

ASX: CCR **Q4 FY22**Investor Presentation

CONTINUED GROWTH & PROFITABILITY

Reinvesting cash flow into sales, client onboarding and technology

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Investment highlights: Q4 FY22



RECORD REVENUE

- New monthly revenue record set in June with \$3.12 million¹ (Following revenue record in May)
- Quarterly revenue record of \$8.63 million¹ up 41% QoQ and 160% PCP
- Revenue run rate climbs to \$37.44 million¹ p.a.



- Consecutive operationally profitable² months in May and June
- FY2023 intention is to **reinvest free cash flow** (in line with growing revenues) into sales, client onboarding and technology

NEW CLIENT WINS

- 60 new client wins during the quarter
- Several clients added during the quarter expected to become top 10 clients by revenue including a financial services provider, a state government service provider and a large water utility
- Ability to land larger accounts simultaneous demonstrates the scalability of the technology



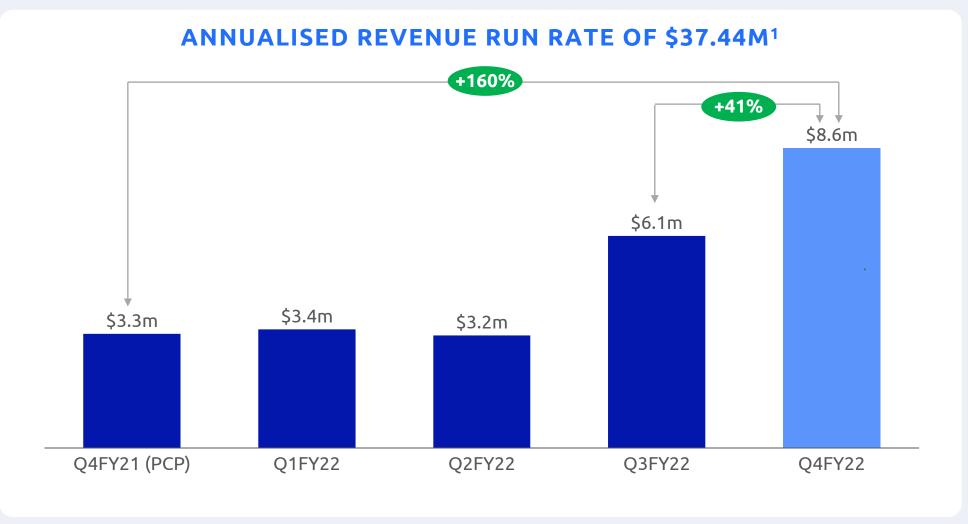
TECHNOLOGY PERFORMANCE

- Credit Clear's **AI driven** software has delivered a **35% uplift** in collections for a major toll road operator in Q4FY22
- The "Champion / Challenger" case study measured **optimised workflows** using SMS, Email and dialler calls, using the Credit Clear platform and the same templates
- The differentiator was the use of Credit Clear AI to decide which action to take next for a
 particular customer, based on what had already happened to date



Q4 FY22 Revenue







Q4 FY2022 Operational Highlights



Profitable, reinvesting for growth



May and June profitable¹

May and June were consecutive operationally profitable months. Strong cash at bank position of over \$10.2m



Revenue growth

Revenues have materially improved this quarter with all parts of the business achieving strong growth. June was particularly strong with a record \$3.12m in revenue



Cost base in line with revenue growth

Having achieved profitability, the intention for FY2023 will be to reinvest cash flow into sales, client onboarding and technology



Margin uplift

The ARMA acquisition significantly increased operational scale, adding material digital volume through the platform with associated margin uplift





International Update

Credit Clear to progress international opportunities in **Q1FY23**



In **South Africa**, Techub and Credit Clear will meet potential new clients under the teaming agreement.



In the **UK**, Credit Clear is meeting with a large multinational BPO and Collection Agency to progress partnering and teaming discussions.



In **Singapore** CCR is pursuing a licensing agreement with a large APAC debt collection provider.

Global expansion strategy:

- Australian growth and expansion remains immediate priority
- Preference is to adopt a low capex and low risk approach, following Australian and New Zealand based clients into new international jurisdictions
- Significant partnering and teaming opportunities (similar to Techub) are attracting strong interest from major international BPOs and collection agencies

Techub update:

- · Localisation and optimisation continues in South Africa
- Several key data and technical projects have been completed during the quarter that are typical of large, complex organisations embarking on their digitisation journey
- Message delivery rates and engagement is broadly consistent with Australian metrics
- Email messages have recently been added to the workflow, enhancing digital reach
- Techub is progessively adopting a "digital-first" approach, by providing Credit Clear the opportunity to process untreated portfolios



Genuine validation of our performance

TOLL ROAD OPERATOR – ARTIFICIAL INTELLIGENCE

- Al experiment achieves a 35% uplift for a major toll road operator
- Case study clearly shows the power of Credit Clear's AI which predicts the next best channel, message and timing
- Importantly, it demonstrates improvement over Credit Clear's already optimised hybrid workflow
- Both the champion and challenger were workflows using SMS, Email and dialler calls. Both workflows were using the CCR platform and both using the same templates
- The differentiator was the use of our AI to decide which action to take next for a particular customer, based on what had already happened to date

FINANCIAL SERVICES – WORKFLOW OPTIMISATION

By adding three additional digital communications into an existing Credit Clear hybrid workflow:

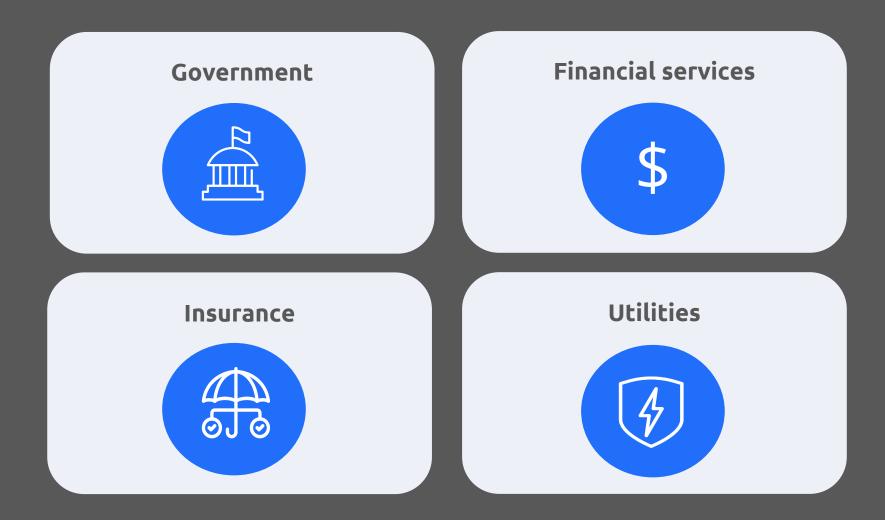
- Increased conversation by a further 3% and 5% in two portfolios
- Achieved an uplift in collections of 41% in debt greater than \$1,000 for one portfolio

WATER UTILITY - WORKFLOW OPTIMISATION

By adding additional digital steps to a hybrid workflow:

- 22% higher collections
- 8% engagement uplift
- 19% high conversation rate

Pipeline – Targeting materially larger opportunities



Credit Clear outlook

Current revenue run rate of \$37.44m¹ per annum

Growing profitability

International expansion

New business pipeline

- Based on annualised revenue from June 2022 of \$3.12 million
- Does not include expected revenue from Techub
- Does not include expected revenue from new clients currently being onboarded
- May and June consecutively operationally profitable months
- Strong balance sheet with cash at bank of \$10.2m (30 June, 2022)
- Growing revenue and profitability trajectory expected accelerate into Q1FY23
- Reinvest in sales, client onboarding and technology line with revenue growth
- In August, executive management will visit our international partners in South Africa along with meeting potential partners in the UK and Singapore to progress active opportunities in these new jurisdictions
- A UK opportunity with large multinational BPO and associated collection agency on a "partnering and teaming" basis
- Singapore licencing agreement in late stages of negotiation
- Larger client opportunities in Financial Services (Australian bank) and Insurance (tier 1 Australian Insurer)
- Multiple large utility opportunities in progress, with growing pressure on customers due to higher inflation
- Addressable market expanding due to hybrid end-to-end capabilities along with strong counter cyclical economic tailwinds



