

23 August 2023

ASX Market Announcements Office ASX Limited 20 Bridge Street Sydney NSW 2000

### FINANCIAL RESULTS PRESENTATION SLIDES

Attached is a copy of the slides that will be presented at The Lottery Corporation Limited's 2023 full-year results briefing today.

The briefing commences at 10.00am (Melbourne time). Register to view the briefing here.

The webcast will be available for viewing on The Lottery Corporation's website after the live event.

This announcement was authorised for release by the Board of The Lottery Corporation.

### For more information

Media: Nicholas Tzaferis, GM Corporate Communications +61 3 9869 2529 Investors/Analysts: Chris Richardson, GM Investor Relations & Treasury + 61 3 9868 2800

№ 07 3001 9300
 ⊘ Level 8, 180 Ann Street, Brisbane QLD 4000
 □ Locked Bag 1, Spring Hill QLD 4004



# FY23 Full Year Results Presentation

Full Year ended 30 June 2023

23<sup>rd</sup> August 2023



The Lottery Corporation Limited ABN 21 081 925 706



# A world-class lotteries business

### The Lotte Corporation

# **Table of Contents**

04 - 09	Group Overview
11 - 19	Business Results
21 - 23	Capital
25 - 27	Strategy & Conclusion
29 - 36	Appendices





# A successful first year: highlights



### Continued earnings growth

- 4.2% increase in Group Comparable<sup>1</sup> EBITDA (before significant items)
- 9.7 million total active Lotteries customers<sup>2</sup> (including 4.2 million registered)
- Continuing to deliver to a plan that's successfully driven long-term growth



### Delivering value for stakeholders, always

- First dividends paid to shareholders
- Increase in retail commissions
- Significant taxes to governments (more than \$1.7 billion) and commissions to retailers and venue partners (\$604 million)

### Successfully established The Lottery Corporation as a top ASX50 entity

- Established and articulated new vision, purpose and principles; highly engaged and motivated team
- Strong risk and governance processes established; further strengthening of customer care practices
- Established framework to underpin a disciplined approach to capital allocation

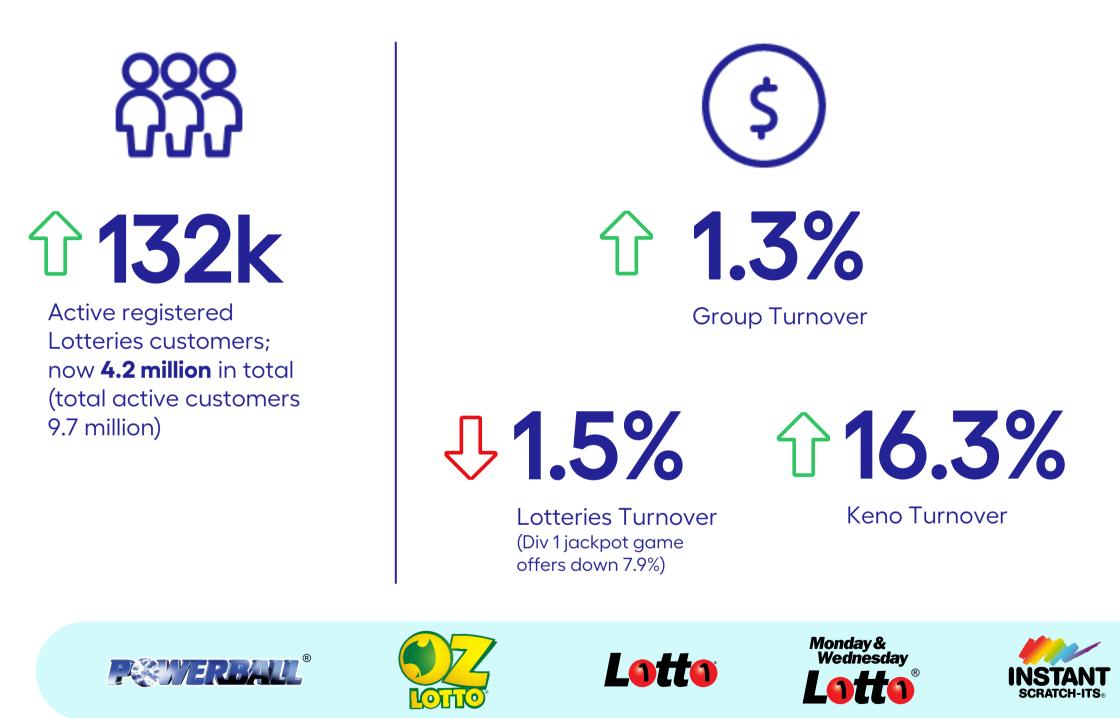
### Notes:

- "Comparable" information is defined as per slide 8. This is "Non-IFRS" information and is unaudited
- 2. Active total customers based on Roy Morgan Gambling Monitor, April 2022 – March 2023. Based on percentage of respondents who had purchased a lottery product over the last 12 months in The Lottery Corporation's jurisdictions of operations (ex. WA), and weighted against the Australian adult population as at March 2023, based on Australian Bureau of Statistics monthly estimates





# A successful first year: the key numbers in FY23



### Notes:

- "Comparable" information is defined as per slide 8. This is "Non-IFRS" information and is unaudited
- 2. Reported Group EBITDA (before significant items) of \$713.2m vs. Comparable Group EBITDA (before significant items) of \$684.6m in FY22
- 3. Ordinary dividend comprises an interim dividend of 8.0 cps and a final dividend of 8.0 cps, and represents a dividend of 92% of FY23 NPAT (before significant items). Excludes special dividend of 1.0 cps paid in relation to June 2022 NPAT







Group EBITDA (before significant items) - on a comparable basis<sup>1,2</sup>

14.0 cps Ordinary dividend fully franked<sup>3</sup>

92%

**Payout Ratio of NPAT** (before significant items)

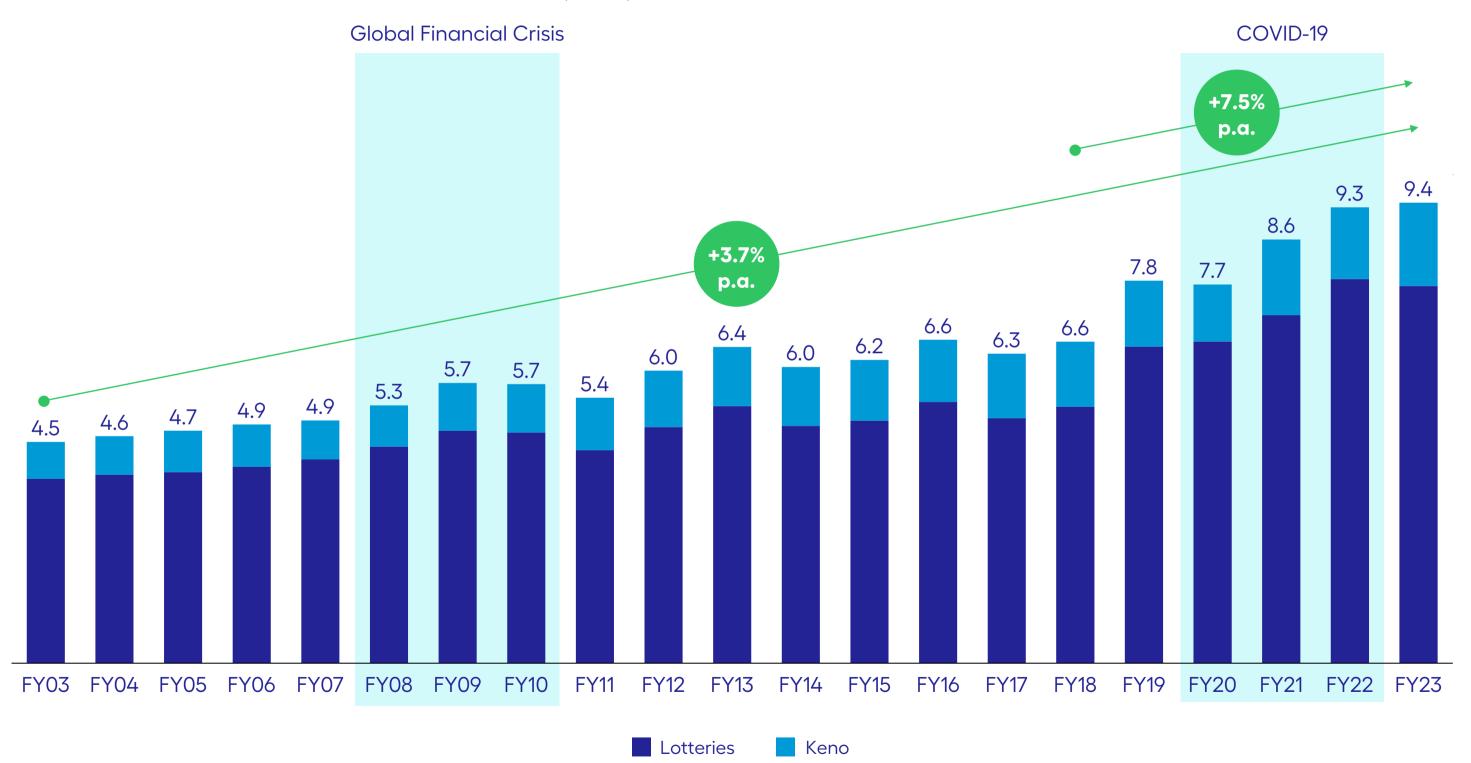






# A track record of sustainable growth and resilience

### Australian Turnover – Lotteries and Keno Industry (A\$bn)<sup>1,2</sup>



### Notes:

1. Source: Australian Gambling Statistics (AGS), 37<sup>th</sup> edition, for period FY03 to FY20

2. Estimates by The Lottery Corporation of the Australian industry for the period from FY21 to FY23



3 CAGR
+8.0%
+5.1%

FY03 v FY23 CAGR			
Lotteries	+3.6%		
Keno	+4.2%		

# **Drivers of the FY23 performance**



- Powerball<sup>®</sup> active management of jackpot sequences; record \$160m jackpot
- Oz Lotto<sup>®</sup> a 1 in 20-year unfavourable jackpot run
- Base games turnover up, evidencing the resilience of the portfolio
- 132k new active registered customers now 4.2 million (total active customers: 9.7 million)
- Short-term moderation of digital share growth following acceleration during COVID and below average jackpot outcomes in FY23
- Continued delivery of customer-centred initiatives, including Store Syndicates Online
- Turnover growth vs pre-COVID levels for all games illustrates strength of underlying business



- Return to unrestricted trade and pre-COVID customer purchasing behaviours drove revenue growth
- Successfully transitioned players back to pre-COVID rituals with strong marketing campaign support
- Increased footfall in Queensland
- Margins in the pcp impacted by NSW retail closures
- Digital share has doubled from pre-COVID, including significant retention of COVID uplift







Ja-stere Online App



th ort

# **FY23 Group Results**

		Report	ed			Compa	rable <sup>1,2</sup>	
\$m	FY23	FY22		ange	FY23	FY22	Chc	inge
Revenues	3,513.1	3,278.6	\$ 234.5	% 7.2%	3,513.1	3,507.2	\$ 5.9	% 0.2%
Variable contribution	983.6	830.6	153.0	18.4%	983.6	950.2	33.4	3.5%
Operating expenses	(270.4)	(220.9)	(49.5)	22.4%	(270.4)	(265.6)	(4.8)	1.8%
EBITDA (before significant items) <sup>1</sup>	713.2	609.7	103.5	17.0%	713.2	684.6	28.6	4.2%
D&A	(98.2)	(61.9)	(36.3)	58.6%	(98.2)	(90.6)	(7.6)	8.4%
EBIT (before significant items) <sup>1</sup>	615.0	547.8	67.2	12.3%	615.0	594.0	21.0	3.5%
Interest	(121.9)	(12.1)	(109.8)	n.m.				
Tax expense	(153.7)	(162.5)	8.8	(5.4%)				
NPAT (before significant items) <sup>1</sup>	339.4	373.2	(33.8)	(9.1%)				
Significant items (after tax) <sup>1,3</sup>	(74.6)	(26.6)	(48.0)	n.m.				
NPAT (including significant items)	264.8	346.6	(81.8)	(23.6%)				
EPS (before significant items) <sup>1,4</sup>	15.2 cps	16.8 cps	(1.6)	(9.5%)				
EPS (including significant items) <sup>4</sup>	11.9 cps	15.6 cps	(3.7)	(23.7%)				
DPS (fully franked) – ordinary	14.0 cps	-	14.0	n.m.				
DPS (fully franked) – special	1.0 cps	-	1.0	n.m.				

### Notes:

This is "Non-IFRS" information and is unaudited 1.

2. Due to the impact of the demerger on Reported results, The Lottery Corporation believes Comparable results provide useful information to investors in measuring the financial performance and condition of its business

FY23 amounts relate primarily to separation costs (refer Appendix 1) 3.

4. The weighted average number of ordinary shares for the comparative period has been restated to reflect the change in The Lottery Corporation's capital structure as a result of the demerger from Tabcorp, as if the change had occurred at the beginning of the comparative period

5. As per the pro forma historical results in Section 3.13.4 of the Demerger Booklet



### **Reported results:**

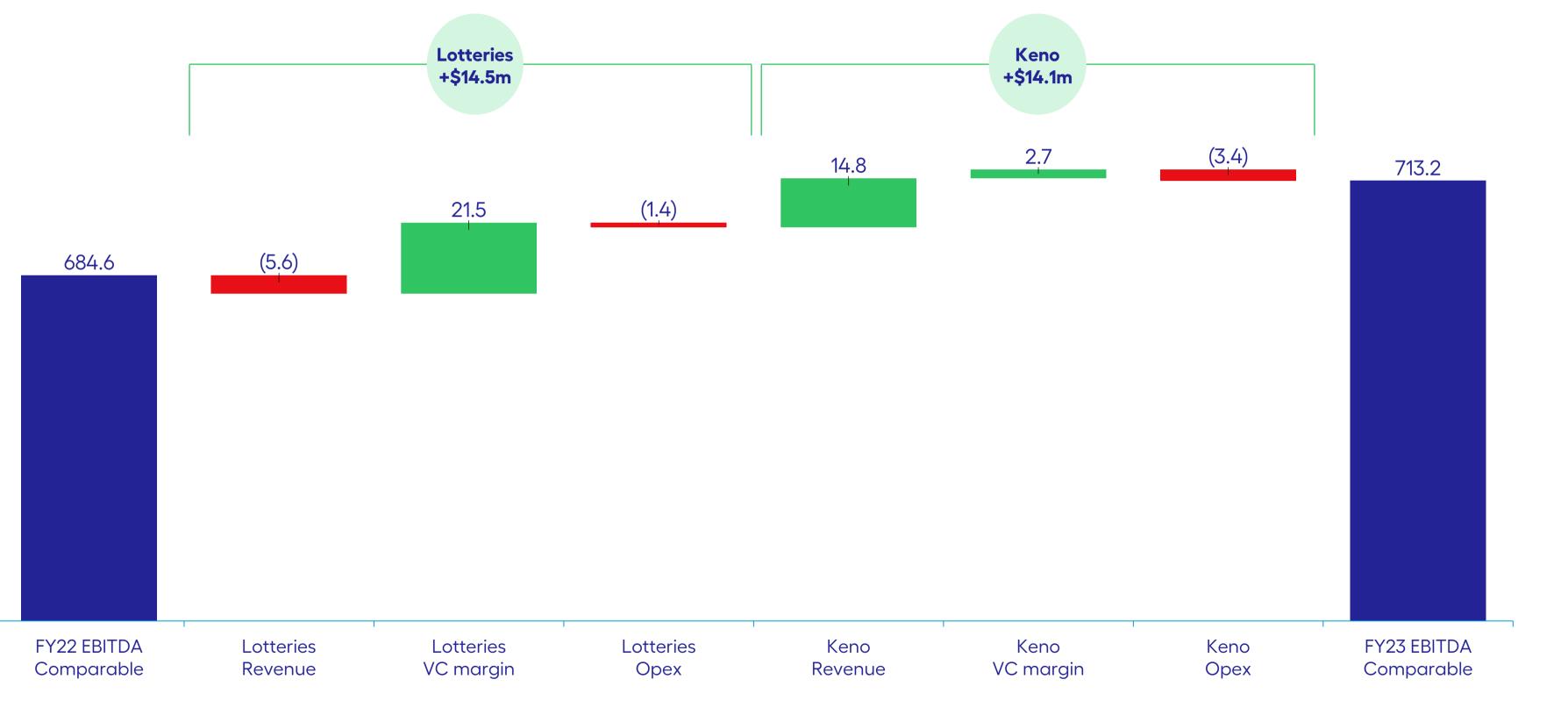
- 12 months of Lotteries in both periods
- Keno for 12 months in FY23
- Keno for one month in FY22 as a result of the demerger
- Transfer of debt to The Lottery Corporation as part of the demerger
- Line items prior to NPAT are shown before significant items

### Comparable results<sup>1,2</sup>:

- Comparable results adjust the FY22 reported results to include Keno fully in relation to:
  - Keno operating results
  - Amortisation of Keno fair value uplift (\$8.7m)
- Comparable results for FY22 have been updated to include the estimated impact of net additional standalone operating costs (\$9.0m)<sup>5</sup> associated with the demerger from Tabcorp which took effect in June 2022 (Day 1 dis-synergies)
- Comparable results exclude significant items

# Group Comparable<sup>1</sup> EBITDA Growth (up \$28.6m or 4.2%)

Increased EBITDA contribution from both Lotteries and Keno



Notes:





# **Table of Contents**

04 - 09	Group Overview		
11 - 19	Business Results		
21 - 23	Capital		
25 - 27	Strategy & Conclusion		
29 - 36	Appendices		





# Comparable Group & Business Results<sup>1,2</sup>

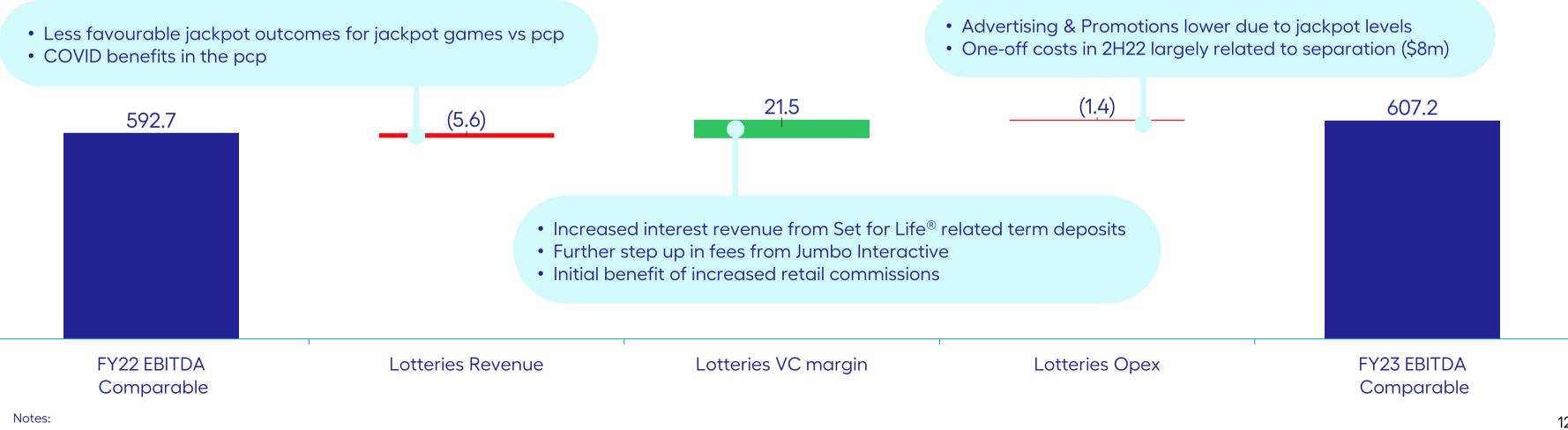
		Lotteries			Keno			Group	
\$m	FY23 Comparable	FY22 Comparable	%	FY23 Comparable	FY22 Comparable	%	FY23 Comparable	FY22 Comparable	%
Revenues	3,232.6	3,254.9	(0.7%)	280.5	252.4	11.1%	3,513.1	3,507.2	0.2%
Variable contribution	833.2	817.3	1.9%	150.4	132.9	13.2%	983.6	950.2	3.5%
Operating expenses	(226.0)	(224.6)	0.6%	(44.4)	(41.0)	8.3%	(270.4)	(265.6)	1.8%
EBITDA (before significant items)	607.2	592.7	2.4%	106.0	91.9	15.3%	713.2	684.6	4.2%
D&A	(68.2)	(59.0)	15.6%	(30.0)	(31.3)	(4.2%)	(98.2)	(90.6)	8.4%
EBIT (before significant items)	539.0	533.7	1.0%	76.0	60.6	25.4%	615.0	594.0	3.5%
VC / Revenue %	25.8%	25.1%	0.7%	53.6%	52.7%	0.9%	28.0%	27.1%	0.9%
Opex / Revenue %	7.0%	6.9%	0.1%	15.8%	16.2%	(0.4%)	7.7%	7.6%	0.1%
EBITDA / Revenue %	18.8%	18.2%	0.6%	37.8%	36.4%	1.4%	20.3%	19.5%	0.8%
EBIT / Revenue %	16.7%	16.4%	0.3%	27.1%	24.0%	3.1%	17.5%	16.9%	0.6%

Notes:

1. "Comparable" information is defined as per slide 8. This is "Non-IFRS" information and is unaudited

2. Business results may not aggregate to Group total due to unallocated items





Increase in active registered customers through digital and marketing innovation

Active portfolio and jackpot sequence management helped maintain revenue in a period of lower Division 1 offers

Additional base game promotional draws and offers to stimulate customer interest

"Comparable" information is defined as per slide 8. This is "Non-IFRS" information and is unaudited

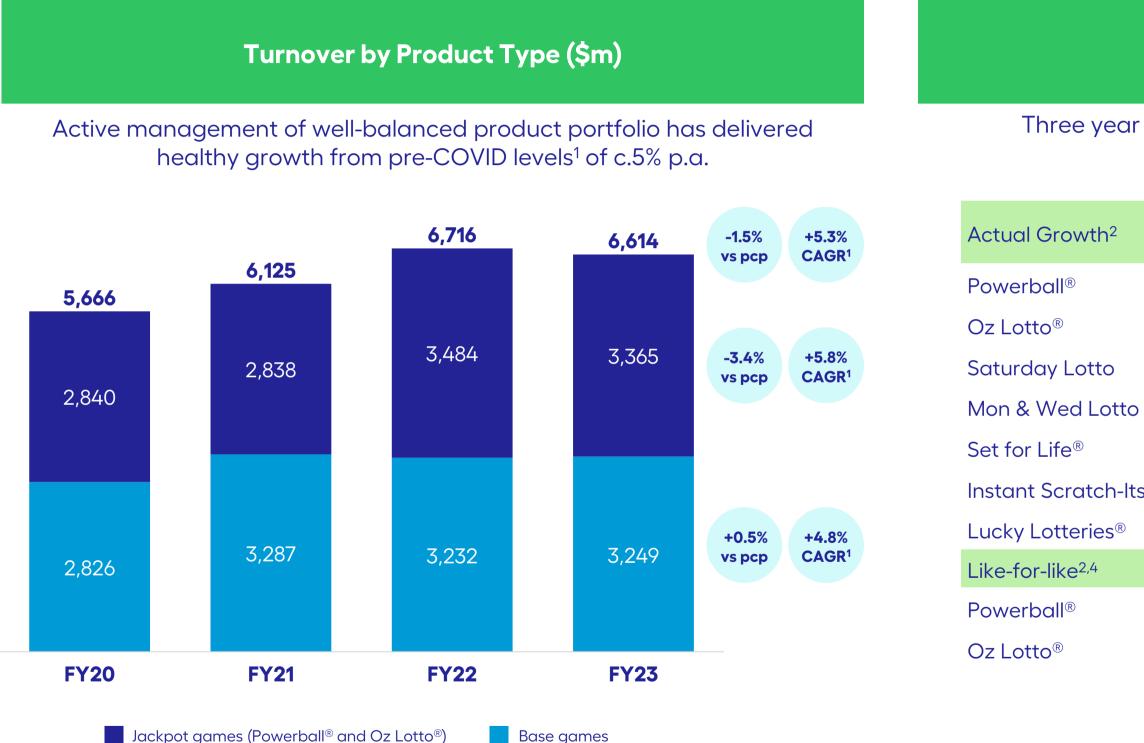
Resilience of demand evident in sales levels of base games and base weeks (jackpot games)

# Lotteries: Result Highlights (Comparable)<sup>1</sup>



\$m	FY23	FY22	Change
Revenues	3,232.6	3,254.9	(0.7%)
Variable contribution	833.2	817.3	1.9%
Operating expenses	(226.0)	(224.6)	0.6%
EBITDA (before significant items)	607.2	592.7	2.4%
D&A	(68.2)	(59.0)	15.6%
EBIT (before significant items)	539.0	533.7	1.0%
VC / Revenue %	25.8%	25.1%	0.7%
Opex / Revenue %	7.0%	6.9%	0.1%
EBITDA / Revenue %	18.8%	18.2%	0.6%

# **Lotteries: KPIs – Product**



Notes:

- 1. Comparison to FY20 (predominantly pre-COVID; some COVID impacts from Feb 2020) provided for comparative purposes. Refer Appendix 5 for further details
- 2. Includes impact of game/price changes
- 3. Both periods significantly impacted by outlier events leading to unusually large jackpots (FY20: Mega Jackpot \$96m; FY23: Super Jackpot \$33m)
- 4. Adjusts turnover in a prior period to reflect a sequence of jackpots comparable to the reference period as an indicative measure of underlying performance

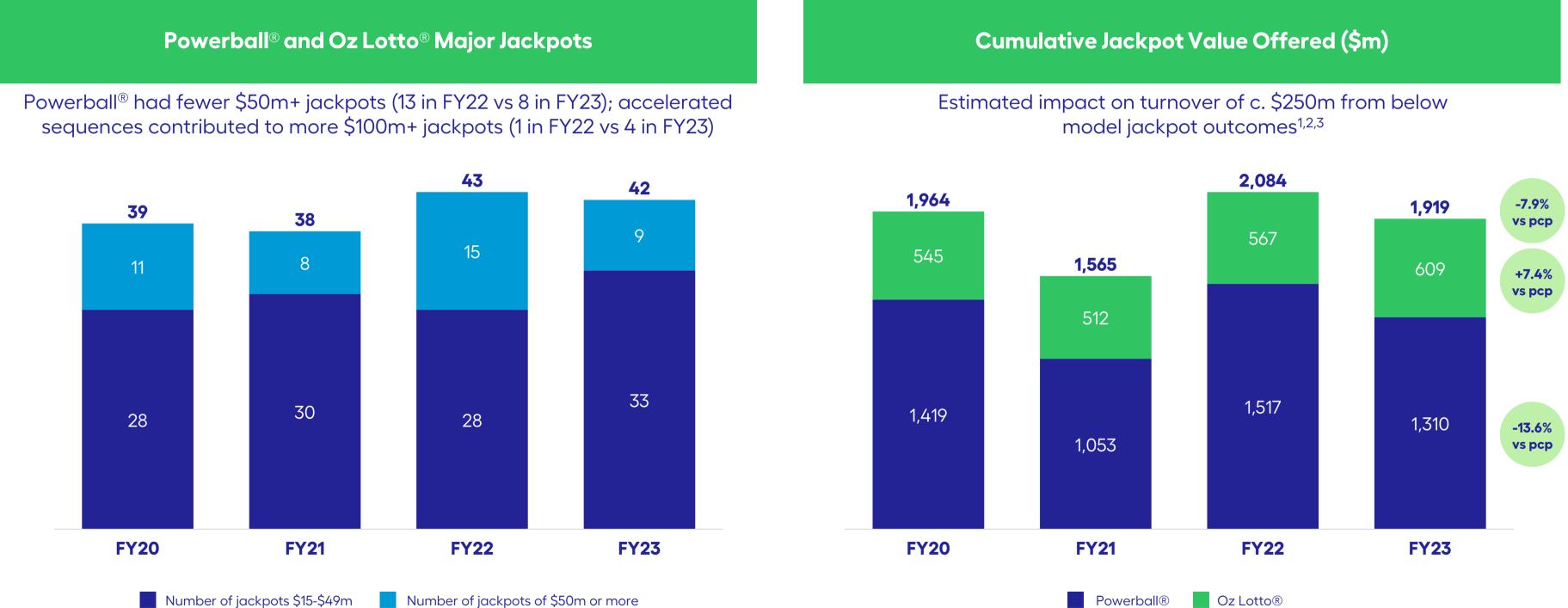


### **Turnover Growth**

Three year CAGR vs pre-COVID levels<sup>1</sup> illustrates strength of underlying business performance

	FY23 v FY22	FY23 v FY20 CAGR <sup>1</sup>
	(4.0%)	7.5%
	(1.7%)	1.5%
	1.5%	7.2%
0	(3.9%)	(0.6%)
	(3.2%)	9.6%
ts®	(2.7%)	1.4%
	19.8%	n.m. <sup>3</sup>
	2.2%	7.5%
	(4.9%)	1.4%

# Lotteries: KPIs – Jackpot Games



### Notes:

- Simulation of jackpot outcomes over 100 different 52-week periods using average FY23 turnover for each jackpot level and resulting jackpot win probabilities as a constant 1.
- May 2022 matrix change for Oz Lotto<sup>®</sup> (from 45 to 47 numbers) made Division 1 more likely to jackpot (c.40% more combinations) 2.
- 3. Approximately two-thirds related to Oz Lotto<sup>®</sup>, with the balance attributable to Powerball<sup>®</sup>



# Lotteries: Jackpot Games – Sequences and Game Changes

Impact of below average jackpot outcomes partially mitigated by active sequence management; Strong Powerball<sup>®</sup> momentum; larger jackpots from recent Oz Lotto<sup>®</sup> game change yet to play through



- Jackpot outcomes were overall marginally below model probabilities, particularly in the mid-tier (\$40m-\$60m) levels
- Impact mitigated by active sequence management which helped to deliver 3 x \$100m draws and a record \$160m draw
- Price rise successfully implemented May 2023

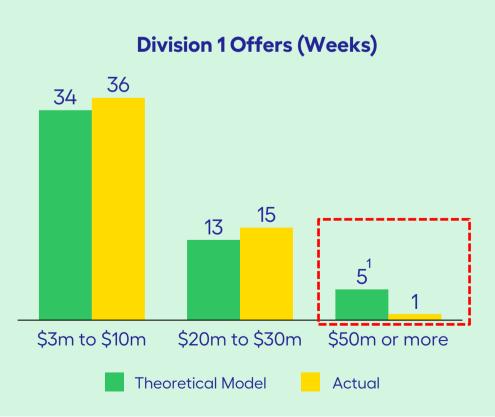


- Modelled outcomes from game change yet to play through matrix change designed to deliver majority of benefit through larger jackpots<sup>1</sup>
  - 1 in 20-year unfavourable jackpot run in FY23 and resultant impact on initial momentum
  - Some short-term transfer of spending to the higher jackpotting Powerball®

### Notes:

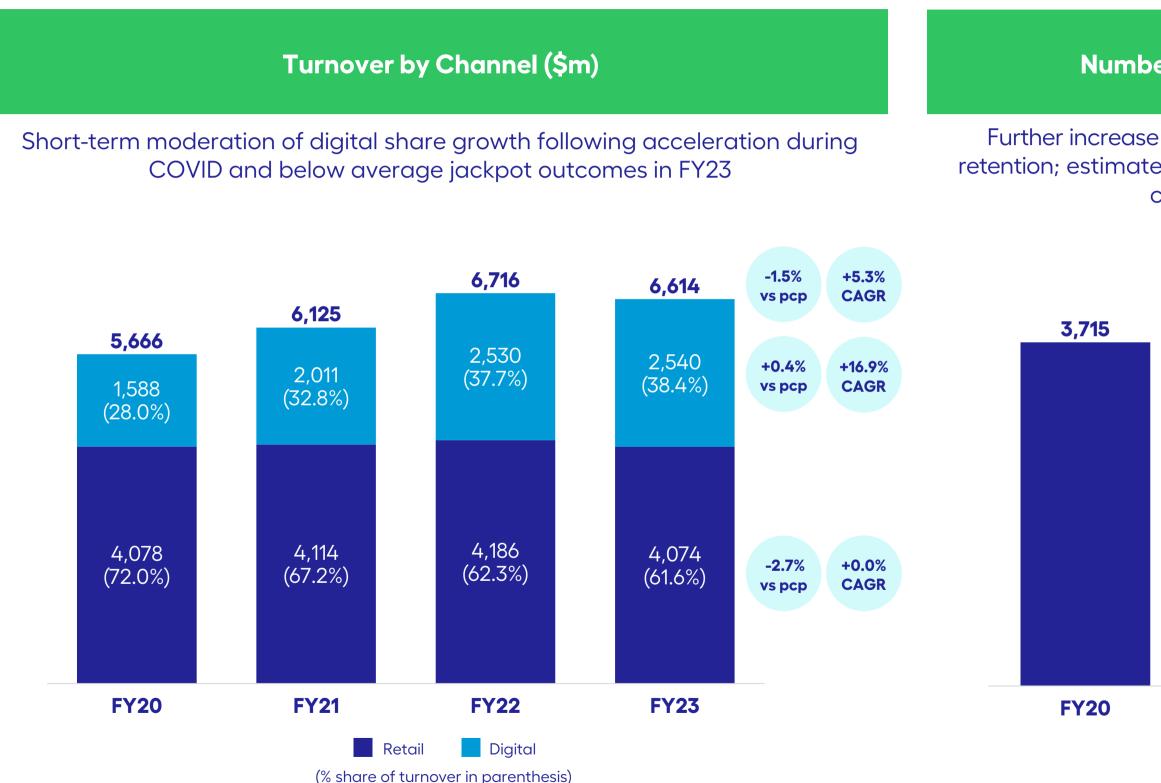






Matrix change (from 45 to 47 numbers) made Division 1 more likely to jackpot (c.40% more combinations). Based on the matrix change, and current sales levels and sequences, the theoretical model implies a likelihood of 1. approximately three \$50m jackpots p.a., and two jackpots of more than \$50m p.a.

# Lotteries: KPIs – Channel & Customers



### Notes:

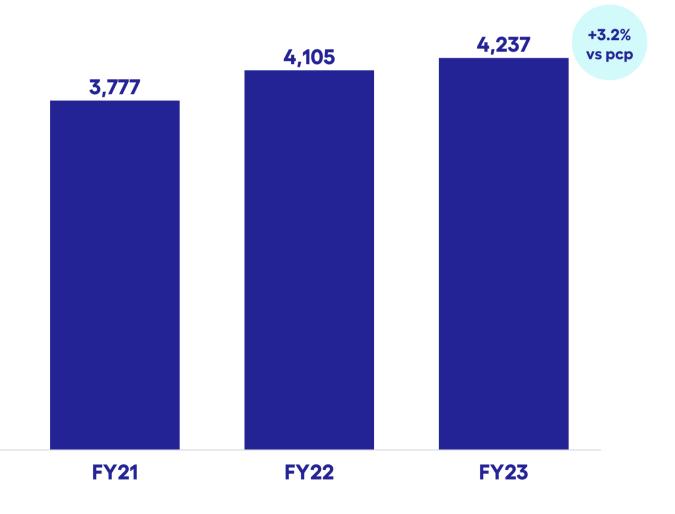
1 Played in the previous 52 weeks

2. Active total customers based on Roy Morgan Gambling Monitor, April 2022 – March 2023. Based on percentage of respondents who had purchased a lottery product over the last 12 months in The Lottery Corporation's jurisdictions of operations (ex. WA), and weighted against the Australian adult population as at March 2023, based on Australian Bureau of Statistics monthly estimates



### Number of Active<sup>1</sup> Registered Customers (000's)

Further increase in active registered customers reflects strong post-COVID retention; estimated total active customers<sup>2</sup> of 9.7m indicates opportunity for continued growth in registered customers



# Store Syndicates Online: delivering a world-class, customer-centred experience

Industry-leading innovation embraced by customers and retailers

### It starts with the customer and convenience



Customers searching for convenience and community connection post-COVID





**Store syndicates online** 

Allows retailers to sell entries in their store-created syndicates online via The Lott

### A winner with retailers and customers



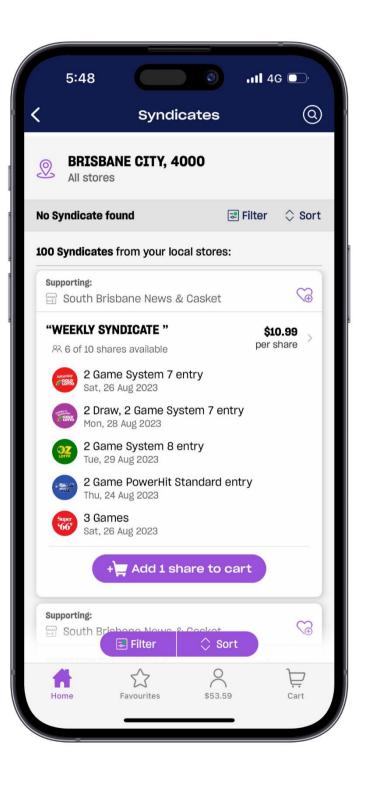






+12%

**Growth in total** syndicate sales

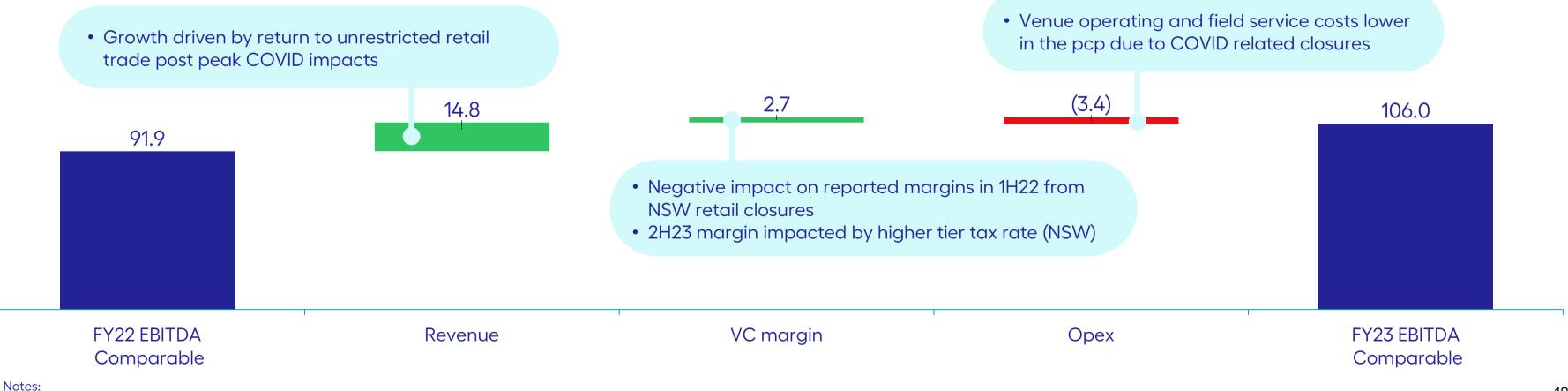


# Keno: Result Highlights (Comparable)<sup>1</sup>

Return to unrestricted trade in NSW, Victoria, ACT and strong growth in Queensland due to increased footfall in venues

Successful return to venue campaign

Launch of omni-channel offering in Victoria providing additional convenience for customers and commission on digital turnover for retailers



"Comparable" information includes Keno for each reporting period. FY22 results have been pro forma adjusted to include \$1.2m for estimated net additional standalone operating costs associated with the demerger. 1 "Comparable" information is defined as per slide 8. This is "Non-IFRS" information and is unaudited

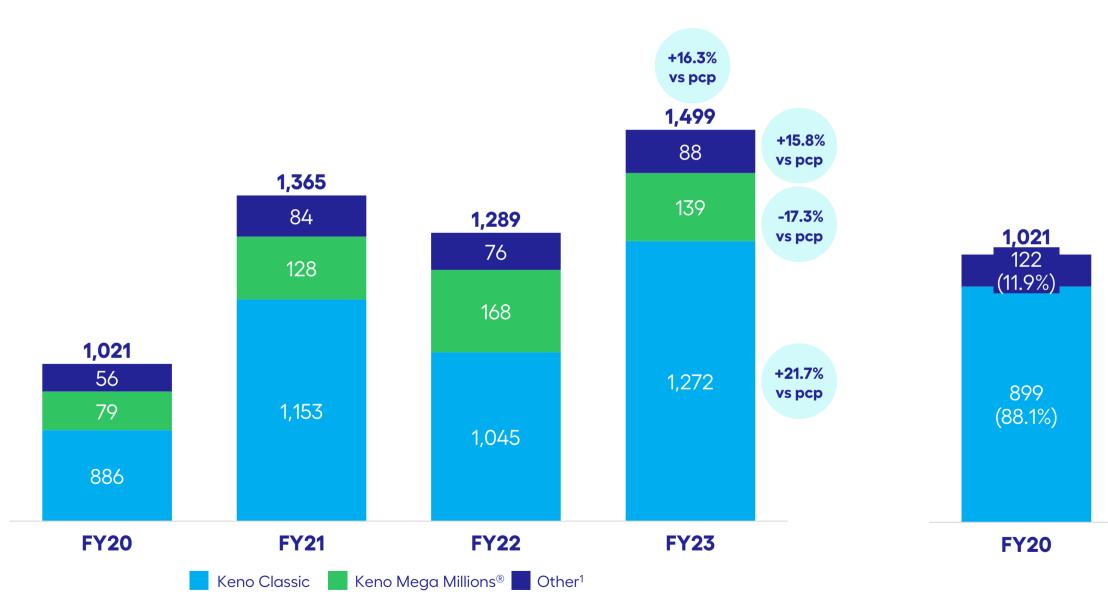


\$m	FY23	FY22	Change
Revenues	280.5	252.4	11.1%
Variable contribution	150.4	132.9	13.2%
Operating expenses	(44.4)	(41.0)	8.3%
EBITDA (before significant items)	106.0	91.9	15.3%
D&A	(30.0)	(31.3)	(4.2%)
EBIT (before significant items)	76.0	60.6	25.4%
VC / Revenue %	53.6%	52.7%	0.9%
Opex / Revenue %	15.8%	16.2%	(0.4%)
EBITDA / Revenue %	37.8%	36.4%	1.4%

# Keno: KPIs

### Keno Turnover by Product (\$m)

Strong growth across most product categories; Unusually large jackpot offers for Keno Mega Millions<sup>®</sup> in 2H22 Retail CAGR growth rate from 1H20 to 1H23 was 4.5% p.a.<sup>2</sup>; Digital share has doubled from pre-COVID (1H20: 6.9%)



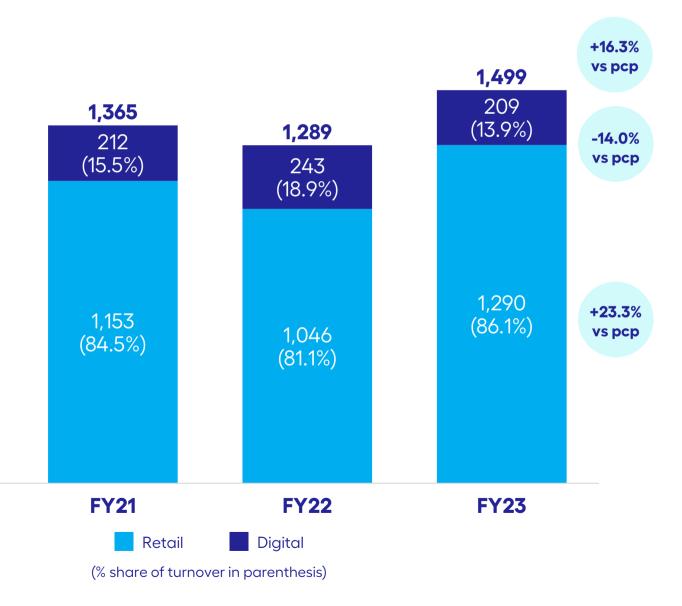
### Notes:

1. "Other" comprises of Keno Heads or Tails, Keno Racing®, and Roulette games

2. 1H20: \$583m vs 1H23: \$666m. 2H20 heavily impacted by COVID-related closures and restrictions. 2H23 not comparable to 1H20 due to seasonal impacts



### Keno Turnover by Channel (\$m)



# Table of Contents

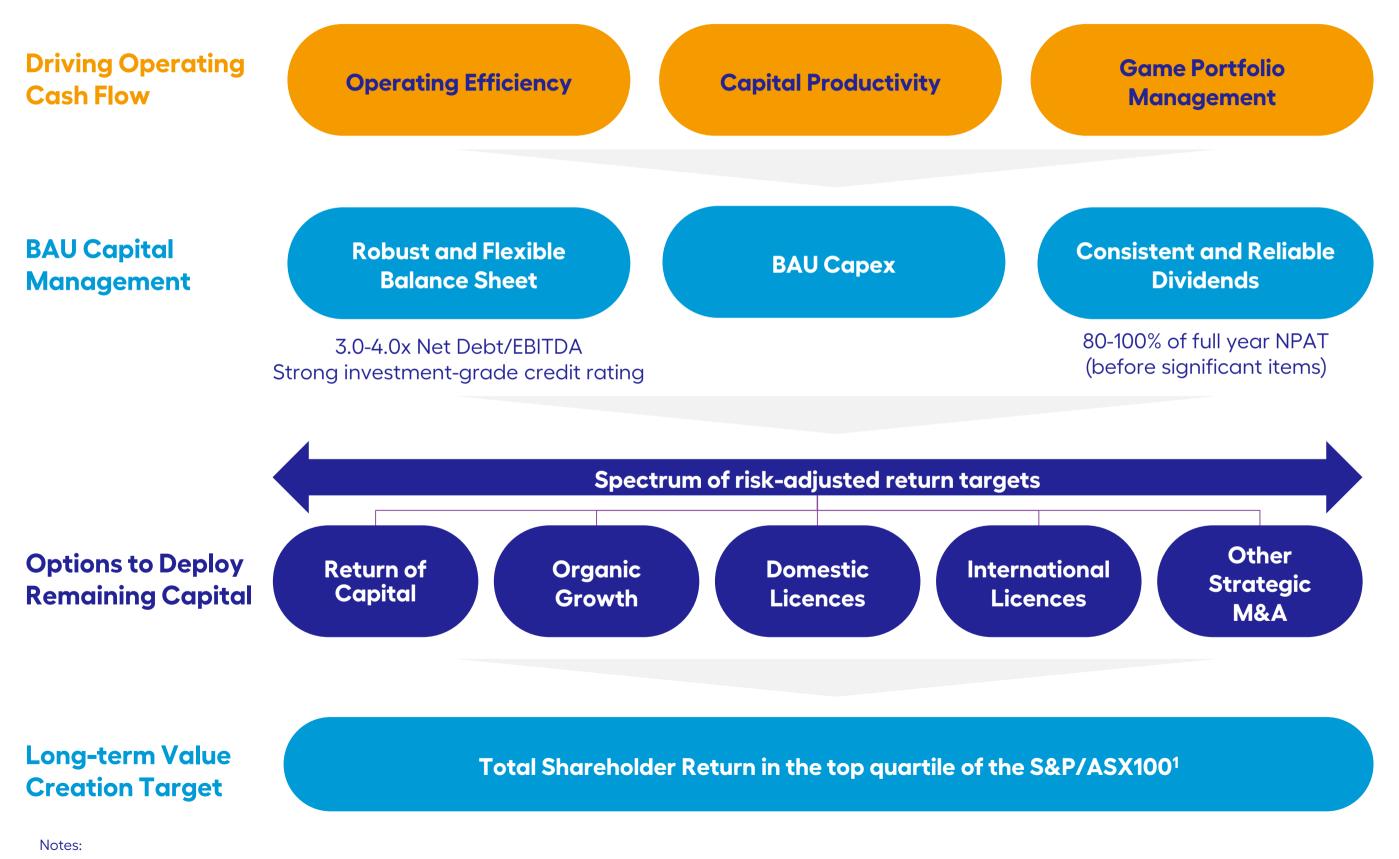
04 - 09	Group Overview
11 - 19	Business Results
21 - 23	
	Capital
25 - 27	Strategy & Conclusion





# **Capital Allocation Framework**

A long-term framework to underpin a disciplined approach to the allocation of shareholders' capital



1 Excludes organisations operating in the Metals & Mining and Oil & Gas sectors



### A disciplined approach to capital allocation

- Commitment to a strong investment-grade credit rating
- Strong and predictable cash flows underpin core operations, recognising some short-term jackpot-related volatility
- Disciplined approach to capital expenditure and deploying excess capital - only at appropriate risk-adjusted returns
- Options to deploy any remaining capital to be assessed on a case-by-case basis with a view to maximising long-term shareholder value

# **Capital Metrics**

Strong balance sheet provides the capacity to support organic growth, and operational and strategic flexibility



Dividends<sup>1</sup>(fully franked)

Ordinary **14.0 cps** 

Payout Ratio **92%** 

MPAT (before significant items)



Leverage

**3.1x** Net Debt/EBITDA<sup>2</sup>

**Target: 3.0-4.0x** 



**Credit Rating** 

**BBB+ / Stable** 

Maintain strong investment grade





Notes:

Ordinary dividend comprises an interim dividend of 8.0 cps and a final dividend of 6.0 cps, and represents a dividend of 92% of FY23 NPAT (before significant items). Excludes special dividend of 1.0 cps paid in relation to June 2022 NPAT

Ø





# FY23 **\$65.2m BAU** FY23 \$16.7m Separation

**FY24 BAU Capex: \$60-70m** 

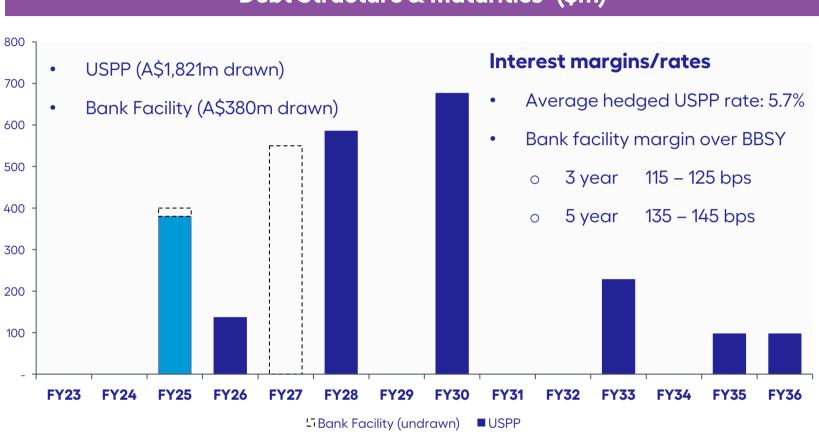


**(O)** FY24 D&A: \$110-115m

# Cash Flow, Capex and Debt

Average debt maturity of six years with the vast majority at fixed interest rates

	Cash Flow						
	\$m		Jun-23				
	Net operating cash flows		704.6				
	Net interest paid		(117.2)				
	Income tax paid		(130.9)				
	Payments for property, plant & equipment and	intangibles	(79.6)				
	Sub-total		376.9				
	Transfers to term deposits relating to certain lo	ttery games	(41.6)				
Payment for on-market share purchase			(7.0)				
	Dividends paid	(200.4)					
	Net cash flow		127.9				
	Comparable <sup>1</sup> Capital Expenditure						
	\$m	Jun-23	Jun-22				
	BAU Lotteries	40.9	36.3				
	BAU Keno	24.3	13.5				
	BAU Keno Total BAU	24.3 <b>65.2</b>	13.5 <b>49.8</b>				
	Total BAU	65.2	49.8				



### **Facilities**

- •
- •
- Average maturity<sup>3</sup>: 6.1 years
- Average Interest Rate<sup>4</sup>: 5.7% p.a. •
- •

### Notes:

"Comparable" information is defined as per slide 8. This is "Non-IFRS" information and is unaudited

2. Excludes overdraft facility (\$100.0m) maturing on 29 April 2024 and lease liabilities (\$89.4m)

3. Based on drawn facilities as at 30 June 2023. (Based on available facilities: 6.2 years)

4. Incorporates lease liabilities and non-interest finance costs. Based on average drawn facilities for the year to 30 June 2023. (If all available facilities were fully drawn, the average interest rate would have been 5.3% p.a.)

5 Hedged against interest rate and foreign exchange movements. Based on drawn facilities as at 30 June 2023



### Debt Structure & Maturities<sup>2</sup> (\$m)

Long-dated USPP debt provides core long-term funding Bank debt provides short-to-medium term flexibility Interest rates fixed on 86%<sup>5</sup> of gross debt \$570m of undrawn bank facilities at year end<sup>2</sup>

# **Table of Contents**

04 - 09	Group Overview			
11 - 19	Business Results			
21 - 23	Capital			
25 - 27	Strategy & Conclusion			
29 - 36	Appendices			





# **The Lottery Corporation**

The leader in Australia's lotteries and Keno market and one of the highest performing lotteries businesses globally<sup>1</sup>





Exclusive and/or long dated licences and approvals

**Diversified and** balanced portfolio of high-profile and recognised brands



Low capital intensity

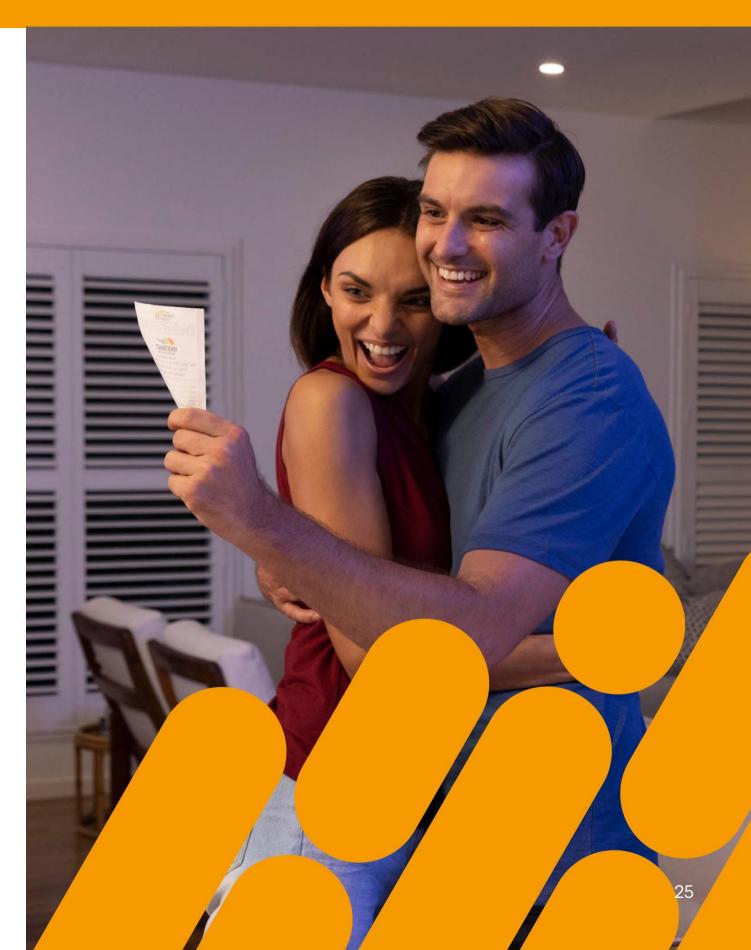


Significant and diverse retail distribution; further upside potential from digital growth



Highly defensive characteristics, including strong cashflow generation





# A bright future: FY24 key focus areas and priorities



### **Supercharging the** customer experience

Digitally-enabled, customer experience-led

- Major refresh of Mon & Wed Lotto, including possible extension to Friday<sup>1</sup>
- Customer Data Platform enabling • increased personalisation



### **Delivering our games** safely and with integrity

- Continued commitment to high standards of customer care. including maintaining Level 4 World Lottery Association accreditation
- Empowering trust through a significant uplift in data, privacy and cybersecurity investments



### Channel investments it starts with convenience

Accelerated retail/digital convergence

- Investments in world-class retail terminals to deliver a better retailer and customer experience
- BYO device enabling Keno • expansion in licensed venues

### **Delivering value to** stakeholders, always

- Actively enhance value of existing licences; explore opportunities for extensions
  - Reinforce customer value proposition 0
  - Increased regulatory and state 0 government engagement
  - Retail partner engagement
- Efficiency agenda that delivers simplified technology infrastructure and ways of doing business





# **Conclusion: A successful first year; a bright future**

### A successful first year

- Continued earnings growth<sup>1</sup>
- Successfully established The Lottery Corporation as a top ASX50 entity
- Creating value for all stakeholders

## **Delivering world-class** customer-centred initiatives

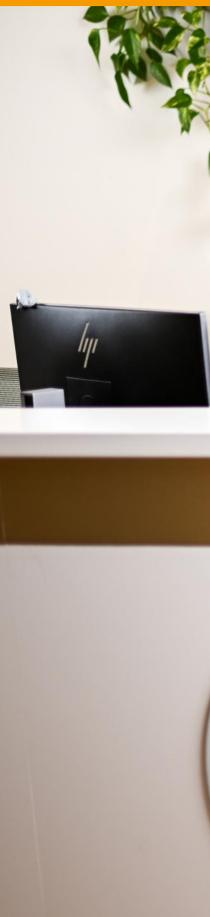
- Continued performance momentum
- Maximising the value of a unique set of assets
- Dynamic approach to investments in the customer experience

### A bright future

- Supercharging the customer experience
- Channel investments it starts with convenience
- Delivering our games safely and with integrity •
- Delivering value for stakeholders, always

### Notes:

<sup>4.2%</sup> increase in Group Comparable EBITDA (before significant items). "Comparable" information is defined as per slide 8. This is "Non-IFRS" information and is unaudited









# **Table of Contents**

04 - 09	Group Overview				
11 - 19	Business Results				
21 - 23	Capital				
25 - 27	Strategy & Conclusion				
29 - 36	Appendices				





# **Appendix 1: Significant Items<sup>1</sup>**

### FY23 Significant items

### **Separation Costs**

Relates to costs associated with the replication and separation of technology infrastructure and systems post demerger, particularly in relation to:

- IT separation
- Consultants
- People
- Property separation

### Other

• Primarily impairment in respect of surplus lease space at Ann Street office

### FY22 Significant items

### Other

- Primarily income tax expense relating to resetting tax values for The Lottery Corporation upon establishment of the tax consolidated group
- Impairment in respect of surplus lease space at Ann Street office

lotes:	
	This is "Non-IFRS" information and is unaudited

~	
Separa	tin
Schara	uo



Significant Items (\$m)	FY23	FY22
Separation costs	(70.8)	-
Other	(3.8)	(26.6)
Total Significant Items (after tax)	(74.6)	(26.6)

# Appendix 2A: Group results (Comparable)<sup>1</sup>

\$m	1H23	1H22	Change	2H23	2H22
Revenues	1,920.2	1,783.6	7.7%	1,592.9	1,723.6
Variable contribution	535.9	474.7	12.9%	447.7	475.5
Operating expenses	(126.5)	(121.2)	4.4%	(143.9)	(144.4)
EBITDA (before significant items)	409.4	353.5	15.8%	303.8	331.1
D&A	(48.6)	(45.1)	7.8%	(49.6)	(45.5)
EBIT (before significant items)	360.8	308.4	17.0%	254.2	285.6
VC / Revenue %	27.9%	26.6%	1.3%	28.1%	27.6%
Opex / Revenue %	6.6%	6.8%	(0.2%)	9.0%	8.4%
EBITDA / Revenue %	21.3%	19.8%	1.5%	19.1%	19.2%
EBIT / Revenue %	18.8%	17.3%	1.5%	16.0%	16.6%



Change	FY23	FY22	Change
(7.6%)	3,513.1	3,507.2	0.2%
(5.8%)	983.6	950.2	3.5%
(0.3%)	(270.4)	(265.6)	1.8%
(8.2%)	713.2	684.6	4.2%
9.0%	(98.2)	(90.6)	8.4%
(11.0%)	615.0	594.0	3.5%
0.5%	28.0%	27.1%	0.9%
0.6%	7.7%	7.6%	0.1%
(0.1%)	20.3%	19.5%	0.8%
(0.6%)	17.5%	16.9%	0.6%

# Appendix 2B: Lotteries results (Comparable)<sup>1</sup>

\$m	1H23	1H22	Change	2H23	2H22	Change	FY23	FY22	Change
Revenues	1,772.8	1,664.6	6.5%	1,459.8	1,590.3	(8.2%)	3,232.6	3,254.9	(0.7%)
Variable contribution	455.9	415.5	9.7%	377.3	401.8	(6.1%)	833.2	817.3	1.9%
Operating expenses	(106.3)	(103.0)	3.2%	(119.7)	(121.6)	(1.6%)	(226.0)	(224.6)	0.6%
EBITDA (before significant items)	349.6	312.5	11.9%	257.6	280.2	(8.1%)	607.2	592.7	2.4%
D&A	(33.7)	(29.0)	16.2%	(34.5)	(30.0)	15.0%	(68.2)	(59.0)	15.6%
EBIT (before significant items)	315.9	283.5	11.4%	223.1	250.2	(10.8%)	539.0	533.7	1.0%
VC / Revenue %	25.7%	25.0%	0.7%	25.8%	25.3%	0.5%	25.8%	25.1%	0.7%
Opex / Revenue %	6.0%	6.2%	(0.2%)	8.2%	7.6%	0.6%	7.0%	6.9%	0.1%
EBITDA / Revenue %	19.7%	18.8%	0.9%	17.6%	17.6%	0.0%	18.8%	18.2%	0.6%
EBIT / Revenue %	17.8%	17.0%	0.8%	15.3%	15.7%	(0.4%)	16.7%	16.4%	0.3%



# Appendix 2C: Keno results (Comparable)<sup>1</sup>

\$m	1H23	1H22	Change	2H23	2H22
Revenues	147.4	119.0	<b>23.9</b> %	133.1	133.4
Variable contribution	80.0	59.1	35.4%	70.4	73.8
Operating expenses	(20.2)	(18.1)	11.6%	(24.2)	(22.9)
EBITDA (before significant items)	59.8	41.0	<b>45.9</b> %	46.2	50.9
D&A	(14.9)	(16.1)	(7.5%)	(15.1)	(15.2)
EBIT (before significant items)	44.9	24.9	80.3%	31.1	35.7
VC / Revenue %	54.3%	49.7%	4.6%	52.9%	55.3%
Opex / Revenue %	13.7%	15.2%	(1.5%)	18.2%	17.2%
EBITDA / Revenue %	40.6%	34.5%	6.1%	34.7%	38.2%
EBIT / Revenue %	30.5%	20.9%	9.6%	23.4%	26.8%



Change	FY23	FY22	Change
(0.2%)	280.5	252.4	11.1%
(4.6%)	150.4	132.9	13.2%
5.7%	(44.4)	(41.0)	8.3%
(9.2%)	106.0	91.9	15.3%
(0.7%)	(30.0)	(31.3)	(4.2%)
(12.9%)	76.0	60.6	25.4%
(2.4%)	53.6%	52.7%	0.9%
1.0%	15.8%	16.2%	(0.4%)
(3.5%)	37.8%	36.4%	1.4%
(3.4%)	27.1%	24.0%	3.1%

# **Appendix 3: Balance Sheet and Debt**

Balance Sheet	
\$m	Jun-23
Total current assets	926.4
Licences	716.0
Other intangible assets	2,255.4
Property, plant and equipment	72.7
Other non current assets	400.4
Total assets	4,370.9
Total liabilities	4,106.1
Shareholders' funds	264.8
Net debt	2,210.0
Shares on issue (m)	2,225.8

Debt	
\$m	Jun-23
Gross debt – excluding lease liabilities (at spot)	2,460.0
Less: Benefit of FX hedges on USPP principal <sup>1</sup>	(258.9)
Gross debt – excluding lease liabilities (at hedged rates)	2,201.1
Add: Lease liabilities	89.4
Gross debt	2,290.5
Less: Unrestricted cash <sup>2</sup>	(80.5)
Net debt	2,210.0

Notes:

USPP principal at the spot exchange rate (US\$1,250m @ 0.663 = A\$1,885.4m) less Principal amount payable at maturity under cross currency interest rate swaps (A\$1,626.5m) 1

Cash and cash equivalents (\$434.5m) less restricted cash (\$354.0m) 2.



# **Appendix 4: Lotteries – Turnover<sup>1</sup> by product**

	Turnover by	/ Game (\$m)		
	FY23	FY22	Cho	ange
Game	F 1 23	F122	\$	%
Powerball <sup>®</sup>	2,483	2,587	(104)	(4.0%)
<b>Oz Lotto</b> <sup>®</sup>	882	897	(15)	(1.7%)
Jackpot Games	3,365	3,484	(119)	(3.4%)
Saturday Lotto	1,778	1,752	26	1.5%
Monday & Wednesday Lotto	417	434	(17)	(3.9%)
Set for Life <sup>®</sup>	330	341	(11)	(3.2%)
Lucky Lotteries <sup>®</sup>	133	111	22	19.8%
Instant Scratch-Its®	429	441	(12)	(2.7%)
Other	162	153	9	5.9%
Base Games	3,249	3,232	17	0.5%
Total	6,614	6,716	(102)	(1.5%)

Notes:

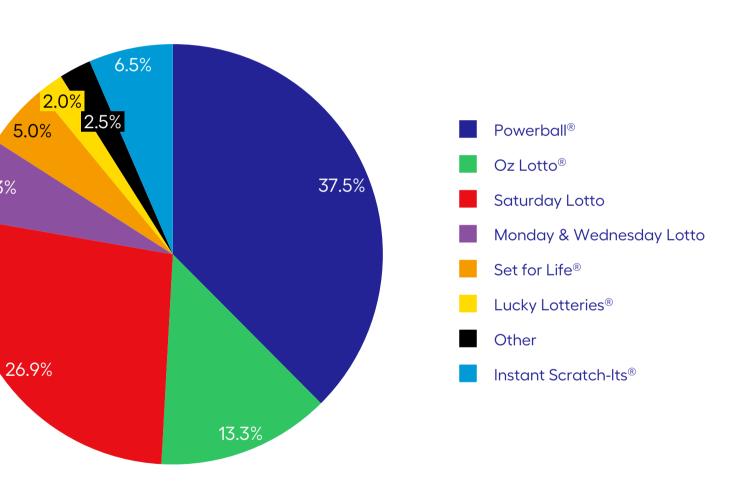
Game sales, excluding commissions paid 1.



6.3%



### FY23 Turnover by Game



# **Appendix 5: Lotteries – Comparable turnover growth**

Actual Growth <sup>1</sup>	FY21 v FY20	FY22 v FY21	FY23 v FY22	FY23 v FY20 CAGR <sup>2</sup>
Powerball®	(2.2%)	32.5%	<b>(4.0%)</b> <sup>3</sup>	7.5%
Oz Lotto <sup>®</sup>	5.0%	1.2%	<b>(1.7%)</b> <sup>3</sup>	1.5%
Saturday Lotto	22.1%	(0.6%)	1.5%	7.2%
Mon & Wed Lotto	11.1%	(8.2%)	(3.9%)	(0.6%)
Set for Life <sup>®</sup>	32.7%	2.4%	(3.2%)	9.6%
Instant Scratch-Its®	14.8%	(6.6%)	(2.7%)	1.4%
Like-for-like <sup>1,4</sup>				
Powerball®	21.1%	0.4%	2.2%	7.5%
Oz Lotto <sup>®</sup>	16.5%	(5.8%)	(4.9%)	1.4%

Notes:

Includes impact of game/price changes 1.

- Comparison to FY20 (predominantly pre-COVID) provided for comparative purposes. Lucky Lotteries® not included as key periods significantly impacted by outlier events leading to unusually large jackpots (FY20: Mega Jackpot \$96m; FY23: Super 2. Jackpot \$33m)
- 3. Cumulative jackpot value offered for Powerball<sup>®</sup> was down 13.6% vs. the pcp and Oz Lotto<sup>®</sup> was up 7.4 % vs. the pcp

Adjusts turnover in a prior period to reflect a sequence of jackpots comparable to the reference period as an indicative measure of underlying performance 4.



# **Appendix 6: Glossary**

Term	Definition	Term	
1H/2H	Six months ended 31 December/30 June of the relevant financial year	Financial year/FY	The Group's
AAS	Australian Accounting Standards	FX	Foreign exc
Active registered customers	Registered customers who have purchased in the previous 52 weeks in either, or both of, the retail and digital channels	GAAP	Generally A
ASIC	Australian Securities and Investments Commission	Group	The Lottery
ASX	Australian Securities Exchange	IFRS	Internation
Base (non-jackpot) games	Saturday Lotto, Monday & Wednesday Lotto, Set for Life <sup>®</sup> , Lucky Lotteries <sup>®</sup> , Instant Scratch-Its <sup>®</sup> and other smaller lotteries games	Jackpot games	Powerball®
BAU	Business as Usual. Excludes any impact from one-off implementation costs	Keno	A game of a one of the C
BBSY	Bank Bill Swap Bid Rate	КРІ	Key Perform
bps	Basis points	Lotteries	The Group's
CAGR	Compound Annual Growth Rate	n.a.	Not applica
Capex	Capital expenditure	Net debt	Defined as
Comparable	Defined as per slide 8	n.m.	Not meanin
cps	Cents per share	NPAT	Net Profit A
СҮ	Calendar Year	Opex	Net operati
D&A	Depreciation, Amortisation and impairment	p.a	Per annum
Demerger Booklet	The booklet dated 30 March 2022 in relation to the demerger of The Lottery Corporation Limited from Tabcorp Holdings Limited	рср	Prior corres
Dis-synergies	Net additional standalone operating costs associated with the demerger from Tabcorp which took effect in June 2022 – Day 1: initial dis-synergies (as per section 3.13.4 of the Demerger Booklet) – Day 2: other dis-synergies	<b>Restricted cash</b>	Certain cas regulatory r
DPS	Dividends Per Share	The Lott	Umbrella br
EBIT	Earnings Before Interest and Tax <sup>1</sup>	Turnover	Game sales
EBITDA	Earnings Before Interest, Tax, Depreciation, Amortisation and impairment <sup>1</sup>	USPP	US Private F
EPS	Earnings Per Share	vc	Variable Co

Notes:



### Definition

- ip's financial year is 1 July to 30 June
- xchange
- Accepted Accounting Principles
- ry Corporation group of companies
- nal Financial Reporting Standards
- I<sup>®</sup> and Oz Lotto<sup>®</sup>
- f chance that is played approximately every three minutes and represents e Group's two businesses
- rmance Indicator
- o's business that operates lotteries, which are games of chance
- cable
- as per Appendix 3
- ingful
- After Tax
- ating expenses
- n
- esponding period
- ash balances that are held by the Group that are restricted under various y requirements pursuant to state-based licences
- brand for the entire Lotteries business
- es, excluding commissions paid
- e Placement
- Contribution

# Disclaimer

This presentation (**Presentation**) contains summary information about the current activities of The Lottery Corporation Limited (**The Lottery Corporation**) and its subsidiaries. It should be read in conjunction with The Lottery Corporation's other periodic and continuous disclosure announcements lodged with the ASX, which are available at www.asx.com.au.

The information contained in this Presentation is of a general nature and has been prepared by The Lottery Corporation in good faith and with due care, however no representation or warranty, express or implied, is provided in relation to the accuracy or completeness of such information.

This Presentation is for information purposes only and is not a prospectus, product disclosure statement or other disclosure or offering document under Australian or any other law. This Presentation does not constitute an offer, invitation or recommendation to subscribe for or purchase any security and neither this Presentation nor anything contained in it shall form the basis of any contract or commitment.

The information provided in this Presentation is not financial product or investment advice and has been prepared without taking into account the investment objectives, financial circumstances or particular needs of any particular investor or potential investor. Neither The Lottery Corporation nor any other person warrants or guarantees the future performance of The Lottery Corporation shares or any return on any investment made in The Lottery Corporation shares.

This Presentation may contain certain 'forward-looking statements'. The words 'anticipate', 'believe', 'expect', 'project', 'forecast', 'estimate', 'likely', 'intend', 'should', 'could', 'may', 'target', 'plan' and other similar expressions are intended to identify forward-looking statements. Indications of, and guidance on, financial position and performance are also forward-looking statements. Any forecasts or other forward looking statements contained in this Presentation are subject to known and unknown risks and uncertainties and may involve significant elements of subjective judgement and assumptions as to future events which may or may not be correct. Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of The Lottery Corporation, that may cause actual results to differ materially from those expressed or implied in such statements. There can be no assurance that actual outcomes will not differ materially from these statements. You are cautioned not to place undue reliance on forward looking statements. Except as required by law or regulation (including the ASX Listing Rules), The Lottery Corporation undertakes no obligation to update these forward-looking statements.

Past performance information given in this Presentation is given for illustrative purposes only and should not be relied upon as (and is not) an indication of future performance.

Investors should be aware that certain financial measures included in this Presentation are 'Non-IFRS financial information' under ASIC Regulatory Guide 230: 'Disclosing non-IFRS financial information' published by ASIC and 'non-GAAP financial measures' within the meaning of Regulation G under the U.S. Securities Exchange Act of 1934, as amended, and are not recognised under AAS and IFRS. Non-IFRS financial information in this Presentation include EBITDA (before significant items), net debt, gross debt and NPAT (before significant items), and the various references to Comparable results information. Such non-IFRS financial information does not have a standardised meaning prescribed by AAS or IFRS. Therefore, the non-IFRS financial information may not be comparable to similarly titled measures presented by other entities, and should not be construed as an alternative to other financial measures determined in accordance with AAS or IFRS. Although The Lottery Corporation believes these non-IFRS financial measures provide useful information to investors in measuring the financial performance and condition of its business, investors are cautioned not to place undue reliance on any non-IFRS financial information included in this Presentation.

All dollar values are in Australian dollars (A\$) unless otherwise stated.

<sup>®</sup> These trade marks are registered in Australia (either across Australia or limited to certain state/s or territory/ies) and are owned by or licensed to a company in the Group.



