f)
Housing	3.3	6.5	6.6	4.4	4.5
Personal	-12.9	-5.3	-0.7	0.0	2.0
Business	1.9	4.6	8.1	4.9	5.0
Total lending	1.9	5.3	6.7	4.4	4.6
System deposits	11.7	8.1	6.7	3.4	3.2

NZ SYSTEM GROWTH (%)⁵

	FY20	FY21	FY22(f)	FY23(f)	FY24(f)
Housing	6.8	11.6	5.0	1.2	4.1
Personal	-11.5	-8.6	-0.8	1.6	3.0
Business	-1.5	1.5	5.2	5.2	4.8
Total lending	2.9	7.3	4.9	2.6	4.3
Household retail deposits	9.4	4.5	6.4	2.6	4.3



⁽¹⁾ Sources: ABS, Econdata DX, RBA, RBNZ, Stats NZ, NAB Economics

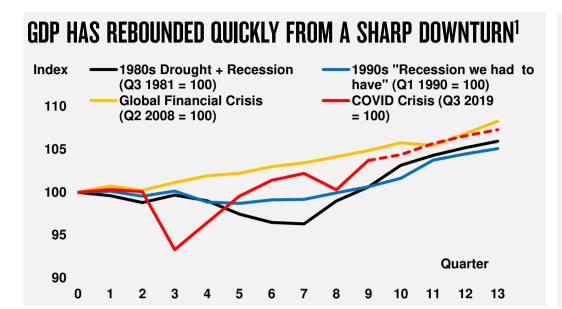
⁽²⁾ December quarter on December quarter of previous year

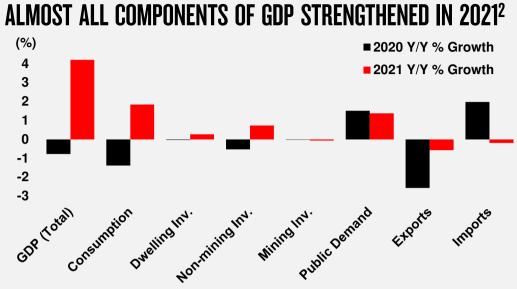
³⁾ As at December quarter

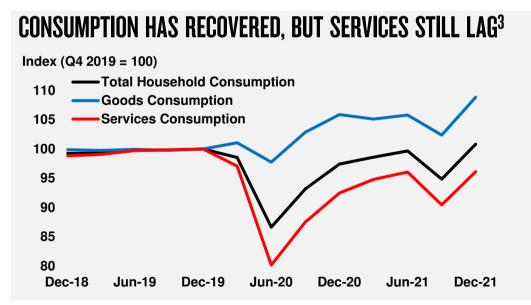
⁽⁴⁾ December quarter on December quarter of previous year. For Australia, average of trimmed-mean and weighted-median indices

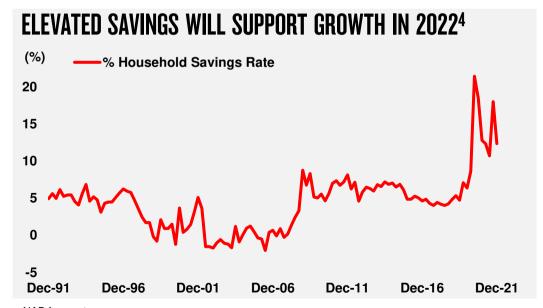
⁽⁵⁾ Source: RBA, RBNZ, NAB. Bank fiscal year-ended (September). NZ business credit includes credit to Agriculture and is calculated from break adjusted data.

GDP HAS REBOUNDED QUICKLY





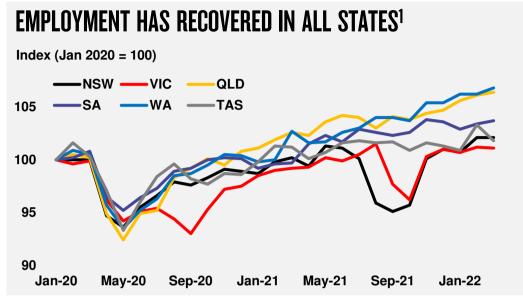


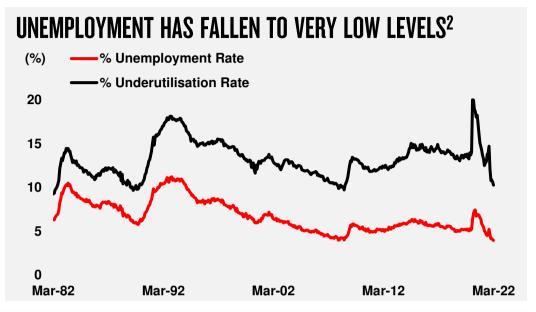


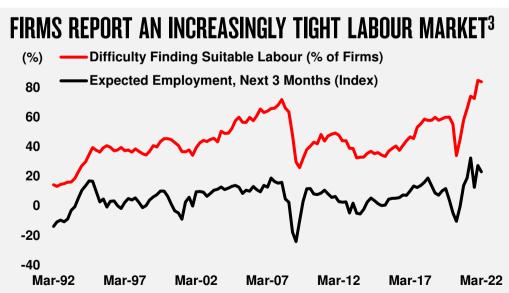
- (1) Source: ABS, NAB Economics, Macrobond. Index of real GDP growth. Data to Q4 2021. Dotted line shows NAB forecasts.
- (2) Source: ABS, NAB Economics, Macrobond. Year-ended growth in real GDP and components. Data to Q4 2021
- (3) Source: ABS, NAB Economics, Macrobond. Index of real household consumption. Data to Q4 2021.
- (4) Source: ABS, NAB Economics, Macrobond. Household savings rate. Data to Q4 2021



THE LABOUR MARKET IS INCREASINGLY TIGHT





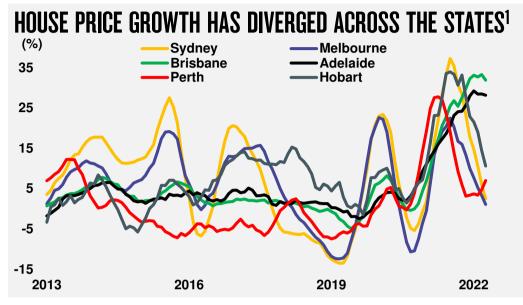


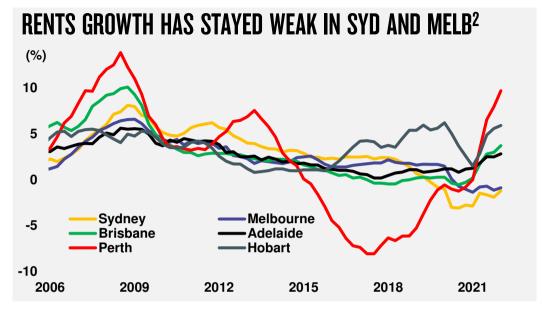


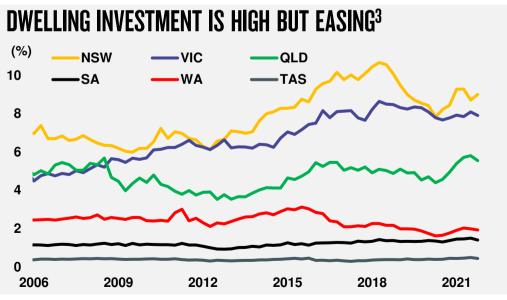
- (1) Source: ABS, NAB Economics, Macrobond. Unemployment rate and underutilisation rate. Data to February 2022.
- (2) Source: ABS, NAB Economics, Macrobond. Index of total employment by state. Data to February 2022.
- (3) Source: NAB Economics, Macrobond NAB Quarterly Business Survey labour market measures. Data to Q1 2022.
- (4) Source: ABS, NAB Economics, Macrobond. Wage Price Index growth. Data to Q4 2021, NAB forecasts thereafter.

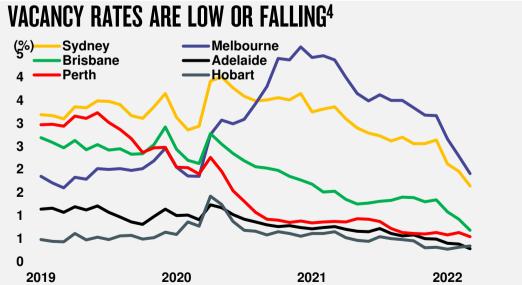


THE HOUSING MARKET HAS BEEN RESILIENT THROUGH THE PANDEMIC







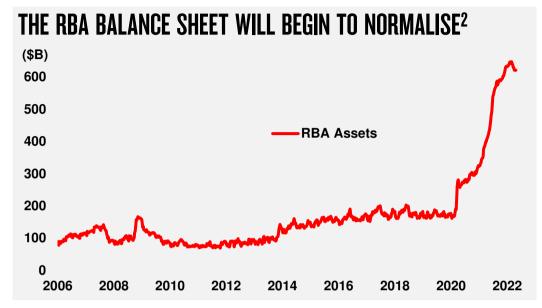


- (1) Source: CoreLogic. 6-month-ended-annualised growth. Data to 30 April 2022
- (2) Source: ABS, Macrobond. Year-ended growth in CPI rents, data to Q1 2022
- 3) Source: ABS, Macrobond. Chain volume measure (reference year 2018-19). Data to Q1 2021
- (4) Source: SQM Research, Macrobond. Data to 30 March 2022

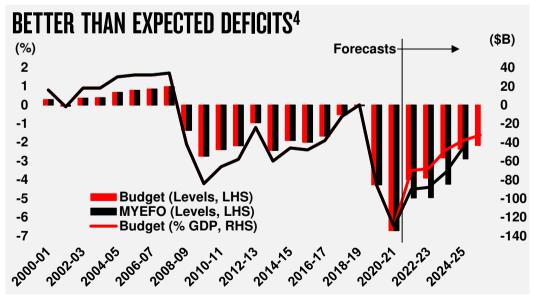


POLICY STIMULUS WILL BEGIN TO REDUCE







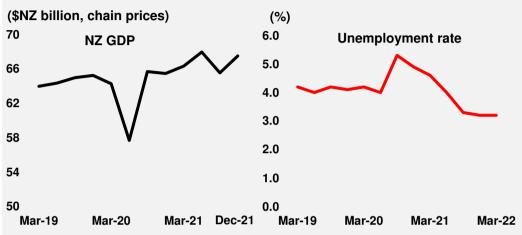


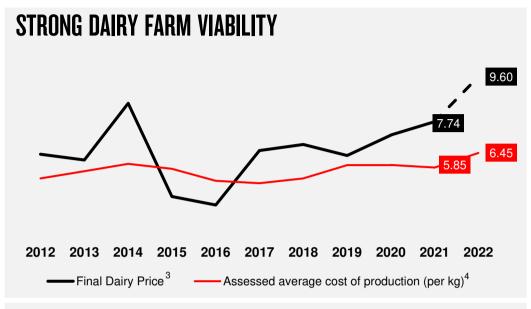
- (1) Source: NAB, Macrobond. Data to 3 May 2022, NAB Economics forecasts thereafter
- 2) Source: RBA, Macrobond. Data to 25 April 2022. Total Assets on the RBA's Balance Sheet
- 3) Source: ABS, NAB Economics, Macrobond. Average of the trimmed-mean and weighted-median CPI measures, data to Q1 2022, NAB Economics forecasts thereafter
- (4) Source: Commonwealth Treasury



NEW ZEALAND ECONOMY

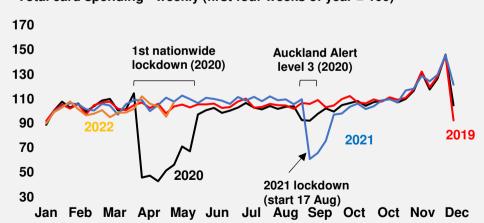
ECONOMY REBOUNDED FROM LOCKDOWN AT THE END OF 2021; UNEMPLOYMENT RATE VERY LOW¹



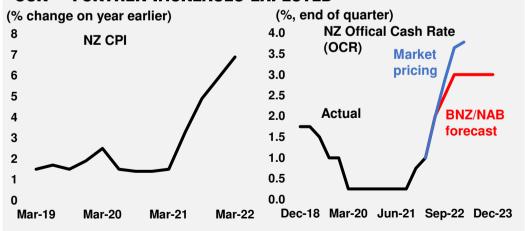


2022 COVID-19 WAVE A DRAG ON ACTIVITY²

Total card spending - weekly (first four weeks of year = 100)



WITH INFLATION VERY HIGH, RBNZ HAS INCREASED THE OCR — FURTHER INCREASES EXPECTED 5



- (1) Source: Refinitiv, Statistics NZ
- Source: BNZ; weekly card spending by BNZ customers through New Zealand merchants. This includes all credit and debit card transactions plus EFTPOS card transactions.

 Transactions include spending less any refunds. Spending data has been indexed to 100 in the first four weeks in each series. Dates displayed are for 2022 (2019 begins week ended 8-Jan; 2020 7-Jan,; 2021 5 Jan.; 2022 4-Jan.). Comparisons across years can be affected by holiday timing (e.g. for Easter).
- (3) Source: Fonterra (milk price) Mid point forecast for the current year is \$9.60, dividend had not been announced yet.
- 4) Source: Dairy NZ estimated cost of production
- Source: Refinitiv, BNZ, March qtr 2023 pricing based on market pricing for February meeting. Market pricing at noon 2 May 2022.



NEW ZEALAND HOUSING

HOUSING MARKET HAS SOFTENED - HOUSE PRICES FLATTENING OUT, AS SALES VOLUMES DOWN¹ (Index) ('000s) **House prices Dwelling sales transacted** 12 4500 4000 10 3500 **Auckland** 3000 2500 National ex Auckland 2000 1500 1000 500 Mar 14 Mar 16 Mar 18 Mar 20 Mar 22 Mar 14 Mar 16 Mar 18 Mar 20 Mar 22 SLOWER PACE OF NEW LENDING DRIVEN BY VARIOUS FACTORS² Various factors impacting the NZ Housing market • Tax changes announced (Mar 21) • LVR restrictions (Mar 21 – Sep 21) New residential mortgage lending (\$NZ million) Consumer credit law changes (Dec 21) 9000 Increase in home loan mortgage rates 2022 COVID-19 wave 8000 7000 **Owner-occupiers** 6000 5000 4000

Investors

Mar 2021

Jun 2021

Sep 2021

Dec 2020



Jun 2020

Sep 2020

2) Source: RBNZ

Mar 2020



Mar 2022

Dec 2021

3000

2000 1000 0

national australia bank

OTHER INFORMATION

MARKETS & TREASURY INCOME

MARKETS & TREASURY INCOME BREAKDOWN 1.250 (\$m) 940 838 808 753 888 578 580 572 453 392 369 277 206 345 372 71 8 (4) 0 (17) (17) (86) Mar 19 **Sep 19** Mar 20 Sep 20 Mar 21 Sep 21 Mar 22 ■ Derivative valuation adjustment 1 ■ Customer risk management 2 ■ NAB risk management 3

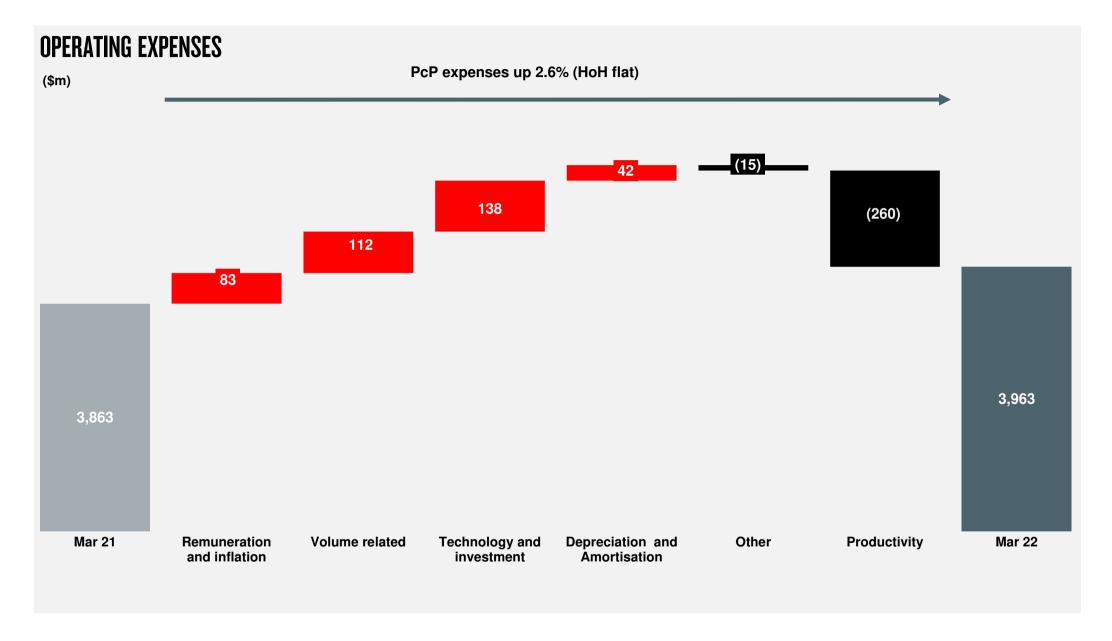




- (1) Derivative valuation adjustments include credit valuation adjustments and funding valuation adjustments
- (2) Customer risk management comprises NII and OOI
- NAB risk management comprises NII and OOI and is defined as management of interest rate risk in the banking book (IRRBB), wholesale funding and liquidity requirements and trading market risk to support the Group's franchises

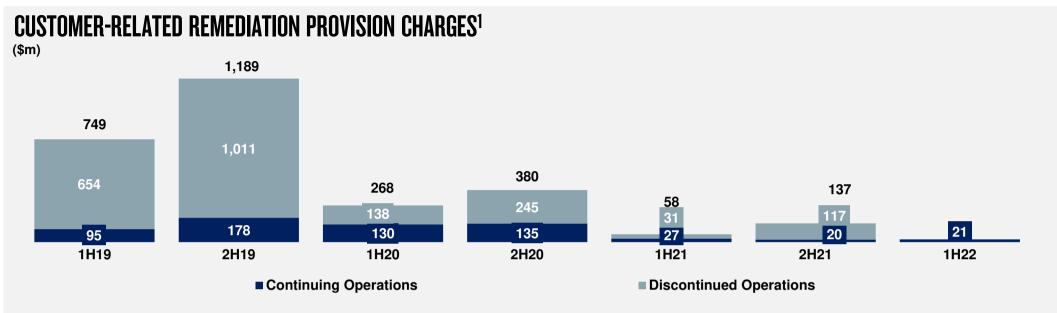


OPERATING EXPENSES – PRIOR COMPARATIVE PERIOD



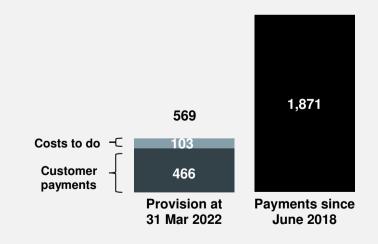


REMEDIATION WORK PROGRESSING



CUSTOMER-RELATED REMEDIATION PROVISIONING AND UTILISATION

(\$m)



- >1,175 colleagues dedicated to remediation activities
- >1.8m payments to customers since June 2018 totalling \$1,871m – up 45% from FY21
- All major programs expected to be materially completed in CY22

⁽¹⁾ Charges were included as large notable items in FY19 and FY20. Charges are shown pre-tax; 1H19 and 2H19 have been restated for the presentation of MLC Wealth as a discontinued operation



GROUP CASH EARNINGS RECONCILIATION TO STATUTORY NET PROFIT

- NAB uses cash earnings (rather than statutory net profit attributable to owners of NAB) for its internal management reporting purposes and considers it a better reflection of the Group's underlying performance. Accordingly, information is presented on a cash earnings basis unless otherwise stated.
- Cash earnings is not a statutory financial measure and is not presented in accordance with Australian Accounting Standards nor audited or reviewed in accordance with Australian Auditing Standards. Cash earnings is calculated by excluding discontinued operations and certain other items which are included within the statutory net profit attributable to owners of NAB. These non-cash earning items, and a reconciliation to statutory net profit attributable to owners of NAB, are presented in the table below.
- The definition of cash earnings is set out on page 4 of the 2022 Half Year Results, and a discussion of non-cash earnings items and a full reconciliation of the cash earnings to statutory net profit attributable to owners of NAB is set out on pages 91 93 of the same document. The Group's financial statements, prepared in accordance with the Corporations Act 2001 (Cth) and Australian Accounting Standards, and is reviewed by the auditors in accordance with Australian Auditing Standards, are set out in the 2022 Half Year Results.

	1H22 (\$m)	1H22 v 2H21	1H22 v 1H21
Cash earnings	3,480	8.2%	4.1%
Non-cash earnings items (after tax):			
Distributions	-	-	large
Hedging and fair value volatility	183	large	large
Amortisation of acquired intangible assets	(6)	50.0%	large
Acquisition, integration and transaction costs	(86)	large	large
Net profit from continuing operations	3,571	10.2%	10.6%
Net loss attributable to owners of NAB from discontinued operations	(20)	(76.5%)	(9.1%)
Statutory net profit attributable to owners of NAB	3,551	12.5%	10.7%



ABBREVIATIONS

ALA	Alternative Liquid Assets
AML	Anti Money Laundering
CET1	Common Equity Tier 1 Capital
CIC	Credit impairment charge
CLF	Committed Liquidity Facility
СР	Collective Provision
СТІ	Cost to income ratio
DPD	Days Past Due
DRP	Dividend Reinvestment Plan
EAD	Exposure at Default
EA	Economic Adjustment
ECL	Expected Credit Losses
EOFY	End Of Financial Year
EPS	Earnings Per Share
FTEs	Full-time Equivalent Employees
GHG	Greenhouse Gas
GIAs	Gross Impaired Assets
GLAs	Gross Loans and Acceptances
HQLA	High Quality Liquid Assets
IRB	Internal Ratings Based approach

KYC	Know Your Customer
LCR	Liquidity Coverage Ratio
LGD	Loss given default
LVR	Loan to Value Ratio
МТМ	Mark to market
NBI	Non Bearing Interest
NCO	Net Cash Outflow
NII	Net Interest Income
NILS	No Interest Loan Scheme
NPS	Net Promoter Score
NSFR	Net Stable Funding Ratio
OIS	Overnight Index Swap
001	Other Operating Income
PD	Probability of Default
RMBS	Residential Mortgage Backed Securities
ROE	Return on Equity
RWAs	Risk-weighted assets
SFI	Stable Funding Index
SHL	Simple Home Loans
SME	Small and Medium Enterprise
TFF	Term Funding Facility



KEY FOOTNOTE REFERENCES

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- (1) Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld
- (2) Sourced from DBM Consultants Business and Consumer Atlas, measured on 6 month rolling average. A number of changes have been made to our Strategic NPS measure to align more closely to the Group Strategy. Consumer NPS now excludes consumers with Personal income of \$260k+ and/or investible assets \$1m+. History has been restated. Ranking based on absolute scores, not statistically significant differences
- (3) Sourced from DBM Consultants Business and Consumer Atlas, measured on 6 month rolling average. Business NPS is now based on equal (25:25:25:25) combined weighting of NAB turnover segments: Micro (Up to \$100k turnover), Small (\$100k-\$5m turnover), Medium (\$5m-\$50m turnover), Large (\$50m+). Ranking based on absolute scores, not statistically significant differences.
- (4) Sourced from DBM Consultants Consumer Atlas, measured on 6 month rolling average. Includes consumers with Personal income of \$260k+ and/or investible assets \$1m+. Ranking based on absolute scores, not statistically significant differences
- (5) Source: DBM Atlas Business. Includes Small Businesses with a turnover of \$100k-\$5m, six month rolling averages. Ranking based on absolute scores, not statistically significant differences
- (6) Source: DBM Atlas Business. Includes Businesses with a turnover of \$5m-\$50m, six month rolling averages. Ranking based on absolute scores, not statistically significant differences
- (7) Source: Peter Lee Associates, Australia. Large Corporate Relationship Banking Survey 2021. Based on top four banks by penetration.
- (8) Source: Peter Lee Associates, Australia. Large Corporate Transactional Banking Survey 2021. Based on top four banks by penetration. Relationship Strength Index (RSI) is based on a combined measure of most qualitative evaluations.
- (9) Source: Camorra Retail Market Monitor (data on 12 month roll).
- (10) The 2019 score of 66 represents a restated score of the AON survey into a Glint 'Heartbeat' score methodology. Top quartile comparison is based upon Glint's client group (domestic and global, from all industries)



DISCLAIMER

The material in this presentation is general background information about the NAB Group current at the date of the presentation on 5 May 2022. The information is given in summary form and does not purport to be complete. It is intended to be read by a professional analyst audience in conjunction with the verbal presentation and the 2022 Half Year Results Announcement (available at www.nab.com.au). It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. No representation is made as to the accuracy, completeness or reliability of the presentation.

This presentation contains statements that are, or may be deemed to be, forward looking statements. These forward looking statements may be identified by the use of forward looking terminology, including the terms "believe", "estimate", "plan", "project", "anticipate", "expect", "goal", "target", "intend", "likely", "may", "will", "could" or "should" or, in each case, their negative or other variations or other similar expressions, or by discussions of strategy, plans, objectives, targets, goals, future events or intentions. Indications of, and guidance on, future earnings and financial position and performance are also forward looking statements. You are cautioned not to place undue reliance on such forward looking statements. Such forward looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of the Group, which may cause actual results to differ materially from those expressed or implied in such statements. There can be no assurance that actual outcomes will not differ materially from these statements.

There are a number of other important factors that could cause actual results to differ materially from those projected in such statements, including (without limitation) a significant change in the Group's financial performance or operating environment; a material change to law or regulation or changes to regulatory policy or interpretation; and risks and uncertainties associated with the ongoing impacts of the COVID-19 pandemic, the conflict between Russia and Ukraine, and the Australian and global economic environment and capital market conditions. Further information is contained in the Group's Luxembourg Transparency Law disclosures released to the ASX on 5 May 2022 and Annual Financial Report for the 2021 financial year, which is available at www.nab.com.au.

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