

Appendix 4G

Key to Disclosures

Corporate Governance Council Principles and Recommendations

Name of entity

Prime Financial Group Ltd

ABN / ARBN

70 009 487 674

Financial year ended:

30 June 2022

Our corporate governance statement² for the above period above can be found at:³

- ☐ These pages of our annual report:
- ☒ This URL on our website: <https://www.primefinancial.com.au/shareholder-news/corporate-governance/>

The Corporate Governance Statement is accurate and up to date as at 19 August 2022 and has been approved by the Board.

The annexure includes a key to where our corporate governance disclosures can be located.

Date: 19 August 2022

Name of Director or Secretary authorising lodgement:

Mr Rory McLaughlin, Company Secretary

¹ Under Listing Rule 4.7.3, an entity must lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of rule 4.10.3.

² "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

³ Mark whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where the entity's corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "OR" at the end of the selection and you delete the other options, you can also, if you wish, delete the "OR" at the end of the selection.

ANNEXURE – KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed ...	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed ... ⁴
PRINCIPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OVERSIGHT			
1.1	A listed entity should disclose: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	... the fact that we follow this recommendation: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
1.2	A listed entity should: (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	... the fact that we follow this recommendation: ☒ in our Corporate Governance Statement and in our Annual Report	☐ an explanation why that is so in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	... the fact that we follow this recommendation: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	... the fact that we follow this recommendation: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable

⁴ If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed ...	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed ... ⁴
1.5	A listed entity should: (a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them; (b) disclose that policy or a summary of it; and (c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them and either: (1) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or (2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.	... the fact that we have a diversity policy that complies with paragraph (a): ☒ in our Corporate Governance Statement ... and a copy of our diversity policy or a summary of it: ☒ https://www.primefinancial.com.au/wp-content/uploads/2020/06/Diversity-Policy.pdf ... and the information referred to in paragraphs (c)(1) or (2): ☒ Annual Report	☐ an explanation why that is so in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
1.6	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	... the evaluation process referred to in paragraph (a): ☒ in our Corporate Governance Statement ... and the information referred to in paragraph (b): ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
1.7	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	... the evaluation process referred to in paragraph (a): ☒ in our Corporate Governance Statement ... and the information referred to in paragraph (b): ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed ...	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed ... ⁴
PRINCIPLE 2 - STRUCTURE THE BOARD TO ADD VALUE			
2.1	The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	... the fact that we have complied with paragraphs (a)(4) ☒ in our Corporate Governance Statement ... the fact that we have complied with paragraphs (a)(5) ☒ Annual Report	... we have not complied with paragraph (a)(1), (2) and (3) ☒ an explanation why that is so in our Corporate Governance Statement
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	... our board skills matrix: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
2.3	A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director.	... the names of the directors considered by the board to be independent directors: ☒ in our Corporate Governance Statement ... and, where applicable, the information referred to in paragraph (b): ☒ in our Corporate Governance Statement ... and the length of service of each director: ☒ Annual Report	☐ an explanation why that is so in our Corporate Governance Statement

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed ...	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed ... ⁴
2.4	A majority of the board of a listed entity should be independent directors.	... the fact that we follow this recommendation: ☐ in our Corporate Governance Statement OR ☐ at <i>[insert location]</i>	☒ an explanation why that is so in our Corporate Governance Statement
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	... the fact that we follow this recommendation: ☐ in our Corporate Governance Statement OR ☐ at <i>[insert location]</i>	☒ an explanation why that is so in our Corporate Governance Statement
2.6	A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	... the fact that we follow this recommendation: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
PRINCIPLE 3 – ACT ETHICALLY AND RESPONSIBLY			
3.1	A listed entity should: (a) have a code of conduct for its directors, senior executives and employees; and (b) disclose that code or a summary of it.	... our code of conduct or a summary of it: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed ...	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed ... ⁴
PRINCIPLE 4 – SAFEGUARD INTEGRITY IN CORPORATE REPORTING			
4.1	The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	... the fact that we have complied with paragraphs (a)(4) and (5) ☒ Annual Report	... we have not complied with paragraph (a)(1), (2) and (3) ☒ an explanation why that is so in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	... the fact that we follow this recommendation: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement
4.3	A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	... the fact that we follow this recommendation: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement OR ☐ we are an externally managed entity that does not hold an annual general meeting and this recommendation is therefore not applicable

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed ...	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed ... ⁴
PRINCIPLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE			
5.1	A listed entity should: (a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and (b) disclose that policy or a summary of it.	... our continuous disclosure compliance policy or a summary of it: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement
PRINCIPLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS			
6.1	A listed entity should provide information about itself and its governance to investors via its website.	... information about us and our governance on our website: ☒ at https://www.primefinancial.com.au/shareholder-news/corporate-governance/	☐ an explanation why that is so in our Corporate Governance Statement
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	... the fact that we follow this recommendation: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	... our policies and processes for facilitating and encouraging participation at meetings of security holders: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement OR ☐ we are an externally managed entity that does not hold periodic meetings of security holders and this recommendation is therefore not applicable
6.4	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	... the fact that we follow this recommendation: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed ...	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed ... ⁴
PRINCIPLE 7 – RECOGNISE AND MANAGE RISK			
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	[If the entity complies with paragraph (a):] ... the fact that we have a committee or committees to oversee risk that comply with paragraphs (1) and (2): ☐ in our Corporate Governance Statement OR ☐ at <i>[insert location]</i> ... and a copy of the charter of the committee: ☐ at <i>[insert location]</i> ... and the information referred to in paragraphs (4) and (5): ☐ in our Corporate Governance Statement OR ☐ at <i>[insert location]</i> [If the entity complies with paragraph (b):] ... the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement
7.2	The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	... the fact that board or a committee of the board reviews the entity's risk management framework at least annually to satisfy itself that it continues to be sound: ☒ in our Corporate Governance Statement ... and that such a review has taken place in the reporting period covered by this Appendix 4G: ☒ Annual Report	☐ an explanation why that is so in our Corporate Governance Statement
7.3	A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	... the fact that we follow this recommendation: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed ...	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed ... ⁴
7.4	A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	... whether we have any material exposure to economic, environmental and social sustainability risks and, if we do, how we manage or intend to manage those risks: ☒ Annual Report	☐ an explanation why that is so in our Corporate Governance Statement

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed ...	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed ... ⁴
PRINCIPLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY			
8.1	The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	... the fact that we have complied with paragraphs (a)(4) ☒ in our Corporate Governance Statement ... the fact that we have complied with paragraphs (a)(5) ☒ Annual Report	... we have not complied with paragraph (a)(1), (2) and (3) ☒ an explanation why that is so in our Corporate Governance Statement
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	... separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
8.3	A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	... our policy on this issue or a summary of it: ☒ in our Corporate Governance Statement	☐ an explanation why that is so in our Corporate Governance Statement OR ☐ we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable OR ☐ we are an externally managed entity and this recommendation is therefore not applicable

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed ...	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed ... ⁴
ADDITIONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGED LISTED ENTITIES			
-	<i>Alternative to Recommendation 1.1 for externally managed listed entities:</i> The responsible entity of an externally managed listed entity should disclose: (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.	... the information referred to in paragraphs (a) and (b): ☐ in our Corporate Governance Statement OR ☐ at <i>[insert location]</i>	☐ an explanation why that is so in our Corporate Governance Statement
-	<i>Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities:</i> An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	... the terms governing our remuneration as manager of the entity: ☐ in our Corporate Governance Statement OR ☐ at <i>[insert location]</i>	☐ an explanation why that is so in our Corporate Governance Statement

19 August 2022

Corporate Governance Statement

Current and approved by the Board as at 19 August 2022

Prime Financial Group Ltd ("The Company") is committed to implementing the highest standards of corporate governance, on a pragmatic basis, whereby shareholders' interests are paramount. The Company has reviewed the ASX Corporate Governance Council's "Corporate Governance Principles and Recommendations 4th edition ("ASX Recommendations") and, while the ASX Recommendations are not considered to be mandatory, has implemented practices largely consistent with those recommendations, with due regard to the current size and nature of the Company's operations and also the practical economic interests of its shareholders.

The Company implemented an initial governance policy/code of conduct on 1 December 2004, in anticipation of the re-listing of the Company, which occurred on 7 December 2004. The Corporate Governance Statement is reviewed on an annual basis, or more frequently as appropriate, to ensure that it continues to be current.

The Company acknowledges that where there is a departure from the ASX Recommendations for any part of a reporting period, the Company is required to state the reasons for such departure. The Company has addressed each departure in the summary provided below in paragraph 8 below on an 'if not, why not' basis, together with any alternative governance practices adopted.

1. CORPORATE GOVERNANCE PRINCIPLES

For ease of reference, the eight essential corporate governance principles as set out in the ASX Recommendations are embodied in the items listed in the following table.

	Essential Corporate Governance Principle
1.	Lay solid foundation for management and oversight
2.	Structure the board to be effective and add value
3.	Instil a culture of acting lawfully, ethically and responsibly
4.	Safeguard the integrity of corporate reports
5.	Make timely and balanced disclosure
6.	Respect the rights of security holders
7.	Recognise and manage risk
8.	Remunerate fairly and responsibly

2. BOARD OF DIRECTORS

2.1 Role of the Board

The Board's role is to govern the Company by setting its strategic direction and providing oversight to the management. In governing the Company, the Directors have committed to act in the best interests of the Company as a whole and its shareholders.

The main tasks of the Board are to provide strategic direction and to chart and oversee the performance of the Company. The Board must also ensure that the Company complies with all of its contractual, statutory and any other legal obligations, including the requirements of any

regulatory body. The Board has the final responsibility for the operations of the Company.

2.2 Composition of the Board

As at 19 August 2022, the Board comprises of three Directors, Mr. Simon Madder (Chairman/Managing Director/CEO), Mr Matt Murphy(Executive Director) and Mr Tim Bennett (Executive Director).

As the Company has a diverse number and range of operations and investments, the Company has adopted the definition of “independent” set out below which substitutes the concept of a “group company” for that of a “material investee”. This definition takes a practical approach and meets the required expectations, but is more reflective of the Company’s structure and operations.

For the purpose of the definition of “Independent Director”, a “material investee” is an investee company that contributes more than 5% of the Company’s earnings. Where a company is an investee of an investee of the Company, that company will only be a material investee where it satisfies the definition of “material investee” in its own right.

An Independent Director:

- a. is a Non-Executive Director;
- b. is not a substantial shareholder of the Company (i.e. is not currently a holder of more than 5% of the existing issued capital of the Company) or an officer of, or otherwise associated directly with, a “substantial” shareholder of the Company;
- c. has not been employed in an executive capacity by the Company or a material investee within the last 3 years;
- d. has not been a principal or employee of a material professional adviser or a material consultant to the company or a material investee, or an employee that is materially associated with the service provided, within the last 3 years;
- e. is not a material supplier or customer of the Company or a material investee, or an officer of or otherwise associated directly or indirectly with a material supplier or customer;
- f. has no material contractual relationship with the Company or a material investee other than as a Director of the Company or a material investee;
- g. has not served on the Board for a period which could, or could reasonably be perceived to, materially interfere with the Director’s ability to act in the best interests of the Company; and
- h. is free from any interest and any business or other relationship which could, or could reasonably be perceived to, materially interfere with the Director’s ability to act in the best interests of the Company.

The current Board composition does not comply with ASX Recommendations 2.4 and 2.5 as it currently does not include any independent directors. This non-compliance is addressed in the summary provided in paragraph 8 below.

The Company and its Directors will continue to review the Board’s composition, with due regard to its (evolving) activities, the ASX Recommendations and economic efficacy, as deemed appropriate.

2.3 Directors

Mr. Simon Madder is the Chairman, Managing Director and Chief Executive Officer of the Company. Mr Madder is not classified as Independent.

Mr. Matt Murphy is an Executive Director of the Company. Mr. Murphy is not classified as Independent.

Mr. Tim Bennett is an Executive Director of the Company. Mr. Bennett is not classified as Independent.

Each Director is appointed by way of a formal letter of appointment, setting out the scope of their role and responsibilities.

2.4 Responsibilities of the Board

In general, the Board is responsible for providing entrepreneurial leadership, strategic direction, risk management guidance and overseeing the management and operations of the Company.

The principal functions and responsibilities of the Board include:

Leadership – overseeing the operations of the Company and establishing policies that reflect the values of the Company and guide the conduct of management.

Strategy – to set and review the corporate strategy and strategic goals with guidance from the Managing Director/Chief Executive Officer.

Planning – overseeing the development of the Company's strategic plan and approving that plan as well as approving the annual and long-term budgets.

Shareholders – ensuring effective communications with shareholders through an appropriate communications policy and promoting participation at general meetings of the Company.

Governance – developing, monitoring and reviewing the Company's corporate governance policies and compliance with those policies with ongoing consideration for the ASX Recommendations.

Compliance and Risk Management – the Company does not have an internal audit function and the Board is responsible for reviewing and ratifying the Company's risk management, compliance, control and accountability systems at least annually and otherwise as necessary.

Finances – determining the risk-return profile of the Company and its investments and setting the key performance indicators for its Investment Managers and investee companies.

Personnel – appointing, and, where appropriate, removing the Managing Director/Chief Executive Officer, Chief Financial Officer and Company Secretary.

Resources – monitoring the performance of the management team and ensuring that they have sufficient human and financial resources available.

Capital Management – approving and monitoring major capital expenditure, capital management and major acquisitions and divestitures.

Authorisation and Delegation – delegating appropriate powers to the Managing Director/Chief Executive Officer and the Chief Financial Officer from time to time to ensure the effective day-to-day management of the Company and establishing and determining the powers and functions of the Committees of the Board.

2.5 Board Policies

2.5.1 Conflicts of Interest

To ensure the proper and transparent operation of the Company, Directors must:

- a. disclose to the Board actual or potential conflicts of interest that may or might reasonably be thought to exist between the interests of the Director and the interests of any other parties in carrying out the activities of the Company; and
- b. if requested by the Board (in writing), within seven days or such further period as may be permitted, take such necessary and reasonable steps to remove any conflict of interest.

If a Director cannot or is unwilling or is unable (due to other commercial factors) or has not been requested by the Board to remove a conflict of interest then the Director must, in accordance with the Corporations Act, absent themselves from discussion and/or voting on matters about which the conflict relates.

2.5.2 Commitment to Board Duties

Each member of the Board must ensure that they commit to spending sufficient time to enable them to carry out their duties as a Director of the Company.

2.5.3 Confidentiality

In accordance with legal requirements and agreed ethical standards, Directors and managers of the Company must keep confidential all information received in the course of their involvement with the Company, including the exercise of their duties. They must not disclose any non-public information, except where disclosure is authorised or legally mandated.

2.5.4 Education and Induction

New Directors undergo an induction process in which they are given a full briefing on the Company, including:

- a. details of the roles and responsibilities of a Director with an outline of the qualities required to be a successful Director;
- b. formal policies on Director appointment as well as conduct and contribution expectations;
- c. details of all relevant legal requirements;
- d. a copy of this Statement;
- e. guidelines on how the Board processes function;
- f. details of past, recent and likely future developments relating to the Board including anticipated regulatory changes;
- g. background information on and contact information for key people in the organisation including an outline of their roles and capabilities;
- h. an analysis of the Company;
- i. a synopsis of the current strategic direction of the Company including a copy of the current strategic plan and annual budget; and
- j. a copy of the Constitution of the Company.

The Chairman will be responsible for arranging the induction briefing.

In addition, in order to achieve “continuing improvement” of Board performance, skills and knowledge, all Directors are encouraged to undergo continual professional development as required/deemed appropriate.

2.5.5 Independent Professional Advice

The Board collectively and each Board Committee and Director has the right to seek independent professional advice at the Company’s expense, up to specified limits, to assist them to carry out their responsibilities. The current specified limit is not more than \$5,000 in relation to a discrete (separate) matter and any Director cannot accrue more than \$10,000 of fees, without prior authorisation from the Chairman.

One or more Directors can seek professional advice from the same adviser. The Board may seek professional advice from an adviser that has been engaged by an individual Director.

The rights of and limitations on Directors to seek independent professional advice is intended to allow Directors to properly carry out their duties as Directors and is separate from the ability of management to obtain professional advice or services in relation to the operations of the Company.

2.5.6 Related Party Transactions

Proposed related party transactions including any financial transaction between a Director and the Company, will be reported in writing at each Board meeting. Unless there is an exemption under the Corporations Act from the requirement to obtain shareholder approval for the related party transaction, the Board cannot approve the transaction. If shareholder approval for the related party transaction is required, then the Board must consider all the costs and benefits of the proposed

related party transaction before deciding whether to refer the matter to the shareholders or to reject the proposed related party transaction.

2.5.7 Performance Review/Evaluation

The Board will undertake a periodic performance evaluation based upon appropriate commercial criteria, having due regard to the cost/benefit thereof. The Board's (together with any Board committees' and the individual Directors') performance shall be measured against both "qualitative" and "quantitative" indicators (subject to basic commercial principles). The objective of this evaluation is to adhere to "best practice corporate governance" for the Company.

A performance evaluation was not undertaken in the financial year ending 30 June 2022.

3. BOARD COMMITTEES

3.1 Audit Committee

The Board has established an Audit Committee. The Committee's Chairman is Mr Simon Madder. The other members of the Committee are the remaining Directors.

Below is a summary of the designated role, composition and responsibilities of the Audit Committee.

3.1.1 Role

The Audit Committee is responsible for reviewing the **integrity** of the Company's financial reporting, overseeing the **independence** of the external auditors, and supervising the risk management of the Company.

3.1.2 Composition

The Audit Committee consists of the current Directors of the Company.

3.1.3 Responsibilities

The Audit Committee is responsible for reviewing the audited annual and half-yearly financial statements and any reports that accompany published financial statements, prior to submission to the Board and recommends their approval.

The Audit Committee also recommends to the Board the appointment of the external auditor each year, reviews the appointment of the external auditor, their independence, the audit fee, and any questions of resignation or dismissal.

The Audit Committee is also responsible for guiding the Board in developing and monitoring policies on the Company's risk oversight and management, including in relation to any external material economic, environmental and social sustainability risks.

3.2 Remuneration Committee

The Board has established a Remuneration Committee. The Committee Chairman is Mr Simon Madder. The other members of the Committee are the remaining Directors.

3.2.1 Role

The primary role of the Remuneration Committee is to assist the Board in fulfilling its responsibilities to establish appropriate remuneration levels and incentive policies for Directors and senior management.

3.2.2 Composition

The Remuneration Committee consists of the current Directors of the Company.

3.2.3 Responsibilities

The responsibilities of the Remuneration Committee include:

- a. setting policies for senior Executive Directors'/Officers' remuneration;
- b. setting the terms and conditions of employment for the Managing Director/CEO;
- c. reviewing and making recommendations to the Board on the Company's incentive schemes and superannuation arrangements;
- d. reviewing the remuneration of both Executive and Non-Executive Directors;
- e. making recommendations to the Board on any proposed changes and undertaking annual performance reviews.

3.2.4 Senior Executive Remuneration Policy

The Company will remunerate its senior executives in a manner that is market-competitive and consistent with best practice as well as supporting the interests of shareholders. Consequently, under the Senior Executive Remuneration Policy, and subject to the determination of the Remuneration Committee, the remuneration of senior executives may be comprised of the following:

- a. Fixed salary, including superannuation, that is determined from a review of the market and reflects core performance requirements and expectations;
- b. A performance bonus designed to reward achievement by individuals of performance objectives; and
- c. Equity based remuneration including participation in the Prime Employee Share Plan, the Prime Performance Rights Plan or other incentive plans.

By remunerating senior executives through performance and long-term incentive plans in addition to their fixed remuneration the Company's objective is to align the interests of senior executives with those of shareholders and increase performance of the Company.

In evaluating the performance of senior executives, consideration is given to key performance indicators that are established in advance by the Board and are reviewed from time to time to ensure their continuing relevance to the Company. During the period the Remuneration Committee sought guidance on appropriate levels of remuneration for senior executives from an independent remuneration consultant and expert.

A performance evaluation was undertaken in the financial year ending 30 June 2022.

The philosophy of deploying this remuneration structure/strategy is to provide a clear intention to improve the Company's financial performance, and thereby increase underlying shareholder value.

The Board may use its discretion to pay bonuses, use share options and provide other incentive payments. This discretion shall be exercised on the following basis:

- a. retentions and motivation of key executives;
- b. attraction of quality management to the Company;
- c. performance incentives which allow executives to share the rewards of the success of the Company.

Where appropriate the Remuneration Committee will seek guidance on appropriate levels of remuneration for senior executives from independent remuneration consultants. It is recognised that this will be particularly important in circumstances where there are no Non-Executive Directors sitting on the Board.

3.2.5 Non-Executive Director Remuneration Policy

Non-Executive Directors are paid their fees within the maximum aggregate amount approved by shareholders for the remuneration of Non-Executive Directors. As a general rule Non-Executive Directors do not, and will not, receive performance-based bonuses and shall not participate in equity-based remuneration schemes of the Company which the Company may elect to establish in the future. Non-Executive Directors are entitled to statutory superannuation, in accordance with the law.

3.2.6 Current Non-Executive Directors' Remuneration

The aggregate maximum amount of remuneration paid to Non-Executive Directors must not exceed the limits prescribed by the Constitution of the Company.

3.3 Nomination Committee

The Nomination Committee comprises the current Directors of the Company.

3.3.1 Role

The role of the Nomination Committee is to help achieve a structured Board that adds value to the Company by ensuring an appropriate mix of skills are present in Directors on the Board at all times.

3.3.2 Responsibilities

The responsibilities of the Nomination Committee include devising criteria for Board membership, reviewing the need for various skills and experience on the Board and identifying specific individuals for nomination as Directors for review by the Board. The Nomination Committee also oversees management succession plans and evaluates the Board's performance, including regular review of Director independence, and makes recommendations for the appointment and removal of Directors.

3.3.3 Indicative Criteria for selection of Directors

Any other Directors shall be appointed, based on the specific governance skills required by the Company after detailed evaluation of the cost/benefit to the Company, and hence its shareholders. All prospective Directors shall undergo reference checks, including as to their character, experience, education, criminal record and bankruptcy history. All material relevant information about a prospective Director held by the Company shall be provided to shareholders for the purpose of deciding whether or not to elect that Director. The Company acknowledges that it will at all times ideally require at least two Directors with (direct and current) experience in the financial services industry, having due regard to the Company's market and its current and intended activities. In addition, Directors should have the relevant blend of personal experience in:

- a. accounting and financial management;
- b. legal skills; and
- c. high level demonstrable business experience and acumen.

3.4 Due Diligence Committees

3.4.1 Role

The Role of Due Diligence Committees is to conduct due diligence on any activities of the Company that require or warrant due diligence investigations. These activities include capital raising and acquisitions.

A Due Diligence Committee will always be required where the Company issues a Prospectus or any other similar disclosure document. Due Diligence Committees are also required for all material acquisitions; however they are optional for non-material acquisitions. A material acquisition is any investment or acquisition which is valued in excess of 5% of the Company's market capitalisation.

Due Diligence Committees must report their findings to the Board.

3.4.2 Formation and Composition

Due Diligence Committees will be formed as and when required. The Board may have more than one different Due Diligence Committee in operation at any time.

The composition of each Due Diligence Committee will be nominated by the Nomination Committee and ratified by the Board.

4. COMPANY MANAGEMENT

4.1 Role of Management Team

It is the role of management to manage the Company in accordance with the direction and delegations of the Board and it is the responsibility of the Board to oversee the activities of management in carrying out these delegated duties.

4.2 Role of the Managing Director/Chief Executive Officer

In general, the Managing Director/CEO is responsible for providing leadership, strategic direction and implementation, tactical direction, risk management guidance and the management and operations of the Company.

The principal functions and responsibilities of the Managing Director/CEO include:

Strategy – to implement the Board’s strategic direction and to guide the Board on strategy development;

Business Planning and Execution – to prepare the business plans for the Company and execute the business plans that have been ratified by the Board;

Business Development – to supervise and assist the management team in developing the business of the Company and its investees;

Operational Oversight – to oversee the operations of the Company;

Capital Raising – to co-ordinate the Company’s capital raising activities;

Acquisitions – to guide the growth of the Company through strategic acquisitions;

Financial Reporting – to declare, together with the Chief Financial Officer, to the Board that the Company’s financial reports present a true and fair view and are in accordance with relevant accounting standards and that such opinion has been formed on the basis of a sound and effective system of risk management and internal control;

Risk Management – to report to the Board (together with the CFO) on the Company’s risk management and internal compliance and control systems, and to further develop risk management strategies as appropriate;

Liaison with Investment Community – to be the Company’s primary liaison with stockbrokers and investment analysts and to raise the profile of the Company within the investment community;

Regulatory Compliance – managing (together with the CFO) compliance with ASX related obligations of the Company;

Representation on Investee Boards – to be a representative of the Company on the Boards of the Company’s investees, specifically with the objective of encouraging integration within the group and developing combined product and service offerings throughout the group. The CEO may delegate this role as he deems appropriate.

4.3 Role of the Chief Financial Officer

In general, the Chief Financial Officer is responsible for the Company’s financial reporting and the Company’s compliance with the ASX Listing Rules.

The principal functions and responsibilities of the Chief Financial Officer include:

Reporting – financial reporting for the Company and its investees.

Controls – development and monitoring of financial controls for the Company and its investees.

Financial Reporting – to declare, together with the Managing Director/Chief Executive Officer, to the Board that the Company’s financial reports present a true and fair view and are in accordance with relevant accounting standards and that such opinion has been formed on the basis of a sound and effective system of risk management and internal control;

Capital Raising – to assist the CEO with the Company’s capital raising activities;

Liaison with Investment Community – to be the Company’s secondary liaison with the investment community, particularly in the area of financial disclosure;

Regulatory Compliance – managing compliance with ASX and company secretarial related obligations of the Company;

Risk Management – to report (together with the CEO) to the Board on the Company’s risk

management and internal compliance and control systems, and to further develop risk management systems, procedures and controls as appropriate;

Board Reporting – supplying the Board with timely financial information and reports to enable the Board to properly carry out its duties.

4.4 Auditors attendance at AGM

The Company will ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.

5. COMMUNICATION AND DISCLOSURE

5.1 Continuous Disclosure Obligation (ASX)

All Directors must familiarise themselves with the continuous disclosure requirements of the Corporations Act and the ASX Listing Rules. In accordance with the ASX Listing Rules the Company will immediately notify the ASX of information:

- a. concerning the Company that a reasonable person would expect to have a material effect on the price or value of the Company's securities; and
- b. that would, or would be likely to, influence persons who commonly invest in securities in deciding whether to acquire or dispose of the Company's securities.

It is preferred that all disclosure be approved by the Board before being released to the ASX. However, given the continuous nature of this disclosure requirement, if Board approval is not practicable in the circumstances, urgent disclosure may be approved jointly by the Managing Director/CEO and CFO.

The Board has delegated to the Chief Executive Officer and Company Secretary, responsibility for overseeing and coordinating the Company's disclosure to the ASX. The Company Secretary is also accountable directly to the Board, through the Chairman, in relation to the administration of the Board.

5.2 Shareholder Communication

The Company recognises its role as a representative of its shareholders. The Company will facilitate the effective discharge of its duty to shareholders. The Company, inter alia, is committed to:

- a. communicating effectively with shareholders through releases to the market via ASX, the Company website and information mailed (or emailed, if requested) to shareholders and the general meetings of the Company;
- b. communicating clearly and succinctly in relation to the general and fiscal affairs of the Company, in a plain manner;
- c. allowing and enabling shareholders to participate and ask questions in general meetings of the Company, including asking questions of the external auditor relevant to the audit; and
- d. The Company will also make available a telephone number and email address for shareholders to make enquiries of the Company.

6. TRADING IN THE COMPANY'S SECURITIES

6.1 Designated Officers

This code in relation to trading in the Company's securities applies to all Designated Officers.

6.1.1 Designated Officers

Designated Officers are:

- a. all Directors;
- b. any employees of the Company or any subsidiary company who would become aware of undisclosed price sensitive information about the Company in the ordinary course of their jobs. This includes the Managing Director/Chief Executive Officer, Chief Financial Officer,

Company Secretary and any employee involved in the Company's investment, acquisition or divestiture activities.

6.1.2 Relevant Officers

Relevant Officers are Designated Officers whose shareholding is required to be disclosed to the ASX.

6.2 "Trading Windows"

The Company has implemented a Policy under which Designated Officers may only trade in the Company's securities during the four months commencing immediately after each of the following:

- a. the release by the Company of its half-yearly results to the ASX;
- b. the release by the Company of its annual results to the ASX.

A Designated Officer may trade in Company shares during a closed period if that trading falls within one of the following categories of "excluded trading":

- a. transfers of Company shares already held from a Designated Officer's own name into a superannuation fund to which the Designated Officer is a beneficiary;
- b. an investment in, or trading in units of, a fund or other scheme (other than a scheme only investing in Company shares) where the assets of the fund or other scheme are invested at the discretion of a third party;
- c. undertakings to accept, or the acceptance of, a takeover offer;
- d. trading under an offer or invitation made to all or most of Company's members such as, a rights issue, a security purchase plan, a dividend or distribution reinvestment plan or an equal access buy-back, where the plan that determines the timing and structure of the offer has been approved by the Board.
- e. a disposal of Company shares that is the result of a secured lender exercising their rights, for example, under a margin lending arrangement; or
- f. trading under any Company employee incentive scheme in accordance with the rules of a Board approved Incentive Plan.

6.3 Trading at other times

If Designated Officers wish to trade in the Company's Securities outside of the trading windows, they must first seek permission from the Chairman. The Chairman will only approve the request in situations of severe financial hardship or other exceptional circumstances, where the Designated Officers have provided a compelling reason for needing to trade outside of the trading windows and the Designated Officers have confirmed that they are not in possession of any unpublished price sensitive information.

The following are examples of situations of severe financial hardship or other exceptional circumstances which the Chairman may consider sufficient to warrant approval under this paragraph 6.3:

- a. "severe financial hardship" could include (but is not limited to) the Designated Officer having a pressing financial commitment that cannot be satisfied other than by selling the relevant Company shares; and
- b. "exceptional circumstances" could include (but is not limited to) where the Designated Officer is required by a court order, or there are court enforceable undertakings, for example, in a bona fide family settlement, to transfer or sell Company shares or there is some other overriding legal or regulatory requirement for him or her to do so.

6.4 No hedging

Participants in equity based remuneration schemes must not, without prior approval of the Chairman or the Board, engage in short selling or other hedging arrangements, deal in derivatives or enter into other arrangements which vary economic risk related to the Company's securities. This includes engaging in hedging or other arrangements that have the effect of limiting the economic risk in connection with unvested securities issued pursuant to any equity based remuneration schemes.

6.5 Insider Trading

In addition, consistent with the law, all Designated Officers, employees, advisers and all other people are prohibited from trading in the Company's securities while in the possession of unpublished price sensitive information concerning the Company. For clarity, the Company considers that unpublished price sensitive information is information regarding the Company, of which the market is not aware, that a reasonable person would expect to have a material effect on the price or value of the Company's securities.

6.6 Notification of Trades

6.6.1 Notification of Trades

Prior to trading in the Company's securities, Designated Officers and all employees of the Company or any subsidiary company and all professional advisers of Company or any subsidiary company must give the Company Secretary notice confirming that they are not in possession of any unpublished price sensitive information.

6.6.2 Further Notification from Relevant Officers

The completion of any such trade by a Relevant Officer must also be notified to the Company Secretary (who in turn shall advise the ASX).

7. COMPANY CODE OF CONDUCT

As part of its commitment to recognising the legitimate interests of stakeholders, the Company has committed to adhering to an underlying corporate "Code of Conduct" to guide compliance with legal and other obligations to legitimate stakeholders. "Stakeholders" include employees, clients, customers, joint venture partners, Government authorities, creditors and the community as whole. This Code embraces the following:-

7.1.1 Responsibilities to Shareholders and the Financial Community Generally

The Company will comply with the spirit as well as the letter of all laws and regulations that govern shareholders' rights. The Company has processes in place designed to ensure the truthful and factual presentation of the Company's financial position and prepares and maintains its accounts fairly and accurately in accordance with the generally accepted accounting and financial reporting standards.

7.1.2 Responsibilities to Clients, Customers and Consumers

Employees have an obligation to use their best efforts to deal in a fair and responsible manner with each of the Company's clients, customers and consumers. The Company, for its part, is committed to providing clients, customers and consumers with fair value.

7.1.3 Employment Practices

The Company will endeavour at all times to provide a safe workplace, in which there is equal opportunity for all employees at all levels of the Company. The Company will not tolerate the offering or acceptance of bribes or the misuse of Company assets or resources.

7.1.4 Obligations Relative to Fair Trading and Dealing

The Company aims to conduct its business fairly and to compete ethically and in accordance with relevant competition laws. It is the Company's intention at all times to deal fairly and honestly with the Company's customers, suppliers, competitors and other employees and it encourages its employees and business partners to do the same.

7.1.5 Responsibilities to the Community

The Company is committed to conducting its business in accordance with applicable environmental laws and regulations and encourages all employees to have regard for the environment when carrying out their jobs and with due regard to the interest of the shareholders of the Company.

7.1.6 Responsibility to the Individual

The Company is committed to keeping private information from employees, clients, customers, consumers and investors confidential and protected from uses other than those for which it was provided.

7.1.7 Conflicts of Interest

Employees and Directors are required to avoid conflicts, as well as the appearance of conflicts, between personal interests and the interests of the Company.

7.1.8 How the Company Complies with Legislation Affecting its Operations

Within Australia, the Company strives to comply with the spirit and the letter of all legislation affecting its operations. Outside Australia, the Company will abide by local laws in all countries in which it operates. Where those laws are not as stringent as the Company's operating policies, particularly in relation to the environment, workplace practices, intellectual property and the giving of "gifts", the Company's policy will prevail.

7.1.9 How the Company Monitors and Ensures Compliance with its Code

The Board, management and all employees of the Company are committed to implementing this Code of Conduct and each individual is accountable for such compliance. Disciplinary measures may be imposed for violating the Code.

7.1.10 Diversity

The Company has a strong commitment to diversity and seeks to promote an inclusive culture where people are encouraged to succeed, whatever their backgrounds, perspective or experience. The Company's Diversity Policy is available on the Company website by accessing the following link - <https://www.primefinancial.com.au/wp-content/uploads/2020/06/Diversity-Policy.pdf>. It includes measurable objectives for achieving gender diversity. The Company Annual Report discloses the proportion of females in the organisation and in senior management positions.

8. "IF NOT, WHY NOT"

The ASX Recommendations are based around the principle that all listed companies should comply with the recommendations unless they explain why they are non-compliant. The Company has provided a summary of any departures, which it has made, from the ASX Recommendations below for the benefit and convenience of stakeholders.

Recommendation 2.1 - A majority of the Nomination Committee should be Independent Directors (See paragraph 3.3 of this Statement)

Recommendation 2.1 provides that a majority of the Nomination Committee should be Independent Directors and should be Chaired by an Independent Director. As the Board currently comprises non-Independent Directors, it is not possible for the Company to comply with this recommendation.

The Company is actively seeking to appoint an Independent Director and subject to such appointment, will consider whether it is appropriate that this Director be appointed to the Nomination Committee. In determining such appointment, the Company will give due consideration to the Nomination Committee charter and otherwise those criteria set out in paragraph 3.3.3 of this Statement.

Recommendation 2.1 also provides that the Board should disclose a charter of the Nomination Committee. The Company's Nomination Committee is conducted in accordance with paragraph 3.3 of this Statement which is clearly understood by the Directors however, the Company does not at this stage have a separate formal, written Nomination Committee Charter.

Recommendation 2.4 – A majority of the Board should be Independent Directors

At the date of this Statement the Board is comprised of three non-Independent Directors. As noted above, the Company is actively seeking to appoint an Independent Director, subject to identification of an appropriate candidate.

The Board composition, size and structure, including the relevant industry experience and specific expertise of the current Board members is considered appropriate having regard to the Company's services, operations, 'One Connected' strategy and the current phase of the Company's growth and development.

The Board also believes that having a majority of Directors with a vested interest and / or shareholding in the Company better serves the Company's shareholders through greater alignment of interests. This is complimented by the fact that the current Directors have a proven track record of building businesses in the industry within which the Company operates.

The Board considers that appropriate safeguards including policies and protocols have been implemented to ensure independent thought and decision making.

Recommendation 2.5 - The chair of the board of a listed entity should be an independent director and, should not be the same person as the CEO

Mr Simon Madder, Co-Founder, Managing Director & CEO of the Company is the Chairman of the Board. The Board believes that this is in the best interests of the Company given his history, experience, expertise and understanding of the business.

The Board believe that Mr Madder has the capacity to exercise quality, independent judgement in the best interests of the Company and other stakeholders, notwithstanding that he is non-Independent.

The Board will continue to maintain an open view as to the best structure to be adopted for the management and decision making of the Company and may make changes which it feels are in the best interests of the Company and its stakeholders.

Recommendation 3.4 – Anti-Bribery and Corruption Policy

The Company's Anti-Bribery and Corruption Policy is encapsulated in paragraph 7.1.8 of this Statement and is clearly understood by the Directors however, the Company does not at this stage have a separate formal, written policy.

Recommendation 4.1 – Audit Committee

Recommendation 4.1 provides that the Audit Committee should have at least three members who are all Non-Executive Directors and a majority of whom are Independent Directors. It also

recommends that the committee be chaired by an Independent Director who is not the Chair of the Board. In both respects, the Company, due to its size and number of Directors (and the fact they are all non-Independent), is currently unable to comply with this recommendation.

The Company is actively seeking to appoint an Independent Director and subject to such appointment, will consider whether it is appropriate that this Director be appointed to the Audit Committee. In determining such appointment, the Company will give due consideration to those criteria set out in paragraph 3.3.3 of this Statement.

The Committee (and each Director) also exercise the right to seek independent professional expert advice where it is required.

Recommendation 4.1 also provides that the Board should disclose a charter of the Audit Committee. The Company's Audit Committee is conducted in accordance with paragraph 3.1 of this Statement which is clearly understood by the Directors however, the Company does not at this stage have a separate formal, written Audit Charter.

Recommendation 5.1 – Continuous Disclosure Obligation

Recommendation 5.1 provides that a listed entity should have a written policy for complying with its continuous disclosure obligations under the Listing Rules and should disclose that policy. The Company's disclosure policy is encapsulated in paragraph 5.1 of this Statement and is clearly understood by the Directors however, the Company does not at this stage have a separate formal, written policy.

Recommendation 7.1– Risk Committee

Recommendation 7.1 provides that the Company should have a Committee responsible for overseeing risk which should have at least three members, a majority of whom are Independent Directors. In this respect, the Company, due to its size, does not currently have a stand alone Risk Committee. The function of overseeing risks is retained by the Board and the Audit Committee.

Recommendation 8.1 - A majority of the Remuneration Committee should be Independent Directors (See paragraph 3.2)

Recommendation 8.1 provides that a majority of the Remuneration Committee should be Independent Directors and should be Chaired by an Independent Director. As the Board currently comprises non-Independent Directors only it is not possible for the Company to comply with this recommendation.

The Company is actively seeking to appoint an Independent Director and subject to such appointment, will consider whether it is appropriate that this Director be appointed to the Remuneration Committee. In determining such appointment, the Company will give due consideration to those criteria set out in paragraph 3.3.3 of this Statement.

The Committee (and each Director) also exercise the right to seek independent professional advice where this is required.

Recommendation 8.1 also provides that the Board should disclose a charter of the Remuneration Committee. The Committee is conducted in accordance with paragraph 3.2 of this Statement which is clearly understood by the Directors however, the Company does not at this time have a formal, written charter. The Company also sets out in detail the processes used for calculating Director and senior executive remuneration in its Annual Report.