

FY23 Investor and Analyst Presentation

August 2023



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#### **Non-IFRS** information

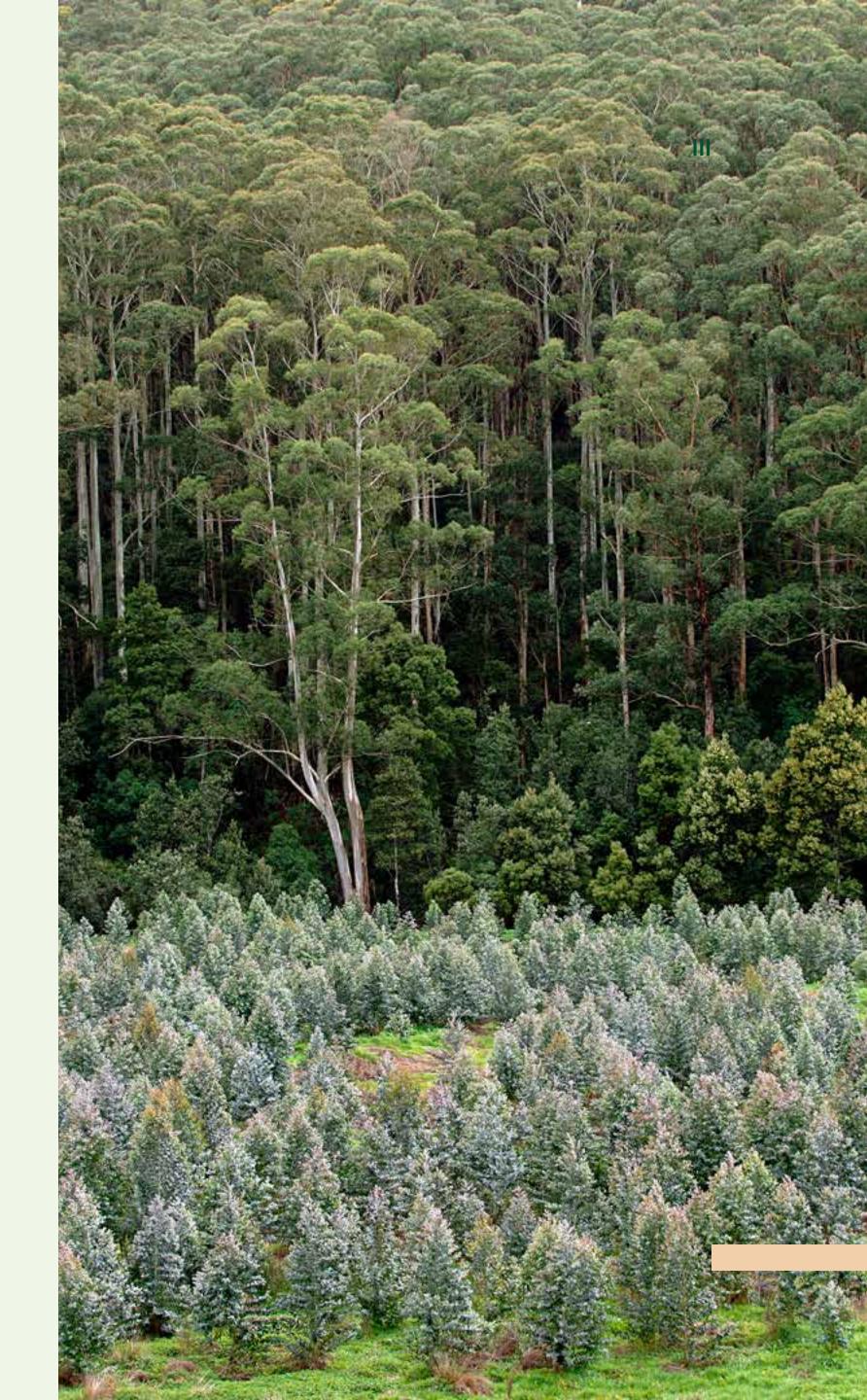
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All references to dollars are to Australian currency unless otherwise stated.

### Contents

- **1** Executive Summary
- 3 Our Strategy
- 6 Progress in FY23
- 12 Sustainability Update
- 15 Financial Performance
- 20 Operating Environment & Outlook
- 23 Summary





### **Executive Summary**

01

#### **Operating Profit FY23**

- Positive underlying EBITDA<sup>1</sup> result of \$2.9 million, a \$4.7 million turnaround from loss of **\$1.8 million** in the pcp
- Higher prices contributed to improved margins
- Operating performance showed signs of improvement before market downturn

#### **Operating Cashflow**

- Negative \$12.3 million operating cashflows due to working capital build up as a result of deferred Chinese sales
- Proceeds from the sale of the Victorian plantation assets used to repay all long-term corporate debt

03

#### **Sustainability Progress**

- Built internal capability to register ACCU carbon projects
- Planted approximately 1.07 million seedlings in FY23
- 27% of our employees on the Tiwi project are Tiwi

04

#### **Statutory Net profit after Tax**

Statutory NPAT¹ loss of \$2.4 million, after 7.8 million provision (pre-tax) for the Tiwi aged receivable, an improvement of \$10.5 million on pcp

- \$12.5M profit recorded on the sale of the plantation estate

#### **Net Tangible Assets**

- \$1.43 per share in the current year
- Net debt \$3.9m vs \$41.9m in the pcp
- Current asset ratio of 2.00 times

#### Leadership

- Appointment of new Board Director, Kellie Benda
- New General Manager Plantations and Carbon, Hamish Little

<sup>1</sup> Consolidated earnings

## **Executive Summary**

We continue to transform our operations and turnaround under-performing divisions.

Earnings show signs of improvement despite the market slowdown.

Leveraging core capabilities and strategic assets to create value.

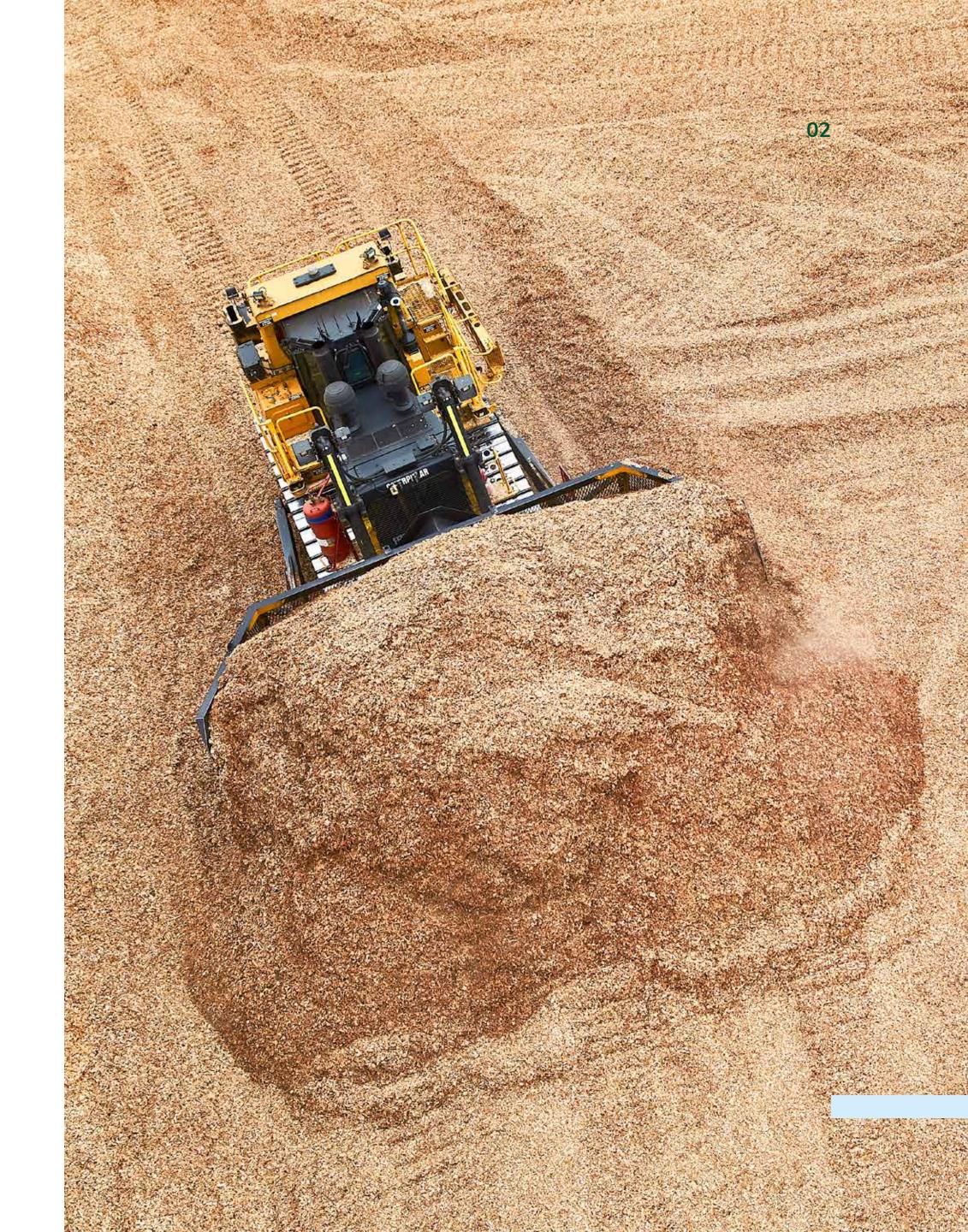
Maximising value of assets with the review of natural ownership:

- \$12.5 million gain on sale of Plantation Estate
- Progressing grain project to better utilise Geelong site assets.

Ongoing focus to deliver a strong balance sheet with reduced volatility.

Progressing a series of initiatives across all business units to exploit the carbon opportunity.

We are in a great space to benefit from demand for carbon offset and abatement projects.



## Our Strategy





## Our Strategy

Midway was founded in 1980 by a collective of Victorian sawmillers seeking a valuable market for their sawmill residue waste, that was otherwise being burned.

Today Midway is one of Australia's largest wood fibre processors and exporters, with a strong and growing plantation and carbon management business.

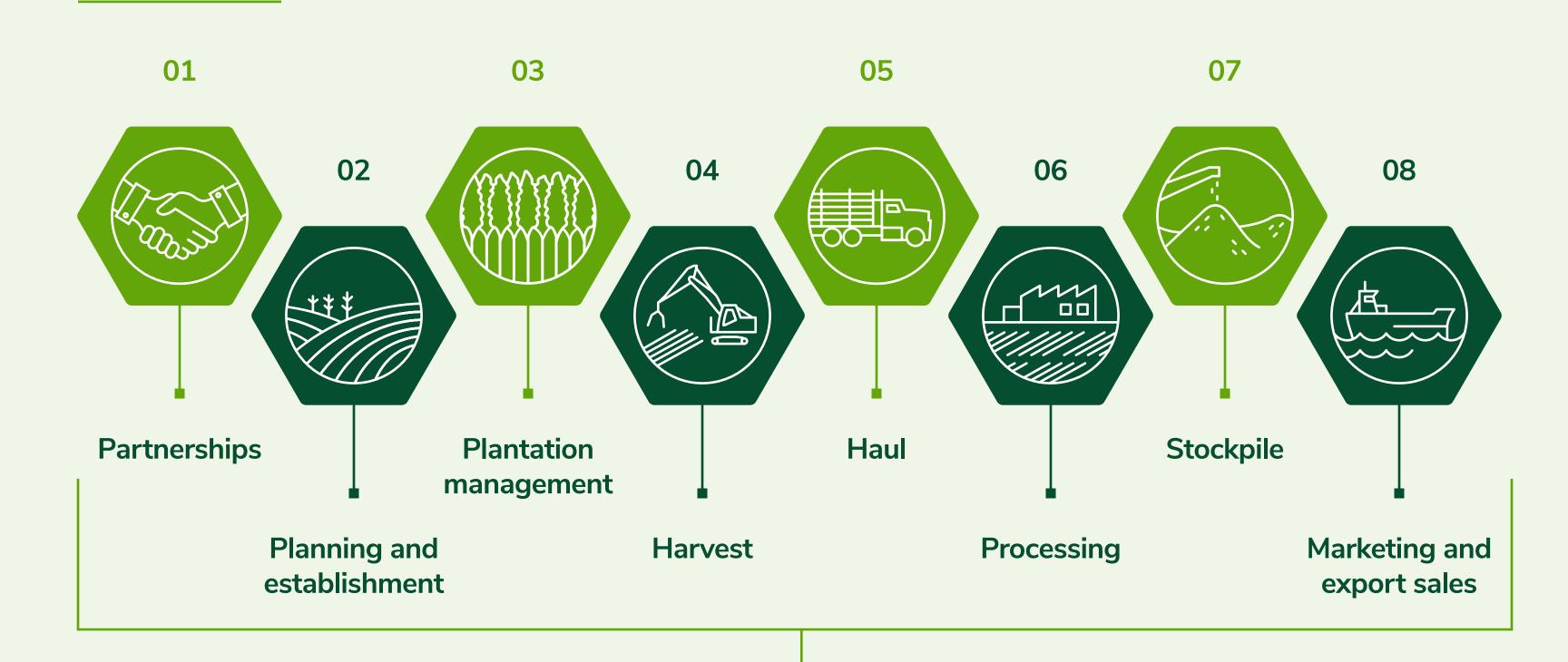
Our fibre goes into recyclable paper & packaging, plastic replacement products and coal replacing energy generation.

We provide solutions for carbon abatement and emissions offsets using natural processes and our expertise.

## Our Strategy

- Lifting the operating performance
- Leverage capabilities and maximising value of assets
- Carbon growth strategy

## Maximising Shareholder Returns



**Carbon Sequestration and Abatement** 



## Lifting Operating Performance

We are taking action to improve the operating performance of the business including a strong focus on the Key Drivers.

## Woodfibre Segment

## Geelong-focus on increasing volume through the site:

- Softwood from Gippsland and other locations
- Other plantation hardwood sources
- Progressing grain project for shiploader volumes.

#### Midway Tasmania – a very tough year but good progress:

- Mill commissioning completed
- First regrowth thinnings vessel shipped
- Extending supply contracts
   with Sustainable Timber
   Tasmania (volume)
- Good market response for thinnings product (Price and Volume)
- Reactivating CIF sales (volume).

## Tiwi - a clear turnaround strategy:

- Strong cost focus
- Biomass sales into the Japanese market (volume) and
- Delivering 2nd rotation carbon and plantation project.

Midway Limited

Progress in FY23

Lifting Operating Performance

FY23 Investor & Analyst Presentation August 2023

#### **Plantations and Carbon Segment**

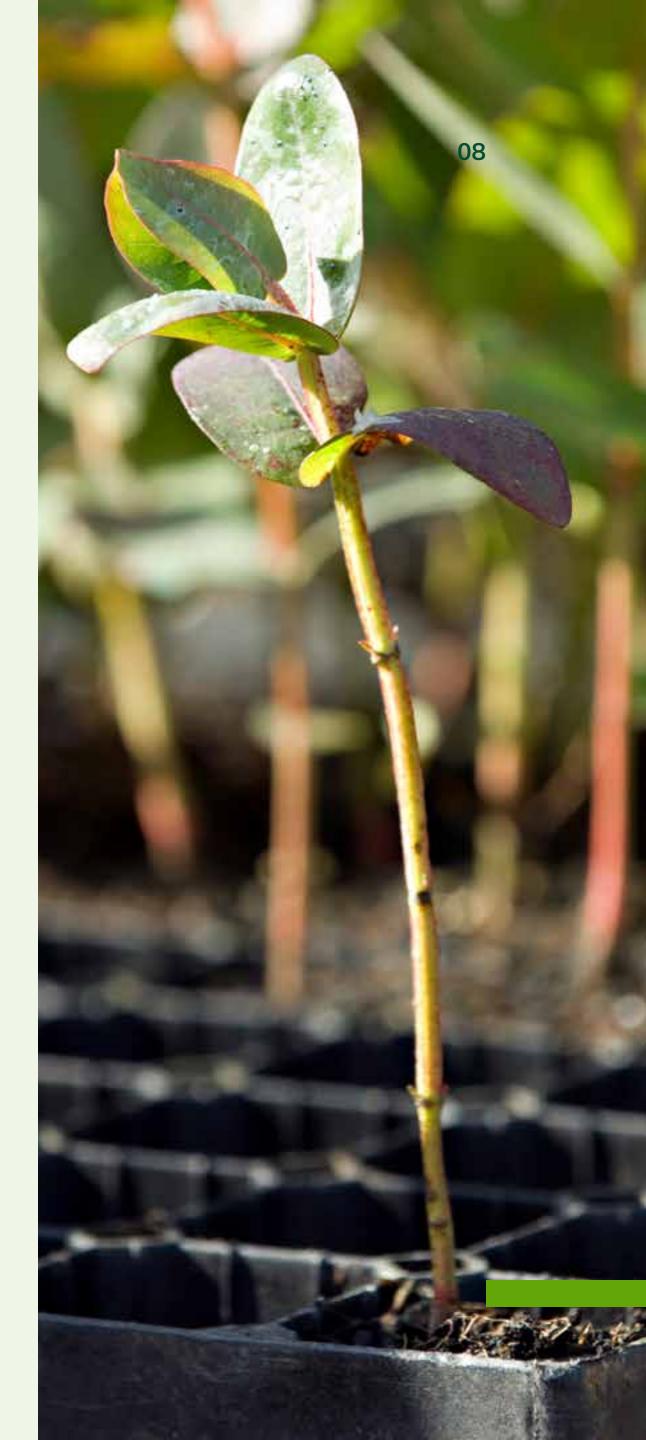
MEAG transaction supports turnaround and growth for the segment's operating performance.

- \$122M of assets now generating plantation management income;
  - Will grow to \$350M on completion of MEAG investment commitment
  - Other plantation management opportunities being pursued
- Transitioning the Victorian estate's holding costs out of Midway's cashflow as the MEAG sale tranches settle
- Offtake agreements secure income and long-term timber supply through Geelong.

Plantations segment is driving the Carbon Strategy.

#### Logistics segment

- Exited the loss making segment.



Leveraging capabilities and maximising asset values

#### **Plantation Estate**

- Sale of Victorian plantation estate at a profit of \$12.5 million.

## **Geelong Land and Grain Opportunity**

- Grain storage and export terminal to be developed on underutilised land in Geelong
- Likely sale of a portion of Corio Quay portside land
- Complex negotiations with multiple counterparties and a change in ownership of Geelong Port delayed discussions.

#### **Woodfibre Export Business**

- Maximise value by executing the performance plans.
- Leverage the expertise and geographic footprint into other opportunities.

## Plantation Management and Carbon

- Leveraging our core plantation and carbon skillset to enter new markets (carbon, Bio diesel)
- Managing plantations for third parties.

## Carbon Market Opportunity

Midway is a provider of naturebased solutions to reduce and mitigate carbon emissions.

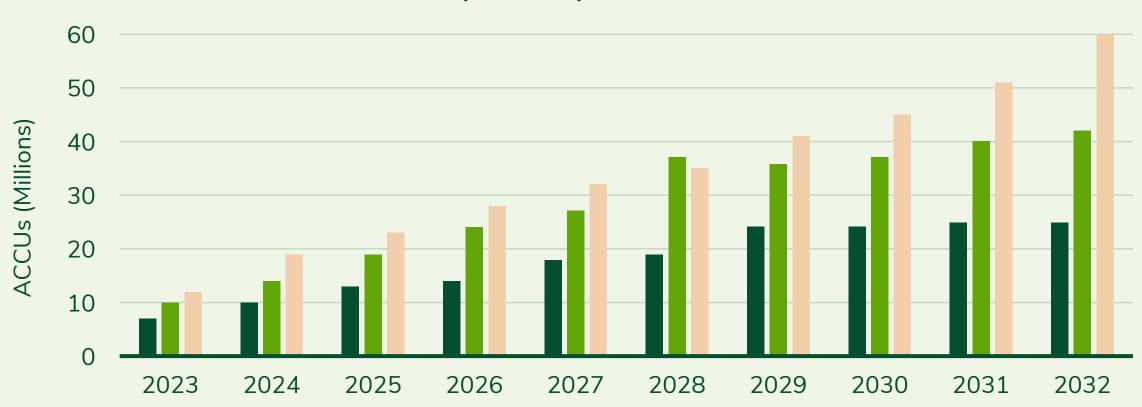
We are using all business units to access and deliver carbon opportunities.

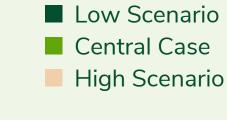
Analysts are forecasting growth in ACCU demand and price.

This is consistent with feedback from industry participants.

#### Strong carbon market economics

#### Forecasted demand for ACCUs (millions)





Central Case

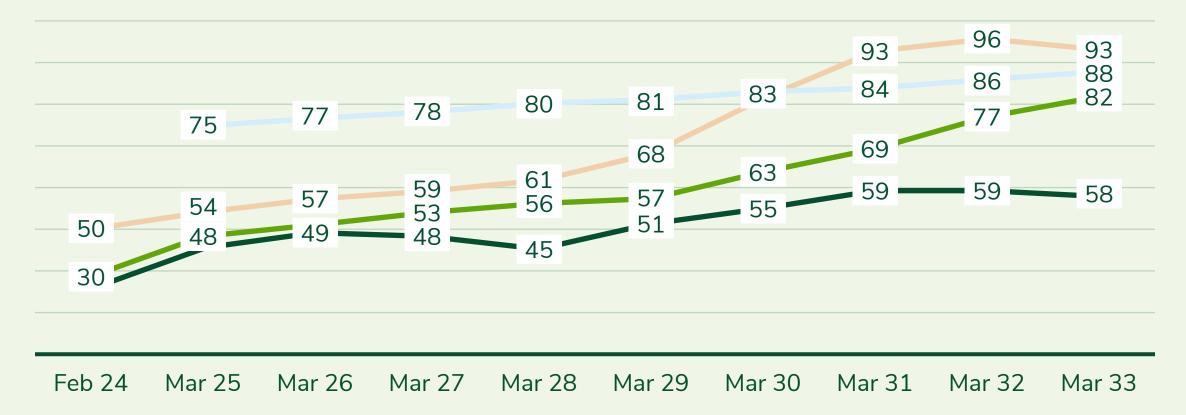
**Cost Containment** 

+2% (no inflation)

High Case

Low Case

#### ACCU market pricing expectations (A\$)



Source: RepuTex Energy, 2023

## Carbon Growth Strategy

Midway is a provider of nature-based solutions to reduce and mitigate carbon emissions

We are using all business units to access and deliver carbon opportunities.

#### **Three pronged Carbon Strategy**

#### Plantation owner / lessor

- 2nd rotation on the Tiwi Islands is progressing well
- Aiming for Midway and Tiwi ownership
- Potential ~6.5M ACCUs which could be utilised to fund the project
- Will be the largest Carbon plantation project with Traditional Owner involvement in Australia.

#### **Carbon Aggregator**

- Arranged to be a Corporate Authorised Representative under a carbon AFSL allowing the Group to progress carbon projects;
- First properties in Tasmania agreed for FY23 with carbon earnings to commence in FY24, strong pipeline for FY24.

#### Plantation and carbon manager

- Further carbon opportunities being developed and offered in Tasmania and Victoria for forestry-based projects
- Large scale NT properties being explored with land-owners for further carbon expansion
- Carbon and plantation expertise working on related projects eg. Bio Diesel
- Managing carbon and plantations on behalf of MEAG.

## Sustainability Update



## Sustainability Update

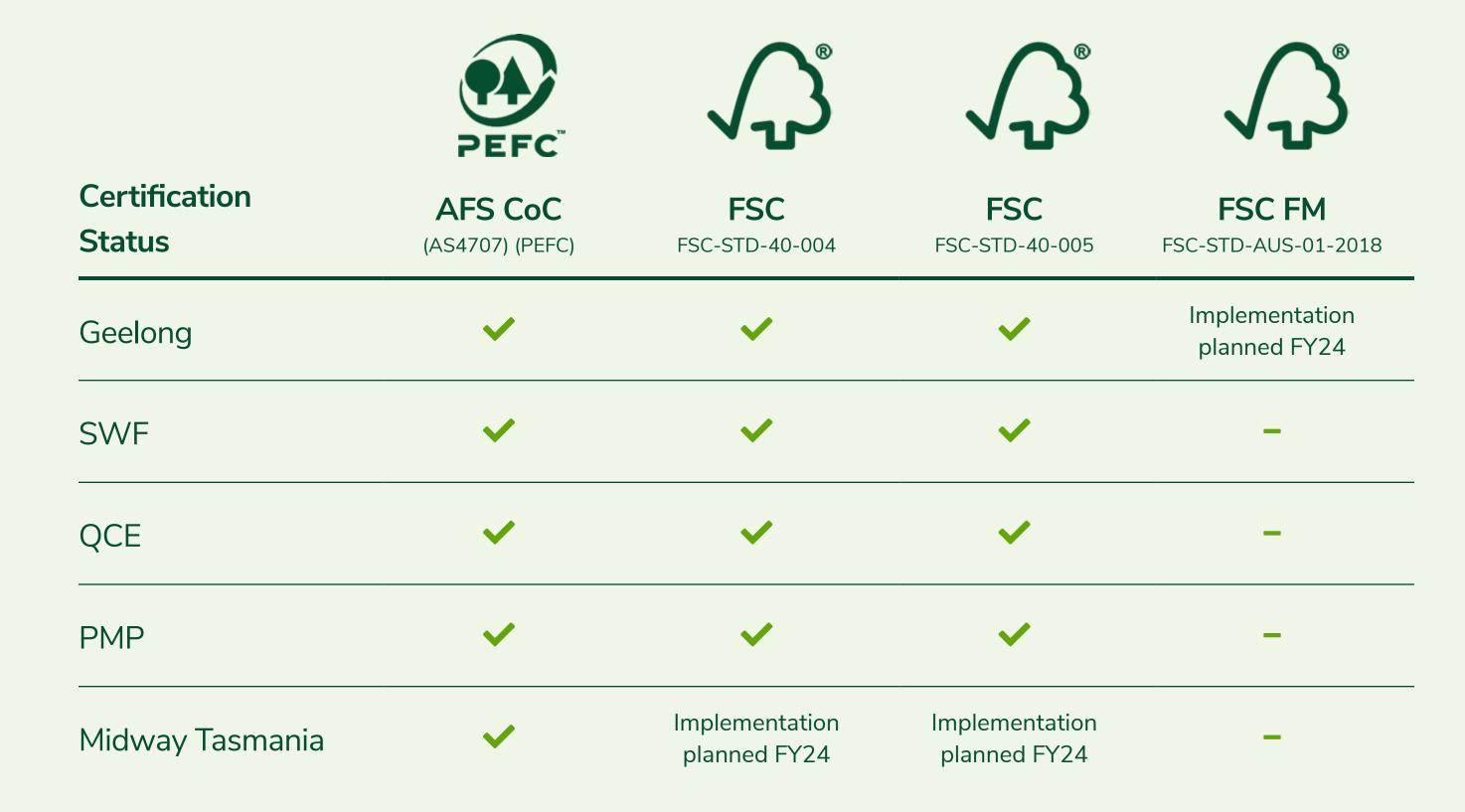
# Continued progress against our commitments

- Midway has FSC (Forestry Stewardship Council)
   Certification across all our established operations and in the process of obtaining the certification for Midway Tasmania
- Midway has PEFC (Programme for the Endorsement of Forest Certification) -Sustainable Wood certifications across all our operations
- The team planted 1.07 million seedlings in FY 2023
- There is 4.22 million tonnes CO2 equivalent stored in Midways "Defined Forest Area".
   The Group is focussed on increasing that figure as more forestry land is developed with our partners

- Midway built a team committed to registering and managing carbon sequestering plantation projects
- 27% of Midway's employees on the Tiwi project are Tiwi people and the Group is committed to ongoing skills and development training
- Over the last 4 years Midway has spent \$3.6 million maintaining public roads on Melville Island
- Safety 2023 LTIFR was 5.7, below industry average of 14.5
- Our products contributed to the Circular
   Bioeconomy for: recyclable and biodegradable
   packaging, hygiene products and print materials;
   plastic replacement packaging; and coal
   replacement energy generation.

## Sustainability Update

# Continued progress against our commitments



## Financial Performance



## Financial Performance

#### **Financial Results**

Underlying EBITDA turnaround of \$4.7M to \$2.9M.

Sales volume flat for the consolidated group including SWF.

Gross margin increased from 6% to 11% with higher prices and better FX in 2H23.

Significant items include:

- \$12.5M profit on sale of plantation estate
- \$7.8M provision for impairment of the Tiwi Islands project trade receivable.

SWF profit contribution increased to \$2.4M vs \$1.1M in FY22 due to higher sales volumes.

Consolidated results \$m	FY23	FY22	Change
Sales revenue	187.8	198.5	4
Other income	6.7	2.8	<b>^</b>
Total revenue and other income	194.5	201.3	<b>4</b>
Expenses	(194.0)	(204.1)	<b>^</b>
Share of equity accounted profits	2.4	1.0	<b>^</b>
EBITDA - S	2.9	(1.8)	<b>^</b>
EBITDA - S Continued	2.9	1.1	<b>^</b>
Significant items	3.4	(1.2)	<b>^</b>
Profit/Loss on sale of assets	12.5	1.9	<b>^</b>
Impairment loss on Non-current Assets	(7.8)	(0.1)	Ψ
Other significant items	(1.3)	(3.0)	<b>^</b>
Fair value gain on biological assets	0.2	6.5	Ψ
EBITDA – Statutory	6.5	3.5	<b>^</b>
Consolidated GMT '000s	FY23	FY22	Change
Sales Volume GMT '000	1,272	1,416	Ψ
Sales Volume SWF	721	541	<b>^</b>
Sales Volume Total	1,993	1,957	<b>^</b>
Gross Margin	11%	6%	<b>^</b>

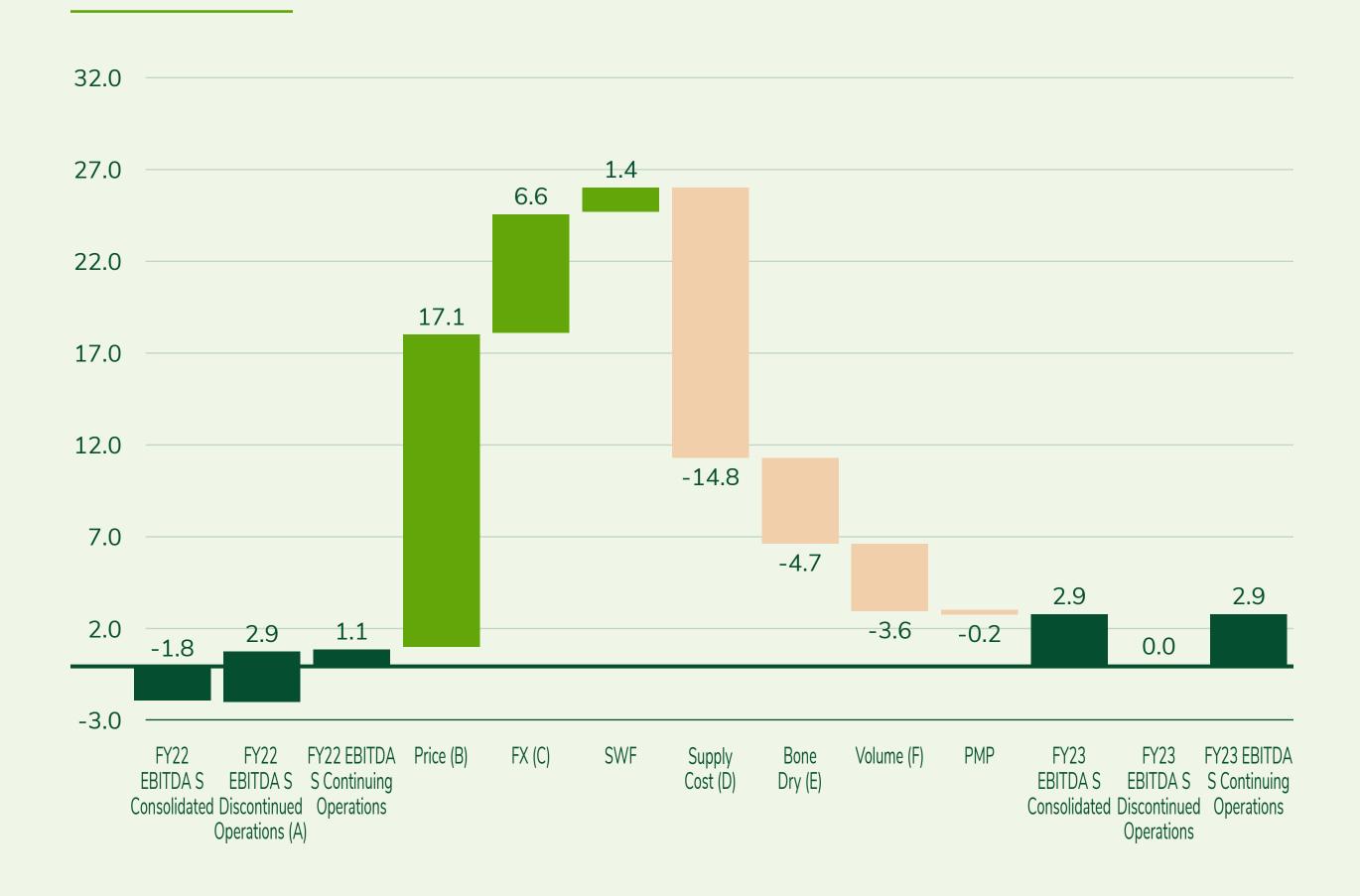
17

## Financial Performance

#### **FY23 Key Drivers**

- A \$2.9m improvement from exited Logistics.
- **B** Favourable pricing negotiated in the second half of FY23 across most products.
- **C** Effective rate of 0.72 resulting in a slightly favourable variance to pcp.
- **D** Significant increase in supply costs; key drivers include fuel costs and log purchase price.
- E Dry fibre % was down 1.5% over the pcp, being impacted by wetter than average season and product mix.
- F Volume down due to lower export volumes across key sites (SWF not included in this line item as presented separately in the bridge).

## Midway Group EBITDA-S (\$'M)



# Financial Performance

#### Transformed balance sheet

- Strong balance sheet
- Reduced volatility (no longer any material revaluations of biological assets)
- Following completion of the first three tranches of the sale of the plantation estate, the Group's net current asset position has increased significantly
- Current asset surplus at 30 June 2023 includes stock build of \$14.2M to \$35.0M (2022: \$20.8M)
- Net debt improvement of \$38.0M to \$3.9M at 30 June 2023 or \$1.0M positive cash excluding AASB 16 lease liabilities.

Key metrics \$m	FY23	FY22	Change
Assets			
Receivables	27.6	10.8	16.8
Inventories	35.0	20.8	14.2
Biological assets	8.5	47.9	(39.4)
Other Receivables	33.5	7.4	26.1
Property, plant and equipment	51.9	144.8	-92.9 🔱
Liabilities			
Borrowings (current)	3.6	21.0	(17.4) 🔱
Borrowings (non-current)	7.9	25.9	(18.0)
Strategy financial liability	16.3	39.6	(23.3) 🔱
Deferred tax liabilities	2.7	39.6	(8.0)

Cash flow \$m	FY23	FY22	Change
Operating cash flow	(12.3)	(3.2)	(9.1)
Investing cash flow	80.0	10.0	70.0
Financing cash flow	(65.1)	(16.8)	(48.3) 🔱
Net increase / (decrease) in cash held	2.6	(10.0)	12.6

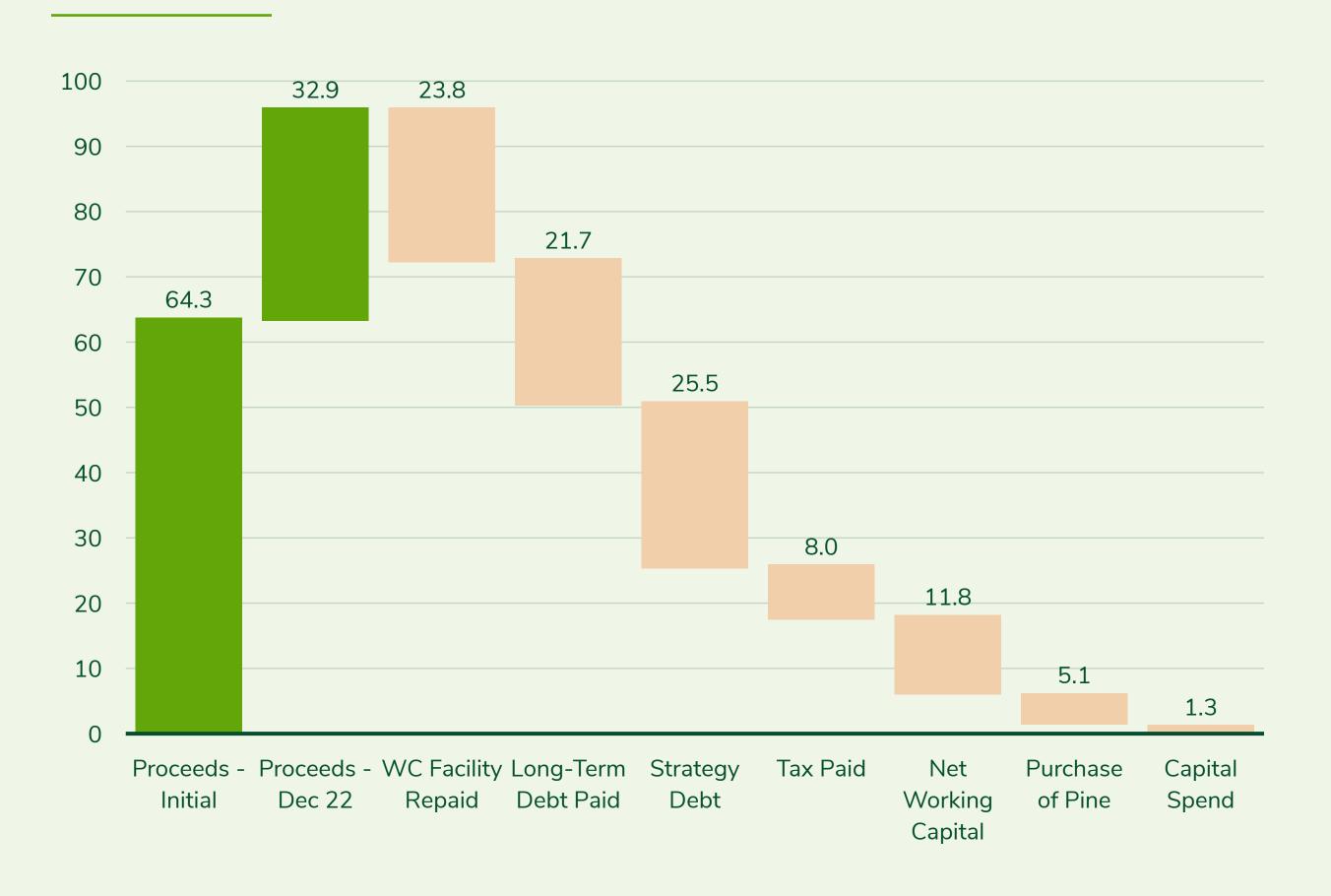
## Financial Performance

#### Proceeds from plantation sale

- MEAG proceeds have been used to restructure the balance sheet and reposition the Company
- Prudent approach to capital management has protected Midway during the downturn and allowed the Company to build working capital that will generate future revenue when the market recovers
- Future MEAG sale proceeds expected to boost cashflow in next two financial years.

MEAG future proceeds \$m	FY24	FY25
Net cash received	23.9	35.1
Less:		
Purchase of strategy timber	(9.5)	(6.8)
Tax payments	(2.0)	(7.1)
Net cash retained	12.4	21.2

# Sale of plantation estate - proceeds usage (\$M)



# Operating Environment & Outlook



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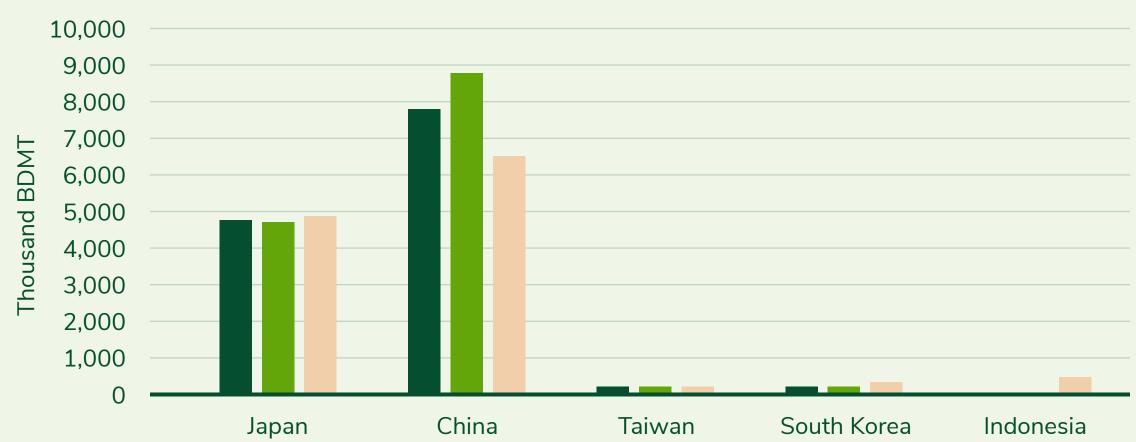
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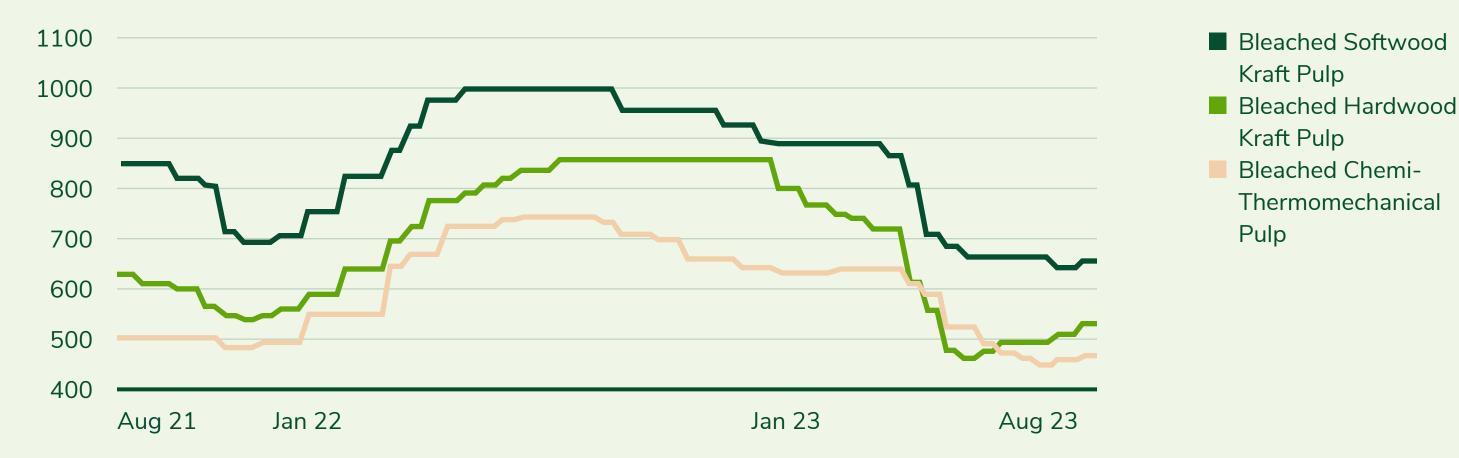
# Operating Environment & Outlook

Pulp market fell significantly in 2H23, looks to have stabilised





#### China Pulp Prices (USD/t CIF)



Extract: RISI and DANA Limited

# Operating Environment & Outlook

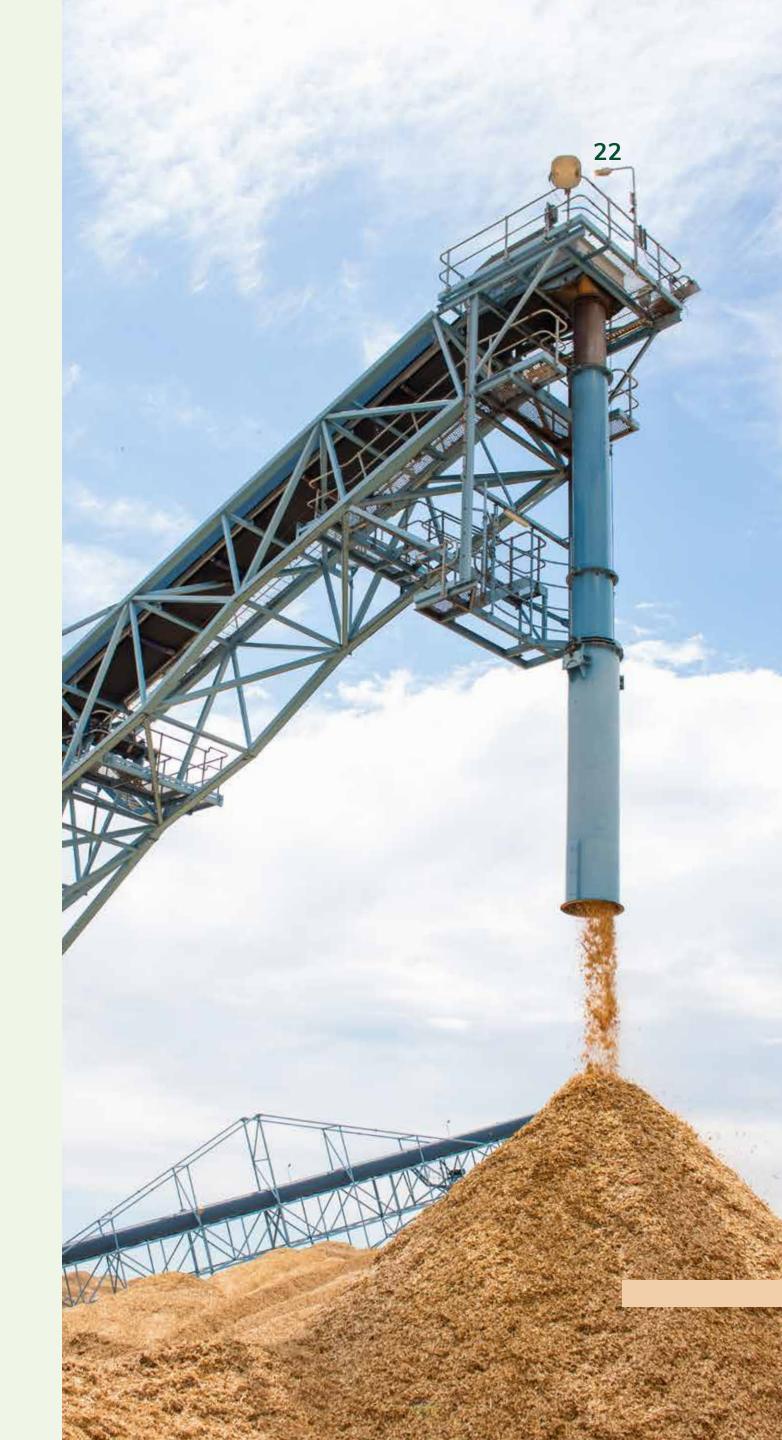
Pulp market fell significantly in 2H23, looks to have stabilised

#### **Woodfibre Demand**

- Japanese hardwood chip imports are at 4.9 million BDMTs, relatively flat year on year
- Chinese hardwood chip imports down about 2.3 million BDMTs or 26.2% YTD June
- With new pulp mill capacity in China and South America, global woodchip demand has increased;
- Japanese renewable energy generators are expecting to face restrictions on use of uncertified Palm Kernel Shells for FIT Generation.

#### **Pulp Prices**

- Bleached hardwood kraft pulp prices in China are down US\$345/t or over 40% since December 2022
- Hardwood kraft pulp (BHKP) price into China is showing signs of improvement with prices in July up US\$15/t for BHKP and up US\$10/t for BCTMP
- Major Brazilian pulp suppliers into China reportedly seeking US\$20/t increases for BHKP delivered in August.



## Summary



## Summary

#### Lifting operating performance

- **01** 2H23 earnings began to show signs of improvement despite the market slowdown.
- O2 Key actions being taken across each segment to continue to lift the operating performance including securing new volume, minimising costs and selling into new markets.
- O3 Finalised the building of port and processing facilities at Bell Bay in Tasmania and securing additional volume.
- **04** Exited the loss-making Midway Logistics business in Western Australia.

## Leveraging capabilities and maximizing asset values

- O1 Completed review of natural ownership of assets.
- 20 Sale of Victorian plantation estate at a profit of \$12.5 million.
- O3 Grain project still progressing for a trading company to own and operate the terminal offsetting the take or pay at Geelong.
- **04** Growth of the plantation management business as part of the ongoing relationship with MEAG.
- **05** Leveraging core plantation and carbon skillset to enter new markets (carbon, Bio diesel).

#### Carbon growth strategy

- O1 Second Rotation on the Tiwi Islands with potential ~6.5M ACCUs will be Australia's largest plantation carbon project with Traditional Owner involvement.
- O2 Agreement for Corporate Authorised Representative on carbon AFSL allows Midway to progress a range of carbon projects.
- O3 Agreements for first properties in Tasmania for FY23, further properties in pipeline for FY24.
- **04** Registered first carbon projects for MEAG.

## Attachments



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#### 26

## Export Volumes

Volumes	FY23 (a)	FY22 (a)	
(000's GMT)	12 months	12 months	Comments
Geelong	597	613	Only plantation hardwood No Native or softwood
Portland	721	541	E Globulus only
Brisbane	237	276	Hardwood and softwood mix
Melville Island	143	77	Acacia for pulp and biomass
Tasmania	295	450	Includes third party and Midway wood
TOTAL	1,993	1,957	

Represents both Group owned and third party woodfibre where Midway performs the marketing function.

# Reconciliation of underlying Earnings, before interest, tax, depreciation and amortization (EBITDA) to statutory EBITDA

\$'000	FY23	FY22	
EBITDA-S – continuing operations	2,858	1,089	
EBITDA-S – discontinued operations	(3)	(2,851)	
EBITDA - S (underlying)	2,855	(1,762)	
Net fair value (decrement)/increment on biological assets	151	6,490	
Insurance costs, net of proceeds	93	-	
Profit/(loss) on sale of assets – Midway Plantations	12,465	1,943	
Impairment loss on non-current assets	(7,842)	(98)	
Impairment loss on current assets	(350)	-	
Midway Logistics wind-down costs	-	(714)	
Transaction costs incurred	(829)	(2,326)	
EBITDA – statutory	6,543	3,533	
Less: EBITDA (gain) / loss – discontinued operations	(3)	(3,565)	
EBITDA – continuing operations	6,546	7,098	

# Reconciliation of underlying net profit after tax (NPAT) to statutory NPAT

FY23	FY22
(3,117)	(8,559)
105	4,543
(3,218)	(7,997)
65	_
8,726	1,361
(5,489)	(98)
(245)	-
1,374	_
(580)	(1,628)
-	(500)
(2,379)	(12,878)
(191)	(3,809)
(2,188)	(9,069)
	(3,117) 105 (3,218) 65 8,726 (5,489) (245) 1,374 (580) - (2,379) (191)

Underlying NPAT refers to statutory net profit after tax adjusted to remove impact of one off or non-recurring items and the net fair value gain/(loss) on biological assets.



Midway

Thank you