



# Gentrack Group FY22 Full Year Update

29 November 2022

# Disclaimer

This presentation may contain forward-looking statements. Forward-looking statements often include words such as 'anticipate', 'expect', 'plan' or similar words in connection with discussions of future operating or financial performance.

The forward-looking statements are based on management's and directors' current expectations and assumptions regarding Gentrack's business and performance, the economy and other future conditions, circumstances and results. As with any projection or forecast, forward-looking statements are inherently susceptible to uncertainty and changes in circumstances. Gentrack's actual results may vary materially from those expressed or implied in its forward-looking statements.

All figures are shown in NZ\$M.





# Gentrack

## FY22 Business Review

**Gary Miles**  
Chief Executive Officer

# Financial Headlines

## Revenue growth driven by **21.6%** increase at utilities:

- Customer wins and transformations are driving underlying growth. Excluding customers in insolvencies, revenue up **24%**

## Veovo revenue up **7.9%** at **\$18.1m**

- Continued strong growth in ARR (up **9.2%**)

## EBITDA at **\$8.1m** (down \$4.6m)

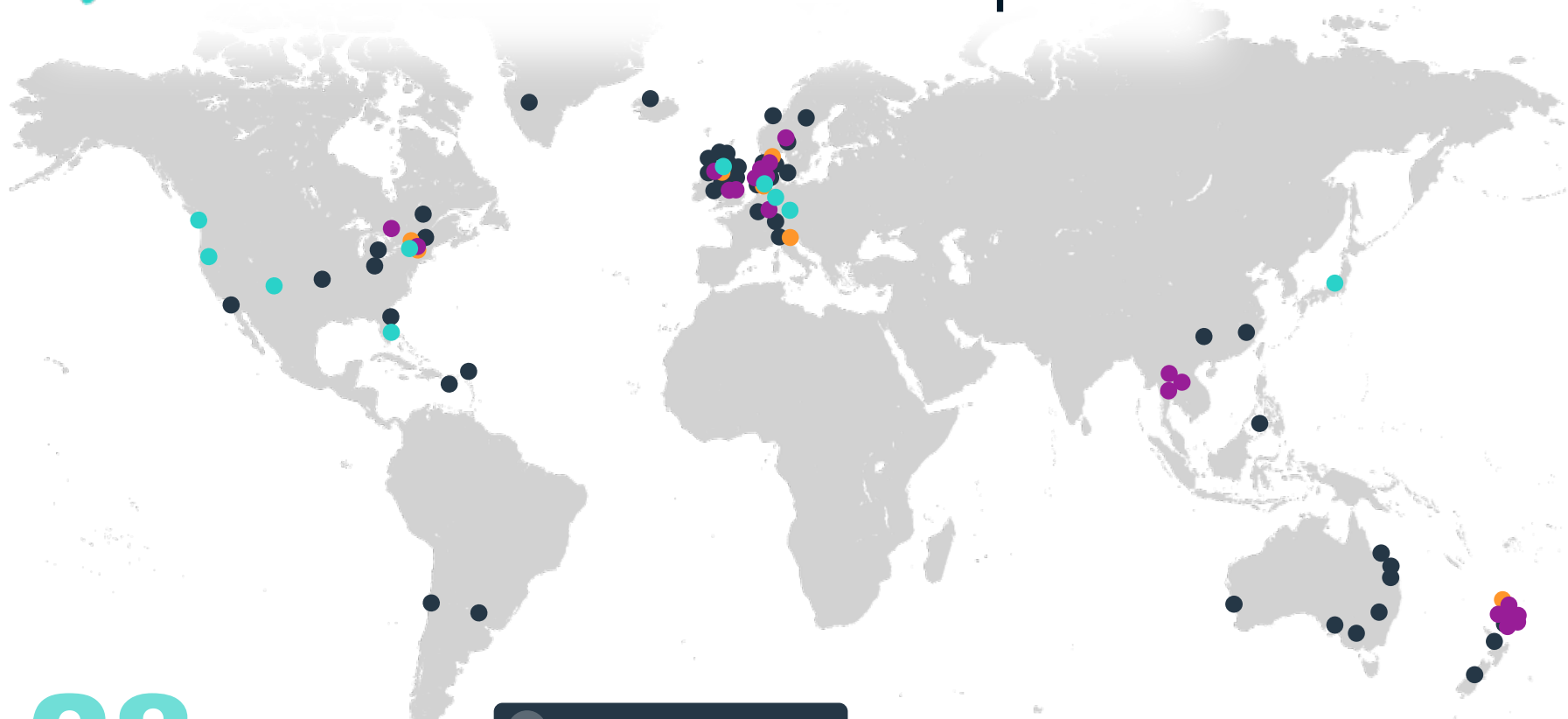
- Planned reduction driven by investment in strategic R&D and sales spend

## Cash up **\$1.4m** at **\$27.4m**

- Strong growth has allowed us to both invest in our capability and product and generate cash in the year

	FY 21	FY 22	
REVENUE	\$105.7M	\$126.3M	↑ 19.5%
UTILITIES REVENUE	\$89.0M	\$108.2M	↑ 21.6%
VEOVO REVENUE	\$16.8M	\$18.1M	↑ 7.9%
ARR	\$81.9M	\$95.3M	↑ 16.4%
EBITDA	\$12.7M	\$8.1m	↓ 36.2%
NET CASH	\$26.0M	\$27.4M	↑ 5.4%

# veovo - Global Footprint



28

Countries

120+

Airports live

**Airports**

**Tourist**

- Merlin Entertainments
- Universe Science Park
- Vail Ski Resorts
- Aspen Ski Resorts
- Seattle Space Needle

**Train / Metro**

- Amsterdam Central Station
- New York City Transit
- Grove Street Station
- Auckland Transport
- Schiphol, Brussels, Birmingham, Newcastle Airport train stations

**Traffic**

- Sweden - Stockholm
- Denmark – 5 cities
- USA - NYC Airports - taxi management
- Canada – Toronto
- Switzerland – Baden
- Thailand – 3 cities
- UK – 2 cities
- New Zealand – 6 cities

# Rapid Rebound has Accelerated Airports' Digitisation Plans

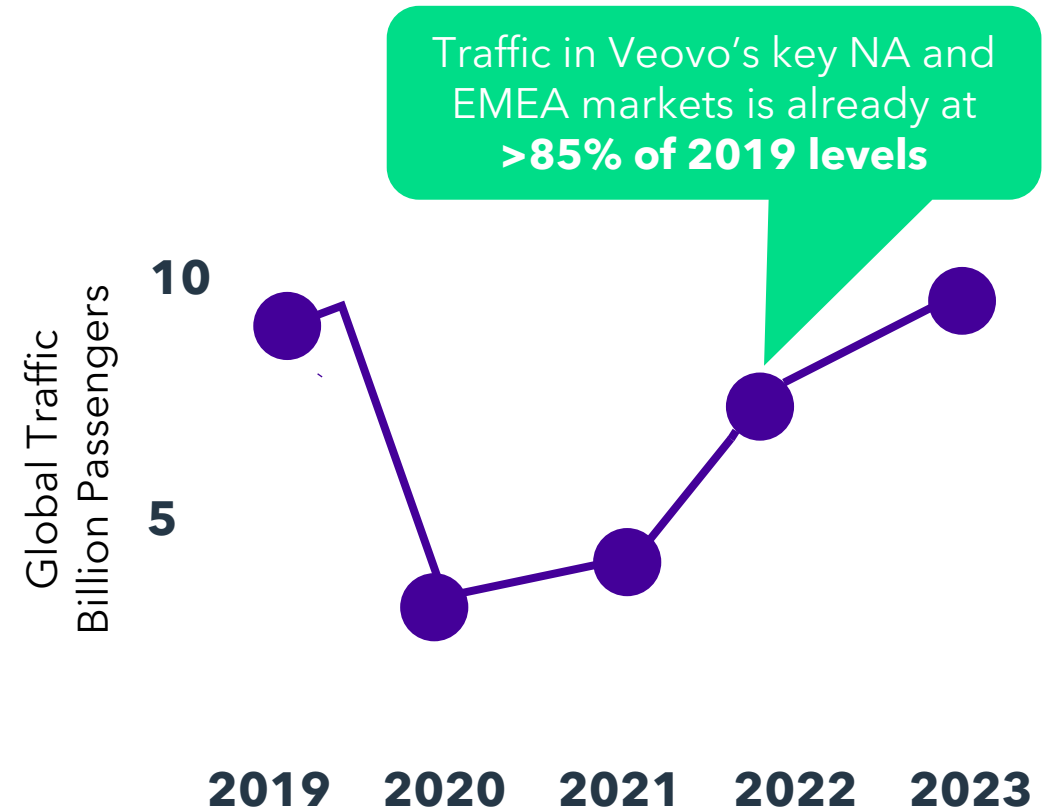
**'The rebound has been extraordinary'**

*CEO of Airport Council International*

Industry forecasts 2019 passenger numbers being exceeded in **2024**

**55%** of airports expected to spend more on IT in 2022

Airports want to handle 2019 levels of passengers, using **less resources** and providing **better experiences**



# Veovo's Runway to Growth

Unwavering focus on customers and strategy has put Veovo in a strong position

Strong foundations  
pre pandemic

Weathering the storm

Solid growth > **20%**

**Trusted and respected**  
by customers - low attrition

High recurring  
revenues - **56%**

Great **people** in 5 global  
locations

Business **critical**  
technology

2019

Invested and held  
ground during  
pandemic

Retained **profitability**

**Accelerated** technology  
development

Supported customers with  
**Innovation** and contract  
changes

2020 - 2022

Well positioned to  
capitalise on  
rebound

Increase in tenders and  
projects

**New Tier 1/ 2 customers**

**Gone live** with new  
technology at first Tier 1  
customer

2023 & beyond

Growth in recurring revenues throughout

# Utilities: Phase 1- Built the Base in Core Markets

## Phase 1 / Year 1 '21

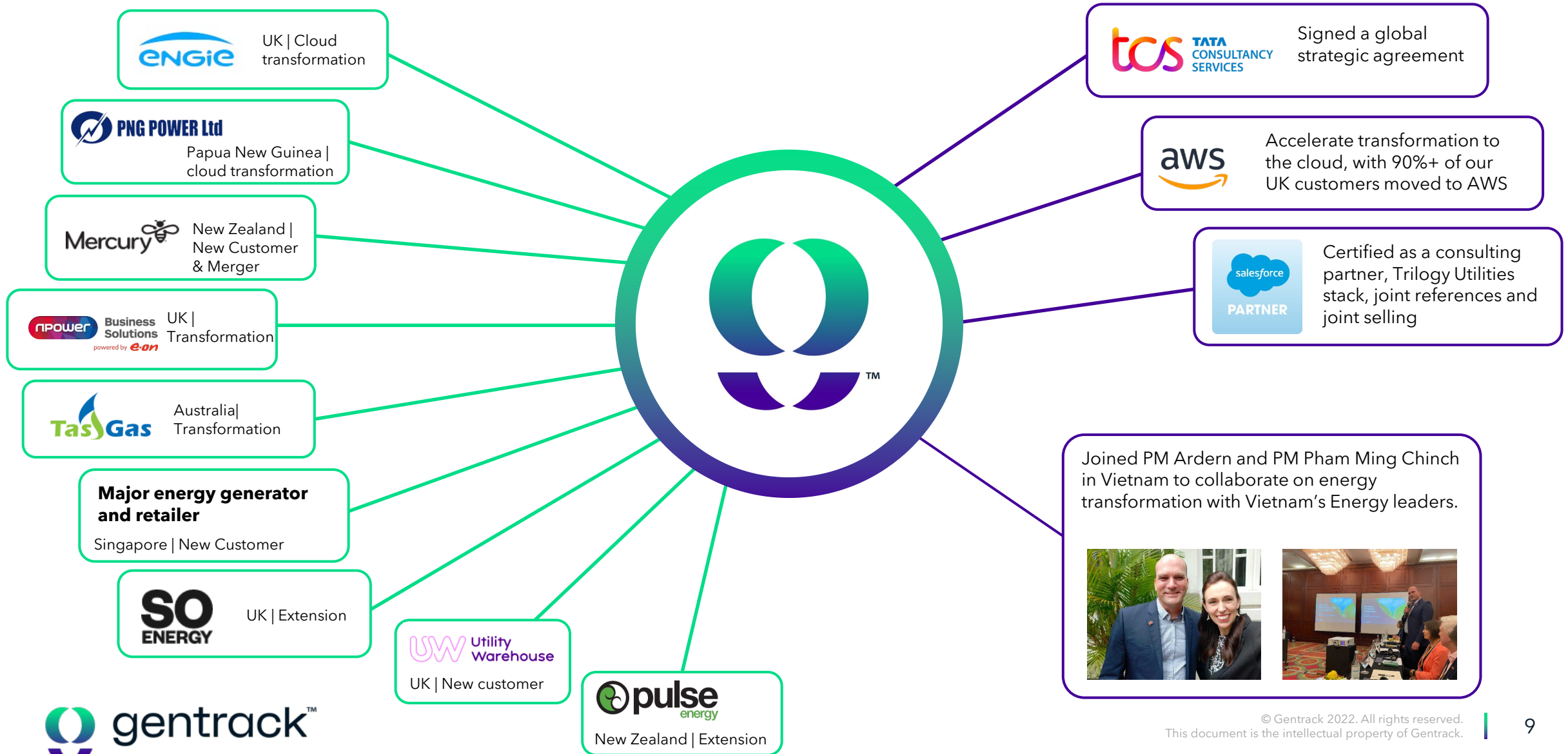
- ✓ Created a customer centric structure & reset customer relationships
- ✓ Brought world class management & built a highly engaged organisation
- ✓ Further strengthened our capability to deliver successful transformations
- ✓ Established our Trilogy Stack strategy and accelerated tech modernization

## Phase 1 / Year 2 '22

-  Invested in our people and systems to scale
-  Managed the UK B2C insolvencies through to market stabilisation
- +20%** Accelerated growth and winning in core markets
- Continued to demonstrate our credibility as a Transformation Powerhouse
-     
-  g.2.0 Launched new composable cloud Trilogy tech stack



# Strong Market Feedback & Rising Momentum



# Utilities: Next Phase - Lead globally



## Grow in our core markets

### '23 and beyond



Implement booked wins in Australia, New Zealand and UK



Upsell G2, cloud services and innovation highway to all existing customers



Reach new Tier1/Tier2 B2C and B2B energy customers



Expand Australian water footprint and enter regulated water in the UK

## Expand globally

### '23 and beyond



Use Singapore as a base to expand into Asia and the UK into EMEA



Reassign experienced leaders from core markets to new markets



Use our partnership strategy to replace SAP, Oracle and other legacy tech providers



Amplify marketing to build global brand awareness

*Target c.\$3m p.a. investment for global expansion focused on sales & marketing*



# Why our global expansion will be successful

**Gentrack, Salesforce & AWS' Trilogy Stack is the attractive, new age alternative to SAP & Oracle**

The diagram illustrates a transition from legacy systems to a modern stack. On the left, two boxes represent 'SAP/Oracle CRM' and 'SAP/Oracle Billing'. A blue arrow points to a stack of three components: 'g.2.0' (with a logo), 'salesforce PARTNER', and 'aws'.

**The global opportunity is large**

*"25% of meter points will shift by 2025 from legacy suppliers to new entrants in order to address cleantech transformation needs"*

**Gartner.**

**g2's modern, composable technology supports all multi-play segments**  
**Gentrack's delivery capabilities to scale globally are unique**

	Reach & Breadth				Scale	Delivery Capability	Momentum
	B2C B2B		B2C B2B				
Gentrack	✓	✓	✓	✓	6 countries 50+ customers 15m meters		Rising
Competitor 1	✓	○	○	○	8 countries 9 customers 12m meters		High
Competitor 2	✓	✓	○	○	2 countries 8 customers 15m meters		Stuck local
Competitor 3	✓	✓	✓	✓	5 countries 25 customers		Flat



# Gentrack

## FY22 Results

**John Priggen**  
Chief Financial Officer



# Group Profit and Loss

NZ\$m	Utilities		Veovo		Group	
	FY21	FY22	FY21	FY22	FY21	FY22
<b>REVENUE</b>	<b>89.0</b>	<b>108.2</b>	<b>16.8</b>	<b>18.1</b>	<b>105.7</b>	<b>126.3</b>
Personnel Costs	65.3	82.8	11.0	11.3	76.3	94.1
Other Costs	14.3	19.5	2.4	4.5	16.7	24.1
<b>TOTAL COSTS</b>	<b>79.6</b>	<b>102.3</b>	<b>13.4</b>	<b>15.9</b>	<b>93.0</b>	<b>118.2</b>
<b>EBITDA</b>	<b>9.4</b>	<b>5.9</b>	<b>3.4</b>	<b>2.2</b>	<b>12.7</b>	<b>8.1</b>
					Depreciation and Amortisation	(10.9) (10.7)
					Net Finance Expense	3.7 (0.9)
					Income Tax	(2.4) 0.1
<b>REPORTED NET PROFIT/(LOSS) AFTER TAX<sup>1</sup></b>						<b>3.2 (3.3)</b>

- **Revenue up 19.5% vs FY21:**
  - Strong growth at both the Utilities and Veovo businesses
- **Costs up 27% vs FY21(see slide 17)**
  - Includes one off step up in Strategic R&D and Sales & Marketing
- **EBITDA in line with guidance at \$8.1m:**
  - As planned, investment has been funded by earnings
- **FY21 Net Finance Expense** included one-off forex gains on intercompany restructuring

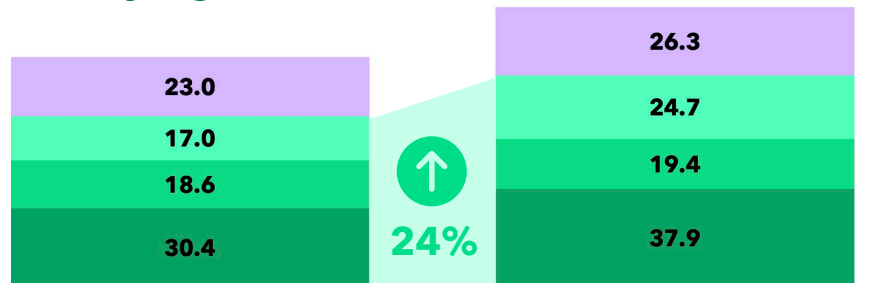
<sup>1</sup> Underlying EBITDA being earnings before depreciation, amortisation, impairments and non-operating expenses related to acquisitions. EBITDA is a non-GAAP measure

# Utilities Revenue Analysis

## Utilities Revenue FY21 v FY22 NZ\$m

**Total:\$89.0m**  
**Underlying:\$66.0m**

**Total:\$108.2m**  
**Underlying:\$82.0m**



**FY21**

**FY22**

Committed Monthly Recurring Revenues (CMRR)

Non-recurring Revenues (NRR)

Non-contracted Recurring Revenues (TRR)

Revenue from Bulb & other UK insolvencies

## Total revenue up 22% v FY21

- Strong underlying growth (excluding Bulb & other UK insolvencies) of 24%
- Additional services supplied to Bulb & other insolvencies in H2 FY22. Uncertainty remains over exits but expect revenue loss from these customers to be spread evenly over FY23/FY24 - so c**\$13m** off in FY23
- **Booked** customer wins, transformations and resets in & since FY22 expected to increase FY23 recurring revenues by c.**\$16m**
- Remaining pipeline gives us confidence in meeting FY23 guidance - increase over \$108m by high single digit millions

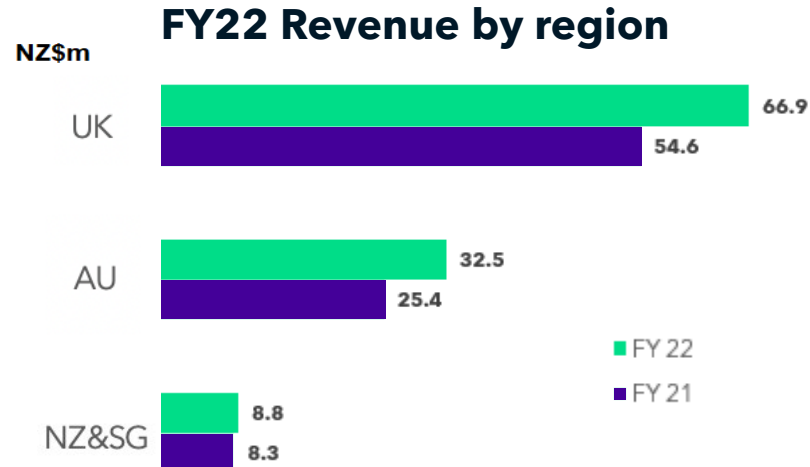
**FY23**

**Growth in Total Revenue**

**Strong underlying growth**

**Bulb revenue to fall away over two years**

# Utilities - Breakdown of Customers



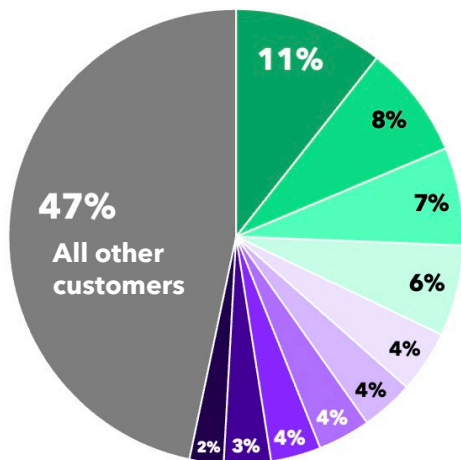
• Note: excludes grant income of \$0.7m from FY21

- In the UK we expect continued growth with future opportunities in B2B energy and B2C water.
- Australian revenue up 28% over FY21 and we are targeting continued double-digit growth.
- NZ - expect booked wins to date to make this the fastest growing region in FY23.

- Customer 1
- Customer 2
- Customer 3
- Customer 4
- Customer 5
- Customer 6
- Customer 7
- Customer 8
- Customer 9
- Customer 10
- All Other Customers

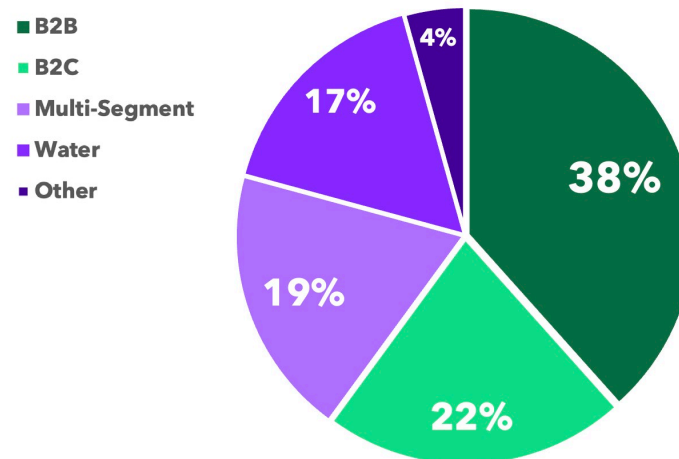
## Top 10 customers by revenue

excl. insolvencies

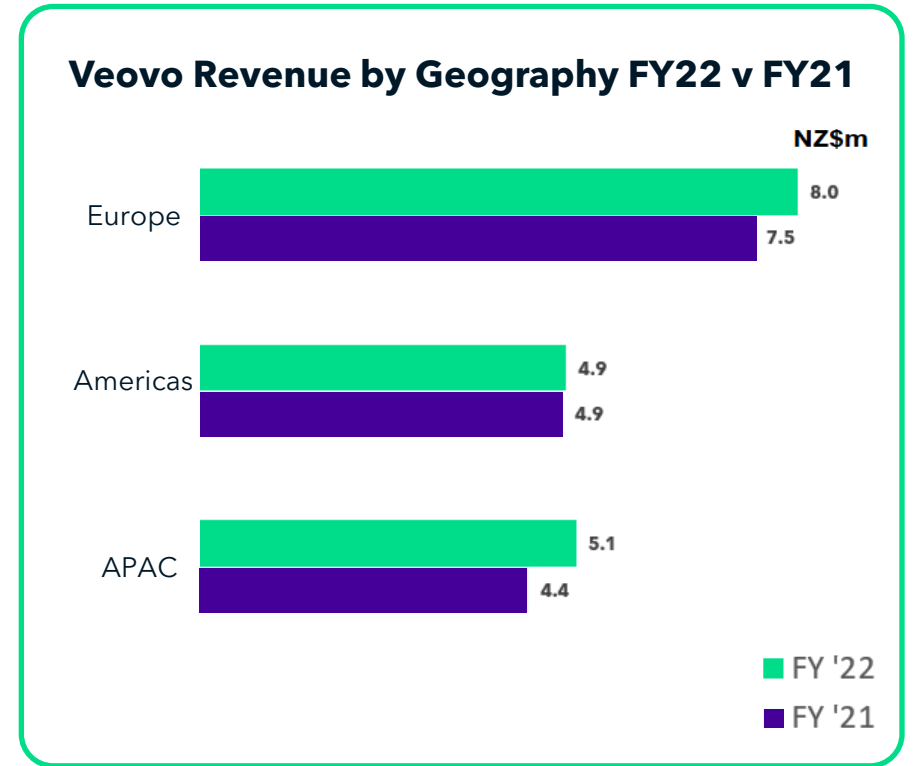
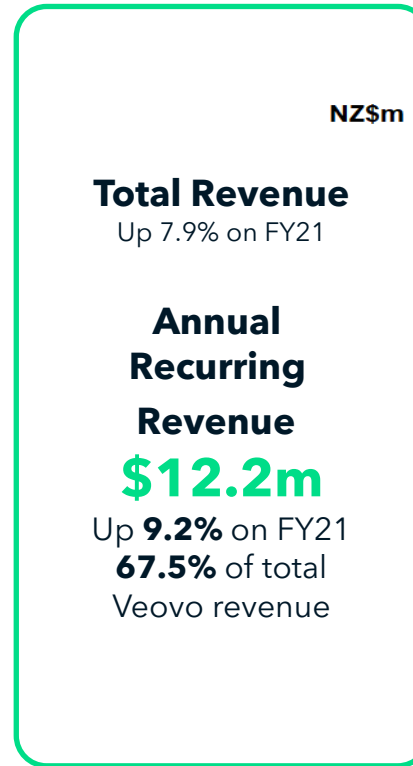
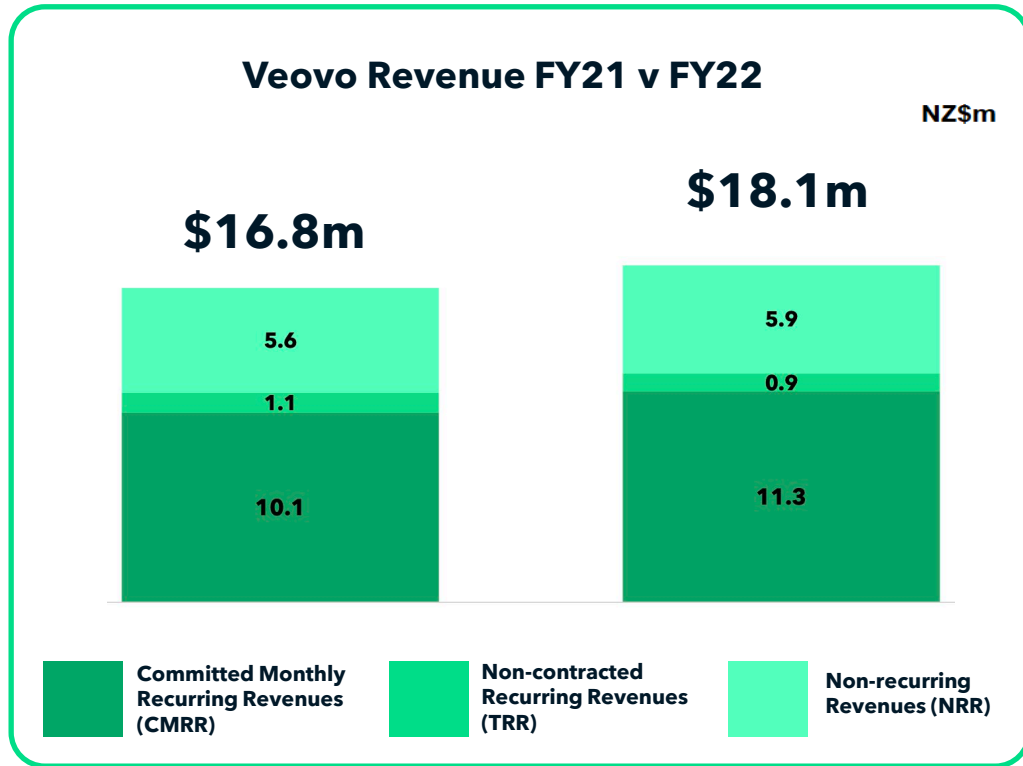


## Revenue by market segment

excl. insolvencies



# veovo Revenue Analysis

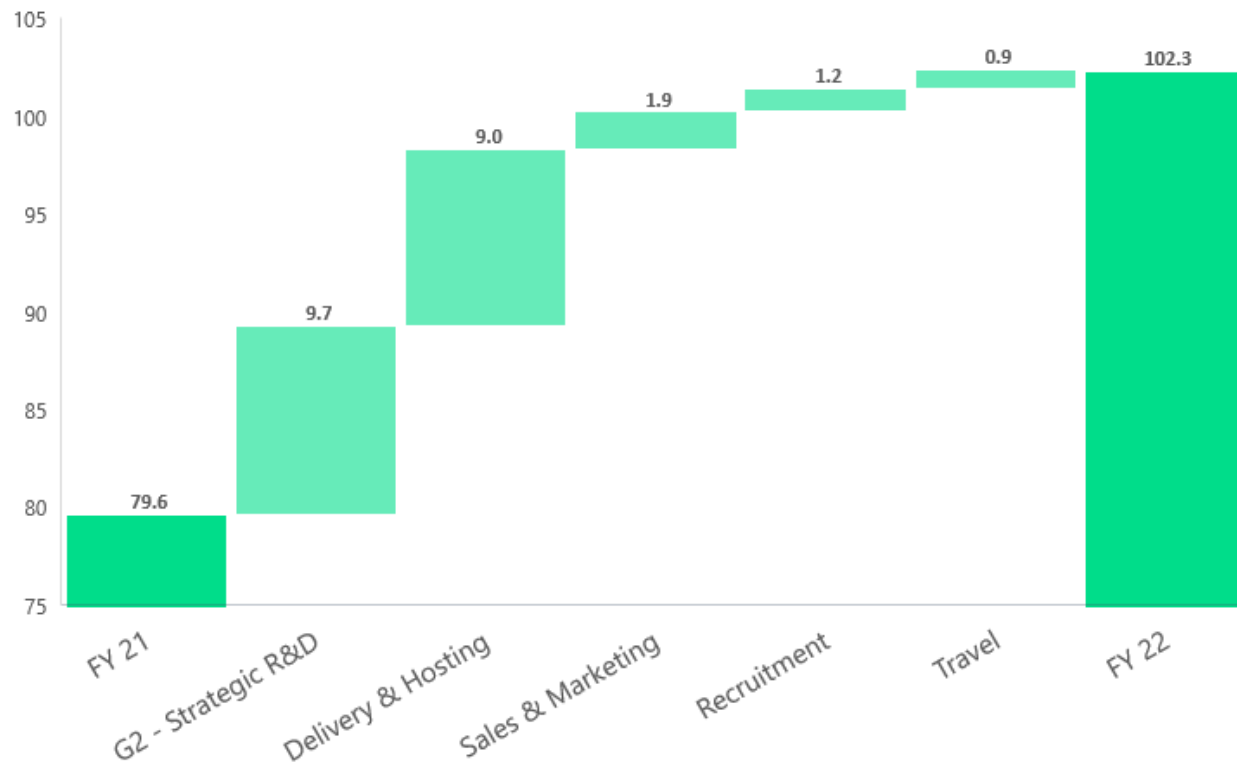


- Recurring revenue of **\$12.2m**, up **9.2%** in FY22, has grown throughout the downturn in the aviation sector



# Expenditure Analysis

## Utilities Costs FY22 v FY21 (NZ\$m)

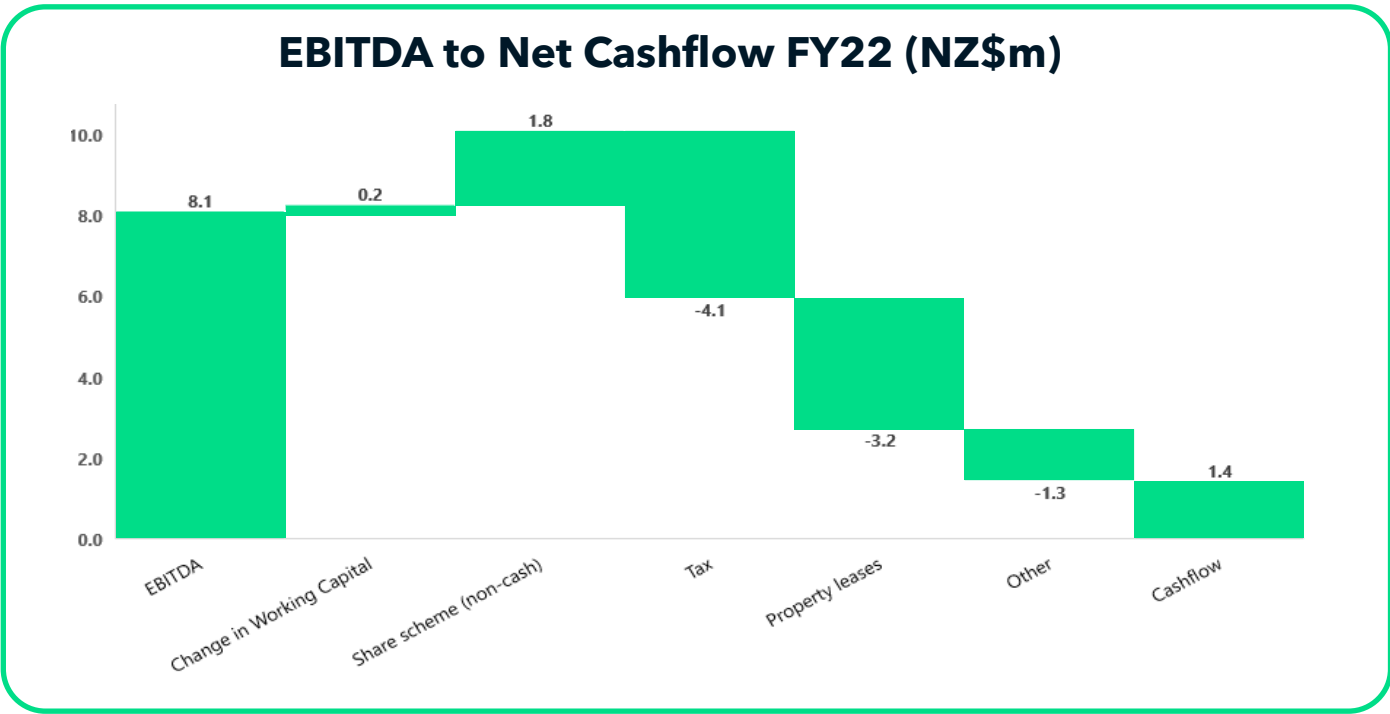


- Contract indexation allows us to withstand inflation
- One -off step up in cost base:
  - R&D spend on our next generation platform, G2 - up **\$9.7m**
  - Sales & marketing spend is **\$1.9m higher**
- Our Delivery & hosting costs have increased by **\$9m** to support utilities revenue growth of **\$19.3m**
- Travel costs have increased from the artificially low levels of last year

# Cashflow

	NZ\$m	
	30 September 2021	30 September 2022
Cash	\$26.0m	\$27.4m
Debt*	Nil	Nil
Net Cash	\$26.0m	\$27.4m

\* Group retains a \$25m credit facility currently undrawn



- Strong business growth has allowed us to both invest in our products and our people and generate cash in the year. Net cash at **\$27.4m** on 30 September 2022 was **\$1.4m higher** than the prior year

# Outlook Update

## Group

- We now expect to achieve our previous FY24 revenue target of \$130m in FY23. FY24 revenue guidance is updated to **\$150m**.
- For FY23 we expect growth in our utilities business to be in the high single digits over FY22's outturn of \$108m. As a result total group revenue including Veovo is expected to be in **excess of \$130m**.

## Utilities

- From FY25 we expect the full impact of UK customer insolvencies to be behind us. The underlying growth in our core markets and the global opportunity means we are targeting utilities revenue CAGR to be in the high teens (percentage) from 2025 onwards.
- With our planned investment in global expansion, we are now targeting our utilities EBITDA to reach **12-17%** in FY24 and then **15-20%** from FY25.

## Veovo

- We are targeting this business to grow by **15%** CAGR across the next five years
- We expect EBITDA to be within a **15 - 20%** range

# Old v New Targets

NZ\$M	Old Targets		New Targets	
	Group	FY24	FY24	FY25 - FY27
Revenue		~\$130m	\$150m	>15% CAGR v FY24
EBITDA		15-20%	12-17%	15-20%

Our targeted spend on R&D remains at 15% throughout

## Utilities

- Our new targets include both stronger growth in our Core Markets and expansion into new markets.
- We plan to invest c.3% of our Utilities revenue to expand in Asia and EMEA. So FY24 EBITDA target is now 12-17%.
- Stronger growth comes with a higher % of implementation revenues, so AAR targeted at 70-75%.

## Veovo

- Our old targets assumed limited growth for Veovo, but recovery in the aviation market increases our confidence.

## Group

- As a result we have updated our FY24 guidance to \$150m.




# Q&A



# GAAP to Non-GAAP Profit Reconciliation

NZ\$m	Full Year 30 Sep 21 Audited	Full Year 30 Sep 22 Audited
<b>Reported net profit/(loss) for the period (GAAP)</b>	<b>3.2</b>	<b>(3.3)</b>
Add: Net finance Expense	(3.7)	0.9
Add/(deduct): Income Tax expense/(credit)	2.4	(0.1)
Add: Depreciation and amortisation	10.9	10.7
<b><u>EBITDA</u></b>	<b><u>12.7</u></b>	<b><u>8.1</u></b>

# FY22 on a Constant Currency Basis

NZ\$m	FY22	FY22 Constant Currency	Difference (vs FY22)	 %
Revenue	126.3	125.8	(0.5)	(0.4%)
Operating Costs	118.2	117.7	(0.5)	(0.4%)
EBITDA	8.1	8.1	0.0	0.3%
Statutory NPAT	(3.3)	(3.5)	(0.1)	4.3%

