

FY22 AGM Update

ASX:FSG November 2022



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Australia's Leading Telecommunications Carrier for rural, regional and remote Australia

We connect and service regional, rural and remote Australian industries bridge the digital divide between metro and rural Australia, digitally enabling key industries such as agriculture, agribusiness, resources and mining.

Board of Directors

Dr. Ken Carr

Chairman and Non- Executive

Director



Dr Carr (PhD Bus Adm. MBA) is a seasoned, non- executive director and chair, having held CEO/MD roles in 5 ASX listed companies primarily in the, telecoms, banking, payments and electronic manufacturing sectors and non-executive director roles in 3 others, including 2 as chair.

He is currently chairman of PJL Group, a leading rural engineering and construction business.

He has formerly held CEO and Board positions on several listed entities, most recently as a director of Bulletproof Limited (ASX:BPF),

CEO of Intec Limited (ASX:ITQ), and prior was Managing Director of Rubik Financial Limited (ASX:RFL). Previously he has held senior executive positions at IBM, AT&T, and Lucent Technologies and British Telecom. His main experience is related to corporate restructuring and transformation, which has included several JVs and mergers and acquisitions in many countries. Dr Carr left the Board in February 2013 and re-joined Freshtel on 2 May 2014.

Andrew Roberts

Managing Director and CEO



Mr Roberts (AICD) is a business executive/ entrepreneur with over 25 years' experience in the IT industry in Australia, New Zealand, Asia Paci c, and the United Kingdom.

He has extensive strategic IT and commercial experience in business aggregation, business analysis/strategy, sales, marketing, professional services, operations and general management.

Mr Roberts has direct experience in building and growing IT and cloud-based companies from start-up to sale. He has previously been a director of Comops Limited (ASX: COM) and was recently head of strategy and cloud operations at Rubik Financial Limited (ASX: RFL).

Mr Roberts was also the deputy chair of the Young and Well Cooperative Research Council, a federally funded notfor-pro t organisation focusing on the use of technology to assist well being in young people's lives.

Wendy Tyberek Finance Director



Ms Tyberek (CA, AICD, BBus) is a chartered accountant with over 25 years experience in

nancial business management and related technologies in Australia and the UK.

Wendy is the Finance Director and CFO and leads the nance team for FSG, responsible for the nance, compliance and reporting functions within the group.

She is a hands-on CFO focussed on achieving results and has extensive experience in leading teams to develop and deliver nancially successful technology-based solutions to private and public-sector enterprises.

Her previous roles have included senior positions with MYOB, Comops (ASX:COM), Solution 6 and Deloitte

Matt Ranawake
Non-Executive Director



Mr Ranawake (BBus, MBA, CPA, FAICD) was elected to the Freshtel board on 23 November 2010. Mr Ranawake has over 20 years of experience in the telecommunications industry in Asia Paci c, Australia, India and China, combined with a strong background in nance, mergers and acquisitions, information systems, sales, change management, strategy and business development acquired across a number of industries.

Mr Ranawake previously held roles as CFO of Konekt Limited, an ASX listed workplace health solutions provider, Consistel Group in Singapore and LongReach Group Limited, an ASX listed Australian telecommunications equipment manufacturer where he was involved in several capital raises and mergers.

He has held senior management positions in Telstra Corporation, British Telecom and Marconi.

Mr Ranawake also has several years of experience in gas, electric and petroleum industries.

Dr. Phillip Carter
Non-Executive Director



Dr Carter (PhD, MAppFin, BEng, SFFIN, FAICD) is

a joint managing director of Kestrel Capital Pty Ltd.

He has extensive experience developing and nancing technology rich industrials in Australia, Europe and the United States of America.

As chairman of Prism Group Holdings, he led the restructure and turnaround of its global operations and subsequent sale of the business to a US competitor, delivering signi cant returns to investors. Previously, Phillip headed a leading United Kingdom technology consulting and investment advisory practice and managed the InterTechnology Fund, recognised by the European Private Equity and Valuations Capital Association (EVCA) as one of the most active

development capital funds in Europe. Other current directorships: Kestrel Growth Companies Limited, Tambla Limited and Consolidated Financial Holdings Limited.

What we do











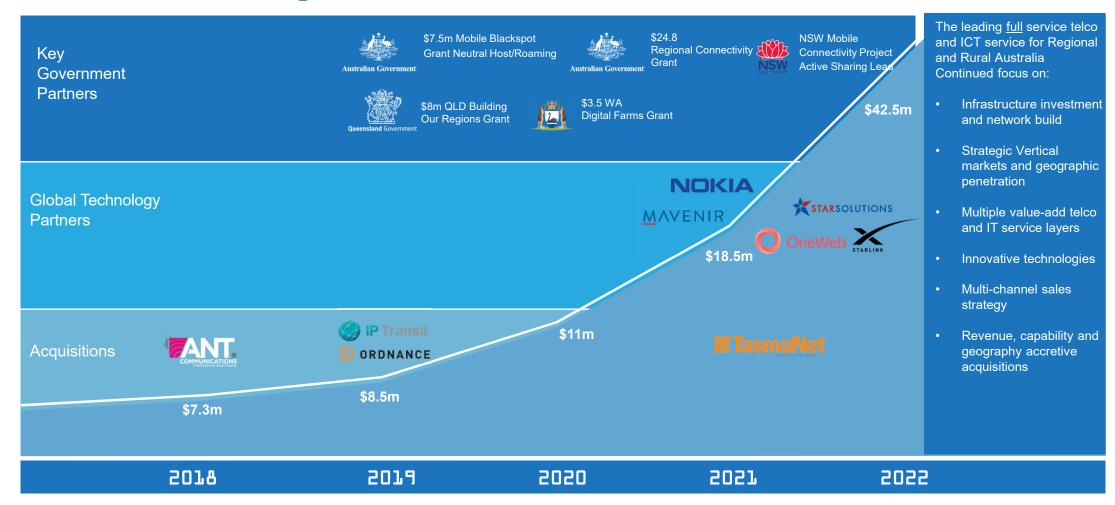
Build	Network	Connect	Value Add
We build rural and regional	We build and operate Australia's largest non-	We retail and wholesale internet,	We provide a complete suite of

regional
telecommunications
infrastructure including
Australia's fourth
mobile network

Australia's largest nonnbn fixed wireless network and a national nbn™ network wholesale internet, mobile services and other connectivity products and services We provide a complete suite o ICT services to government, business and enterprise

The story so far...



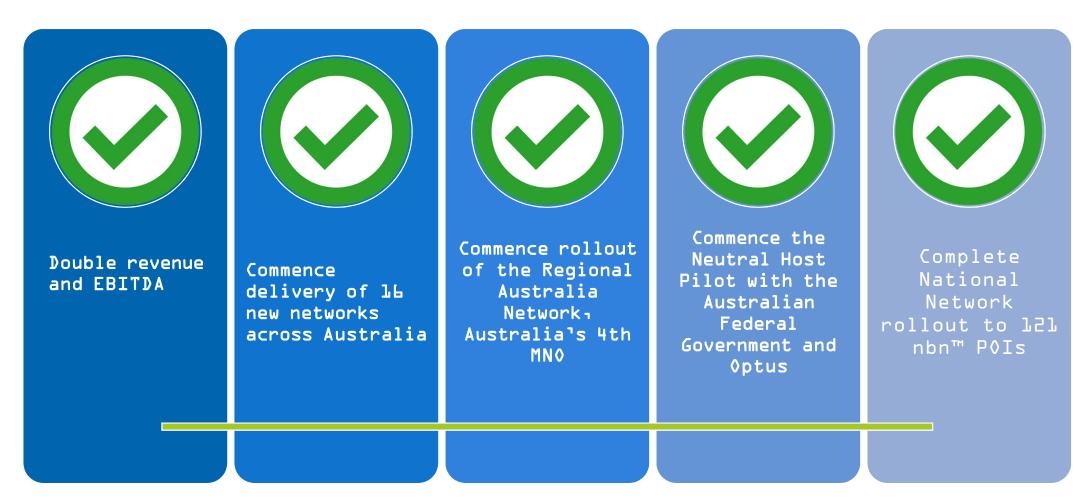




FY22 in Review

FY22 Achievements



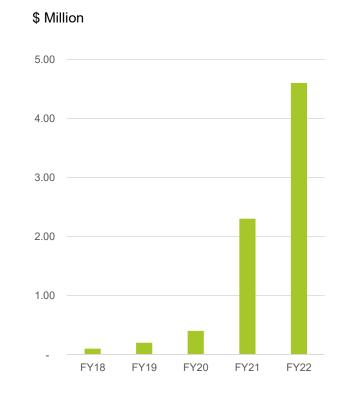


Financial Momentum

Revenue

\$ Million 50.00 40.00 20.00 10.00 FY18 FY19 FY20 FY21 FY22

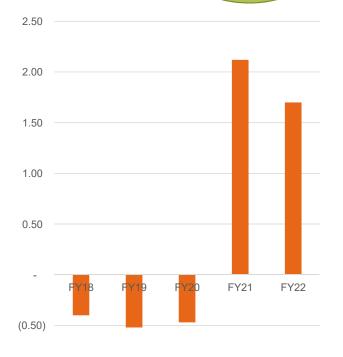
EBITDA



NPAT



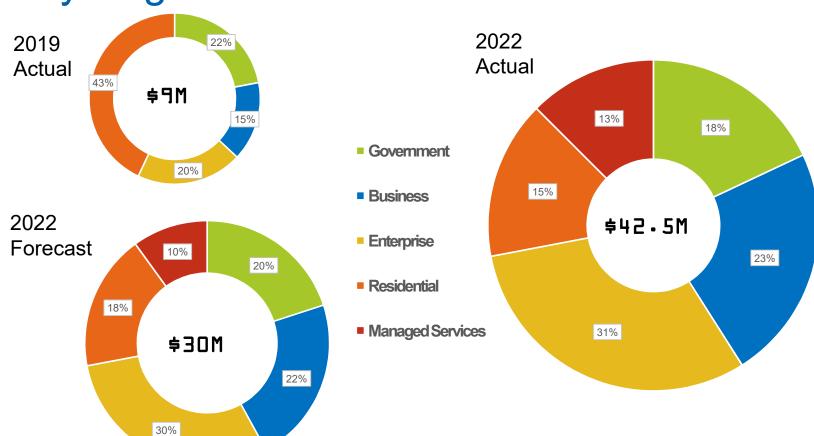




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Recurring Revenue Growth by Segment





- Consistent gross recurring revenue growth
- Focus on high margin services
- Accelerated growth in enterprise, business and managed services

FY22 Financial Results

FY22 - Totals (\$M)	FY21	FY22
Revenue	\$18.85	\$42.79
COGS	\$-10.58	\$-23.80
Gross Margin	\$8.27	\$18.99
Gross Margin %	44%	44%
Operating Expenses and Overheads	\$6.18	\$14.62
EBITDA	\$2.18	\$4.60

Growth %	FY21	FY22
Revenue	77%	127%
Gross Margin	71%	130%
Gross Margin %	-4%	1%
EBITDA	238%	113%





FIELD

- Tasmanet completed December '21
- Signi cant customer base in Tasmanian Government
- On track to achieved planned synergy benefits
- Strong Brand recognition in Tasmania
- Cloud and MSP capabilities expansion
- Enabling revenue growth in existing sectors and target verticals







FY23 Outlook

Execution Focus



Infrastructure



Grow Rural Infrastructure

- Deploy largest investment in mobile and broadband infrastructure (16 Networks 127 Towers)
- Deploy LEO



Active Sharing Deployment

- Deliver Federal Government Neutral Host Pilot with Optus
- Continue collaboration with NSW Government on the Mobile Connectivity Pilot





Expand and diversify revenue base, High GP products

- Managed Services
 Expansion in Mining and Agri-Business
- Commence local sales and market on deployed networks

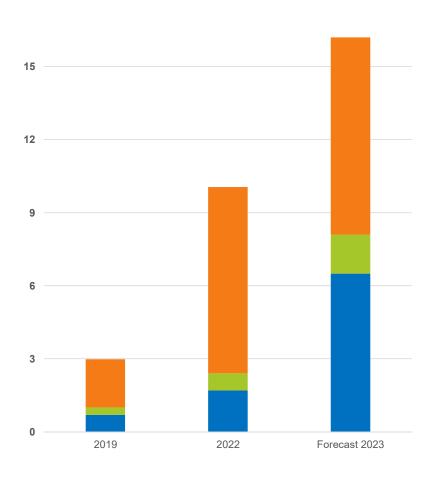


Mobile Strategy

- Consolidate position as Australia's Neutral Host
- Deploy Australia's 4th Mobile Network
- Deploy 4G / 5G Private Networks

Emerging Strategic Sectors





- Leverage new and acquired competencies
- Focus on key vertical sectors
 - Local and State Government
 - Agriculture & Agtech
 - Mining & Resources

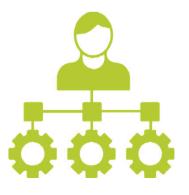
Government (Local & State)

Agtech

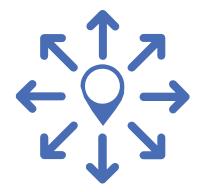
Mining & Resources

Acquisition Targets

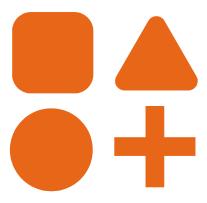
FSG has specific acquisition objectives:



Organisation Capability



Territory & Market Reach



Increasing Products and Services Mix



FY23 Summary





Acquisitions

Logical Separation













Completion of 127 towers across 9 corridors

Deliver Federal neutral host pilot

Continue NSW
Mobile
Connectivity
Pilot

Revenue Growth

High Margin Verticals & products

Innovations

