ASX ANNOUNCEMENT

ORICA'S SUSTAINABILITY INVESTOR DAY

19 SEPTEMBER 2023

Orica accelerates climate change action and reaffirms strong FY2023 business performance

Melbourne: Orica (ASX: ORI) today announced accelerated climate change targets, including:

- **an increased target to reduce net operational Scope 1 and 2 emissions by at least 45 per cent by 2030, from 2019 levels – an uplift from 40 per cent.**
- **a new short-term target to reduce net operational Scope 1 and 2 emissions by 30 per cent by 2026, from 2019 levels.**
- **a new ambition to reduce Scope 3 emissions by 25 per cent by 2035, from 2022 baseline levels.**

Orica also confirmed the 2023 full-year outlook to be in line with guidance given in the first-half results and the strength of the underlying business performance is expected to continue into the 2024 financial year.

Accelerating Orica's climate change targets and introducing a Scope 3 ambition

Since 2019, Orica has invested responsibly to deliver significant reductions in net operational Scope 1 and 2 greenhouse gas (GHG) emissions. A forecast 19 per cent emissions reduction from FY2019 levels by the end of FY2023, successful low-emissions technology deployments, coupled with increased policy certainty by the Australian Government, has given the company the confidence to accelerate and expand on its climate change commitments.

The accelerated targets include net operational Scope 1 and 2 emissions under Orica's direct control, including:

- An increased target to reduce net operational Scope 1 and 2 emissions by at least 45 per cent by 2030 from 2019 levels – an uplift from Orica's previous 40 per cent commitment.[i]; and
- A new short-term target to reduce net operational Scope 1 and 2 emissions by 30 per cent by 2026 from 2019 levels.

Orica remains committed to its existing renewable electricity targets, to source 60 per cent renewable electricity by 2030 and 100 per cent renewable electricity by 2040[ii].

Acknowledging that Scope 3 is a material portion of the company's overall emissions profile, Orica has worked to establish confidence in its emissions baseline and broad technology pathways towards value chain decarbonisation. As a result, Orica has introduced a new ambition to reduce Scope 3 emissions by 25 per cent by 2035, from 2022 baseline levels[iii,iv].

Orica has also expanded the boundary of its 2050 net zero ambition, to include material Scope 3 emissions sources arising from purchased goods and services and the use of Orica's sold products - primarily bulk explosive detonation[iv].

In recognising the importance of accelerating Orica's climate change action, Mr Gandhi said: *"Orica is taking action on climate change and expecting to deliver at least a 19 per cent emissions reduction by the end of FY2023. We are also accelerating our commitments and expanding the scope – building a credible pathway towards achieving our ambition of net zero emissions by latest 2050 while positioning our business for a lower carbon world.*

We recognise the challenges of addressing emissions across our value chain and are committed to partnering with our suppliers and customers to work towards these new commitments."

Say on Climate

Orica will put forward a 'Say on Climate' resolution at this year's Annual General Meeting in December, offering the opportunity for shareholders to consider Orica's 2023 Climate Action Report.

Maintaining strong business momentum

Orica has maintained its focus on safely delivering on its strategy and finishing the second half of the financial year 2023 in line with the guidance given in the first-half results.

Reflecting on the continuing momentum in the second half of the financial year 2023, Orica Managing Director and CEO Sanjeev Gandhi said: *"The underlying business performance has remained strong. This is the testament to our people who remain committed to delivering our strategy."*

Orica expects improvements in both trade working capital and operating cash flow in the second half, resulting from reduced inventory valuation and inventory volume optimisation.

Net finance costs in the second half are anticipated to be slightly lower than the first half of the financial year 2023.

Capital expenditure for the full year is expected to be at the upper end of the $400 million to $420 million guidance.

Due to the complex operating environment and US sanctions imposed on Venezuela, Orica ceased operations in the country in 2019. Orica has now confirmed its intention to exit Venezuela. Orica is finalising a sale of the legal entities and expects to complete this during September 2023. The estimated loss on sale, including the non-cash impact of reclassifying historical amounts deferred in the Foreign Currency Translation Reserve (FCTR), is currently estimated to be a $20 million expense (after tax), and will be reported as an individually significant item.

Financial year 2024 outlook

The strength of the underlying business performance is expected to continue supported by the ongoing execution of the strategy, commercial discipline, strong customer demand, and increased earnings from our blasting and digital technology offerings.

Orica has a significant number of major turnarounds scheduled in the first half of the financial year 2024, which are necessary to maintaining plant utilisation and the company's competitive advantage of supply security for customers. This includes a major turnaround at its Kooragang Island Ammonia plant which occurs every six years.

Orica continues to remain cautious of external challenges from geopolitics, inflationary pressures, and higher energy costs and is committed to continuing ongoing cost-efficiency initiatives to reduce the impact of these external factors.

Commenting on the FY2024 outlook, Mr Gandhi said: "*Our prudent balance sheet positions us well to manage the volatile external environment, supporting further business growth, climate change initiatives and seeking to deliver improved shareholder returns."*

Orica will report its 2023 full-year results on Thursday, 9 November 2023.

Orica 2023 Sustainability Investor Day Webcast

Orica 2023 Sustainability Investor Day will commence at 9:30am AEST. The briefing will be webcast and presentation materials made available at: https://www.orica.com/Investor-Centre/sustainability-investor-day

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ABOUT ORICA

Orica (ASX: ORI) is one of the world's leading mining and infrastructure solutions providers. From the production and supply of explosives, blasting systems, mining chemicals and geotechnical monitoring to our cutting-edge digital solutions and comprehensive range of services, we sustainably mobilise the earth's resources.

Operating for nearly 150 years, today our 12,000+ global workforce supports customers across surface and underground mines, quarry, construction, and oil and gas operations.

Sustainability is integral to our operations. We have set an ambition to achieve net zero emissions by 2050 and are committed to playing our part in achieving the goals of the Paris Agreement.

For more information about Orica, visit: www.orica.com

[i] Applies to existing operations and covers more than 95% of Scope 1 and Scope 2 GHG emissions. Base year emissions will be recalculated consistent with GHG Protocol emissions accounting standards if structural changes occur such as acquisitions or divestments.
[ii] Target boundary excludes small sites (e.g., single remote offices, depots), markets where total consumption is less than 100 MWh/pa, or countries where credible sourcing options do not exist.
[iii] Coverage includes all categories of Scope 3 emissions deemed relevant for Orica under the GHG Protocol Corporate Value Chain (Scope 3) Standard (excluding categories 8, 13 and 14). Base year emissions will be recalculated consistent with GHG Protocol emissions accounting standards if methodology or structural changes occur such as acquisitions or divestments.
[iv] Achieving the net zero and Scope 3 ambition will require effective government policy frameworks, supportive regulation and financial incentives, meaningful and transparent collaboration across value chains and access to new economically viable low-carbon technologies operating at commercial scale.

ORICA | Towards NetZero Emissions by 2050

SUSTAINABLY MOBILISING THE EARTH'S RESOURCES

19 SEPTEMBER 2023

SUSTAINABILITY INVESTOR DAY

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AGENDA

0930	0935	Welcome and acknowledgement of country	Delphine Cassidy	Chief Communications Officer	
0935	0945	Safety, health and environment update	Leah Barlow	President - SHES, Discrete Manufacturing and Supply	*5*
0945	1000	Business update	Sanjeev Gandhi	Managing Director and Chief Executive Officer	*8*
1000	1010	Positioning Orica for the future	Sanjeev Gandhi	Managing Director and Chief Executive Officer	*14*
		Decarbonising Orica			
1010	1030	Orica's climate change approach	Andrew Stewart	Chief Development and Sustainability Officer	*20*
1030	1040	Solutions - Scope 1 & 2	Bertus de Villiers	Vice President – Continuous Manufacturing	*28*
1040	1050	Carbon markets and offsets	Troy Powell	Head of Sustainability	*31*
1050	1120	**Q&A session**	All		
1120	1135	**Break**			
		Creating Commercial Advantage			
1135	1145	Renewable hydrogen	Andrew Stewart	Chief Development and Sustainability Officer	*37*
1145	1155	ESG oriented corporate investment	Andrew Stewart	Chief Development and Sustainability Officer	*41*
1155	1215	Orica's sustainable solutions	Angus Melbourne	Chief Technology Officer	*44*
1215	1220	**Governance and Engagement**	John Beevers	Non-Executive Director and Chair of the Safety & Sustainability Committee	*49*
1220	1250	**Q&A session**	All		
1250	1300	**Closing remarks**	Sanjeev Gandhi	Managing Director and Chief Executive Officer	*52*

SUSTAINABILITY INVESTOR DAY

PRESENTERS

SANJEEV GANDHI

Managing Director
and Chief Executive Officer

DELPHINE CASSIDY

Chief Communications
Officer

LEAH BARLOW

President - SHES, Discrete
Manufacturing and Supply

ANDREW STEWART

Chief Development
and Sustainability Officer

ANGUS MELBOURNE

Chief Technology Officer

BERTUS DEVILLIERS

Vice President - Continuous
Manufacturing

TROY POWELL

Head of Sustainability

SAFETY, HEALTH AND ENVIRONMENT UPDATE

LEAH BARLOW
PRESIDENT – SHES, DISCRETE MANUFACTURING AND SUPPLY

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SAFETY UPDATE

SAFETY IS ORICA'S TOP PRIORITY

Keeping our people safe remains our primary goal

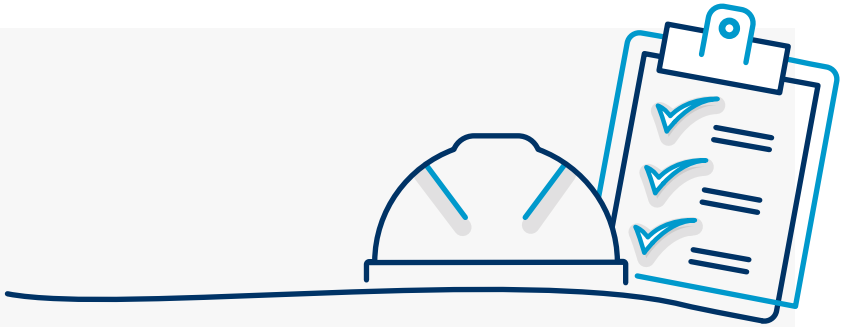
- Safety targets on track

Detailed reviews after two fatalities in prior years

- Review of key controls in the Major Hazard Management (MHM) program
- Applying learnings from incident reviews

Strengthening and expanding our safety program and culture

- Embedding MHM in everyday work through Safety Leadership Program
- Further developing our safety culture, empowering people to speak up and stop work if there is concern
  - Raising awareness of Orica's Whistleblower Policy
- Progressing with a Psychologically Healthy Workplace strategy



Serious Injury Case Rate[1]

1. Injuries per 200,000 hours worked

COMMITMENT TO STRONG ENVIRONMENTAL STEWARDSHIP ACROSS OUR OPERATIONS

Focus on prevention

- Preventing loss of product to avoid adverse environmental impacts
- Global environmental standards across our operations

Manage our environmental risks

- Strong monitoring and governance through the Material Environmental Issues Review (MEIR) program
  - Proactive oversight of Orica's material environmental risks
  - On-site specialist assessment of environmental performance and impact management
  - Report annually to the Safety and Sustainability Committee

Optimising resource use

- Working to improve the water efficiency of our manufacturing processes and to reduce waste

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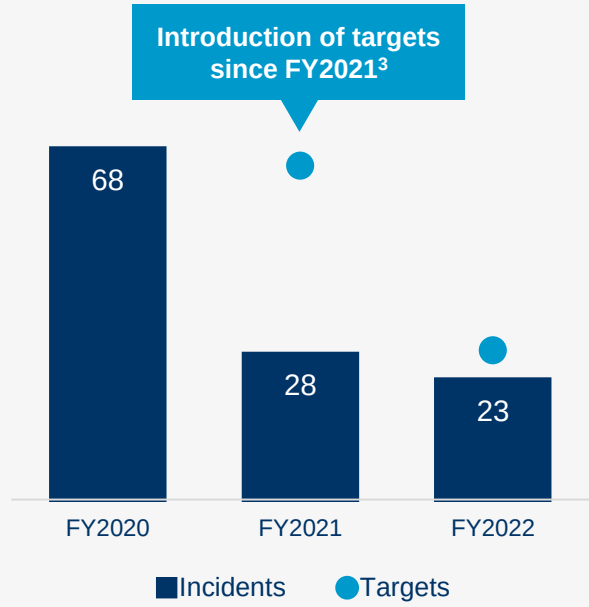
environmental incidents
(severity ≥3[1]) since FY2018

Loss of containment[2] declining over time



1. Severity 3 environmental events are defined as resulting in relatively wide-spread serious environmental damage, with some impairment of ecosystem function that will recover after remediation
2. The total number of uncontrolled releases of material from a primary containment that results in a Severity 1 or greater environmental impact on water or soil
3. Loss of containment was introduced to be part of the STI metrics from FY2021

BUSINESS UPDATE

SANJEEV GANDHI
MANAGING DIRECTOR AND
CHIEF EXECUTIVE OFFICER

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SUCCESSFULLY EXECUTING OUR STRATEGY

OUR PURPOSE

Sustainably mobilise the earth's resources

OUR VISION

To be the world's leading mining and infrastructure solutions company

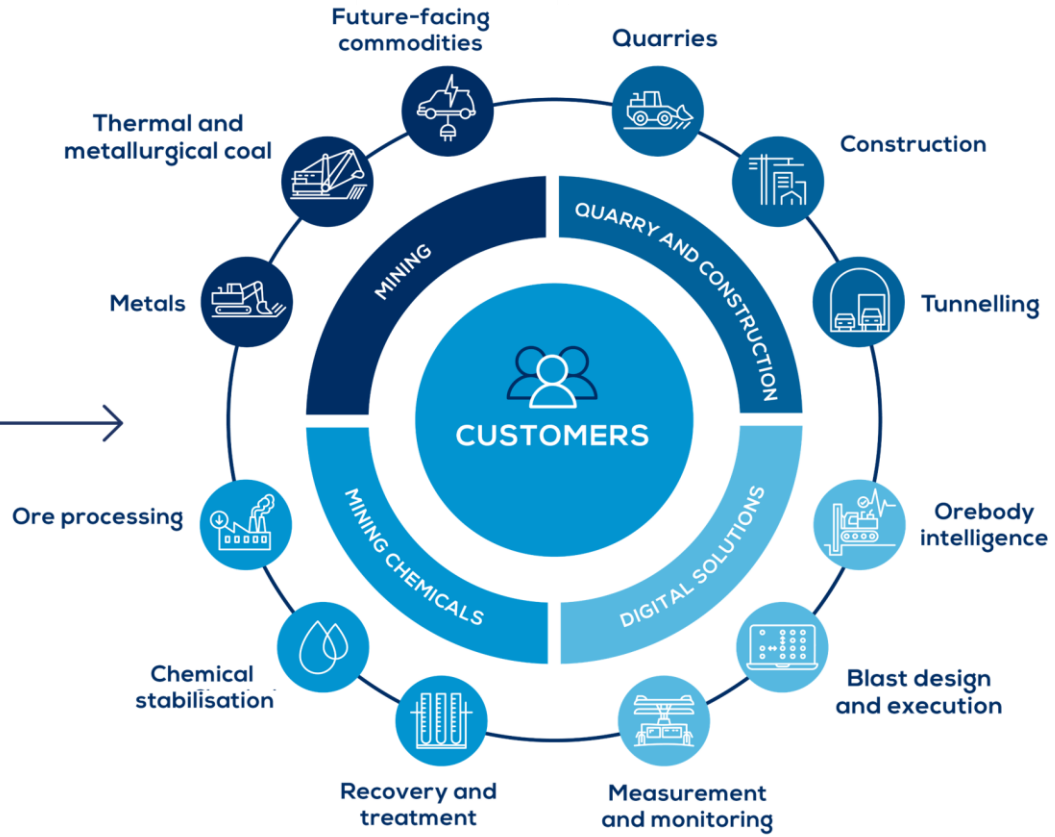
OUR STRATEGY

Deliver solutions and technology that drive productivity for our customers across the globe

HOW WE WILL WIN

- Smarter solutions
- Optimised operations
- Partnering for progress

WHERE WE WILL WIN



BUSINESS UPDATE

STRONG PERFORMANCE CONTINUES IN SECOND HALF

FY2023 outlook

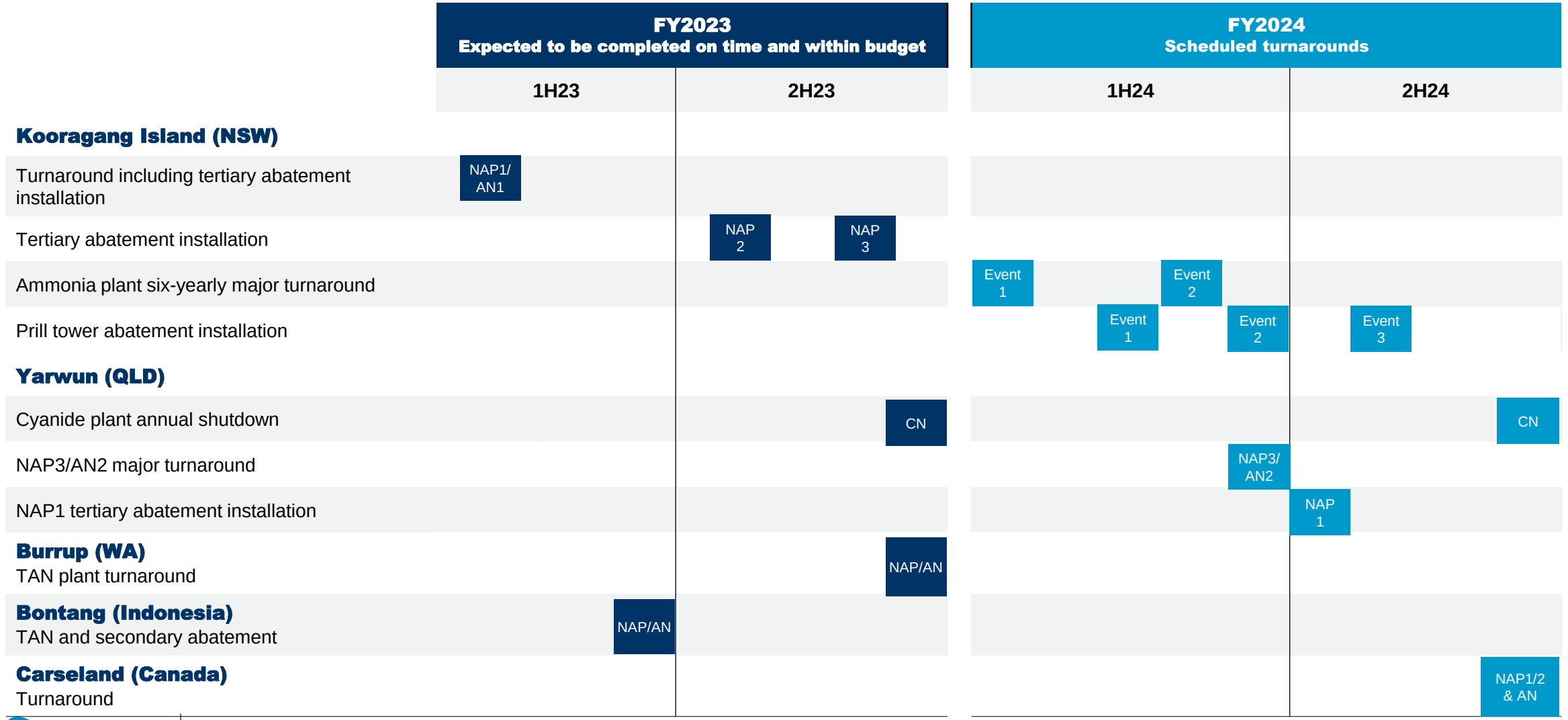
- 2023 full-year results are expected to be in line with guidance given at the first half results in May 2023; the strength of Orica's performance is expected to continue for the full year FY2023
- Trade working capital and operating cashflow improvements expected in the second half resulting from reduced inventory valuation and optimisation of volume
- Net finance costs in the second half are anticipated to be slightly lower than for the first half of FY2023
- Capital expenditure expected to be at the upper end of $400 million to $420 million guidance
- Confirmed intention to exit Venezuela; sale expected to be completed in September, with the estimated loss on sale including the FCTR impact of $20m (after tax) to be recognised as a significant item

FY2024 outlook

- The strength of the underlying business performance is expected to continue in FY2024
- Significant major turnarounds scheduled in the first half (see next slide)
- Orica continues to remain cautious of external challenges from geopolitics, inflationary pressures, and higher energy costs.
  The business will continue ongoing cost-efficiency initiatives to reduce the impact from these external factors

BUSINESS UPDATE

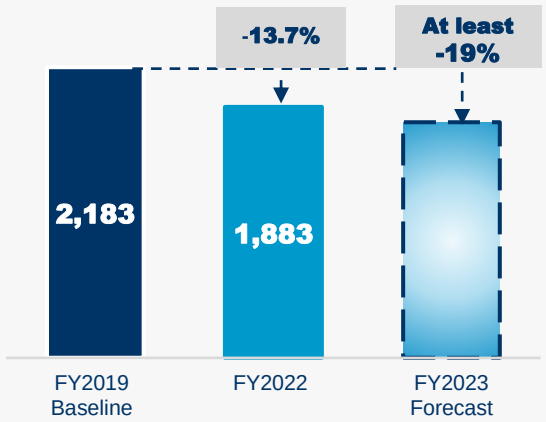
CONTINUOUS MANUFACTURING PLANT TURNAROUNDS



ORICA'S ACCELERATED CLIMATE CHANGE TARGETS AND AMBITION

DELIVERING ON OUR CLIMATE CHANGE COMMITMENTS

Net GHG emissions reduction (Scope 1 and 2, $ktCO_2$-e)



- Good progress in reducing net operational GHG emissions
- On track to achieve existing targets
- Confidence to strengthen our commitments

ORICA'S ACCELERATED CLIMATE CHANGE TARGETS AND AMBITION

Operational net Scope 1 and 2 emissions targets

New

30%
reduction by FY2026
from FY2019 levels[1]

Updated

At least
45%
reduction by FY2030
from FY2019 levels[1]

Previous target

At least **40%** reduction by FY2030

Renewable electricity

Existing

60%
Renewable electricity by 2030[2]

100%
renewable electricity by 2040[2]

Scope 3 ambition

New

25%
reduction by FY2035
from FY2022 levels[3,5]

AMBITION TO ACHIEVE NET ZERO EMISSIONS[4,5] BY

2050

1. Applies to existing operations and covers more than 95% of Scope 1 and Scope 2 GHG emissions. Base year emissions will be recalculated consistent with GHG Protocol emissions accounting standards if structural changes occur such as acquisitions or divestments. 2. Target boundary excludes small sites (e.g., single remote offices, depots), markets where total consumption is less than 100 MWh/pa, or countries where credible sourcing options do not exist. 3. Coverage includes all categories of Scope 3 emissions deemed relevant for Orica under the GHG Protocol Corporate Value Chain (Scope 3) Standard (excluding categories 8, 13 and 14). Base year emissions will be recalculated consistent with GHG Protocol emissions accounting standards if methodology or structural changes occur such as acquisitions or divestments. 4. Our net zero emissions ambition covers our global Scope 1 and 2 emissions under our direct control, and material Scope 3 emission sources. Material means the GHG emissions arising from the Scope 3 reporting categories of purchased goods and services (category 1) and use of sold product (category 11). 5. Achieving the net zero emissions and Scope 3 ambition will require effective government policy frameworks, supportive regulation and financial incentives, meaningful and transparent collaboration across value chains and access to new economically viable low-carbon technologies operating at commercial scale.

OUR INVESTMENT PROPOSITION

DELIVERING VALUE TO OUR SHAREHOLDERS

Safety is, and will remain our number one priority

We are the **global leader** in mining and civil construction markets

We have reshaped our strategy and we are focused on **execution**

We will continue to invest in **technology**

We offer sustainable solutions that deliver **profitable growth** for our customers and Orica

OUR PROMISE

Operating responsibly together with our people, partners, customers

Deliver profitable growth

Maximise shareholder returns

POSITIONING ORICA FOR THE FUTURE

SANJEEV GANDHI
MANAGING DIRECTOR AND
CHIEF EXECUTIVE OFFICER

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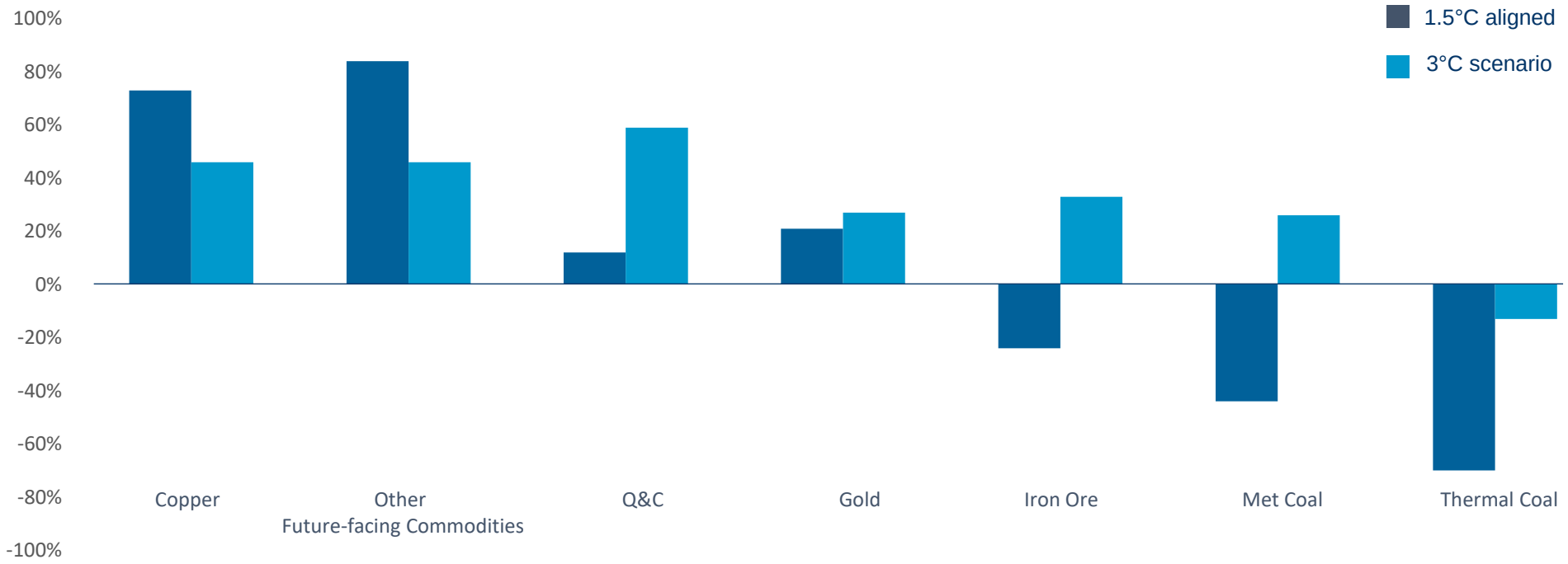
Pine Bluff Quarry, Kentucky

MINING IS AT THE CORE OF THE ENERGY TRANSITION

Estimated absolute change in commodity demand in 2040 vs 2020



Source: Orica's climate scenario analysis (2022). See 2022 Orica Climate Action Report for full disclosure.
1.5°C aligned scenario informed by IEA WEO 2020 SDS, Wood Mackenzie AET-2 and IPCC RCP2.6
3°C aligned scenario informed by IEA WEO 2019 STEPS, Wood Mackenzie ETO and AET, and IPCC RCP6.0

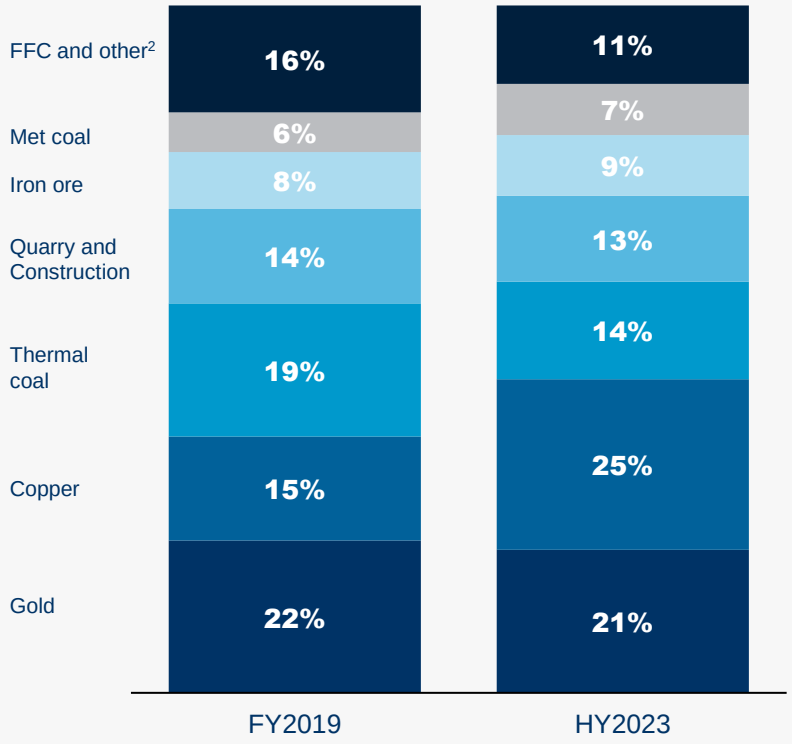
ORICA'S ROLE IN A DECARBONISED FUTURE

REPOSITIONING FOR THE FUTURE

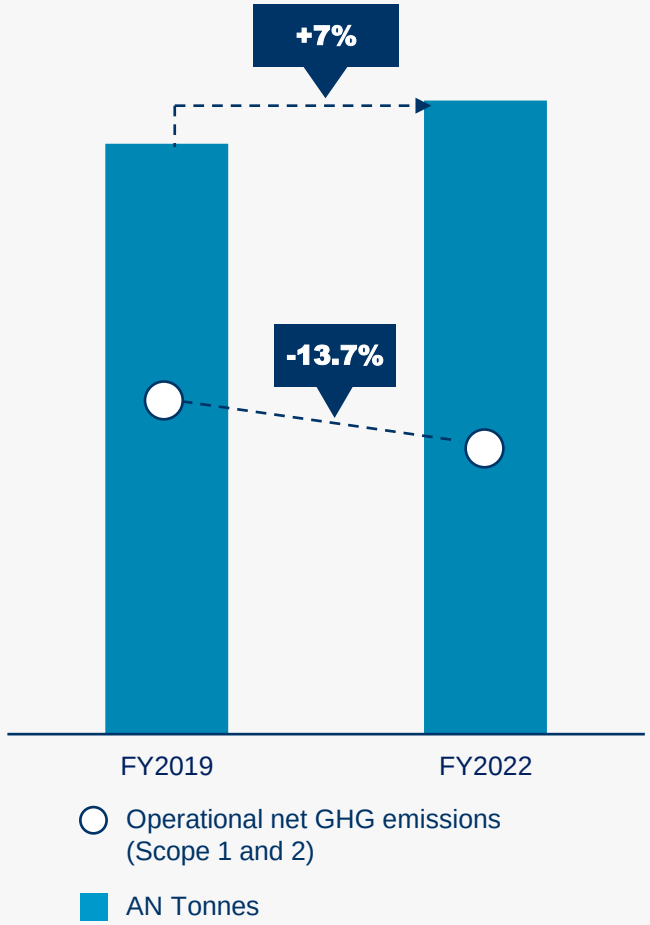
Increasing business resilience while continuing to grow and progressing with climate change commitments

- Diversifying our commodity exposure and customer base
- Growing presence in future-facing commodities
- Reducing exposure to thermal coal
- Leveraging our competitive advantages
  - Strengthen and streamline our global manufacturing and supply network
  - Continuing to grow our technology solutions in both blasting and digital

Revenue by commodity[1]



AN tonnes ('000) and operational net GHG emissions ($ktCO_2$-e)



1 Based on external sales, excluding Minova
2 Proportion of FFC and other has declined due to the significant growth in copper

ORICA | Towards NetZero Emissions by 2050

SUPPORTING THE GROWTH OF LITHIUM IN AUSTRALIA

ORICA SERVICING MORE THAN 50% OF THE AUSTRALIAN HARD ROCK LITHIUM INDUSTRY

Global lithium demand to increase

~150%

by 2030

Australia accounts for

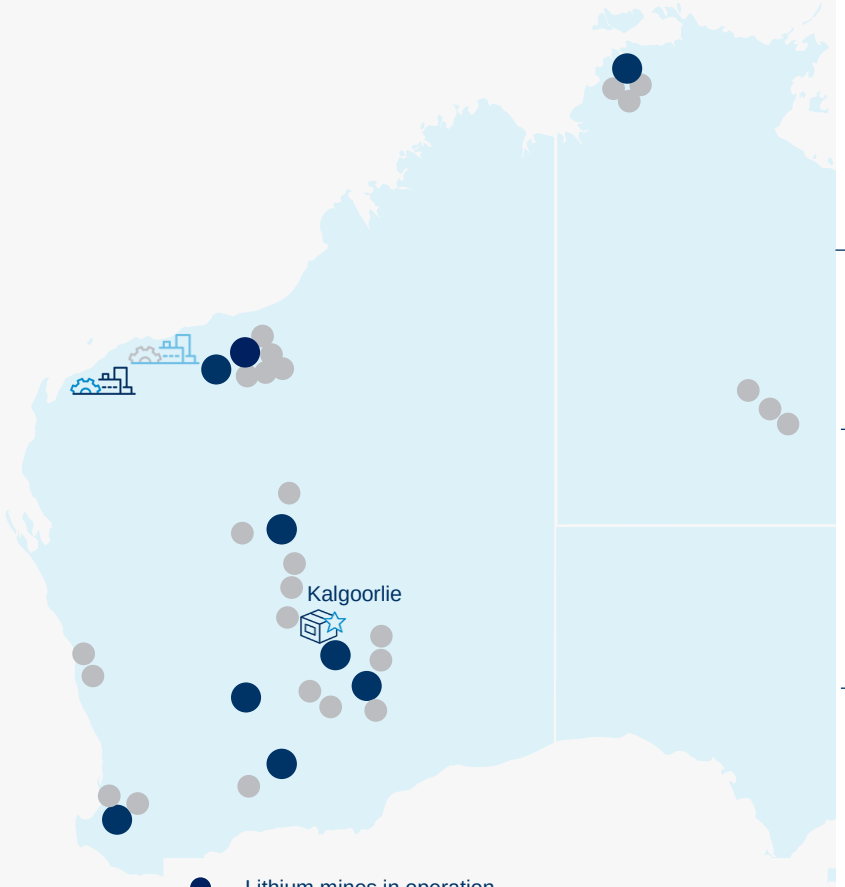
~45%

of global lithium supply

~60%

of global hard rock lithium reserves

Sources: Wood Mackenzie, USGS, IEA, Orica analysis



- Lithium mines in operation
- Exploration only - prefeasibility
- Continuous AN Plant
- Ammonium Nitrate Emulsion Plant
- Discrete Manufacturing for Initiating Systems and Packaged Explosives

Orica's mine to mill technology and digital solutions well matched to key technical challenges in hard rock lithium mining

Understanding orebody to optimise operation	Orebody intelligence such as AXIS™ gyro technology, DRILLMax™ geophysics solution to survey hard rock lithium drill holes to help accurately model mineral resources
High powder factor requirements	High energy Extra emulsion blends well suited to spodumene geology
Optimised fragmentation outcomes to reduce mechanical processing	Blasting technology and Digital solutions such as EBS, BlastIQ™, FRAGTrack™ support blast quality to achieve the best possible fragmentation outcome
Maximise ore recovery	Digital technologies such as OREPro™ 3D offer precise modelling of post-blast ore movement, enabling more efficient mining operations with reduced ore loss

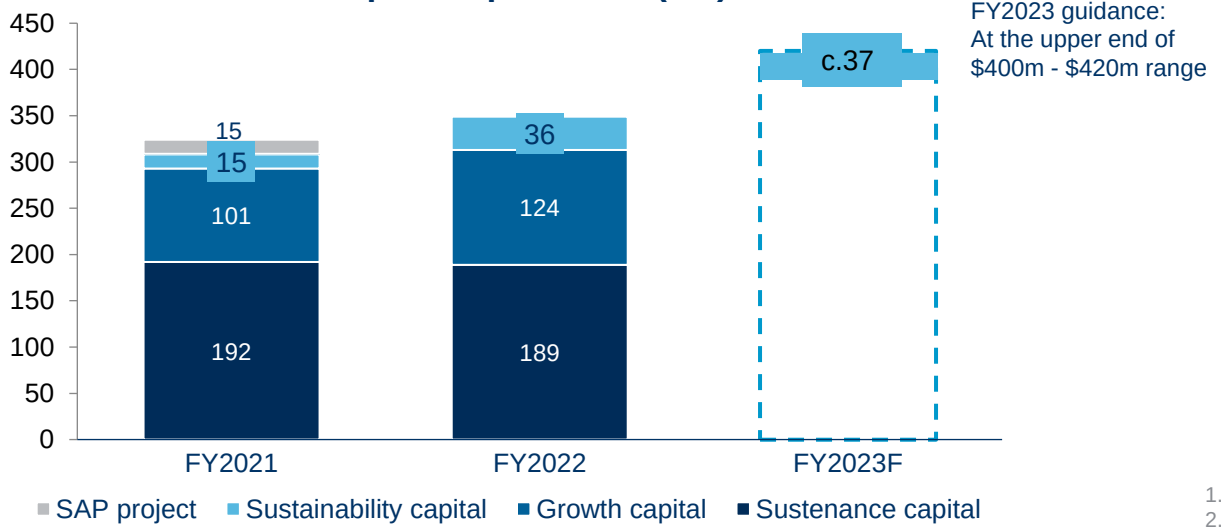
ORICA | Towards NetZero Emissions by 2050

OUR STRATEGY IS UNDERPINNED BY A DISCIPLINED APPROACH TO CAPITAL ALLOCATION

Investments in sustainability projects

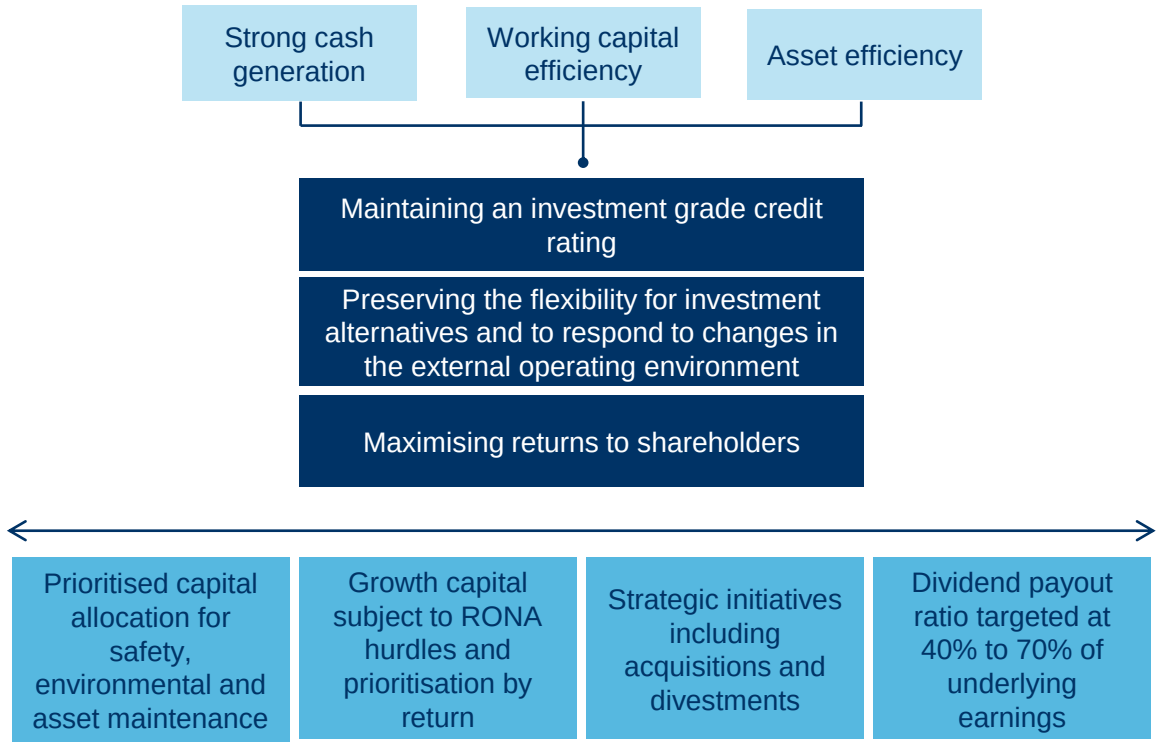
- Compete for capital under our capital allocation framework
- Aligned with our decarbonisation commitments and opportunities to grow commercial advantage
- Collaboration with governments through co-funding where available
- c. $88m sustainability capital allocated[1], including $52.5m for tertiary abatement projects[1]

Capital expenditure ($m)[3]



FY2023 guidance: At the upper end of $400m - $420m range

Orica's capital allocation framework



1. From FY2021 to FY2023F
2. Covering tertiary abatement projects at Carseland, Kooragang Island and Yarwun from 2021 to September 2023
3. Excludes capitalised interest

GOVERNMENT SUPPORT NEEDED FOR INDUSTRY TRANSITION

POLICY STABILITY

- Enabling businesses to have confidence to invest

SUPPORTING INDUSTRY DURING TRANSITION

- **Sustainable gas pricing** will be a critical 'bridge' during transition
- **Acceleration of renewable energy** rollout
- A **Carbon Border Adjustment Mechanism** (CBAM) to protect local industry from carbon leakage and 'grey' imports
- Grants assisting transition, especially for credible 'first movers'

FACILITATING NEW MARKETS AND SECTORS

- Assisting with demand growth and markets for renewable hydrogen and ammonia beyond Australia
- Supporting battery materials industry
- Advancing low carbon energy and manufacturing precincts

ORICA WILL CONTINUE TO ENGAGE AND COLLABORATE WITH GOVERNMENTS

- Positive engagement and collaboration with Federal and state governments in Australia, and Alberta government in Canada
- Participation in policy consultations, such as gas, hydrogen and CBAM
- Responsible advocacy towards globally effective climate policy

ORICA'S CLIMATE CHANGE APPROACH

ANDREW STEWART
CHIEF DEVELOPMENT AND SUSTAINABILITY OFFICER

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ORICA'S APPROACH TO SUSTAINABILITY

SUSTAINABILITY IS THE KEY COMPONENT OF OUR STRATEGY

OUR PURPOSE

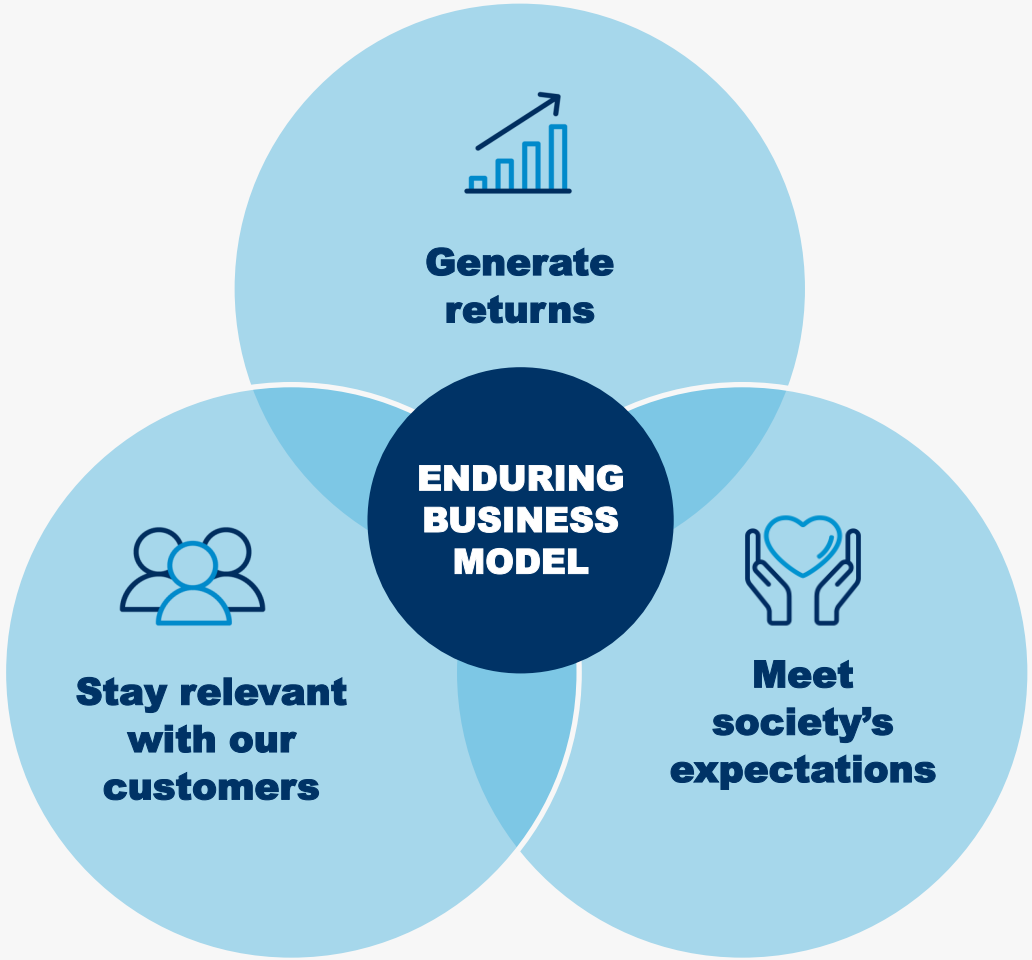
Sustainably mobilise the earth's resources

OUR VISION

To be the world's leading mining and infrastructure solutions company

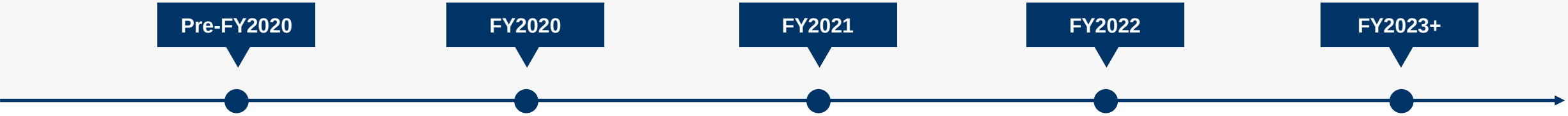
OUR STRATEGY

Deliver solutions and technology that drive productivity for our customers across the globe



ORICA | Towards NetZero Emissions by 2050

ORICA'S CLIMATE CHANGE JOURNEY



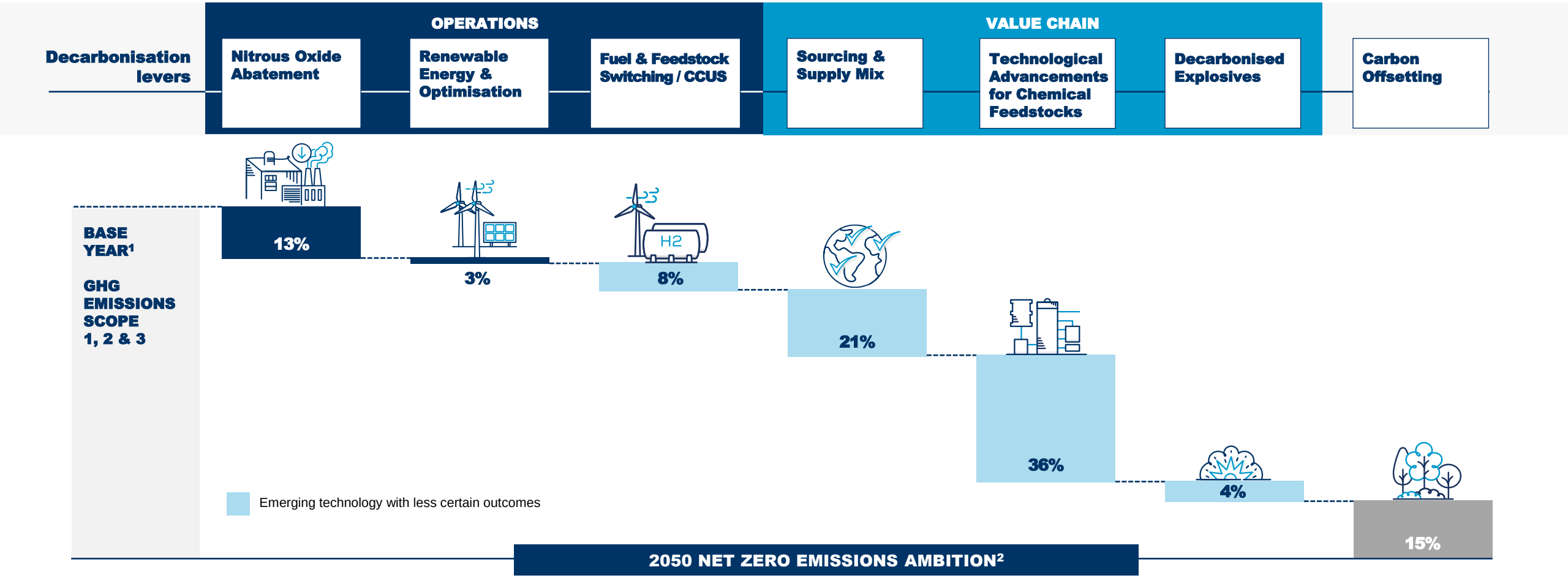
DECARBONISING ORICA

- Established climate change policy
- Set net zero ambition by 2050 and interim targets
- Adopted TCFD recommendations
- Published inaugural Climate Action Report
- Installed tertiary catalyst abatement at Carseland and Kooragang Island
- Announced FID to install tertiary catalyst abatement at Yarwun in 2024
- Signed 10-year renewable Power Purchase Agreement with Lightsource bp for NSW, Australia operations
- 'Say on Climate' resolution at 2023 AGM

CREATING COMMERCIAL ADVANTAGE

- Invested in Mineral Carbonation International and Alpha HPA
- Renewable hydrogen and low carbon ammonia partnerships with Origin Energy and H2U Group
- Developing product portfolio with direct and indirect ESG benefits to customers
- Maximising position in carbon markets

OUR DECARBONISATION PATHWAY



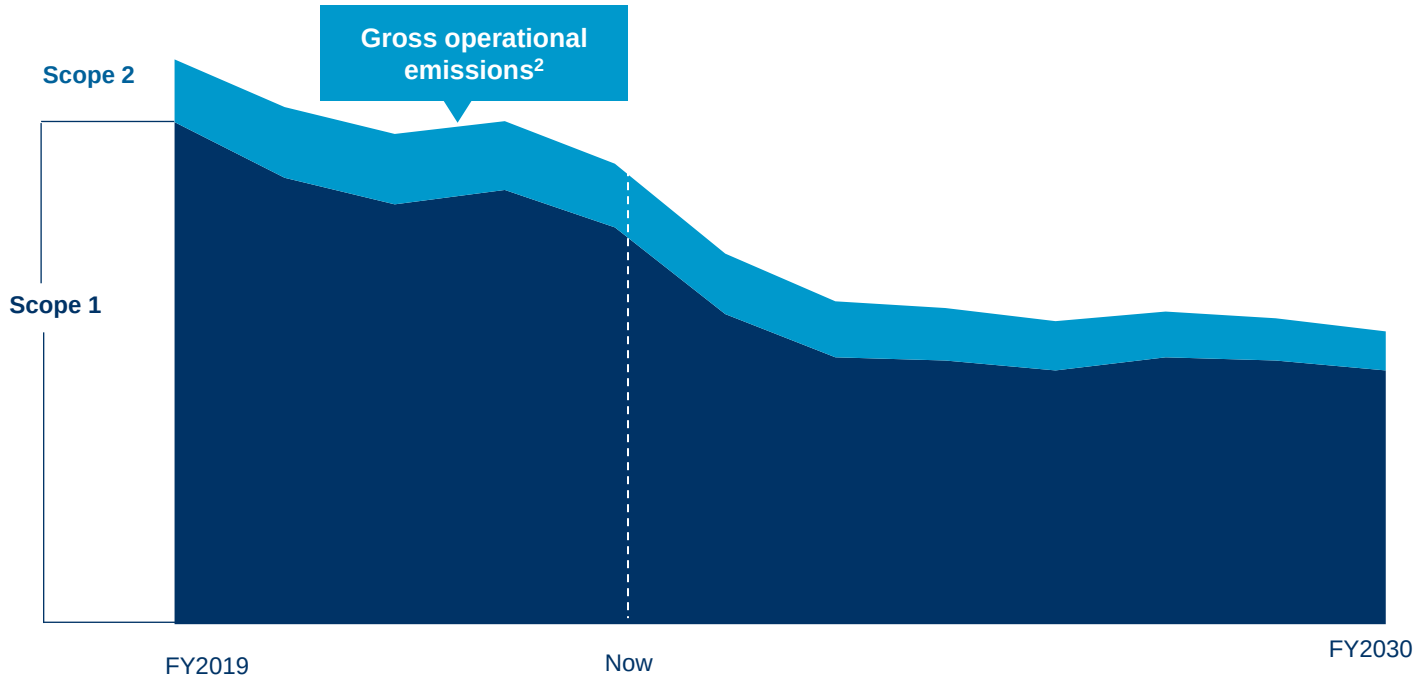
1. Base year emissions: Scope 1 and 2 emissions is FY2019; Scope 3 is FY2022. 2. Our net zero emissions ambition covers our global Scope 1 and 2 emissions under our direct control, and material Scope 3 emission sources. Material means the GHG emissions arising from the Scope 3 reporting categories of purchased goods and services (category 1) and use of sold products (category 11). Achieving the net zero emissions ambition will require effective government policy frameworks, supportive regulation and financial incentives, meaningful and transparent collaboration across value chains and access to new economically viable low-carbon technologies operating at commercial scale.

DEMONSTRATING PROGRESS TOWARDS NET ZERO AMBITION

Decarbonisation levers	OPERATIONS			VALUE CHAIN			
	Nitrous Oxide Abatement	**Renewable Energy & Optimisation**	**Fuel & Feedstock Switching / CCUS**	**Sourcing & Supply Mix**	**Technological Advancements for Chemical Feedstocks**	**Decarbonised Explosives**	**Carbon Offsetting**
							
Key Projects ● Completed ● Implementation ● Feasibility ● Emerging technology	**Secondary abatement** ● Bontang ● Carseland ● Yarwun **Tertiary abatement** ● Carseland ● Kooragang Island ● Yarwun	**Offsite generation (e.g. PPAs)** ● NSW Australia ● QLD Australia ● Canada **Onsite generation** ● Gomia, India (solar expansion) ● GroundProbe, QLD Australia ● Monclova, Mexico	● Hunter Valley Hydrogen Hub, NSW Australia ● MCi demonstration plant, NSW Australia ● Specialised mobile fleet electrification	● H2-Hub™ Gladstone, QLD Australia ● Supplier engagement program (global) ● Sourcing strategies/supply mix (global)	● Supplier and vendor engagement ● Research & innovation ● Techno-economic studies covering electrolytic hydrogen, bio feedstocks, high-temperature heat/steam	● Product design and rollout of more efficient blasting (e.g., 4D) ● Substitution with renewable fuels	● Voluntary carbon development projects ● Carbon market & offset strategy

SIGNIFICANT PROGRESS IN REDUCING OPERATIONAL EMISSIONS (SCOPE 1 AND 2)

Orica's gross operational decarbonisation trajectory



Accelerated target to reduce net operational emissions by

At least

45%

by 2030¹ from 2019 levels

- Decarbonisation will be non-linear
- Deployment of abatement technology is key to significant reduction

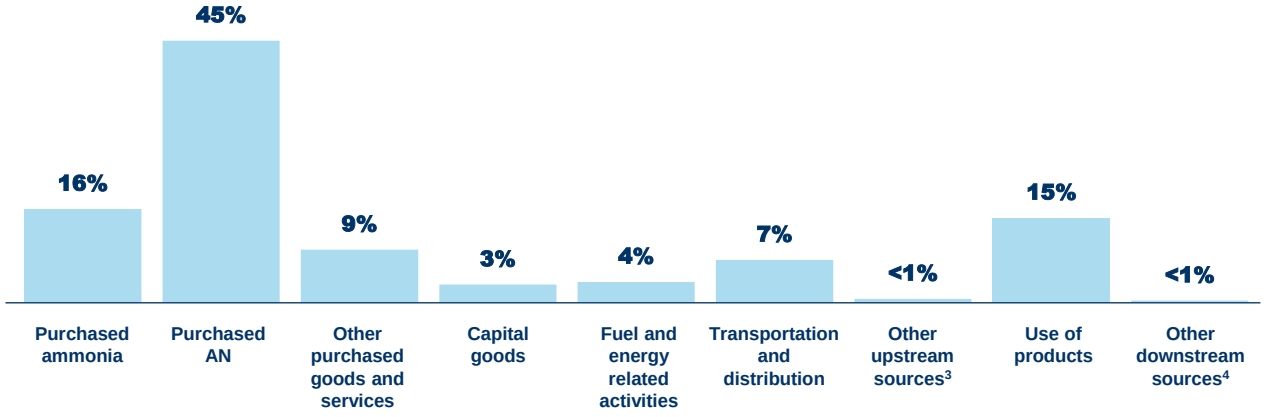
1 Applies to existing operations and covers more than 95% of Scope 1 and Scope 2 GHG emissions. Base year emissions will be recalculated consistent with GHG Protocol emissions accounting standards if structural changes occur such as acquisitions or divestments.
2 Presented on a gross Scope 1 and 2 operational emission basis, not accounting for surrender/sale of Orica originated carbon credits

ORICA'S VALUE CHAIN EMISSIONS (SCOPE 3)

TAKING A FURTHER STEP TO TACKLE CLIMATE CHANGE

Orica's global GHG emissions by source

Sources of Scope 3 emissions



1. Coverage includes all reported Scope 3 emissions across the twelve of the fifteen Scope 3 reporting categories deemed relevant to Orica. Base year emissions will be recalculated consistent with GHG Protocol emissions accounting standards if methodology or structural changes occur such as acquisitions or divestments. 2. Achieving the Scope 3 ambition will require effective government policy frameworks, supportive regulation and financial incentives, meaningful and transparent collaboration across value chains and access to new economically viable low-carbon technologies operating at commercial scale. 3. Other relevant upstream Scope 3 categories including waste generated in operations, business travel, and employee commuting. 4. Other relevant downstream Scope 3 categories including processing of sold products, end-of-life treatment of sold products, and investments.

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Ambition to achieve

25%

reduction in Scope 3 emissions by 2035 from 2022 baseline[1,2]

- Challenges exist in addressing Scope 3 emissions
- Success will require transparency and collaboration across our value chain and other stakeholder groups

Key levers

Supplier engagement

Customer partnerships

Product design and development

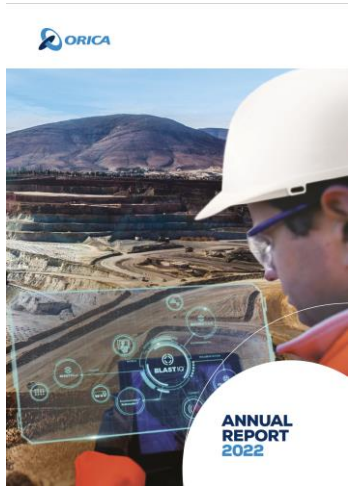
Sourcing strategies enabling access to low carbon feedstocks

Support commercialisation of decarbonisation technologies at scale

ORICA'S CLIMATE CHANGE APPROACH

TRANSPARENCY, ACCOUNTABILITY AND RECOGNITION

COMMITMENT TO TRANSPARENCY AND ACCOUNTABILITY



ESG data centre hosting performance data and public disclosures

- SAFE AND RESPONSIBLE BUSINESS
- CLIMATE AND THE NATURAL ENVIRONMENT
- PEOPLE AND CAPABILITIES
- COMMUNITIES AND RELATIONSHIPS
- TECHNOLOGY AND INNOVATION
- STANDARDS AND ASSURANCE

Converted

$1.3b

of existing bank debt facilities to sustainability-linked loans

EXTERNAL RECOGNITION

MSCI	TCFD	CDP	Climate Action 100+
'AAA' RATING	**ALIGNED**	**'A-' LEADERSHIP**	**ENGAGED**
Performance in top 4% of chemical industry[1]	Climate-related financial disclosures	Implementing current best practices	Proactive and regular engagement

1 As of September 2023

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DECARBONISING ORICA

SOLUTIONS – SCOPE 1 & 2

BERTUS DE VILLIERS
VICE PRESIDENT – CONTINUOUS MANUFACTURING

ORICA | Towards NetZero Emissions by 2050

Kooragang Island, Australia

DEMONSTRABLE PROGRESS TOWARDS REDUCING OPERATIONAL EMISSIONS

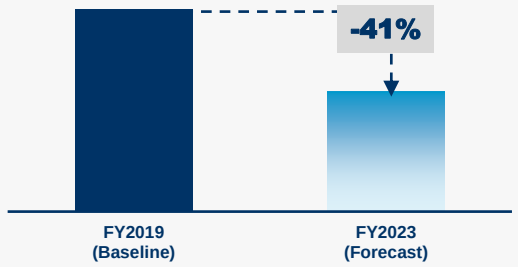
DECARBONISING OUR CONTINUOUS MANUFACTURING PLANTS

Burrup facility is not included since it is managed and operated by Yara Australia Pty Ltd, the partner of Orica in the JV company that owns this facility

1 CARSELAND

- Tertiary catalyst installed NAP1 November 2021
- Secondary catalyst in operation on NAP2

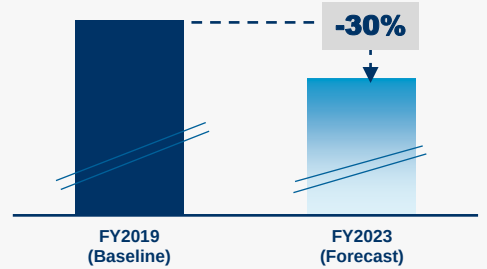
Scope 1 and 2 emissions ($ktCO_2$-e)



2 KOORAGANG ISLAND

- Tertiary catalyst installed on NAP1-3 in July 2023
- Hunter Valley Hydrogen Hub with Origin Energy
- 100% renewable electricity supply from 2025 through PPA with Lightsource bp

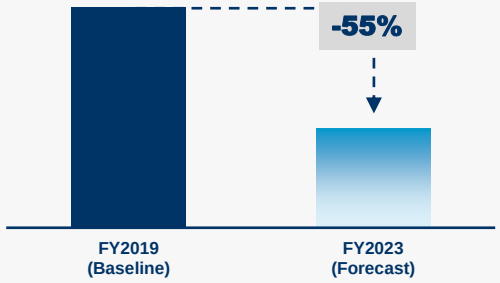
Scope 1 and 2 emissions ($ktCO_2$-e)



3 BONTANG

- Secondary catalyst optimised on NAP1

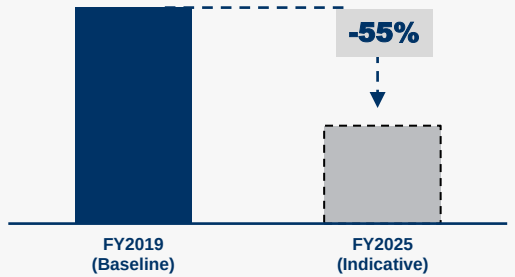
Scope 1 and 2 emissions ($ktCO_2$-e)



4 YARWUN

- Secondary catalyst installed on NAP3
- Tertiary catalyst on NAP1 and NAP2 scheduled in 2024
- MoU with H2U – Hydrogen Utility

Scope 1 and 2 emissions ($ktCO_2$-e) - indicative



PROGRESS IN REDUCING SCOPE 2 EMISSIONS

RENEWABLE ELECTRICITY ACROSS OUR OPERATIONS

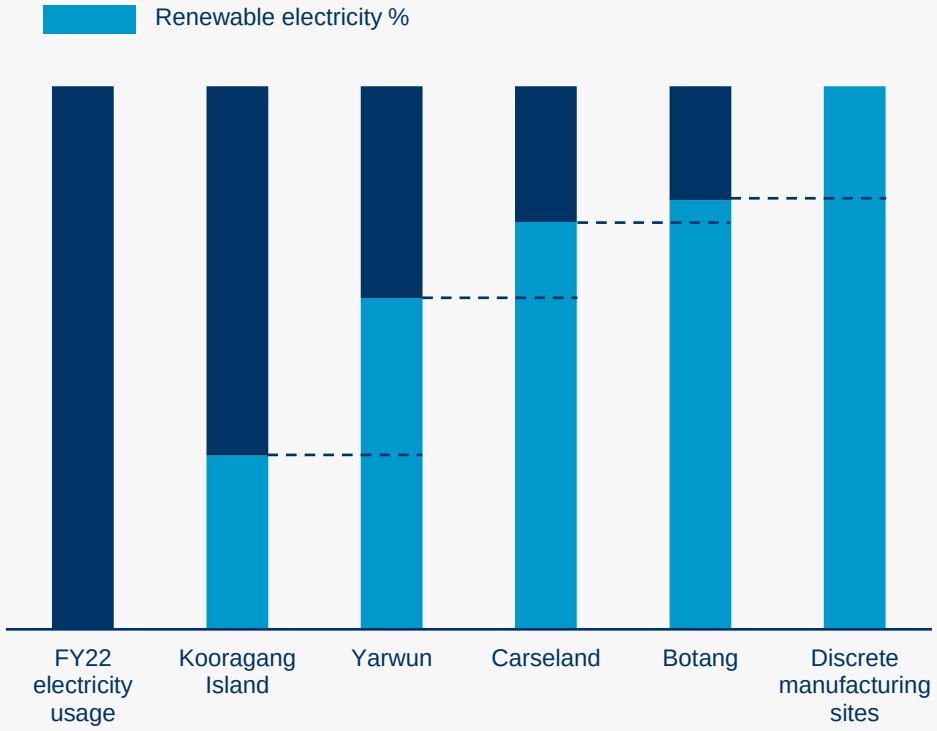
Offsite generation underway

- 100% renewable electricity at Kooragang Island
  - 10-year PPA for renewable electricity generated by the Wellington North solar farm in NSW, Australia
  - Wellington North solar farm expected to be fully operational in 2025
  - Expected to reduce Orica's Scope 2 emission by over 60,000 tCO_2-e per annum
- Market procurement in progress for QLD and Alberta, Canada

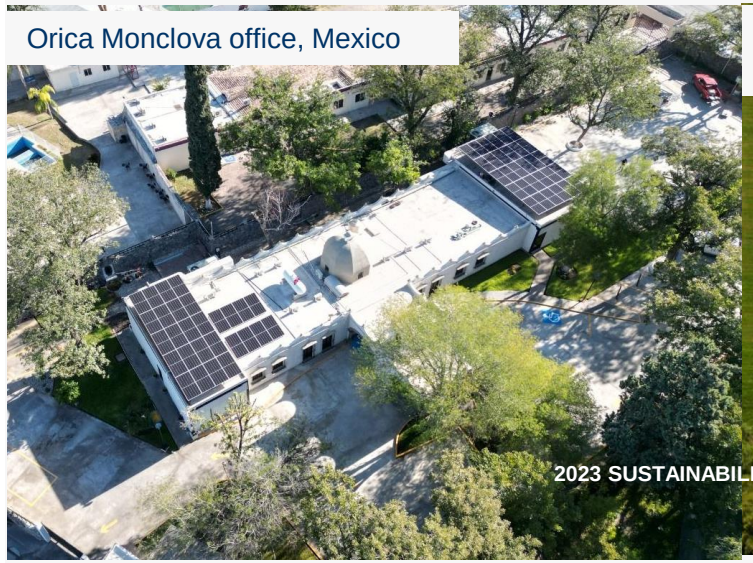
Onsite generation

- 500kW system installed in Gomia, India since 2015
- Two systems (34kW and 78kW) installed in GroundProbe head office and production facility in Queensland since 2021
- 32kW system installed in Monclova office (Mexico) in 2023
- Exploring opportunities in other operations

Roadmap to 100% renewable electricity



Orica Monclova office, Mexico



GroundProbe head office, Brisbane, Australia

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DECARBONISING ORICA

CARBON MARKET AND OFFSETS

TROY POWELL
HEAD OF SUSTAINABILITY

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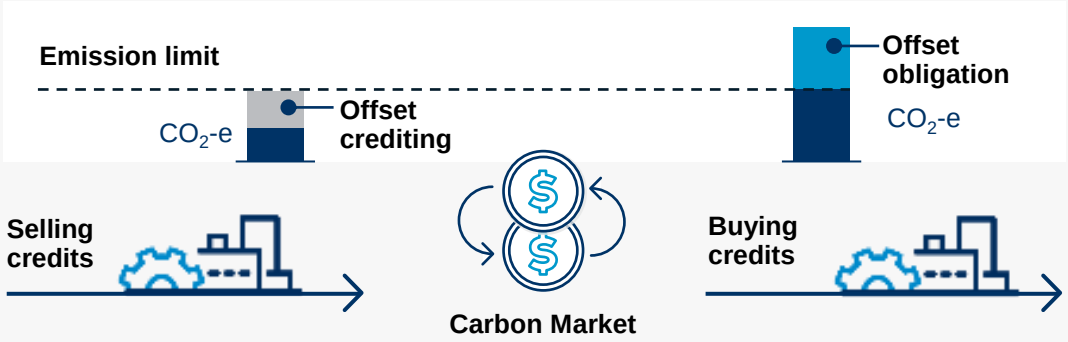
ORICA'S CARBON MARKET POSITIONING

ORICA'S PARTICIPATION IN CARBON MARKETS TO MEET OBLIGATIONS AND RETAIN FLEXIBILITY AND OPTIONALITY

COMPLIANCE CARBON MARKET
Mandatory price on emissions for covered entities

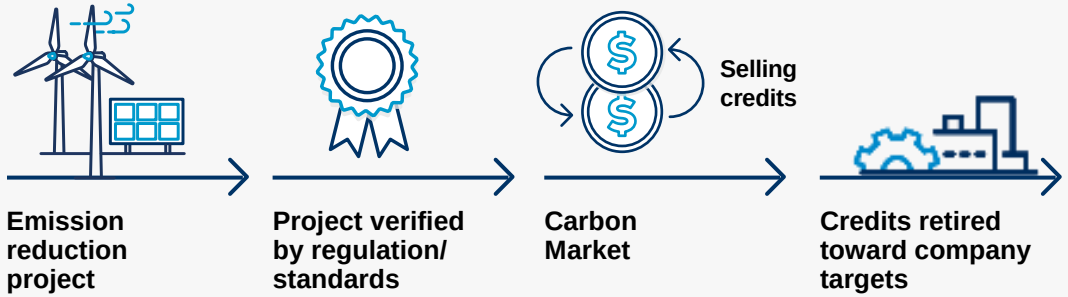
Emissions trading scheme



- Regulator sets an emissions 'limit' and awards credits
- Liable entity can choose to reduce emissions, or buy credits from other entities or secondary market

VOLUNTARY CARBON MARKET
Financial incentive for avoiding or removing emissions

Opt-in carbon development



- Approved project that avoids or removes emissions
- Projects are registered under a standard and verified by an independent body. Carbon credits are issued
- Developer can sell carbon credits to other parties
- Registered carbon credit owner can monetise or surrender

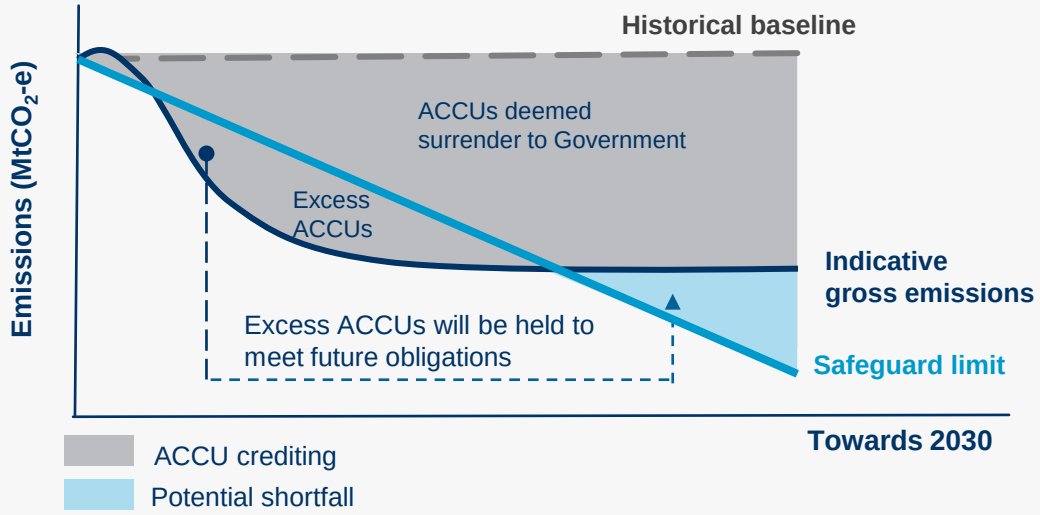
ORICA IS SUBJECT TO MANDATORY EMISSIONS TRADING SCHEMES IN AUSTRALIA AND CANADA

	AUSTRALIA	ALBERTA, CANADA
Emissions Trading Scheme (ETS)	Safeguard Mechanism[1]	TIER market[2]
Carbon market size - 2023	AUD $0.3bn	AUD $1.5bn
Current market view	Currently oversupplied but expected to move to deficit by 2030	Market is undersupplied; prices should lift with legislated price rises
% of Orica's Scope 1 and Scope 2 emissions captured by regulation[3]	82%	2%

1 The Safeguard Mechanism is the Australian Government's policy for reducing emissions at Australia's largest industrial facilities. It sets legislated limits—known as baselines—on the greenhouse gas emissions of these facilities
2 Technology Innovation and Emissions Reduction Regulation (TEIR)
3 Based on FY2022 performance data. The remaining emissions are not captured by a mandatory carbon trading scheme

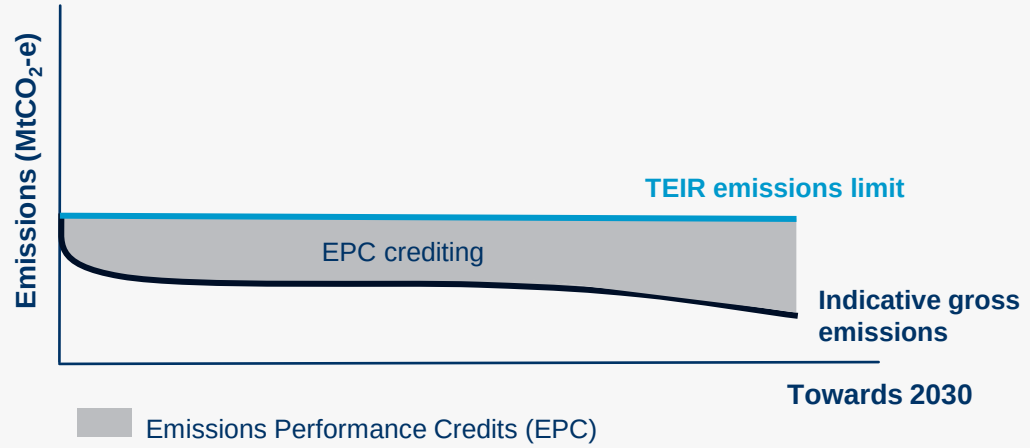
ORICA IS UNIQUELY POSITIONED TO MEET OBLIGATIONS

Schematic for Australian market, indicative position



- Safeguard Mechanism reform
- Covered facilities: Kooragang Island and Yarwun Nitrates
- Proactive management of emissions to remain well below Safeguard limit
- ACCU Scheme (formerly Emissions Reduction Fund) projects and contractual arrangements grandfathered for full 7 years

Schematic for Alberta compliance mechanism, indicative position



- Technology Innovation and Emissions Reduction Regulation (TIER)
- Covered facility: Carseland
- Long history of managing emissions intensity well below baselines

CARBON MARKET FRAMEWORK

THE ROLE OF CARBON OFFSETS

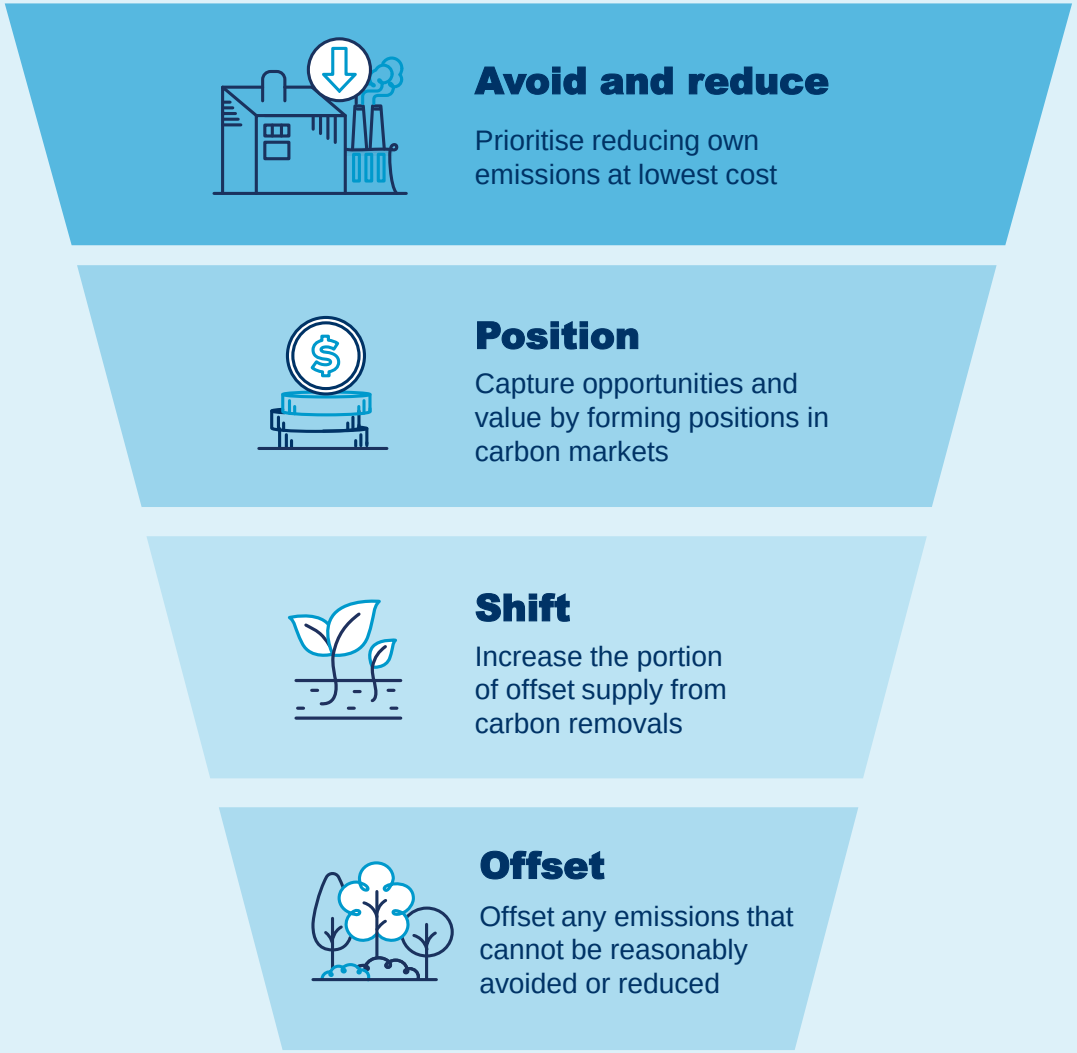
Our principles in applying offsets

- Prioritise own emissions reduction
- Transparency and integrity
- Certified to a reputable standard by an independent third party
- From projects with real, measurable impacts

Next steps

- Execute on existing carbon market positions
- Formulate global carbon market strategy
- Assessment of opportunities such as nature-based solutions

Orica's emission reduction hierarchy



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Q&A SESSION

CREATING COMMERCIAL ADVANTAGE

RENEWABLE HYDROGEN

ANDREW STEWART
CHIEF DEVELOPMENT AND SUSTAINABILITY OFFICER

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Kooragang Island, Australia

HIGHLIGHTS OF OUR RECENT PARTNERSHIPS

PARTNERING FOR PROGRESS

Australian Government
Australian Renewable Energy Agency
ARENA

CSIRO

cefc
NSW GOVERNMENT

PORT of NEWCASTLE
DIVERSIFYING FOR THE FUTURE
CLEAN ENERGY PRECINCT

Alberta

RESEARCH AND GOVERNMENT PARTNERSHIPS

ORICA

INDUSTRY PARTNERSHIPS

Alpha HPA

origin

lightsource bp
bp

H2U

Australian Industry Energy Transitions Initiative

MC CARBON

HUNTER VALLEY HYDROGEN HUB

COMPELLING ADVANTAGES AND STRONG PARTNERS

RENEWABLE HYDROGEN

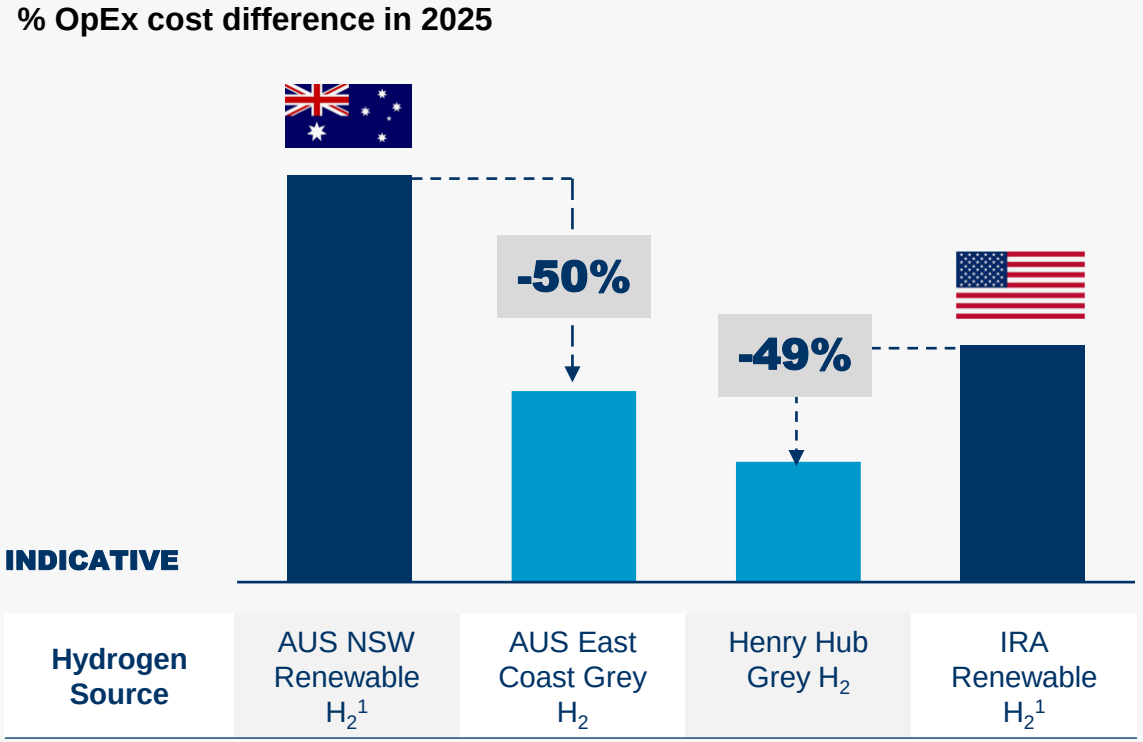
PRODUCTION CREDITS CRITICAL TO ESTABLISH A MARKET

Providing optionality

- Low Carbon AN can be produced from Low Carbon Ammonia
- Low Carbon Ammonia can be exported to new global customers in power, maritime, agriculture and other industrial applications

Government support is needed to help with transition and establishing potential markets

Ammonia manufacturing cost comparison based on H_2 source



Note 1. Low carbon H2 = H2 made using 100% renewable electricity primary feedstock instead of a methane gas feedstock

Source: Orica analysis

CREATING COMMERCIAL ADVANTAGE

ESG ORIENTED INVESTMENTS

ANDREW STEWART
CHIEF DEVELOPMENT AND SUSTAINABILITY OFFICER

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CREATING VALUE FROM WASTE

SUPPORTING MCi CARBON

- Orica has supported MCi Carbon[1] with research funding and expertise
- MCi Carbon demonstration plant will be at our site in Kooragang Island
- The demonstration plant will be one of the world's largest carbon capture and utilisation plants
- Scheduled for completion in 2024

ORICA

Carbon dioxide from Orica's operation

MCi CARBON

Transforms CO2 emissions into low carbon and negative emissions products for use in construction, manufacturing, and consumer products

1 MCi Carbon has developed a scalable carbon platform technology that safely captures and converts industrial CO2 emissions into solid bulk materials used in new low-carbon products for construction, manufacturing and consumer markets - enabling a circular economy

ORICA | Towards NetZero Emissions by 2050

Proposed demonstration plant - Kooragang Island

CREATING VALUE FROM WASTE

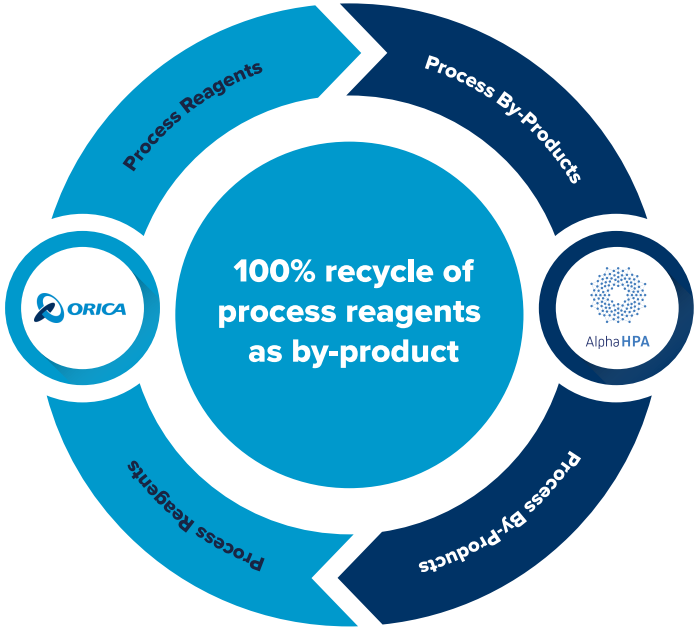
PARTNERING WITH ALPHA HPA

Orica's position

- Orica acquired a 5% equity interest in Alpha HPA[1] in November 2022
- Signed a MoU to investigate the feasibility of a new manufacturing facility in North America, similar to the operating model at their Gladstone site

Reagents to purify raw materials

The by-product of our operations can be used to advance technology



By-product of Alpha HPA's manufacturing process to produce ultra high-purity alumina (HPA) and related aluminium materials

1 Alpha HPA is a publicly listed, Australian-based company which has commercialised the world's first adoption of the solvent extraction (SX) purification technique to aluminium to produce a growing range of ultra-high purity aluminium materials

HPA First Project, Gladstone Queensland

CREATING COMMERCIAL ADVANTAGE

ORICA'S SUSTAINABLE SOLUTIONS

ANGUS MELBOURNE
CHIEF TECHNOLOGY OFFICER

ORICA | Towards NetZero Emissions by 2050

ESG PROPOSITION

SMARTER SOLUTIONS TO IMPROVE SAFETY, PRODUCTIVITY AND SUSTAINABILITY

OPTIMISING ENERGY ACROSS THE VALUE CHAIN THROUGH INTEGRATED WORKFLOW

DRILL TO BLAST

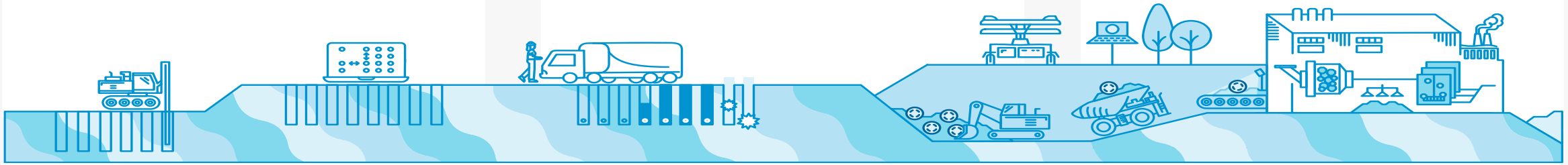
- Optimising energy by matching explosives energy to orebody intelligence
- Enabled by Rhino™ drill sensors, Design for Outcome machine learning, and BlastIQ™ connected smart explosives delivery units
- Customers experiencing up to 10% reduction in drilling and blasting energy

GRADE CONTROL

- Maximising ore recovery by modelling ore movement when blasted, informing optimum excavation
- Enabled by OREPro™ 3D Predict digital twin simulation and OREPro™ 3D excavation optimizer
- Can lead to >35% improvement in blast ore dilution - less waste sent for energy intensive mineral processing

MINE TO MILL

- Extracting maximum final concentrate with optimised energy and water usage using integrated simulation from orebody to final product
- Enabled by the Integrated Extraction Simulator (IES)
- Alternative blasting and ore management strategies can yield 6% energy intensity reduction and 8% water intensity reduction



WHOLE OF VALUE CHAIN SOLUTIONS

ESG PROPOSITION: BLASTING TECHNOLOGY

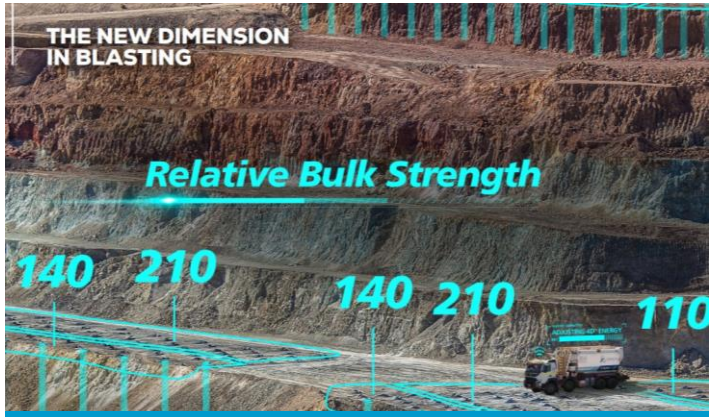
OPTIMISED BLASTING

WEBGEN™

- World's first fully wireless initiation system
- Reduces personnel exposure and recovers ore that would otherwise be left behind

AVATEL™

- World's first mechanised development charging system for underground mines
- Enables a single operator to prepare and wirelessly complete a full charging cycle from the safety of an enclosed cabin



4D™

- Bulk system delivers explosive energy more precisely and with a wider range of options
- Blast designers can recover more ore, less waste, using less explosive

PROTECTING THE ENVIRONMENT AND UTILISING RESOURCES MORE EFFECTIVELY

CYCLO™

- Reusing and reducing waste oil from mine sites
- Replacing up to 50% of the virgin diesel used to make emulsion explosive
- Emission reductions from reduced diesel consumption and less transportation

FORTIS™ CLEAR & PROTECT BULK LOADING SYSTEMS

- Effectively guarding against post-blast fume generation and nitrates leaching in groundwater
- Both environmental blasting systems aid in maintaining customers licence to operate

EXCEL™ NEO LEAD-FREE DETONATOR RANGE

- Newly launched range of sustainable initiation system products
- Lead-free initiation, reducing health hazard and in compliance with European REACH regulation

LOW-CARBON EMULSIFIER[1]

- Low carbon emulsifier produced with low carbon polyisobutylene (PiB) using bio-based renewable energy feedstock
- Offering nearly 80% lower carbon intensity[1] compared to traditional emulsifiers while maintaining identical performance

[1] In the process of receiving an Environmental Product Declaration (EPD)

GOVERNANCE AND ENGAGEMENT

JOHN BEEVERS
NON-EXECUTIVE DIRECTOR
AND CHAIR OF THE SAFETY &
SUSTAINABILITY COMMITTEE

BOARD'S GOVERNANCE AND OVERSIGHT

Climate Change Governance Framework

BOARD OF DIRECTORS
Strategy, Performance, Risk Management, Culture

- Safety and Sustainability Committee
- Innovation and Technology Committee
- Board Audit and Risk Committee
- People and Remuneration Committee

↓ ↑

EXECUTIVE COMMITTEE

- Managing Director & CEO
- Chief Development Officer & Sustainability Officer
- Chief Financial Officer
- Chief Technology Officer
- President – SHES, Discrete Manufacturing and Supply
- Regional Presidents

↓ ↑

CLIMATE CHANGE COMMITTEE
Chaired by **Chief Development Officer & Sustainability Officer**

- Corporate Affairs
- Sustainability
- Regions Operations
- Manufacturing
- Customer
- Supply Chain/Procurement

↓ ↑

OUR PEOPLE

- **Regions and sites** — Generate ideas and execute projects

Say on climate resolution at 2023 AGM

- Part of our commitment to transparency and accountability
- Offer our shareholders an opportunity to consider Orica's 2023 Climate Action Report

Q&A SESSION

CLOSING REMARKS

SANJEEV GANDHI
MANAGING DIRECTOR AND
CHIEF EXECUTIVE OFFICER

STRENGTHENING ORICA'S CLIMATE CHANGE COMMITMENTS

ORICA'S ACCELERATED CLIMATE CHANGE TARGETS AND SCOPE 3 AMBITION

ORICA'S ACCELERATED CLIMATE CHANGE TARGETS AND AMBITION

Operational net Scope 1 and 2 emissions targets

New

30%

reduction by FY2026
from FY2019 levels[1]

Updated

At least

45%

reduction by FY2030
from FY2019 levels[1]

Previous target

At least
40%
reduction by FY2030

Renewable electricity

Existing

60%
renewable electricity by 2030[2]

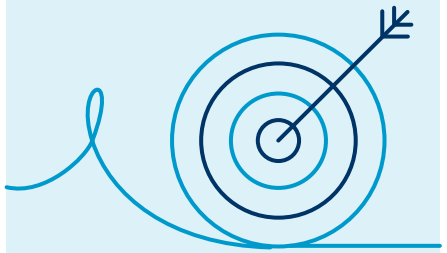
100%
renewable electricity by 2040[2]

Scope 3 ambition

New

25%

reduction by FY2035
from FY2022 levels[3]



AMBITION TO ACHIEVE NET ZERO EMISSIONS[4] BY

2050

1. Applies to existing operations and covers more than 95% of Scope 1 and Scope 2 GHG emissions. Base year emissions will be recalculated consistent with GHG Protocol emissions accounting standards if structural changes occur such as acquisitions or divestments. 2. Target boundary excludes small sites (e.g., single remote offices, depots), markets where total consumption is less than 100 MWh pa, or countries where credible sourcing options do not exist. 3. Coverage includes all reported Scope 3 emissions across the twelve of the fifteen Scope 3 reporting categories deemed relevant to Orica. Base year emissions will be recalculated consistent with GHG Protocol emissions accounting standards if methodology or structural changes occur such as acquisitions or divestments. 4. Our net zero emissions ambition covers our global Scope 1 and 2 emissions under our direct control, and material Scope 3 emission sources. Material means the GHG emissions arising from the Scope 3 reporting categories of purchased goods and services (category 1) and use of sold product (category 11). 5. Achieving the net zero emissions and Scope 3 ambition will require effective government policy frameworks, supportive regulation and financial incentives, meaningful and transparent collaboration across value chains and access to new economically viable low-carbon technologies operating at commercial scale.

OUR INVESTMENT PROPOSITION

DELIVERING VALUE TO OUR SHAREHOLDERS

Safety is, and will remain our number one priority

We are the **global leader** in mining and civil construction markets

We have reshaped our strategy and we are focused on **execution**

We will continue to invest in **technology**

We offer sustainable solutions that deliver **profitable growth** for our customers and Orica

OUR PROMISE

Operating responsibly together with our people, partners, customers

Deliver profitable growth

Maximise shareholder returns

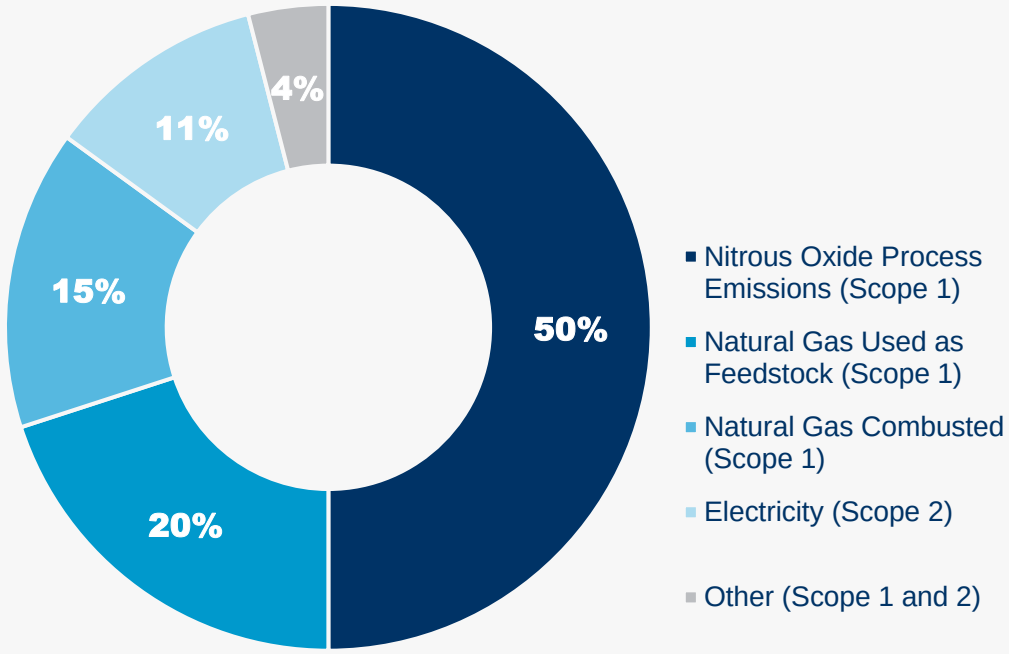
APPENDIX

ORICA | Towards NetZero Emissions by 2050

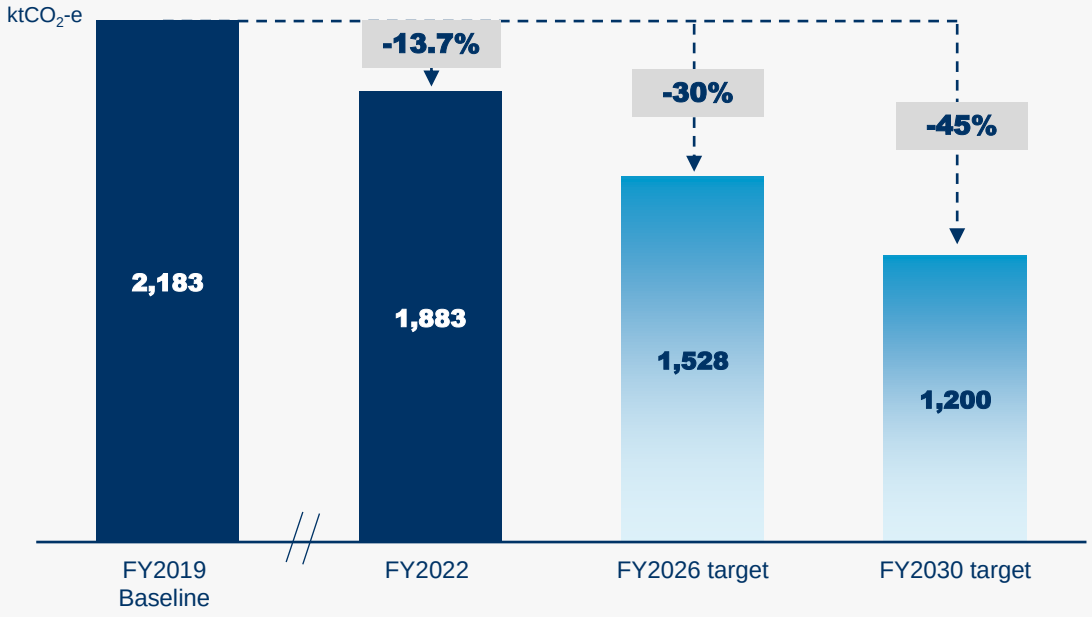
DEMONSTRABLE PROGRESS TOWARDS REDUCING OPERATIONAL EMISSIONS (SCOPE 1 AND 2)

FURTHER PROGRESS MADE ON OPERATIONAL EMISSIONS DURING FY2023

FY2022 global operation GHG emissions by source (Scope 1 and 2)



Progress towards achieving absolute net GHG emissions reduction target



PROGRESS IN REDUCING SCOPE 1 EMISSIONS

TERTIARY ABATEMENT TECHNOLOGY

CARSELAND, CANADA

- Technology installed November 2021 through partnership with the Alberta Government
- Abatement efficacy is above expectations
- AN GHG emissions intensity reduced by around half
- Well positioned to offer lower carbon AN products

KOORAGANG ISLAND, AUSTRALIA

- Decarbonisation Project completed July 2023
- Supported with government grant funding
- Expected to reduce the site's total GHG emission by 567,000 tCO_2-e per annum

YARWUN, AUSTRALIA

- Yarwun Nitrates Decarbonisation Project FID announced in April 2023
- Implementation during the next scheduled turnaround 2024
- Expected to reduce the site's total GHG emission by 200,000 tCO_2-e per annum

Contact:
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Chief Communications Officer
M: +61 419 163 467
E: delphine.cassidy@orica.com

DEFINITIONS

Term	Definition
1.5°C world	According to the Intergovernmental Panel on Climate Change, knowledge-base and assessment approaches used to understand the impacts of 1.5°C global warming above pre-industrial levels and related global greenhouse gas emission pathways, in the context of strengthening the global response to the threat of climate change, sustainable development and efforts to eradicate poverty
ACCU	Australian Carbon Credit Unit, the name of carbon credits generated in the Australian carbon market.
Ambition	Refers to a goal we are aiming to achieve, have an indicative pathway but intend to better understand the delivery prior to committing to make it a target.
Ammonia Nitrate (AN)	Includes Ammonium Nitrate prill and solution as well as Emulsion products including bulk emulsion and packaged emulsion. ANeq (AN equivalent) represents AN content on the products we sell
Capital expenditure	Comprises total payments for property, plant and equipment and intangibles
Carbon credit	A carbon credit represents GHG abatement activities which have occurred from carbon credit projects, i.e. specific projects with the aim to avoid or sequester GHG emissions from the atmosphere. Carbon credit projects create eligible carbon credit units which have been measured, verified and assigned a certificate in a registry for trading in carbon markets. One carbon credit unit represents one tonne of carbon dioxide equivalent (tCO_2-e) stored or avoided by a carbon credit project.
Kt	A metric kiloton (kt) is a decimal multiple of the metric unit of mass, ton, which is equal to 1,000 kg
Trade working capital (TWC)	Comprises inventories, trade receivables and trade payables
ESG	Environmental, social and governance
FCTR	Foreign currency translation reserve
Decarbonise	Removal or reduction of carbon dioxide output into the atmosphere
Future-facing commodities	Includes copper, nickel, lithium, cobalt and other metals and minerals. As much of the world continues to move towards an energy transition, demand for future-facing commodities will grow.
GHG (Greenhouse gases)	Gases which absorb and re-emit infrared radiation, thereby trapping heat in Earth's atmosphere. Includes carbon dioxide (CO_2), water vapor, methane (CH_4), nitrous oxide (N_2O), hydrofluorocarbons (HFCs), perfluorocarbons (PFCs), sulphur hexafluoride (SF_6), and nitrogen trifluoride (NF_3). The GHG applicable to Orica's operations are CO_2, CH_4, and N_2O.

Term	Definition
Grey hydrogen	Hydrogen made via steam methane reforming (SMR) using a methane natural gas feedstock
Low Carbon Ammonia	Renewable hydrogen and nitrogen are reacted together at high temperatures and pressures to produce ammonia (Haber-Bosch process)
Net GHG emissions	Reported GHG emissions in a reporting period (Orica financial year) after applying claimable emissions reductions or surrenders from carbon credit units. Includes generated carbon credits which have not been surrendered but sold on to a third party or banked in a carbon credit registry.
Net zero	Net zero refers to achieving an overall balance between GHG emissions produced and GHG emissions taken out of the atmosphere.
Paris Agreement goals	The central objective of the Paris Agreement is to avoid dangerous climate change by limiting global warming to well below 2°C and pursuing efforts to limit it to 1.5°C above pre-industrial levels. Additionally, the agreement aims to increase the ability of countries to deal with the impacts of climate change, and at making finance flows consistent with a low GHG emissions and climate-resilient pathway.
Power purchase agreement (PPA)	A type of contract that allows a consumer, typically large industrial or commercial entities, to form an agreement with a specific energy generating unit. The contract itself specifies the commercial terms including delivery, price, payment, etc. In many markets, these contracts secure a long-term stream of revenue for an energy project.
Renewable hydrogen	Hydrogen made via electrolysis using 100% renewable electricity
Scope 1 greenhouse gas emissions	Scope 1 greenhouse gas emissions are direct emissions from operations that are owned or controlled by the reporting company. For Orica, these are primarily emissions from industrial manufacturing processes and natural gas feedstocks.
Scope 2 greenhouse gas emissions	Scope 2 greenhouse gas emissions are indirect emissions from the generation of purchased or acquired electricity, steam, heat or cooling that is consumed by operations that are owned or controlled by the reporting company.
Scope 3 greenhouse gas emissions	Scope 3 greenhouse gas emissions are all other indirect emissions (not included in Scope 2) that occur in the value chain. For Orica, these are primarily emissions resulting from purchased goods and services which account for around two-thirds of our global Scope 3 GHG emissions.
Target	Refers to a goal we are aiming to achieve where we have developed a delivery pathway.
TCFD	Task Force on Climate Related Financial Disclosures
tCO_2-e	Tonne of carbon dioxide equivalent.