

### INVESTOR PRESENTATION

Melbourne, Australia, 25 October 2022 - Cronos Australia Limited (ASX:CAU) is pleased to provide the Company's latest investor presentation covering its September quarterly results that will be presented at the investor webinar to be held at 2.00 pm (Melbourne time) today. Investors can join the webinar using the link below.

Link: <a href="https://kapara.rdbk.com.au/landers/cb039e.html">https://kapara.rdbk.com.au/landers/cb039e.html</a>

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### About Cronos Australia Limited (ASX: CAU)

Cronos Australia Limited is listed on the ASX (ASX: CAU).

- Cronos Australia's wholly-owned subsidiary, CDA Health Pty Ltd, operates the following businesses:
  - CanView the Group operates a successful pharmacy, doctor and patient online portal, CanView, which distributes over 160 different product SKUs within Australia from more than 25 of the most well-known international and domestic producers
  - CDA Clinics the Group operates a successful network of clinics on the Gold Coast, Brisbane and Sunshine Coast, in addition to nationwide telehealth services
- Cronos Australia owns 75.5% of Cannadoc Health Pty Ltd, a medicinal cannabis clinic business that undertakes face-to-face and nationwide telehealth consultations with patients seeking access to medicinal cannabis.
- See:

www.canview.com.au www.cdaclinics.com.au www.burleighheadscannabis.com www.cannadoc.com.au

### **Authorised by**

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### **Forward-looking statements**

This announcement may include forward-looking statements. These forward-looking statements are based on Cronos Australia's expectations and beliefs concerning future events. Forward-looking statements are necessarily subject to risks, uncertainties and other factors, many of which are outside the control of Cronos Australia, which could cause actual results to differ materially from such statements. Cronos Australia makes no undertaking to update or revise the forward-looking statements made in this announcement to reflect any change in circumstances or events after the date of this announcement.

# ASX Appendix 4C and Quarterly Activities Report Investor Presentation

# 25 October 2022

Cronos Australia's CanView platform facilitates medicinal cannabis prescription, sales, and distribution for doctors, pharmacies and patients throughout Australia





# Investment Highlights Outstanding growth in Q1 FY2023, extremely well positioned for FY2023

Market leading, profitable, and rapidly growing medicinal cannabis company with a deep moat around the CanView platform



- Outstanding growth in Q1 FY2023
- Q1FY23 Cash Receipts \$25.95m (13% QoQ growth)
- Q1FY23 Cash at bank \$19.49m (21% QoQ growth)
- o Q1FY23 Units sold **214,000 (30% QoQ growth)**
- Record September 2002 revenue (unaudited) \$9.9m

### Market leading medicinal cannabis platform

- CanView enables the regulatory compliant prescription, sale and distribution of medicinal cannabis products through its automated, Al enabled and scalable technology platform
- Launched in 2020 the CanView platform is becoming the industry standard for doctors, patients, pharmacies and suppliers

### Strong market growth continuing

- Active medicinal cannabis patients have grown from near zero in 2018 to over 100,000 in 2022<sup>1</sup>
- Australian medicinal cannabis market forecast to exceed \$400m by end CY22 (up from \$230m in CY21)<sup>1</sup>

### Fully Franked Dividend Declared for FY22

- o The only ASX listed medicinal cannabis company to declare a dividend to date
- 1.0c fully franked dividend declared
- Shareholders invited to participate in a DRP at a 3% discount to 10-day VWAP
- o Payment date 11 October 2022

### Deep competitive advantages

- CanView's competitive advantage
  - 800 registered prescribers
  - 7,000+ registered patients
  - 3,000+ pharmacies (50%+ of all nationally)
  - 190+ branded products from nearly 30 leading suppliers

### Substantial growth opportunity

- o Growth Strategy:
  - Phase 1 (Complete) National footprint of registered prescribers, pharmacies, patients established on CanView platform
  - Phase 2 (FY23 & beyond) Cronos' expanding team of medical science liaisons to target low penetration regions across Australia

Based on current sales and growth, revenue for FY23 is likely to exceed \$100m

# Q1 FY23 Financial Highlights

# A record quarter, with revenue annualising at \$100m+

Q1 FY2023 was a strong start to FY2023, and sets Cronos Australia up for profitable growth in the remaining quarters with nearly \$26m in cash receipts from customers and a 30% increase in units sold

	Q1 FY2023	Movement	Q4 FY2022
Cash receipts from customers	\$25.95 million	13%	\$22.97 million
Net operating cash flow	\$3.86 million	46%	\$2.65 million
Cash at bank	\$19.49 million	21%	\$16.08 million
Units sold	214,241 units	30%	164,806 units

# Record month - September 2022

# A record month in September 2022, with revenue (unaudited) of nearly \$10m

Growth continued within the quarter with nearly \$10m of revenue (unaudited) being achieved and a record number of units being sold during the month of September 2022



Record Revenue (unaudited)
September 2022
Annualised Run Rate: \$118.8m



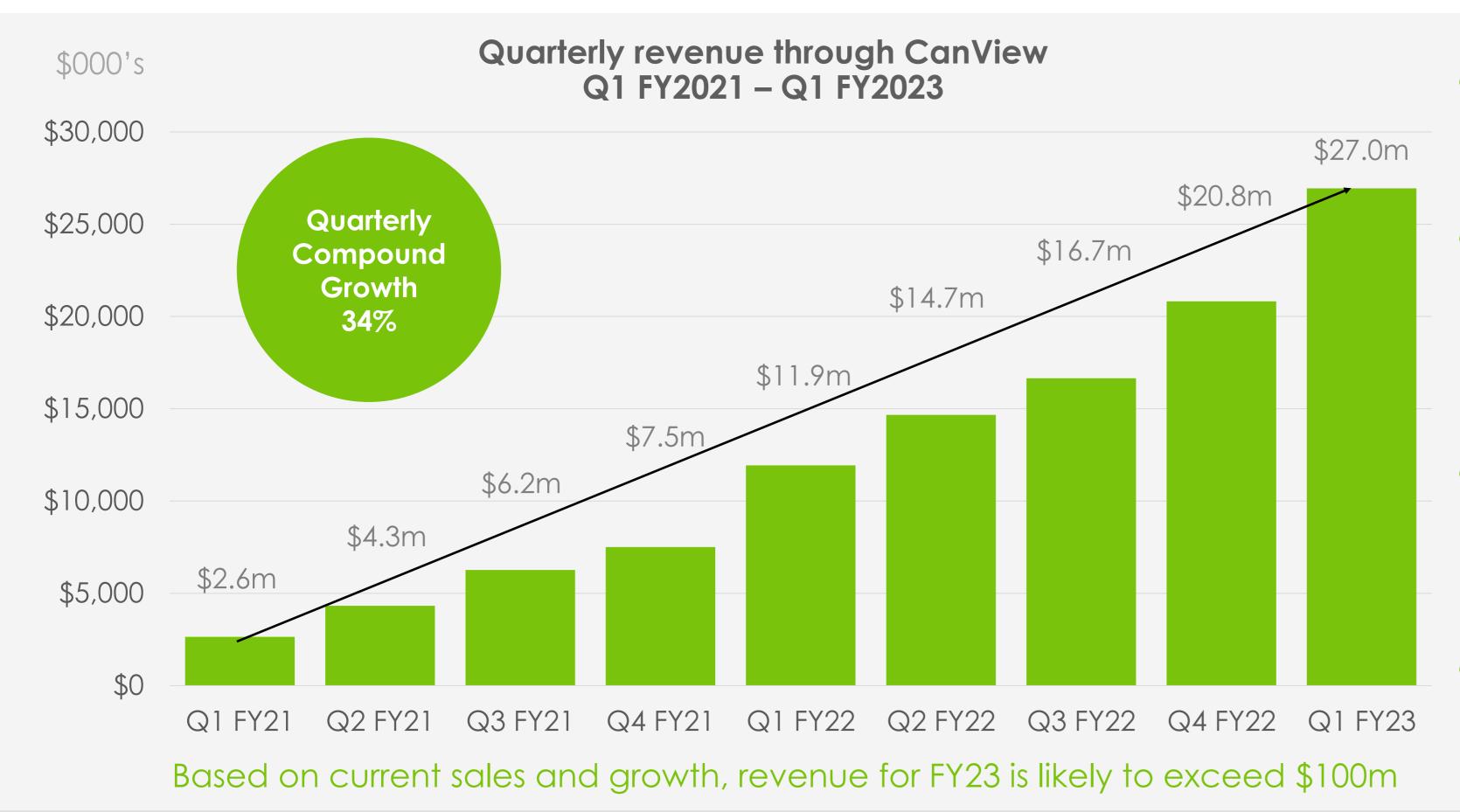
Record Cash Receipts from Customers September 2022



Record Units Sold September 2022 Annualised Run Rate: 950,088

# Significant quarterly revenue growth has continued

Record Revenue for Q1 FY23 (unaudited) of \$27.0m for CanView, an uplift of 23% QoQ, which has resulted in a quarterly compound growth rate of 34% over the 9 quarters



- Sales continue to grow as more prescribers and suppliers are onboarded driving volumes through the CanView platform
- This growth is driven by both the increase in size of the medicinal cannabis market, but importantly more volume of prescriptions being directed through CanView by prescribers and pharmacies
- The network effect on the platform compounds as more users are onboarded, which we expect to accelerate with the full roll out of the CanView 2.0 functionality
- This revenue is being achieved with an estimated 2.6% of all Australian GPs on the CanView platform

# Operational milestones achieved during the quarter CanView 2.0 and Melbourne Distribution Centre

Significant progress being made operationally to continue to scale the business profitably and sustainably

# CanView 2.0 Progress

- Stage One: Distribution (DELIVERED)
- Stage Two: Pharmacy (DELIVERED)
- Stage Three: Prescriber and patient mobile app (PILOT PROGRAM)
- Stage Four: Supplier (IN PROGRESS)
- Stage Five: Prescriber marketplace and patient onboarding
- Stage Six: Patient treatment tracker
- It is anticipated that Stage Five (prescriber marketplace and patient onboarding) and Stage Six (patient treatment tracker) will be completed and rolled out later in FY2023

### Melbourne Distribution Centre Commissioned

- Secured Victorian Government licences to enable the operation of newly-commissioned Melbourne Distribution Centre ("MDC")
- The two licences permit the supply of Schedule 2 (all products),
   Schedule 3 (all products), Schedule 4 (all products) and Schedule 8 (cannabis, THC products) products to pharmacies from the MDC
- The MDC facility supports the CanView platform and can facilitate a significant uplift of the Company's medicinal cannabis sales volume
- The MDC puts products closer to pharmacies and patients and will cover distribution in VIC, parts of NSW, SA, WA, TAS. The existing Gold Coast facility will cover the remainder of NSW, QLD, NT, ACT
- This will result in quicker delivery times to patients, with some pharmacies in Melbourne receiving orders on the same day
- MDC operation underpins business continuity contingency planning

# Strategic Priorities in FY23 to Deliver Growth

Building on a successful FY22, the team has clear strategic priorities for execution to deliver growth in the scope and scale of the company and drive financial results.

### Growth Strategy Phase 1 – FY22

- ACHIEVED 3,000+ pharmacies (50%+ of all pharmacies) in Australia are registered on CanView
- ACHIEVED Based on current sales and growth, revenue for FY23 is likely to exceed \$100m
- ACHIEVED 800+ prescribers or 2.6%<sup>1</sup> of all GPs in Australia are registered on CanView
- ACHIEVED 7,000+ patients are registered on CanView
- o ACHIEVED FY22 \$67.0m revenue
  - FY22 \$10.5m EBITDA and FY22 \$6.0m NPAT
- ACHIEVED Proven team of 9 MSLs to deliver growth
- ACHIEVED Strong balance sheet as at 30 June 2022

### Growth Strategy Phase 2 – FY23

### **Primary targets for FY23**

- Onboarding prescribers against ambitious targets still 97.4% of GPs still to be potentially onboarded and a significant number of specialists<sup>1</sup>
- Cronos' 9 MSLs located across the country will target individual GPs and clinic group to drive prescriber numbers
- Plans to increase team by up to 50% to drive growth

### Data driven sales and engagement strategy

- Developed for FY23 which targets areas of opportunity to onboard prescribers
  - Underserved areas identified in capitals and regions
  - Engagement will also include online and face to face education events
- Onboarding of prescribers will drive patient and product sales growth

# We are an Australian market leader

Backed by a market leading business model, financial strength and a large addressable market, Cronos Australia is well positioned for further growth in FY23.

- Cronos Australia has delivered outstanding, profitable growth in FY22 with \$67m of revenue that generated \$10.5m in EDITDA
- o Growth continues during Q1FY23 with nearly \$26m of cash receipts and a record month revenue (unaudited) month in September 2022 of \$9.9m
- We operate in a large and rapidly growing Australian medicinal cannabis market, with sales of medicinal cannabis products market forecast to approach \$500m by end CY22<sup>1</sup>
- We operate a market leading tech platform, CanView, with an ambitious FY23 growth strategy to onboard more prescribers from a relatively untouched market to drive further growth
- o Our nationwide clinic businesses integrate with, and support, CanView to onboard additional patients to the platform
- There is a deep competitive moat around our business model, with a dominant market position, 800 prescribers, 3,000+ pharmacies and 7,000+ patients onboarded to CanView
- We have an aligned board and management, with proven execution capability to delivery on the strategy





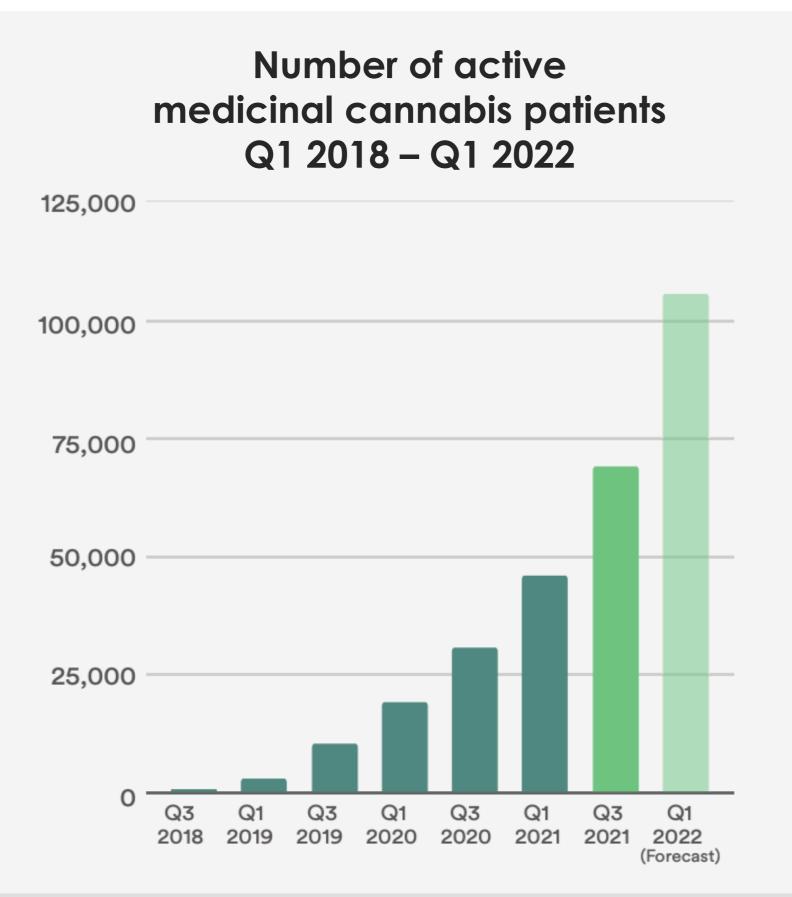


CanView - Australia's largest and most trusted medicinal cannabis marketplace

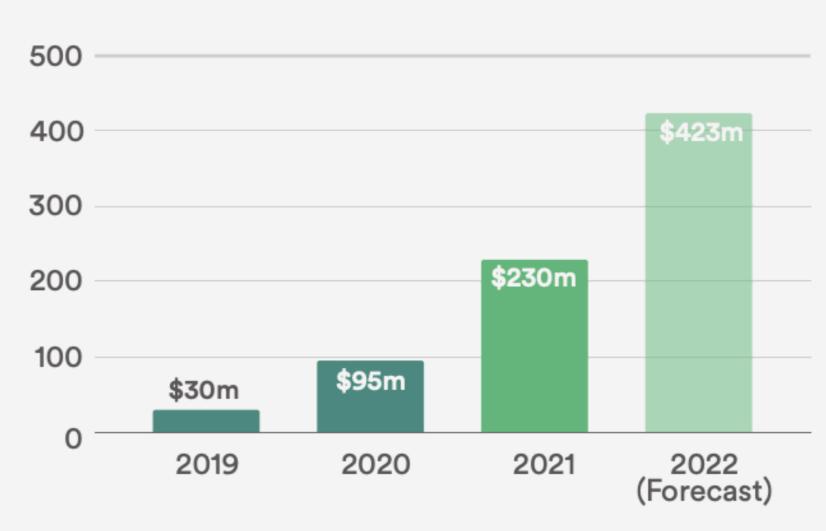


# The market we operate in is large and growing rapidly

The medicinal cannabis market continues to grow rapidly in Australia, as cannabinoid therapies become mainstream for patients, doctors and pharmacists.



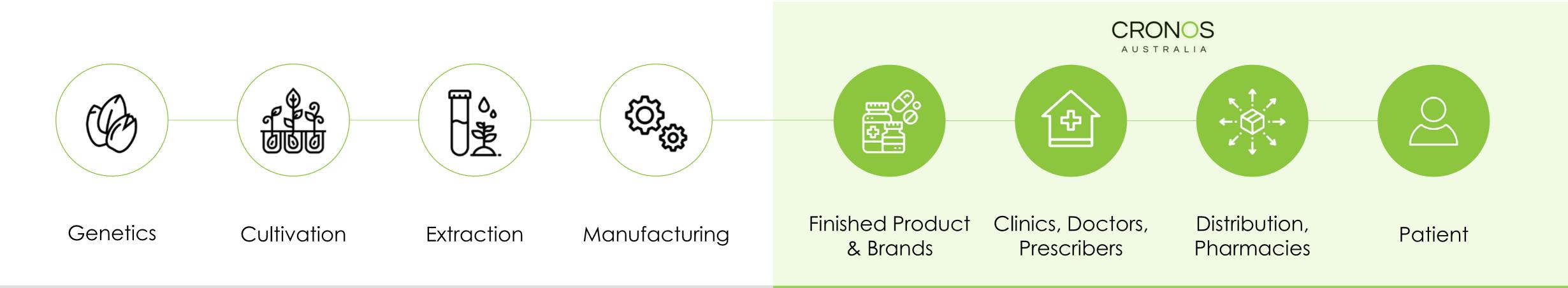
# Australian medicinal cannabis revenue 2019 - 2022



- 1. FreshLeaf Analytics Australian Industry Model
- . FreshLeaf Analytics Priding & Patient Model
- 8. www.tga.gov.au/medicinal-cannabis-role-tga

# We operate at the downstream end of the value chain

Cronos Australia is focused on the high value, downstream end of the value chain for sustainable long-term growth and profitability



### Challenges of being upstream in the value chain

- Many participants in a crowded market
- Large CAPEX and OPEX spends required to operate and scale upstream business models
- Significant execution risk
- Pricing pressure from low cost jurisdictions globally
- Aggressive competition putting pressure on margins

### Benefit of being downstream in the value chain

- Asset light business model
- Proprietary tech that can be scaled significantly
- Relatively low CAPEX and OPEX cost to scale
- Model can be exported and used for other products
- Highly cash generative business

# What we do

# Laser focussed on the platform, products and clinics

Cronos Australia delivers medicinal cannabis prescription, sales and distribution services for doctors, pharmacies and patients throughout Australia.



### Platform and Products – CanView

- We operate Australia's largest medicinal cannabis marketplace, CanView, that is an online ecosystem for prescribing, ordering, dispensing and education
- Nealy 3,000 suppliers and brands trust CanView for the prescription, sale and distribution of their products, with over 900k units being sold through CanView to date
- We sell more than 190 SKUs, including medicinal cannabis oil and whole flower products

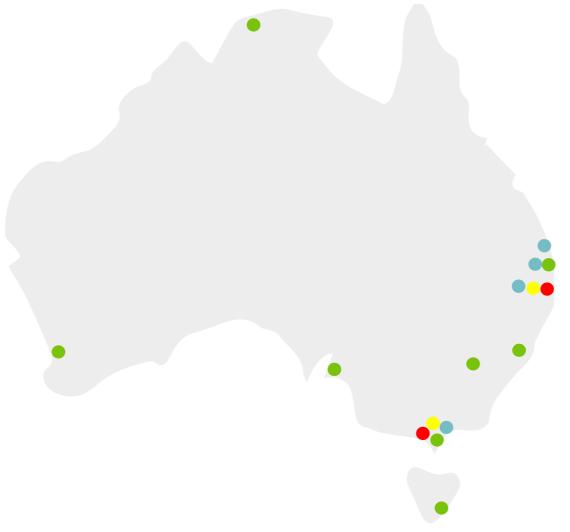
# CDACLINICS



### Clinics – CDA Clinics and Cannadoc

- We operate CDA Clinics that offers nationwide telehealth services and, face to face consults on the Gold Coast, Brisbane and the Sunshine Coast
- We operate Cannadoc that offers nationwide telehealth services

- CDACLINICS
- **canna**doc
- Business Support Office
- CanView Distribution Centre
- Medical Science Liaison coverage



- √ 800 Prescribers Nationwide in all states and territories
- √ 3,000+ Pharmacies Nationwide in all states and territories
- ✓ Medical Science Liaison Coverage Nationwide in all states and territories
- √ 100+ team members, right sized to enable growth

# The CanView Platform

The CanView platform facilitates all aspects of the medicinal cannabis ecosystem for patients, prescribers, pharmacists and suppliers.

### **Referred Patient**

Patient books a Prescriber appointment via CanView in person or via Telehealth

### **Medicinal Cannabis Product**

**Treatment** commences, and patient books follow up consultation via CanView

# 5 CANVIEW

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### CanView Registered Doctor

**Doctor** sends prescription, via CanView to any of CanView's 3000+ pharmacies

### **CanView Distribution**

CanView platform facilitates delivery of medicinal cannabis **product** to pharmacy

### CanView Registered Pharmacy

Pharmacy orders prescribed product via CanView platform

# CanView for Patients



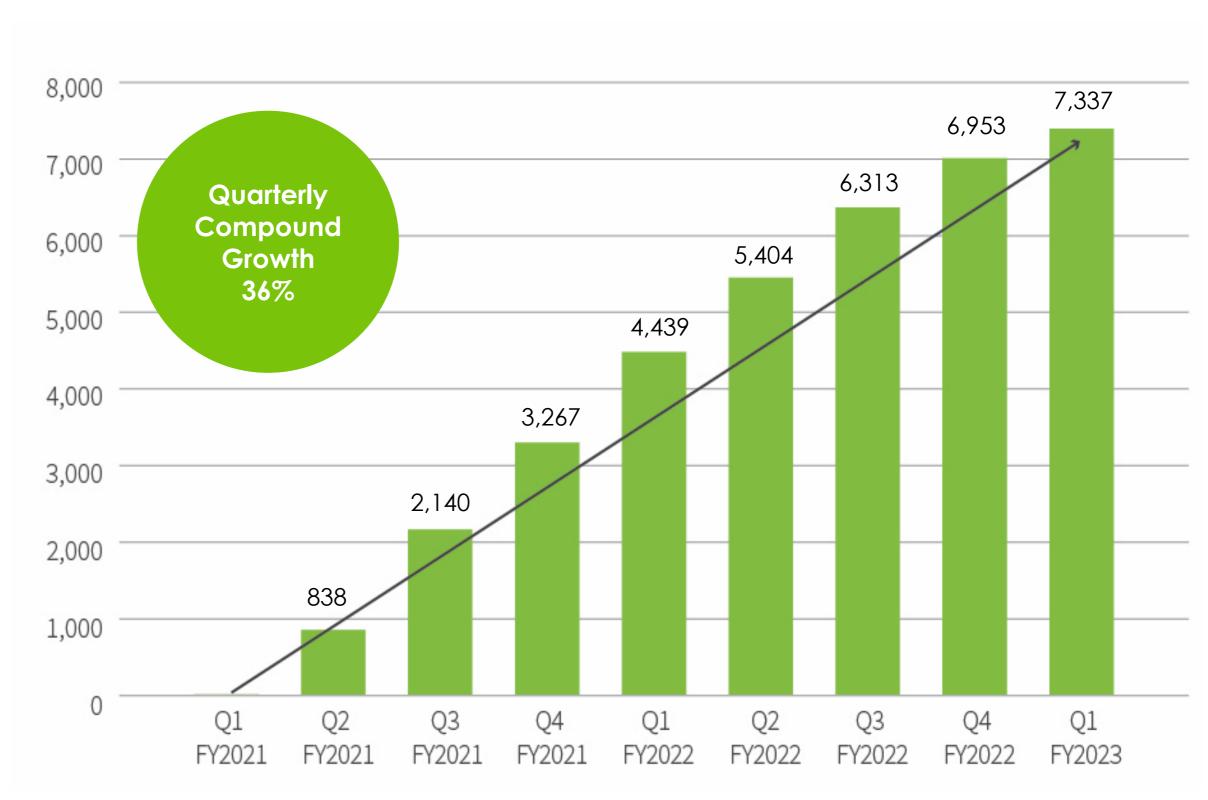
CanView solves multiple problems for patients that were previously impossible, or very difficult to achieve, without the platform

# The number of Patients on CanView has grown significantly with 36% quarterly compound growth

# CanView provides patients with solutions

- Feedback from Patients has focussed on the disjointed, slow nature of obtaining medicinal cannabis
- Lack of transparency and information has hampered patients in their journey to obtain products
- Patients can use the portal or app to order repeats,
   track product deliveries and provide clinical feedback

# Cumulative patients registered on CanView Q1 FY2021 – Q1 FY2023



# CanView for Prescribers



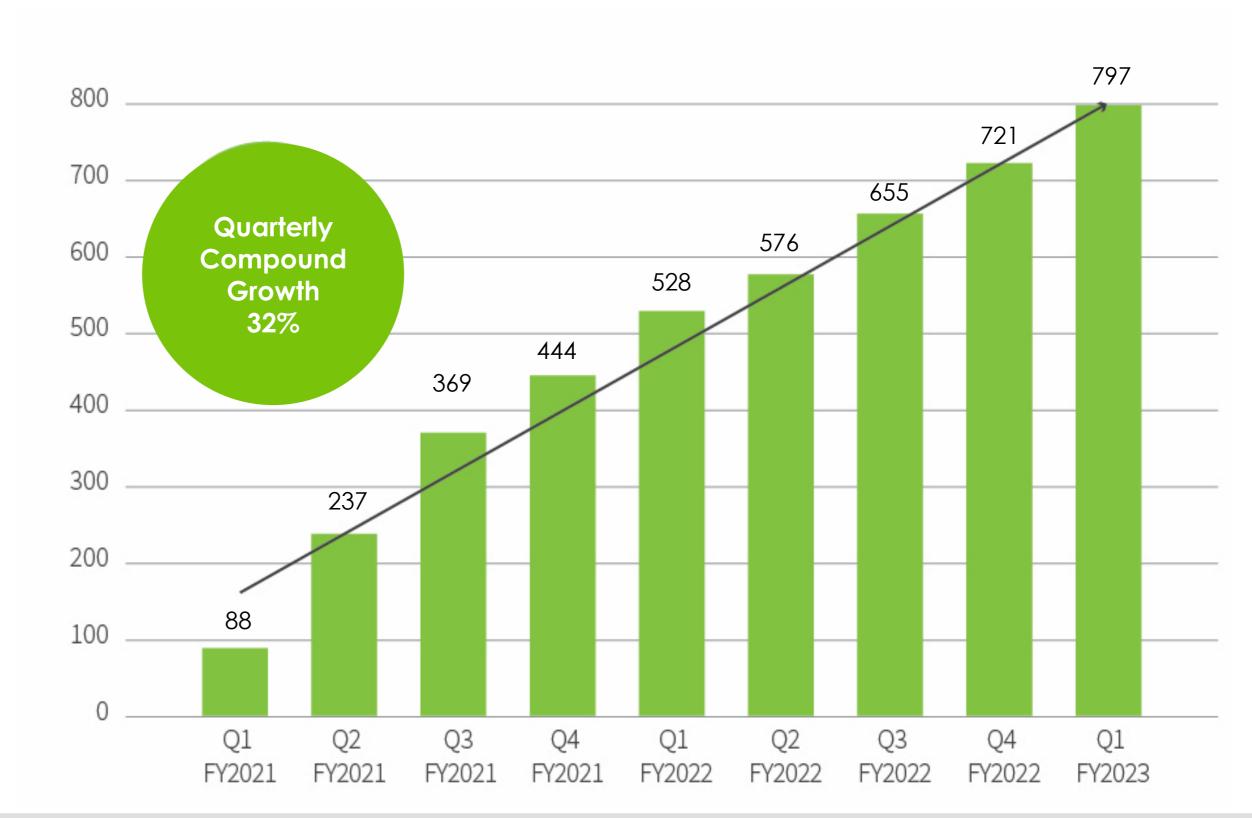
Based on feedback, CanView makes prescribing for medical practitioners streamlined and underpins their compliance obligations for regulators, including AHPRA and the TGA

# Quarter on quarter the number of Prescribers grew at a compound rate of 32% to 800 (only 2.6% of GPs)

# CanView provides Prescribers with solutions

- Compliance is a key issue for prescribers they are regulated by AHPRA and the TGA
- CanView underpins efficiency of the prescribing process to deliver optimal patient outcomes
- CanView retains the prescribing documents for compliance purposes while integrating to all major practice management software systems
- Prescribers can generate scripts/escripts within CanView

# Cumulative prescriber accounts on CanView Q1 FY2021 – Q1 FY2023



# CanView for Pharmacies



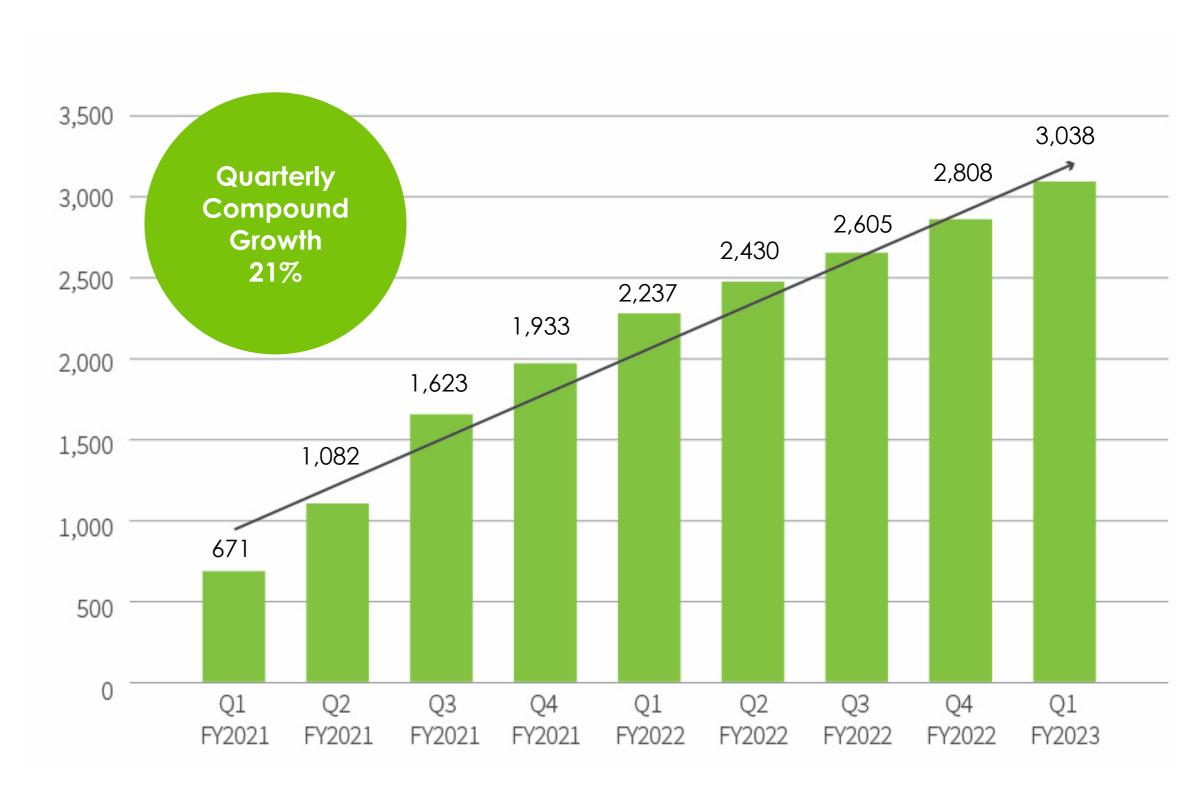
CanView has integrated significant feedback from pharmacies, which saves them time, delivers on compliance and makes dispensing extremely efficient

# CanView has onboarded more than 3,000 Pharmacies in Australia or 50%+ of the market

# CanView provides pharmacies with solutions

- Compliance is a key issue for pharmacies as dispensing is completed on approval paperwork that can be retained in the platform dispensing and repeats
- CanView integrates with major dispensing software systems for efficient operation within busy pharmacies
- Real time inventory insight is available for pharmacies
- Using CanView, pharmacies can dispense more products, in a shorter time with compliance confidence

# Cumulative pharmacy accounts on CanView Q1 FY2021 – Q1 FY2023



# CanView for Suppliers



Rather than waiting for monthly updates, CanView provides suppliers with real time data, transparency and forecasting insight

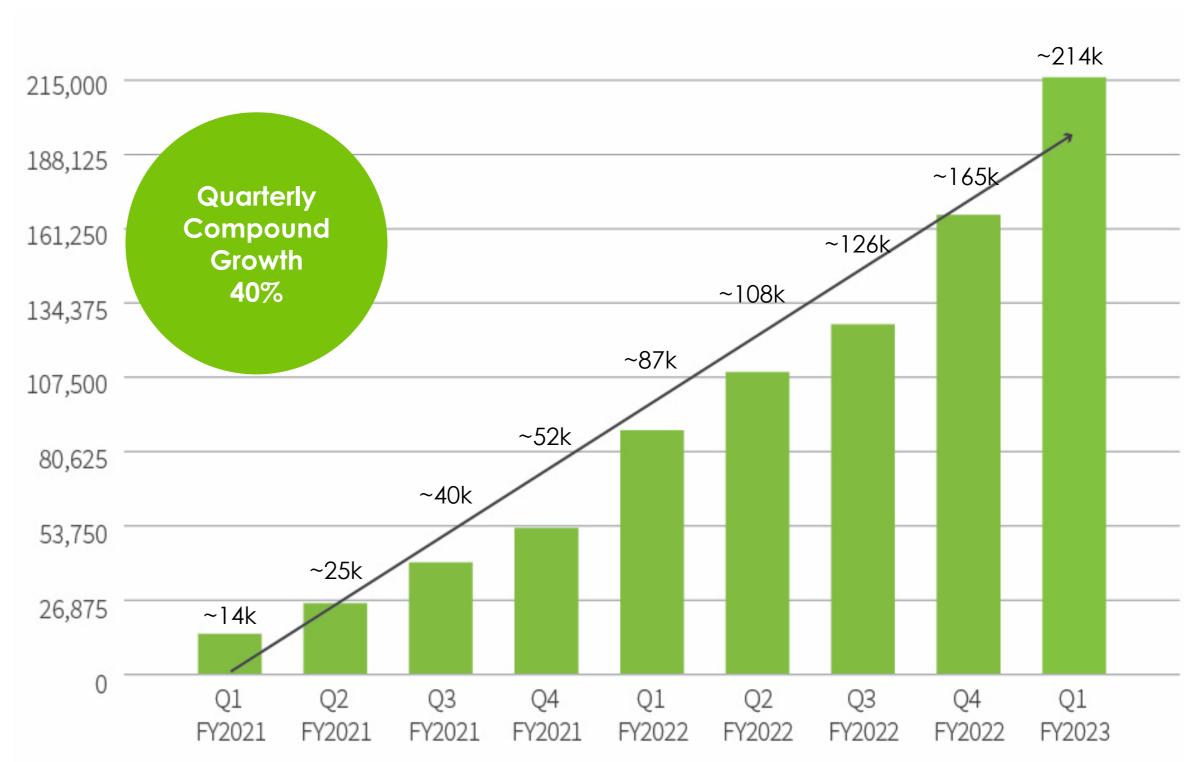
# Nearly 30 of the leading suppliers are onboarded on Canview, with unit sales growing at a quarterly compound rate of 40%

 To date nearly 900k+ units have been ordered through CanView, with over 214k in the most recent quarter

# CanView provides suppliers with solutions

- Transparency of inventory and sales insight is a key issue that suppliers have struggled with
- CanView provides real time inventory and sales data that is actionable insight for forecasting and manufacturing
- Numerous suppliers on CanView have seen a significant increase in unit sales based on the platform's network effect

# Quarterly unit sales through CanView Q1 FY2021 – Q1 FY2023



# Australia's leading suppliers have partnered with CanView

CanView is trusted by Australia's leading suppliers to sell and distribute the widest range of medicinal cannabis products available.

















































**Phytoca** \*\*







Highly rigorous process to select and onboard suppliers onto the platform, the criteria assessed includes -

Consistency and continuity of product supply

Investment in medical science liaison teams

Strict product quality standards

Dedicated help desk in supplier company

# The Team

# Strategy and execution focused

We have assembled an experienced, commercially-focused team to execute on the strategy and create sustainable shareholder value over the long term

Experienced **Board** combining deep business development, sales, distribution, branding and regulatory expertise in the healthcare and medicinal cannabis industry. Commercial, execution-focused **management team** to deliver the strategy and create value for shareholders.



Dr Marcia Walker
Interim Chairperson
Independent NonExecutive Director
AUCKLAND

- General PracticeDoctor
- Board member of the New Zealand Medical Association
- Co-Founder of numerous medical clinic businesses



Dr Simone Scovell
Independent
Non-Executive
Director
SYDNEY

- Leader in digital health, med tech
- Founder and CEO of TOTIUM
- Director on Federal Government and corporate boards



Jenelle Frewen
Independent
Non-Executive
Director
CANBERRA

- Government relations expert
- Deep policy and engagement experience
- Principal consultant Precision Public Affairs



Rodney Cocks CSM
Executive Director &
Chief Executive
Officer
MELBOURNE

- Co-Founder of CAU
- Former roles in PE, Linfox, Boston Consulting Group
- Former Victorian
   Australian of the Year
   and Harvard Fellow



Guy Headley
Executive Director &
Chief Commercial
Officer
GOLD COAST

- Co-Founder of CDA
- Significant commercial and distribution experience
- Chair of industry body
   Emerging
   Therapeutics
   Association of
   Australia



Tom Howith
Chief Financial
Officer & Company
Secretary
MELBOURNE

- Former CFO of Global Kinetics Corporation, Genetic Technologies and Intermoco
- Chartered
   Accountant and
   former EY Manager



Ray Deetlefs
Chief Operating
Officer (acting)
GOLD COAST

- Executive experience in healthcare, telecommunications and education
- B2B and B2C
   entrepreneurial
   experience in early
   learning sector

CRONOS Australia Limited ASX Appendix 4C &

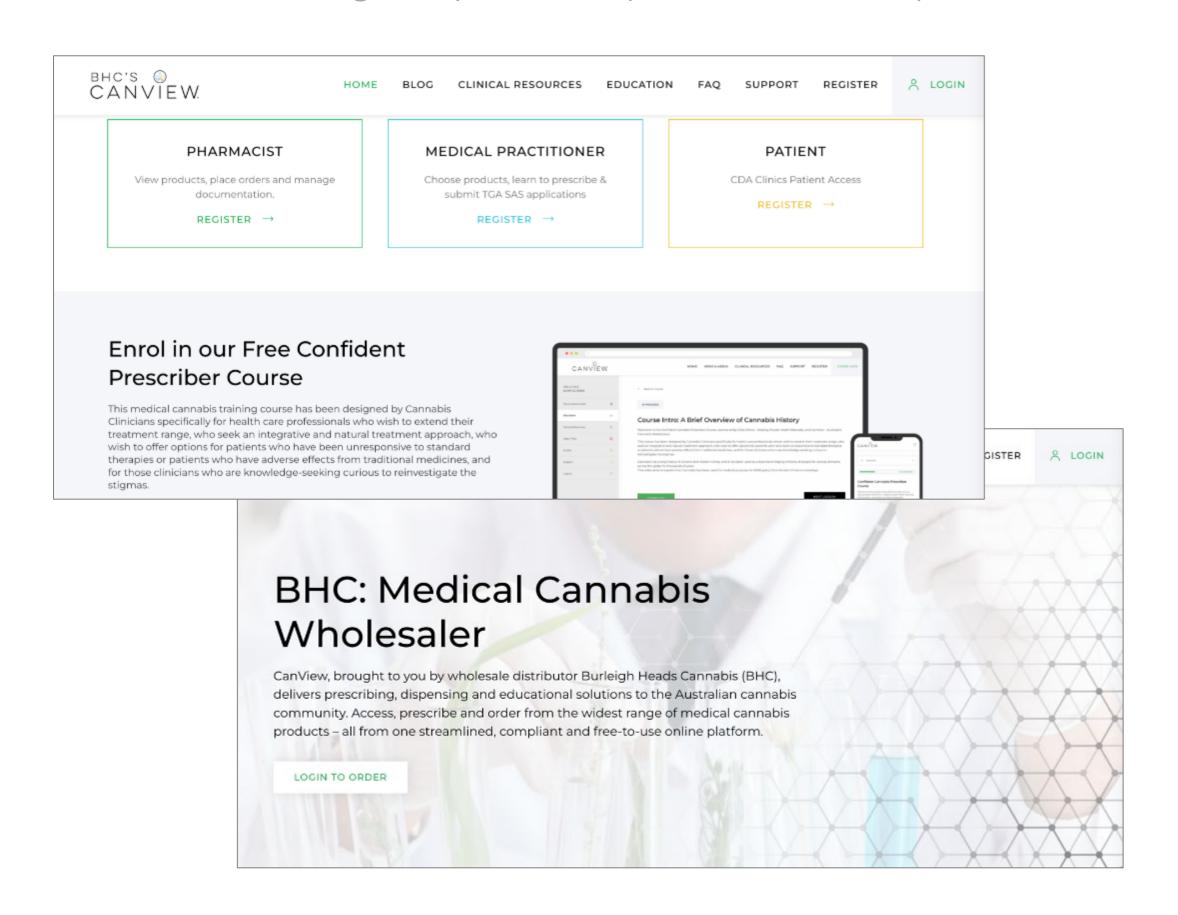




# APPENDIX 1

# CanView Overview and Benefits

CanView is leveraged by doctors, pharmacies and patients – underpinning access, the patient experience and compliance.





Free to use | The platform is free for all users to register and use

**Compliance** | Built in compliance processes for all users to fulfil their obligations with regulatory agencies

160+ SKUs | CanView has the largest product range in Australia

**Education** | Free 2.5 hour confident cannabis prescriber proprietary course available on the platform

Live Support | Dedicated and experienced customer support team for patients, prescribers, pharmacists and suppliers

Free Express shipping | Same day dispatch if ordered before 1pm from Melbourne or Gold Coast DC

**Distribution Coverage** | All states and territories

Business continuity | Suppliers have stock held in two locations

Al | Enabled to underpin user experience and compliance

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