

**ASX Release** 

26 August 2022

#### APPENDIX 4G AND CORPORATE GOVERNANCE STATEMENT FOR THE YEAR ENDED 30 JUNE 2022

Melbourne, Australia - Acrux Ltd (ASX:ACR)

As approved by the Board of Acrux Limited, please find attached the following for immediate release to the market:

- Appendix 4G; and
- Corporate Governance Statement.

### Approved for release by the Acrux Board of Directors.

For more information, please contact: Michael Kotsanis Acrux Limited CEO & Managing Director P: + 61 3 8379 0100 E: michael.kotsanis@acrux.com.au

#### **About Acrux**

Acrux is a specialty pharma company with a successful track record of developing and commercialising a pipeline of topically applied pharmaceutical products. Drawing on 25 years of experience, Acrux has successfully marketed through licensees a number of products worldwide with emphasis on the United States. Acrux is formulating and developing a range of topical generic products by leveraging its highly skilled workforce, on-site laboratories, GMP manufacturing suite, technical, clinical and commercial experience to bring affordable products to market. Acrux encourages collaboration and is well positioned to discuss commercial partnering and product development opportunities.

For further information on Acrux, visit <u>www.acrux.com.au</u>

# Appendix 4G

## Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity

Acrux Limited		
ABN/ARBN		Financial year ended:
72 082 001 152		30 June 2022

Our corporate governance statement<sup>1</sup> for the period above can be found at:<sup>2</sup>

These pages of our annual report:

This URL on our website:

http://investors.acrux.com.au/investor-centre/?page=corporate-governance

The Corporate Governance Statement is accurate and up to date as at 26 August 2022 and has been approved by the board.

The annexure includes a key to where our corporate governance disclosures can be located.<sup>3</sup>

Date: 26 August 2022 Joanna Johnson Company Secretary Name of authorised officer authorising lodgement:

See notes 4 and 5 below for further instructions on how to complete this form.

<sup>&</sup>lt;sup>1</sup> "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3.

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

<sup>&</sup>lt;sup>2</sup> Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

<sup>&</sup>lt;sup>3</sup> Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes " $\underline{OR}$ " at the end of the selection and you delete the other options, you can also, if you wish, delete the " $\underline{OR}$ " at the end of the selection.

### ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINC	CIPLE 1 - LAY SOLID FOUNDATIONS FOR MANAGEMENT AND O	VERSIGHT	
1.1	<ul> <li>A listed entity should have and disclose a board charter setting out:</li> <li>(a) the respective roles and responsibilities of its board and management; and</li> <li>(b) those matters expressly reserved to the board and those delegated to management.</li> </ul>	and we have disclosed a copy of our board charter at: <u>https://investors.acrux.com.au/investor-centre/?page=corporate-governance</u>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.2	<ul> <li>A listed entity should:</li> <li>(a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and</li> <li>(b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.</li> </ul>	and we have disclosed a copy of our Corporate Governance     Statement at: <u>http://investors.acrux.com.au/investor-centre/?page=corporate-governance</u>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	and we have disclosed a copy of our Corporate Governance     Statement at: <u>http://investors.acrux.com.au/investor-centre/?page=corporate-governance     governance     </u>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

<sup>&</sup>lt;sup>4</sup> Tick the box in this column only if you have followed the relevant recommendation in <u>full</u> for the <u>whole</u> of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with "*insert location*" underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert "our corporate governance statement". If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg "pages 10-12 of our annual report"). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg "www.entityname.com.au/corporate governance/charters/").

<sup>&</sup>lt;sup>5</sup> If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Corpo	orate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
1.5	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a diversity policy;</li> <li>(b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and</li> <li>(c) disclose in relation to each reporting period: <ul> <li>(1) the measurable objectives set for that period to achieve gender diversity;</li> <li>(2) the entity's progress towards achieving those objectives; and</li> <li>(3) either: <ul> <li>(A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or</li> <li>(B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.</li> </ul> </li> <li>If the entity was in the S&amp;P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.</li> </ul></li></ul>	<ul> <li>and we have disclosed a copy of our diversity policy at: http://investors.acrux.com.au/investor-centre/?page=corporate-governance</li> <li>and we have disclosed the information referred to in paragraph (b) at: Acrux does not set measurable gender diversity targets</li> <li>and if we were included in the S&amp;P/ASX 300 Index at the commencement of the reporting period our measurable objective for achieving gender diversity in the composition of its board of not less than 30% of its directors of each gender within a specified period.</li> <li>n/a Acrux is not included in the S&amp;P/ASX300 Index</li> </ul>	<ul> <li>set out in our Corporate Governance Statement OR</li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> <li>Acrux is committed to building and maintaining a diverse workplace across all levels of the company but measurable gender diversity targets are not set.</li> <li>The workforce at Acrux is fewer than 100 and the majority of positions require specialist qualifications and experience. At the date of this report, more than 50% of Acrux's workforce were female.</li> <li>The Executive Leadership Team comprises three female members and three male members, while the five current Board members are male.</li> <li>Employees of the Company are from a wide range of ethnic backgrounds.</li> <li>The Human Capital and Nominations Committee considers specific gender diversity objectives to be impractical at this time. The benefit of implementing measurable gender diversity objectives will be assessed in the future as the Company grows. Acrux is not required to report to the Workforce Gender Equality Agency because it has fewer than 100 employees.</li> </ul>
1.6	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</li> <li>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</li> </ul>	<ul> <li>We disclose the evaluation process referred to in paragraph (a) in the Human Capital and Nomination Committee Charter: https://investors.acrux.com.au/investor-centre/?page=corporate-governance</li> <li>A performance evaluation was undertaken for the reporting period in accordance with that process and this is outlined in the Corporate Governance Statement: http://investors.acrux.com.au/investor-centre/?page=corporate-governance</li> </ul>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corpo	rate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
1.7	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and</li> <li>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</li> </ul>	<ul> <li>We disclose the evaluation process referred to in paragraph (a) in the Human Capital and Nomination Committee Charter:</li> <li>and whether a performance evaluation was undertaken for the reporting period in accordance with that process at:</li> <li>In the Corporate Governance Statement</li> <li>Performance evaluations were conducted for the reporting period in accordance with that process and is outlined in the Corporate Governance Statement.</li> <li>http://investors.acrux.com.au/investor.centre/?page=corporate-governance</li> </ul>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corpora	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINCIP	PLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD	VALUE	
2.1	<ul> <li>The board of a listed entity should: <ul> <li>(a) have a nomination committee which:</li> </ul> </li> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</li> </ul>	<ul> <li>[If the entity complies with paragraph (a):]</li> <li>The charter of the Human Capital and Nomination Committee is disclosed at: http://investors.acrux.com.au/investor-centre/?page=corporate-governance</li> <li>and the information referred to in paragraphs (4) and (5) at: Details are provided in the Directors' Report, refer to the Annual Report for the year ending 30 June 2022 as well as the Corporate Governance Statement.</li> <li>(b) not applicable</li> </ul>	<ul> <li>set out in our Corporate Governance Statement</li> <li><u>OR</u> <ul> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul> </li> </ul>
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	and we have disclosed our board skills matrix at: <u>http://investors.acrux.com.au/investor-centre/?page=corporate-governance</u>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.3	<ul> <li>A listed entity should disclose:</li> <li>(a) the names of the directors considered by the board to be independent directors;</li> <li>(b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and</li> <li>(c) the length of service of each director.</li> </ul>	<ul> <li>and we have disclosed the names of the directors considered by the board to be independent directors in the Directors' Report in the Annual Report 2022 and the Corporate Governance Statement http://investors.acrux.com.au/investor-centre/?page=corporate-governance and, where applicable, the information referred to in paragraph (b) at: No director holds an interest, position or relationship of the type described in Box2.3.</li> <li>The Board annually assesses the independence of each Director. The only Director that is not independent is the Chief Executive Officer and Managing Director.</li> <li>The length of service of each director is disclosed at: In the Directors' Report in the Annual Report 2022 and the Corporate Governance Statement http://investors.acrux.com.au/investor-centre/?page=corporate-governance</li> </ul>	set out in our Corporate Governance Statement

Corporate Governance Council recommendation		brate Governance Council recommendation Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	
2.4	A majority of the board of a listed entity should be independent directors.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
PRINCI	PLE 3 - INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY	Y AND RESPONSIBLY	
3.1	A listed entity should articulate and disclose its values.	And we have disclosed our values within the Code of Conduct at: <u>http://investors.acrux.com.au/investor-centre/?page=corporate-</u> <u>governance</u> and in the Annual Report 2022	set out in our Corporate Governance Statement
3.2	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a code of conduct for its directors, senior executives and employees; and</li> <li>(b) ensure that the board or a committee of the board is informed of any material breaches of that code.</li> </ul>	And we have disclosed our Code of Conduct at: <u>http://investors.acrux.com.au/investor-centre/?page=corporate-governance</u>	set out in our Corporate Governance Statement
3.3	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a whistleblower policy; and</li> <li>(b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.</li> </ul>	And we have disclosed our Whistleblower Policy at: <u>http://investors.acrux.com.au/investor-centre/?page=corporate-governance</u>	set out in our Corporate Governance Statement
3.4	<ul> <li>A listed entity should:</li> <li>(a) have and disclose an anti-bribery and corruption policy; and</li> <li>(b) ensure that the board or committee of the board is informed of any material breaches of that policy.</li> </ul>	☑ and we have disclosed our Anti-bribery Corruption and Fraud policy at: <u>http://investors.acrux.com.au/investor-centre/?page=corporate- governance</u>	Set out in our Corporate Governance Statement

Corpora	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINCI	PLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPOR	TS	
4.1	<ul> <li>The board of a listed entity should: <ul> <li>(a) have an audit committee which:</li> <li>(1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, who is not the chair of the board,</li> <li>and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the relevant qualifications and experience of the members of the committee; and</li> <li>(5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</li> </ul> </li> </ul>	<ul> <li>If the entity complies with paragraph (a):] and we have disclosed a copy of the Charter of the Audit and Risk Committee at: http://investors.acrux.com.au/investor-centre/?page=corporate- governance</li> <li>The committee is comprised of three non executive and independent directors, being chaired by an independent director.</li> <li>and the information referred to in paragraphs (4) and (5) at: In the Directors' Report in the Annual Report 2022 and the Corporate Governance Statement http://investors.acrux.com.au/investor-centre/?page=corporate- governance</li> <li><i>If the entity complies with paragraph (b):</i>] and we have disclosed the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner at: </li></ul>	set out in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.		Set out in our Corporate Governance Statement
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	Acrux prepares audited Half Year and Annual Reports but is not required to submit other periodic corporate reports	set out in our Corporate Governance Statement

Corpor	rate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINC	IPLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE		
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	And we disclose our Continuous Disclosure and Shareholder Reporting Policy at <u>http://investors.acrux.com.au/investor-centre/?page=corporate-</u> <u>governance</u>	set out in our Corporate Governance Statement
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.		□ set out in our Corporate Governance Statement
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.		set out in our Corporate Governance Statement
PRINC	PLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS	•	
6.1	A listed entity should provide information about itself and its governance to investors via its website.	<ul> <li>☑ and we have disclosed information about us and our governance on our website at:</li> <li><u>https://www.acrux.com.au/</u></li> <li>and in our Annual Report 2022</li> </ul>	□ set out in our Corporate Governance Statement
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.		set out in our Corporate Governance Statement
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	and we have disclosed how we facilitate and encourage participation at meetings of security holders in our Continuous Disclosure and Shareholder Reporting Policy at: <u>http://investors.acrux.com.au/investor-centre/?page=corporate-governance</u> and further in our Corporate Governance Statement.	Set out in our Corporate Governance Statement
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.		set out in our Corporate Governance Statement
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.		□ set out in our Corporate Governance Statement

Corpora	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINCI	PLE 7 – RECOGNISE AND MANAGE RISK		
7.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have a committee or committees to oversee risk, each of which: <ul> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> <li>(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.</li> </ul>	<ul> <li>☑ [If the entity complies with paragraph (a):]</li> <li>and we have disclosed a copy of the charter of the Audit and Risk Committee at:</li> <li><u>http://investors.acrux.com.au/investor-centre/?page=corporate-governance</u></li> <li>and the information referred to in paragraphs (4) and (5) at:</li> <li>In the Directors' Report in the Annual Report 2022 and the Corporate Governance Statement</li> <li>[If the entity complies with paragraph (b):]</li> <li>and we have disclosed the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework at:</li> </ul>	set out in our Corporate Governance Statement
7.2	<ul> <li>The board or a committee of the board should:</li> <li>(a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and</li> <li>(b) disclose, in relation to each reporting period, whether such a review has taken place.</li> </ul>	☑ and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period at: <u>http://investors.acrux.com.au/investor-centre/?page=corporate-governance</u>	□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
7.3	<ul> <li>A listed entity should disclose:</li> <li>(a) if it has an internal audit function, how the function is structured and what role it performs; or</li> <li>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.</li> </ul>	☐ [If the entity complies with paragraph (a):] and we have disclosed how our internal audit function is structured and what role it performs at:	Due to the Company's size, Acrux does not have an internal audit function. Internal controls are in place to protect against fraud and error.
7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	<ul> <li>and we have disclosed whether we have any material exposure to environmental and social risks at:</li> <li>Relevant details are provided in the Annual Report for the year ending 30 June 2022</li> <li>and, if we do, how we manage or intend to manage those risks at:</li> <li>Relevant details are provided in the Annual Report for the year ending 30 June 2022</li> </ul>	set out in our Corporate Governance Statement

Corpor	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINCI	PLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY	·	·
8.1	<ul> <li>The board of a listed entity should: <ul> <li>(a) have a remuneration committee which:</li> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the members of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> </ul> </li> </ul>	If the entity complies with paragraph (a):]         and we have disclosed a copy of the charter of the Human Capital         and Nomination Committee at:         http://investors.acrux.com.au/investor-centre/?page=corporate-         governance         and the information referred to in paragraphs (4) and (5) at:         In the Annual Report 2022 and the Corporate Governance         Statement         [If the entity complies with paragraph (b):]         and we have disclosed the fact that we do not have a remuneration         composition of remuneration for directors and senior executives         and ensuring that such remuneration is appropriate and not         excessive:	<ul> <li>set out in our Corporate Governance Statement</li> <li><u>OR</u> <ul> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul> </li> </ul>
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	and we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives at: in the Directors' Report, within the Annual Report for the year ending 30 June 2022	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
8.3	<ul> <li>A listed entity which has an equity-based remuneration scheme should:</li> <li>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</li> <li>(b) disclose that policy or a summary of it.</li> </ul>	<ul> <li>Participants may not enter transactions to limit the risk of participation.</li> <li>and we have disclosed our policy on this issue or a summary of it at:</li> <li>The Company has an equity based remuneration scheme. The details of the scheme have been made publicly available via ASX announcements, Notice of Meeting for the 2020 AGM and are additionally summarised in the Directors' Report, within the Annual Report for the year ending 30 June 2022.</li> </ul>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
ADDIT	IONAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CA	ASES	•
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	Not applicable and we have disclosed information about the processes in place at: [insert location]	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we do not have a director in this position and this recommendation is therefore not applicable <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	⊠ Not applicable	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are established in Australia and this recommendation is therefore not applicable <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	⊠ Not applicable	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are established in Australia and not an externally managed listed entity and this recommendation is therefore not applicable</li> <li>we are an externally managed entity that does not hold an AGM and this recommendation is therefore not applicable</li> </ul>
ADDIT	IONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGE	D LISTED ENTITIES	
-	<ul> <li>Alternative to Recommendation 1.1 for externally managed listed entities:</li> <li>The responsible entity of an externally managed listed entity should disclose:</li> <li>(a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; and</li> <li>(b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.</li> </ul>	Not applicable and we have disclosed the information referred to in paragraphs (a) and (b) at: [insert location]	Set out in our Corporate Governance Statement
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	and we have disclosed the terms governing our remuneration as manager of the entity at: 	set out in our Corporate Governance Statement

# Acrux Ltd CORPORATE GOVERNANCE STATEMENT

## This Statement has been approved by the Board of Acrux Ltd and is current as at 26 August 2022

The Australian Securities Exchange ("ASX") Corporate Governance Council has developed its Corporate Governance Principles and Recommendations 4th edition ("ASX Principles") for entities listed on the ASX in order to promote investor confidence and to assist companies to meet stakeholder expectations.

This Corporate Governance Statement outlines the key aspects of the Acrux Ltd's corporate governance framework and practices which are consistent with the ASX Principles and which have been in place for the financial year ended 30 June 2022 unless stated otherwise.

The Directors are committed to maintaining good standards of corporate governance. Acrux's corporate governance framework is outlined on the Company's website (www.acrux. com.au), and includes the following policies:

- Statement of Corporate Governance Principles
- Code of Conduct
- Board Charter
- Audit and Risk Committee Charter
- Human Capital and Nomination Committee Charter
- Continuous Disclosure and Shareholder Reporting Policy
- Securities Trading Policy
- Whistleblower Policy
- Diversity Policy
- Anti-bribery Corruption and Fraud Policy

The Board of Directors is responsible for the overall corporate governance of Acrux Ltd. In conducting business within these objectives, the Board seeks to ensure the Company is appropriately managed to protect and enhance shareholder interests and that the Company, its Directors, officers and personnel operate in an appropriate environment of corporate governance. The framework includes adopting relevant internal controls, risk management processes and corporate governance policies and practices that the Board considers is appropriate for the Company and which have been designed to promote responsible management and conduct of the Company.

Principle	Comply	Disclosure
PRINCIPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND	OVERSIGH	л
<ul> <li>1.1 A listed entity should have and disclose a board charter setting out: <ul> <li>(a) the respective roles and responsibilities of its board and management; and</li> <li>(b) those matters expressly reserved to the board and those delegated to management.</li> </ul> </li> </ul>	Yes	<ul> <li>The Board Charter outlines the Board's role and responsibilities, the expected relationship and interaction between the Board and management and authorities which are delegated by the Board to management and Board Committees. The Board Charter can be viewed in the corporate governance section of the Company website.</li> <li>https://investors.acrux.com.au/investor-centre/?page=corporate-governance</li> <li>The Board is responsible for management, oversight and performance of the Company, including but not limited to: <ul> <li>a) evaluating, approving and monitoring strategic and financial plans, performance objectives, annual budgets and business plans, major capital expenditure, capital management, all major corporate transactions;</li> <li>b) monitoring external reporting and communications in line with continuous disclosure provisions;</li> <li>c) evaluating and approving the annual and half year financial reports and associated disclosures;</li> <li>d) appointment of external auditors;</li> <li>e) management of the Board including appointment of the Chair, composition of Board Committees, nomination of Directors, evaluation of Board and individual Director performance;</li> <li>f) monitoring performance of management and overseeing the Company's remuneration framework;</li> <li>g) appointment, managing performance, succession planning and potential removal of the Chief Executive Officer;</li> <li>h) overseeing and ratifying the terms of appointment of Senior Management.</li> <li>i) monitoring effectiveness and complance of corporate governance practices; and</li> <li>j) approving and monitoring the risk management strategy, internal controls and accountability systems and their effectiveness.</li> </ul> </li> <li>The Board delegates day to day management to the Chief Executive Officer including but not limited to: <ul> <li>a) developing business plans, budgets and company strategies for Board consideration and, to the extent approved by the Board, implementing those plans, budgets and strategies;<!--</td--></li></ul></li></ul>

Princi	iple	Comply	Disclosure
1.2	<ul> <li>A listed entity should:</li> <li>(a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and</li> </ul>	Yes	The Human Capital and Nomination Committee is responsible for ensuring appropriate background checks are performed before a Director or senior executive is appointed. Checks include but are not limited to good name and character, experience and education.
	(b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.		When putting someone forward for election or re-election as a Director, security holders are provided in the Notice of Meeting with all material information in the Board's possession and relevant to a decision on whether or not to elect or re-elect a Director.
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	Yes	New Directors receive a letter of appointment which outlines the terms of appointment as well as the Company's expectations of the director.
			Senior executives sign an employment agreement which outlines the key terms of their appointment.
			New letters are issued in the event of a material change to terms of employment.
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	Yes	The Company Secretary is accountable directly to the Board, through the Chair, on all matters associated with the proper functioning of the Board.

Princi	ple	Comply	Disclosure
1.5	<ul> <li>A listed entity should: <ul> <li>(a) have and disclose a diversity policy;</li> <li>(b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and</li> <li>(c) disclose in relation to each reporting period: <ul> <li>(1) the measurable objectives set for that period to achieve gender diversity;</li> <li>(2) the entity's progress towards achieving those objectives; and</li> <li>(3) either: <ul> <li>(A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or</li> <li>(B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.</li> </ul> </li> <li>If the entity was in the S&amp;P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.</li> </ul> </li> </ul></li></ul>	Partial	<ul> <li>The Company's Diversity Policy can be viewed on the Company website <u>https://investors.acrux.com.au/investor-centre/?page=corporate-governance</u>.</li> <li>Furthermore, the Company's Code of Conduct reinforces Acrux's commitment to providing a fair and safe workplace that is free of bias and discrimination</li> <li>The Board supports the view that a diverse workplace attracts, retains and motivates employees from a wide pool of available talent. At all levels, Acrux promotes and recruits talent which is aligned to the qualifications and experiences required to perform the role. Flexible workplace initiatives have been adopted to assist employees effectively balance work, family and other responsibilities.</li> <li>Acrux is committed to building and maintaining a diverse workplace across all levels of the company but measurable gender diversity targets are not set. Acrux is not required to report to the Workforce Gender Equality Agency because it has fewer than 100 employees nor is it in the S&amp;P/ASX 300 Index.</li> <li>At the date of this report, more than 50% of Acrux's workforce are female. The Executive Leadership Team comprises three female members and three male members, while the five Board members are male.</li> </ul>
1.6	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</li> </ul>	Yes	The Board Charter and the Charters of the Audit and Risk Committee and the Human Capital and Nomination Committee provide that a performance evaluation of the Board, its committees and individual directors is to be completed at least once in each financial year.
	(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.		A review of the performance of the Board and its Committees was undertaken for the period ended 30 June 2022 and tabled to the August Board Meeting. No areas of under-performance requiring immediate remedial action were identified.

Princ	iple	Comply	Disclosure
1.7	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and</li> <li>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</li> </ul>	Yes	The Chief Executive Officer is responsible for evaluating the performance of senior executives and the results are subject to the further review by the Chair of the Human Capital and Nomination Committee. Performance reviews are conducted semi-annually with performance assessed against predetermined, objectively measurable and agreed KPIs. Personal goals and development plans for the next financial year are set and aligned with Company objectives. These reviews are typically conducted just after the end of the financial year and have been conducted in respect of the period. The review of the Chief Executive Officer's performance is conducted by the Human Capital and Nomination Committee. A performance evaluation in accordance with this process was undertaken in respect of the year ended 30 June 2022 at the Human Capital and Nomination Committee meeting held on 27 June 2022.

Principl	e	Comply	Disclosure
PRINCIP	LE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD VALU	E	
2.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have a nomination committee which: <ul> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the members of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> <li>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</li> </ul>	Yes	The Company's Human Capital and Nomination Committee ('HCNC') advises the Board on remuneration and incentives practices and recommends remuneration and other terms of employment for Directors, senior executives and other employees. The Committee's Charter is available on the Company's website at: http://investors.acrux.com.au/investor-centre/?page=corporate-governance Through the period, Acrux's HCNC was comprised of 3 independent directors and was chaired by an independent director. HCNC members: Tim Oldham (Chair), Geoff Brooke and Don Brumley. HCNC met twice during FY21 with all committee members attending both meetings. By convention all directors attend HCNC meetings.
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	Yes	A board skills matrix is maintained to provide an overview of the current skills of the Board and is used when evaluating skills that the board is looking to achieve in its membership. Refer Appendix 1 for more details of the Company's Board Skills Matrix. The qualifications and experience of individual directors is disclosed in the Directors' Report of the Company's Annual Report.
2.3	<ul> <li>A listed entity should disclose:</li> <li>(a) the names of the directors considered by the board to be independent directors;</li> <li>(b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and</li> <li>(c) the length of service of each director.</li> </ul>	Yes	<ul> <li>The board is currently comprised;</li> <li>Mr Ross Dobinson, independent director, Chair, director since 1998</li> <li>Mr Geoff Brooke, independent director, director since 2016</li> <li>Mr Don Brumley, independent director, director since 2021</li> <li>Mr Tim Oldham, independent director, director since 2013</li> <li>Mr Michael Kotsanis, Chief Executive Officer and Managing Director, director since 2014.</li> <li>No director has an interest, position, affiliation or relationship of the type described in Box 2.3.</li> </ul>
2.4	A majority of the board of a listed entity should be independent directors.	Yes	The majority of board members are independent directors.

Princip	le	Comply	Disclosure
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	Yes	Mr Ross Dobinson is the chair of Acrux's board. He is an independent director and is not the CEO.
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	Yes	Acrux has a program to induct new directors and periodically reviews the requirement for professional development of existing directors to maintain their skills and knowledge required to effectively perform their roles.
PRINCI	PLE 3 - INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY AND	RESPONSI	BLY
3.1	A listed entity should articulate and disclose its values.	Yes	Company values are outlined in the Code of Conduct at: http://investors.acrux.com.au/investor-centre/?page=corporate-governance
3.2	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a code of conduct for its directors, senior executives and employees; and</li> <li>(b) ensure that the board or a committee of the board is informed of any material breaches of that code.</li> </ul>	Yes	The Company's Code of Conduct applies for directors, senior executives and employees and is disclosed at: <u>http://investors.acrux.com.au/investor-centre/?page=corporate-governance</u> Material breaches of the code of conduct are referred to the Board via the Chair or the CEO.
3.3	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a whistleblower policy; and</li> <li>(b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.</li> </ul>	Yes	The Company's Whistleblower Policy is disclosed at: <u>http://investors.acrux.com.au/investor-centre/?page=corporate-governance</u> This policy provides a framework for investigating and reporting material incidents, provides for the protection of persons who raise such concerns and an ongoing program of communication and education in relation to the policy.
3.4	<ul> <li>A listed entity should:</li> <li>(a) have and disclose an anti-bribery and corruption policy; and</li> <li>(b) ensure that the board or committee of the board is informed of any material breaches of that policy.</li> </ul>	Yes	The Company's Anti-bribery Corruption and Fraud policy is disclosed at: <u>http://investors.acrux.com.au/investor-centre/?page=corporate-governance</u> The Policy prohibits Acrux, its Employees and business partners from engaging in activity that constitutes Bribery, Corruption, Fraud or other related improper conduct. Employees are encouraged to report breaches, suspected breaches or suspicious activities or payments in accordance with Acrux's Code of Conduct or Whistleblower Policy. Processes are in place to ensure reports are logged, investigated and appropriate action taken. Material breaches are reported to the Board.

Principl	e	Comply	Disclosure
PRINCIP	LE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPORTS	1	
4.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have an audit committee which: <ul> <li>(1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, who is not the chair of the board, and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the relevant qualifications and experience of the members of the committee; and</li> <li>(5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> <li>(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</li> </ul>	Yes	The Company has an Audit and Risk Committee and its Charter is disclosed at <a href="http://investors.acrux.com.au/investor-centre/?page=corporate-governance">http://investors.acrux.com.au/investor-centre/?page=corporate-governance</a> Through the reporting period, the Audit and Risk Committee was comprised of Don Brumley (Chair), Geoff Brooke and Tim Oldham. All committee members are independent directors and the committee held two meetings through the year, with Mr Brumley and Mr Oldham attending both meetings and Mr Brooke attending one meeting. Qualification and experience of Audit and Risk Committee members is outlined in the Directors' Report within the Annual Report 2022.
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	Yes	Before it approves the financial statements for a financial period, the Board receives from the CEO and CFO a declaration that, in their opinion, financial records have been properly maintained, that the financial statements comply with appropriate accounting standards and give a true and fair view of the entity's financial position and performance and that the opinion has been formed on the basis of a sound system of risk management and internal control.
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	Not applicab le	Acrux prepares audited Half Year and Annual Reports but is not required to submit other periodic corporate reports.

Princip	le	Comply	Disclosure
PRINCIP	LE 5 – MAKE TIMELY AND BALANCED DISCLOSURE	•	
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	Yes	The Continuous Disclosure and Shareholder Reporting Policy has been written to support compliance with continuous disclosure obligations. The policy is located at <a href="http://investors.acrux.com.au/investor-centre/?page=corporate-governance">http://investors.acrux.com.au/investor-centre/?page=corporate-governance</a>
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	Yes	Material market announcements are approved by the Board before they are made.
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	Yes	Any new or substantive investor presentation is released to the ASX ahead of presentation.
PRINCIP	LE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	Yes	Information about the Company and governance is provided in the Investor Relations section of the Company's website at: <a href="https://www.acrux.com.au/">https://www.acrux.com.au/</a>
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	Yes	Further to information announced in accordance with the ASX's continuous disclosure requirements, Acrux encourages two-way communication with investors. Investor briefings are conducted and the latest investor presentation is announced to the ASX and posted to the Company's website. All material announcements contain a direct contact point for further information. Interested parties may register to receive email alerts and the website also provides facility for stakeholders to ask questions.
			Investors are encouraged to attend General Meetings where they have the opportunity to ask questions and meet directors and senior management.
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	Yes	The Company adopts ASX guidance for the design and content of notices of meeting and the conduct of shareholder meetings. The Company uses general meetings to communicate to shareholders and the meetings provide an opportunity for informed shareholder participation Refer also Continuous Disclosure and Shareholder Reporting Policy at: <a href="http://investors.acrux.com.au/investor-centre/?page=corporate-governance">http://investors.acrux.com.au/investor-centre/?page=corporate-governance</a>
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	Yes	All resolutions put forward at a meeting of security holders are decided by poll.
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	Yes	Security holders have the option to receive communications from and send communications to the Company and share registry electronically.

Principle		Comply	Disclosure
PRINCIPL	E 7 – RECOGNISE AND MANAGE RISK		
7.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have a committee or committees to oversee risk, each of which: <ul> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.</li> </ul> </li> </ul>	Yes	The Company has an Audit and Risk Committee and its Charter is disclosed at <a href="http://investors.acrux.com.au/investor-centre/?page=corporate-governance">http://investors.acrux.com.au/investor-centre/?page=corporate-governance</a> Through the reporting period, the Audit and Risk Committee was comprised of Don Brumley (Chair), Geoff Brooke and Tim Oldham. All committee members are independent directors and the committee held two meetings through the year, attended by all committee members. Mr Brumley and Mr Oldham each attended 2 meetings and Mr Brooke attended one meeting.
7.2	<ul> <li>The board or a committee of the board should:</li> <li>(a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and</li> <li>(b) disclose, in relation to each reporting period, whether such a review has taken place.</li> </ul>	Yes	Through the Audit and Risk Committee, the Board is responsible for satisfying itself that management have developed and implemented a sound system of risk management, compliance and internal control with due regard to the risk appetite set by the Board. The Company's Risk register is presented for review at each meeting of the Audit and Risk Committee and more frequent updates are provided to the Board in the event of a material shift in the risk environment.
7.3	<ul> <li>A listed entity should disclose:</li> <li>(a) if it has an internal audit function, how the function is structured and what role it performs; or</li> <li>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.</li> </ul>	No	Due to the Company's size, Acrux does not have an internal audit function. Internal controls such as segregation of duties and management review are in place to protect against fraud and error. Financial statements are independently audited.
7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	Yes	The Company's material exposure to and management of environmental and social risks are detailed in the Directors' Report within the Annual Report for the year ended 30 June 2022.

Princip	le	Comply	Disclosure
PRINCIP	LE 8 – REMUNERATE FAIRLY AND RESPONSIBLY	1	
8.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have a remuneration committee which: <ul> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> </ul>	Yes	<ul> <li>The Company's Human Capital and Nomination Committee ('HCNC') advises the Board on remuneration and incentives practices and recommends remuneration and other terms of employment for Directors, senior executives and other employees.</li> <li>The Committee's Charter is available on the Company's website at: <a href="http://investors.acrux.com.au/investor-centre/?page=corporate-governance">http://investors.acrux.com.au/investor-centre/?page=corporate-governance</a></li> <li>The Group's remuneration policies are outlined in the Directors' Report within the Annual Report for the year ended 30 June 2022.</li> <li>Through the period, the HCNC was comprised 3 independent directors and was chaired by an independent director. HCNC members: Tim Oldham (Chair), Geoff Brooke and Don Brumley. The HCNC met twice during FY22 with all committee members attending both meetings. By convention all directors attend HCNC meetings.</li> </ul>
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	Yes	The policies and practices regarding the remuneration of non-executive directors, executive directors and other senior executives are outlined in the Directors' Report, within the Annual Report for the year ending 30 June 2022.
8.3	<ul> <li>A listed entity which has an equity-based remuneration scheme should:</li> <li>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</li> <li>(b) disclose that policy or a summary of it.</li> </ul>	Yes	The Company has an equity based remuneration scheme. The scheme is approved by shareholders at least every three years and details are publicly available via the ASX and disclosed in the Directors' Report, within the Annual Report for the year ending 30 June 2022. Participants are not permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme.
ADDITIC	NAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CASES		
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	n/a	Not applicable

Princip	le	Comply	Disclosure
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	n/a	Not applicable
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	n/a	Not applicable
ADDITIC	ONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGED LIST	TED ENTITIE	S
-	<ul> <li>Alternative to Recommendation 1.1 for externally managed listed entities:</li> <li>The responsible entity of an externally managed listed entity should disclose:</li> <li>(a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; and</li> <li>(b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.</li> </ul>	n/a	Not applicable
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	n/a	Not applicable

Appendix 1

Principle 2.2 - Board Skills Matrix

The mix of skills assessed when considering Board membership are outlined in the following table.

1.	Knowledge of corporate governance requirements and practices, including risk management
2.	Leadership and strategy experience
3.	Fit and balance within board
4.	Demonstrates Company Values – RIOS - Round the clock, Innovation, Openness, Standout
ter	<u>n 2</u> - Skills or experience required across the Board as a whole
1.	Financial management - oversight of financial reporting and controls
2.	Investor/investment management and capital markets experience
	Investor/investment management and capital markets experience
3.	
3.	Technology or project selection experience including allocation of capital, assessment of risk and financia returns
	Technology or project selection experience including allocation of capital, assessment of risk and financia
4.	Technology or project selection experience including allocation of capital, assessment of risk and financia returns
4. 5.	Technology or project selection experience including allocation of capital, assessment of risk and financia returns Pharmaceutical industry
4. 5. 6.	Technology or project selection experience including allocation of capital, assessment of risk and financia returns Pharmaceutical industry Legal, contract and IP experience
4. 5. 6. 7.	Technology or project selection experience including allocation of capital, assessment of risk and financia returns Pharmaceutical industry Legal, contract and IP experience Pharmaceutical sectoral experience
3. <u>4.</u> <u>5.</u> <u>6.</u> 7. <u>8.</u> 9.	Technology or project selection experience including allocation of capital, assessment of risk and financia returns         Pharmaceutical industry         Legal, contract and IP experience         Pharmaceutical sectoral experience         Product development experience.