

### ASX Announcement 22 November 2023

#### **REA India Investor Roadshow Presentation**

REA Group Ltd (ASX:REA) will be holding a two-day REA India Investor Roadshow in Delhi, India, commencing today at 9.15am India local time (2.45pm AEDT). Attached are the REA India Investor Roadshow presentation materials.

#### -ends-

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The release of this announcement was authorised by the Disclosure Committee.

About REA Group Ltd (www.rea-group.com): REA Group Ltd ACN 068 349 066 (ASX:REA) ("REA Group") is a multinational digital advertising business specialising in property. REA Group operates Australia's leading residential and commercial property websites realestate.com.au and realcommercial.com.au – as well as the leading website dedicated to share property, Flatmates.com.au and property research website, property.com.au. REA Group owns Mortgage Choice Pty Ltd, an Australian mortgage broking franchise group, PropTrack Pty Ltd, a leading provider of property data services and Campaign Agent Pty Ltd, Australia's leading provider in vendor paid advertising and home preparation finance solutions for the Australian real estate market. In Australia, REA Group holds strategic investments in Simpology Pty Ltd, a leading provider of mortgage application and e-lodgement solutions for the broking and lending industries; Realtair Pty Ltd, a digital platform providing end-to-end technology solutions for the real estate transaction process, and Managed Platforms Pty Ltd, an emerging Property Management software platform. Internationally, REA Group holds a controlling interest in REA India Pte. Ltd. operator of established brands Housing.com and PropTiger.com. REA Group also holds a significant minority shareholding in Move, Inc., operator of realtor.com in the US, and the PropertyGuru Group, operator of leading property sites in Malaysia, Singapore, Thailand and Vietnam.





# Investor Day



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# REA India Strategy

Dhruv Agarwala Chief Executive Officer, REA India



# We are building a next generation marketplace with clear strategic focus across audiences, customers and data

Largest audiences, most engaged consumers

Through our core and adjacent services









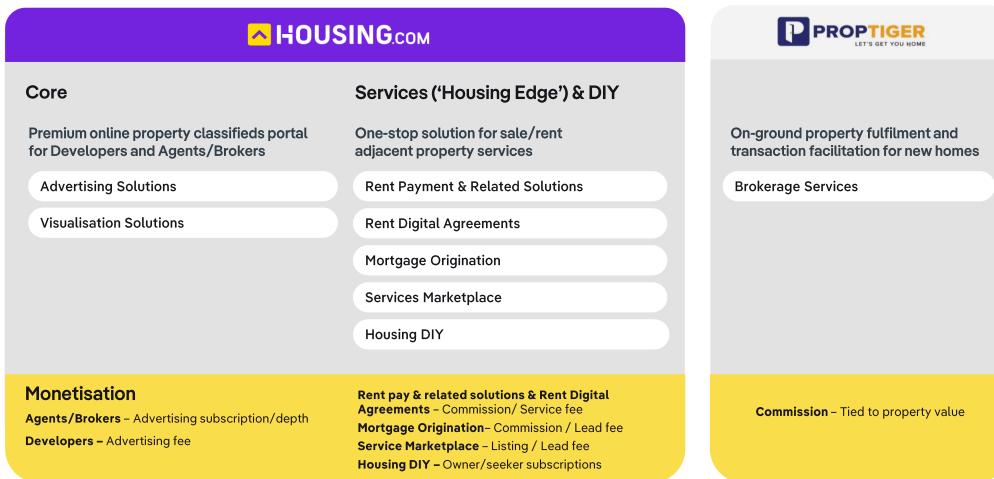
Superior **customer** value

Including Agents/Brokers, Developers & DIY sellers Unparalleled data & insights

Underpinning authenticity and trust

# Housing.com's core property advertising business is supported by adjacent services on Housing Edge and developer-focused agency, PropTiger





### Our strategic priorities are clear

## Market leadership in audience

Extend audience leadership; differentiate with superior consumer experiences



## Stronger monetisation in core

Drive growth through superior products, our winning sales approach and geographical expansion



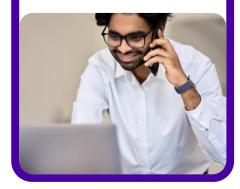
## More value for consumers

Build digitally enabled user journeys to extract a higher share of wallet through DIY and adjacent services



## More value for customers

Provide superior 'close to transaction' products for customers and increase share of real estate transactions



## People leadership

Create a highly skilled and motivated team to deliver the best property experience and execute our strategic priorities



## Strong execution on growth strategy and audience leadership

Market leadership in audience

#1 audience

20.8m monthly visits, 1.2x nearest competitor<sup>1</sup>

#1 awareness

of Housing brand, both Total (95) and Spontaneous (86)<sup>2</sup> Stronger monetisation in core

+42%

3Y CAGR in Developer Customers<sup>3</sup>

+34%

3Y CAGR in Broker Customers<sup>3</sup> More value for consumers

10 services

Available on Housing Edge, including 2 DIY subscription services

98%

FY23 YoY revenue growth for rent 'Payon-Credit' service More value for customers

**350**+

PropTiger sales specialists across top 8 cities

**75**+

Industry leading NPS for PropTiger

People leadership

Employer of choice

#3 in India's top 100 companies 2023

**96** out of 100

Employee engagement score in 2023



# Real Estate Advertising



Dhruv Agarwala Chief Executive Officer, REA India

## REA India operates in a large and growing market

### Our addressable markets are large...

...and growth will continue, driven by favourable market conditions



Increasing property prices

India on track to become 3<sup>rd</sup> largest property market globally by 2030 (A\$1.5 trillion)<sup>2</sup>

More property transactions

Property transactions benefit from favourable demographic trends of urbanisation, middle class expansion, and greater housing formalisation

3 Shift from offline to online

Increased internet penetration and smartphone use will continue to grow online audiences and greater trust of digital content

## Comparing the Indian and Australian markets highlights this potential

Annual estimates, 2022

Number of Households<sup>1</sup>

**Urban Population %**<sup>2</sup>

Household Debt as % of GDP<sup>3</sup>

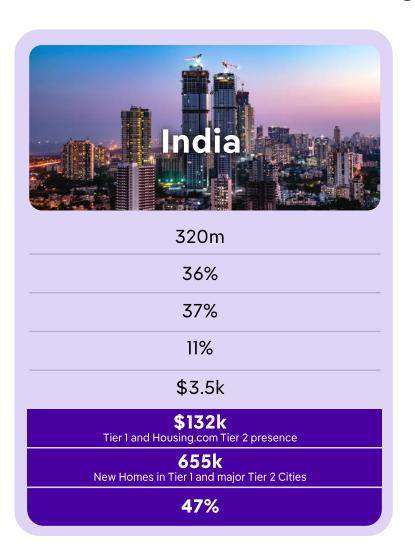
Mortgage Debt as % of GDP<sup>4</sup>

Annual Per Capita GDP (A\$)5

Average Property Value (\$A)6

# of Property Transactions p.a.<sup>7</sup>

Smartphone Penetration %8



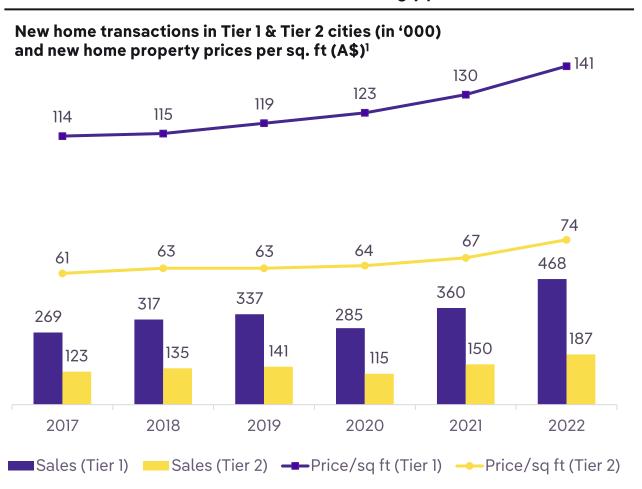


(1) Australia: Australian institute of family studies, estimated by dividing 2022 population of 26.3m by the average household size of 2.5, India: UN Population data, estimated based on dividing current population by average household size of 4.4 from Michael Bauer Research; (2)Trading economics; (3) RBI and IMF; (4) European mortgage federation, Savills India; (5) World Bank for India, Trading economics for Australia; (6) Internal Housing listings data and ABS for Australia; (7) PropEquity for India (only for Tier I and major Tier 2 cities) and PEXA for Australia; (8) PwC for India and Statista for Australia as at 2022



# New home prices in Tier 1 and 2 cities have grown consistently since 2017, with strong growth in demand post-covid in all major cities

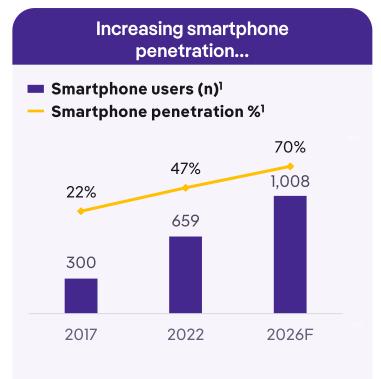
#### Indian real estate market has accelerated strongly post-Covid slowdown...



#### ...with strong demand across all major cities

Tier 1 Cities	2022 New Home Transactions YoY Growth <sup>2</sup>	2022 Housing Price Index (2017-2022) <sup>2</sup>
Delhi (NCR)	7%	111.0
Mumbai (MMR)	87%	118.1
Bangalore	22%	136.2
Pune	46%	118.8
Hyderabad	59%	164.3
Chennai	8%	113.5
Kolkata	8%	123.1
Ahmedabad	62%	137.8

# Increasing availability and use of smart devices is driving significant growth in online audiences and increasing spend on digital advertising



- India is the second largest smartphone market in the world after China<sup>2</sup>
- Government's digital push and increasing affordability has increased demand

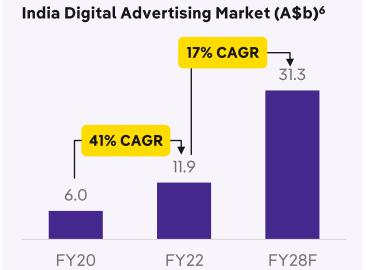
# ...and declining data costs is increasing device usage...





- Forecast to have 1.3b active internet users in India by 2030; growth of 44% from 2022<sup>4</sup>
- Fifth lowest internet data rates globally in 2022<sup>5</sup>

... and driving rapid growth in digital advertising, expected to continue



 Strong 41% growth in the digital advertising market from FY20 to FY22 was consistent with online audience for real estate classifieds, which also grew ~40% CAGR over the same period<sup>7</sup>

(1) PwC Report 'Decoding India's country's electronics manufacturing journey' Jun 2023; (2) Canalys Smartphone Analysis Service, 2017 (3) Telecom Regulatory Authority Of India, monthly telecom subscription reports; (4) 3One4 Capital Report 'India-A Startups Nation' April 2023; (5) Worldwide Mobile Data Pricing 2022; (6) Redseer Advertising Report 'Digital Advertising in India and Disruptive Trends', Jan 2023; (7) Monthly Similarweb data for top 4 players for Jul 2020 (30.9m) compared to Jul 2022 (61.5m)

# REA India plays a valuable role in connecting and supporting consumers and vendors in their property transactions

### **New Home Sales**

#### Regulation

More strictly regulated<sup>1</sup>

#### Selling Processes

- Developer marketing managed in-house or via external agencies
- Agents engaged on a non-exclusive basis to source buyers

#### Commission

- **~2-3% property value** paid to agents by developers for successful sale
- Buyers typically do not pay commissions

### Marketing

- Developers spend 1-2% property value on marketing
- Split online/offline at ~40/60%, including paying for portal listing

## SOLD

### Home Resale

- Sale process unregulated<sup>2</sup>
- Owner engages agents on a non-exclusive basis, paid on success
- May decide to list 'DIY' in parallel with or instead of engaging agents
- ~1% property value paid to successful agent by buyer and seller
- DIY: No commission paid, buyers or sellers may pay for additional support
- Agents fund own marketing, up to 25% of commission. Portal listings paid via subscriptions
- DIY: Owner subscriptions increase property visibility



### **Home Rental**

- Rental process unregulated<sup>3</sup>
- As with resale
- DIY: As with resale
- ~15-30 days of rent paid to successful agent by owner and tenant
- DIY: As with resale
- · As with resale



- ✓ Trusted brand in new home sales (PropTiger) and property (Housing.com)
- ✓ Reduce information asymmetry through independent data and insights
- One stop solution to support home buying and renting process
- ✓ Comprehensive listings inventory to give maximum choice
- ✓ Efficient shortlisting using high quality information, imagery and visualisation



## **Key Take Aways**

Large and growing TAM

Strong market fundamentals

Portals play a key role

0

- The online advertising market is **large and growing**:
  - Total real-estate TAM
     ~A\$9b across agent
     commissions, mortgages,
     adjacencies and
     real-estate advertising
  - A\$1.4b real estate advertising, with total digital at A\$710m and digital classifieds only A\$185m

 India is an attractive market with strong macro tailwinds supporting future growth:

- Increasing property prices
- More property transactions
- Shift from offline to online

 REA India plays a valuable role in connecting consumers and vendors

 We can provide greater transparency and trust and liquidity to the property market



# Audience

Snehil Gautam Chief Growth and Marketing Officer, REA India

# Our market leading audience is key to our ambition to become India's undisputed #1 property marketplace

## Market leadership in audience

Extend audience leadership; differentiate with superior consumer experiences



### Stronger Monetisation in core

Drive growth through superior products, our winning sales approach and geographical expansion



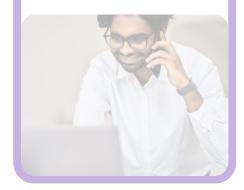
## More value for consumers

Build digitally enabled user journeys to extract a higher share of wallet through DIY and adjacent services



## More value for customers

Provide superior 'close to transaction' products for customers and increase share of real estate transactions



## People leadership

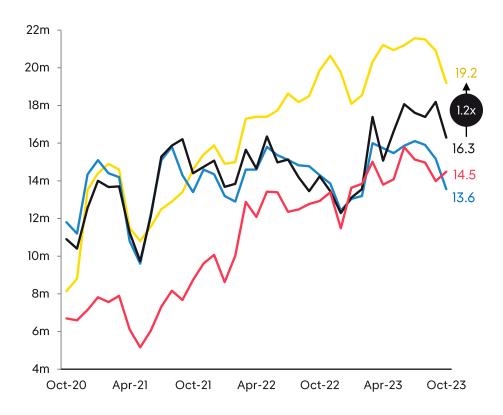
Create a highly skilled and motivated team to deliver the best property experience and execute our strategic priorities



## We are the #1 address for Indian property

### Housing.com has grown and sustained #1 audience position since Oct 2021...

Housing.com relative audience size vs competitors (From Oct-20 to Oct-23)<sup>1</sup>

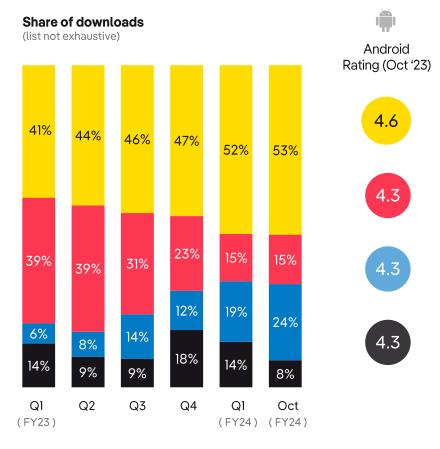


Change in monthly visits over 3 year period (Oct '23 vs Oct '20)



#### ...and is now focused on driving app engagement

App downloads market share for top 4 online real-estate classifieds in India<sup>2</sup>



# Our investment and focus has delivered strong brand awareness, audience acquisition and engagement through superior consumer experiences





Build audience and drive trust, awareness and preference in our core markets



Uplifting content structure, quality and quantity to improve Search Engine Optimisation. Shift seekers from web to app via exclusive content and app store optimisation. Use paid acquisition to address gaps

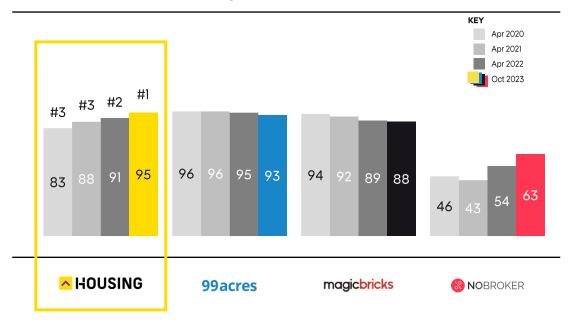


Best customer experience and new feature releases to increase consumer touchpoints and reengagement.

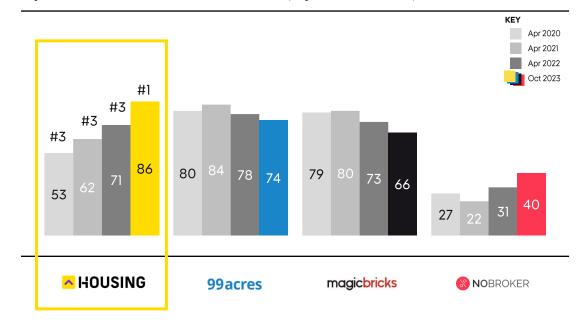
More enquiries to deliver value to our customers

## Housing.com is now #1 for both Total and Spontaneous brand awareness

### Total brand awareness (Apr'20-Oct'23)1



#### Spontaneous brand awareness (Apr'20-Oct'23)1



## **Brand Strategy Priorities**

Preference Driving Communication

Most Effective Media Reach

Highest Share of Voice on Social Media

Establish Housing.com as One Stop Solution



# Strong organic audience acquisition is driven by SEO and app downloads, supplemented with paid channels



### **SEO**

High market share on core business keywords, Housing News improves organic ranking and bridges information gaps to assist decision making



### **App**

Web to app,
Organic app installs driven by
brand awareness,
app store optimisation



### **Paid Acquisition**

Support the business to drive demand to address gaps and improve monetisation

# We are targeting the best experience at all touch points through quality listings, trust and transparency and technologically superior products

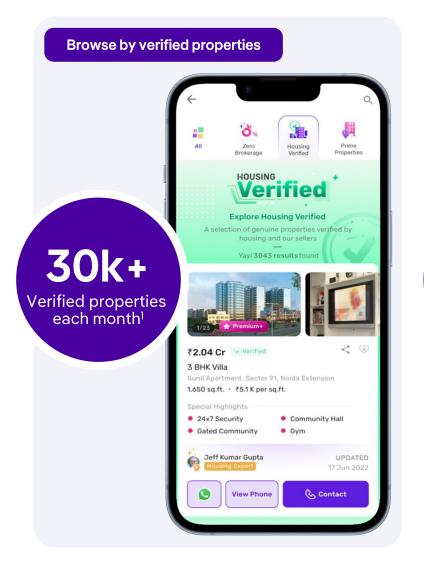
#### Listings **Trust & Transparency Products** Across all touch points TARGET: Technologically superior Highest quality, most relevant Highest # of Timely checks Reviews & Best technology Indicative price Seamless endverified listings on availability of ratings for by ML engines platform to-end user properties Neighborhoods journey and Projects Al-based fake Property and Verified & Demand Improved Filling gaps in listing/seller regularly seller user insights for app and site user experience recognition feedback and updated project sellers to better speed and and increasing responsiveness details utilise the performance process engagement platform measures at scale

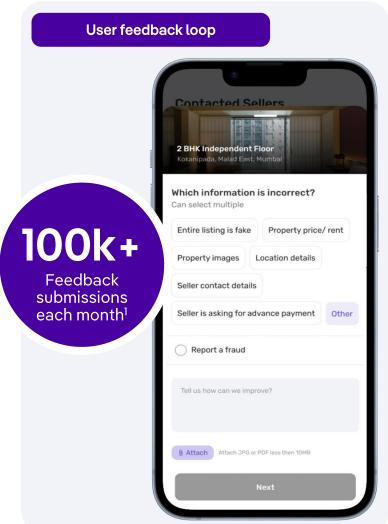


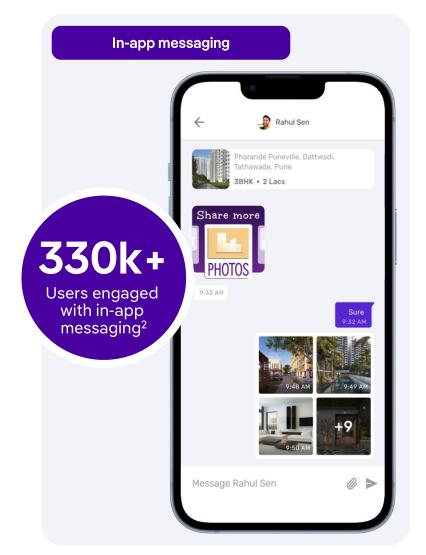


Our goal is to extend our audience leadership and have the #1 rated property app in India

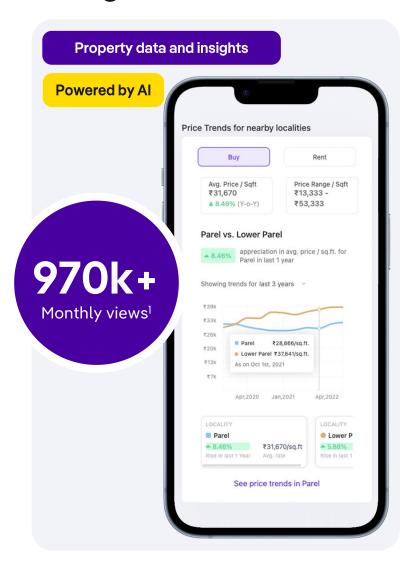
# We aim to deliver the highest quality and most relevant listings through verification, user feedback and in-app messaging

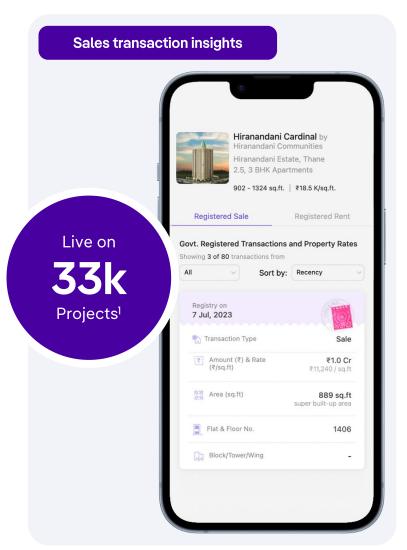


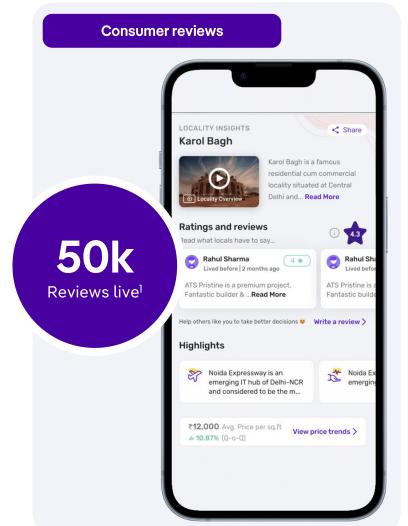




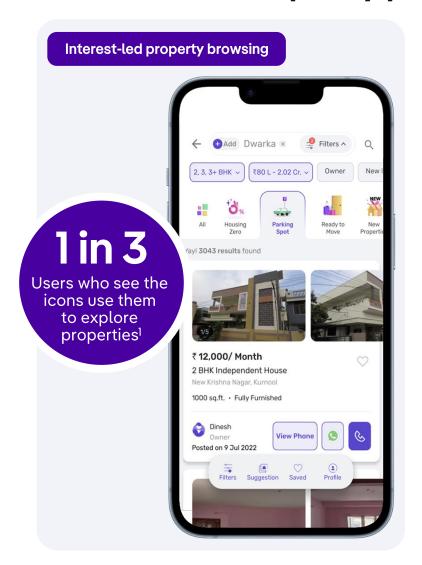
## We bring property market transparency through our unique data, insights and ratings and reviews

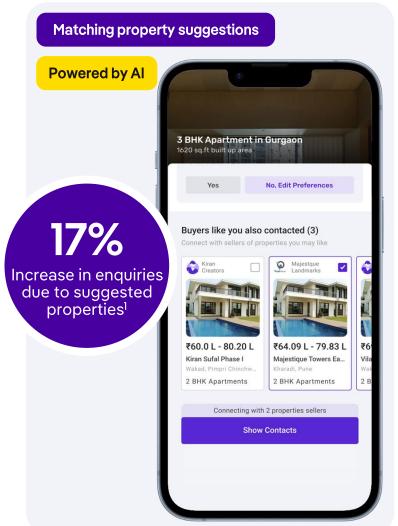






## We continue to invest in superior and personalised consumer experiences to deliver the best quality product







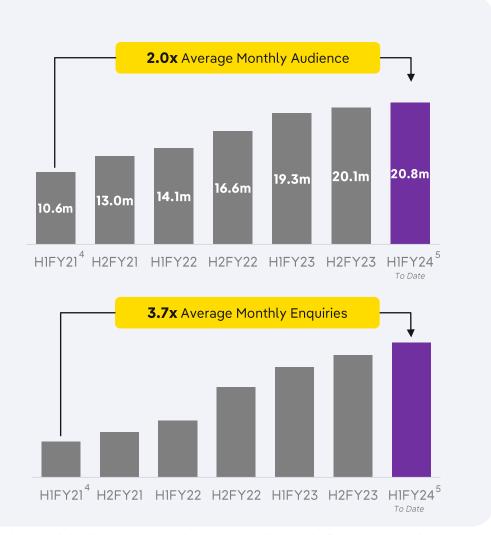
# Highly engaging experiences encourage more enquiries, delivering greater customer value



Monthly Visits<sup>2</sup>

3.7x

Monthly Enquiries <sup>3</sup>



► HOUSING.com

High converting and quality audience strategy

Drive membership on the app for better conversion

Match right seller for consumer needs

## **Key Take Aways**

**Audience growth** SEO & app

**Engaging** experiences

- - We are the #1 address for **Indian property,** and have sustained and grown our #1 audience position since Oct 2021
  - We are #1 for both total and spontaneous brand awareness
  - Strong organic acquisition is driven by SEO and app downloads, supplemented with paid channels

- We will continue to invest in superior consumer **experiences** through:
  - Highest quality and most relevant listings
  - Trust & transparency across all touchpoints
  - Technologically superior products

• Our engaging experiences are encouraging more consumers to enquire on properties

**High quality** 

leads

• This delivers greater customer value



Housing.com



Amit Masaldan Chief Revenue Officer, Housing.com

# We monetise our market leading audience through our Housing.com customer strategy

# Market leadership in audience

Extend audience leadership; differentiate with superior consumer experiences



## Stronger monetisation in core

Drive growth through superior products, our winning sales approach and geographical expansion



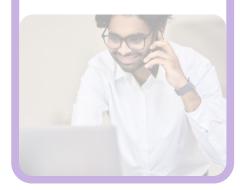
## More value for consumers

Build digitally enabled user journeys to extract a higher share of wallet through DIY and adjacent services



## More value for customers

Provide superior 'close to transaction' products for customers and increase share of real estate transactions

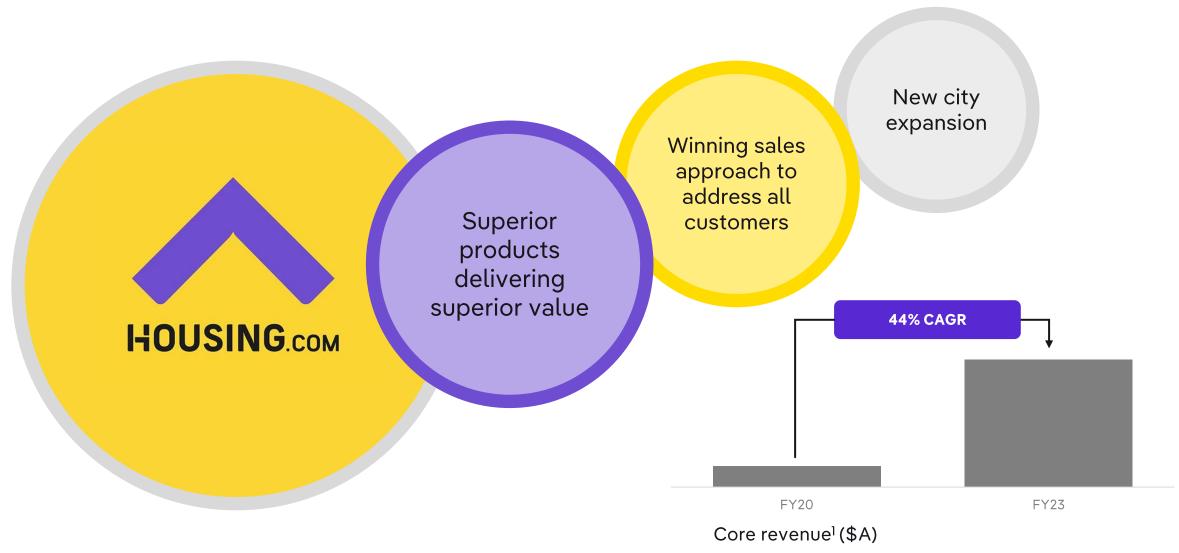


# People leadership

Create a highly skilled and motivated team to deliver the best property experience and execute our strategic priorities



## This strategy has delivered significant growth in our core advertising revenue



# We offer a differentiated platform experience that delivers unique value to our agent and developer customers

1

**Maximum Reach** 

- Industry leading audience traffic with 20.8m visits per month<sup>1</sup>
- · Proven ability to consistently grow audience and maintain lead

2

**High User Engagement** 

- Best rated mobile app with a user-friendly experience
- Leading audience engagement tools such as chat and locality reviews
- Highly engaged audience evidenced by strong enquiry growth

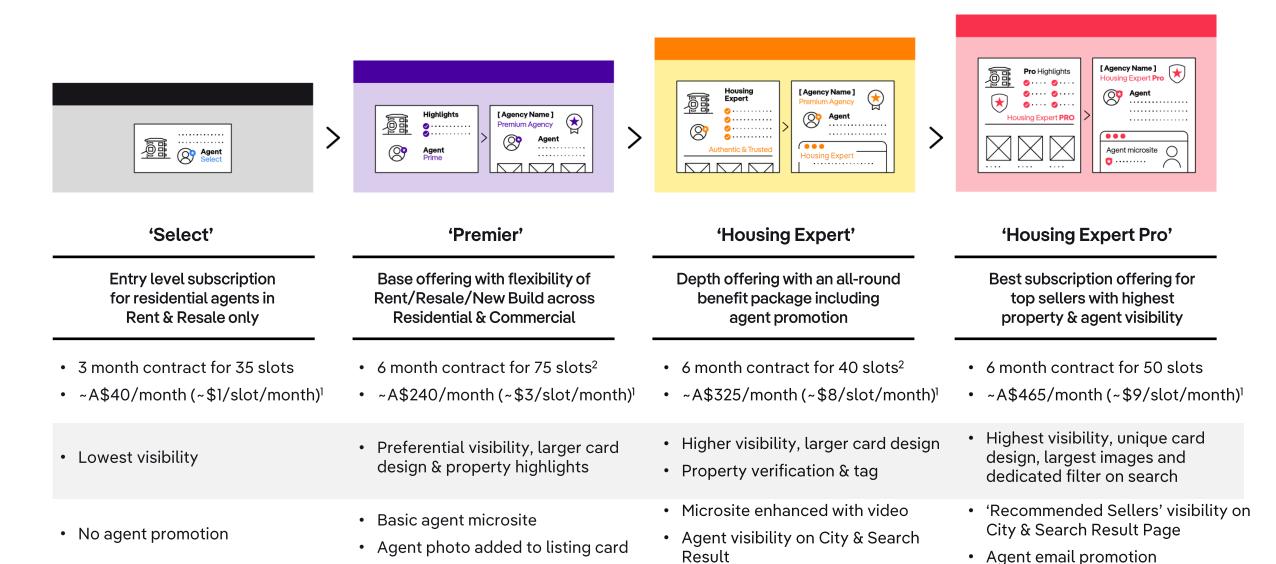
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**Unique Product Suite** 

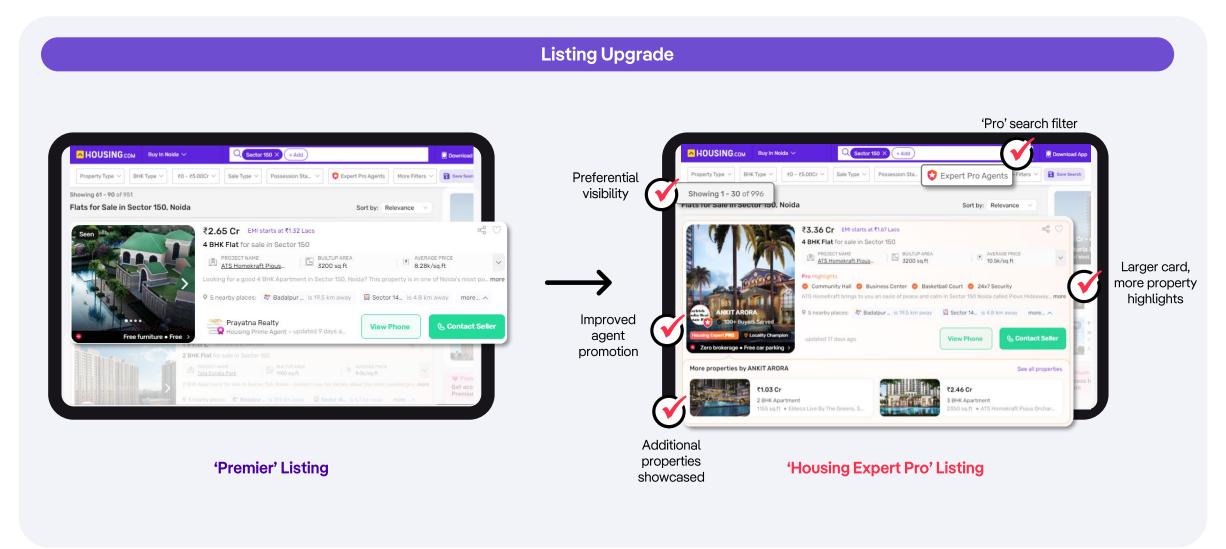
- Comprehensive product suite across rent, resale and new project segments
- Differentiated 'slot' based listings
- Fixed-slot visibility banners and immersive visualisation solutions

(1) Average monthly visits as per Similarweb data year to date Jul 2023 to Oct 2023

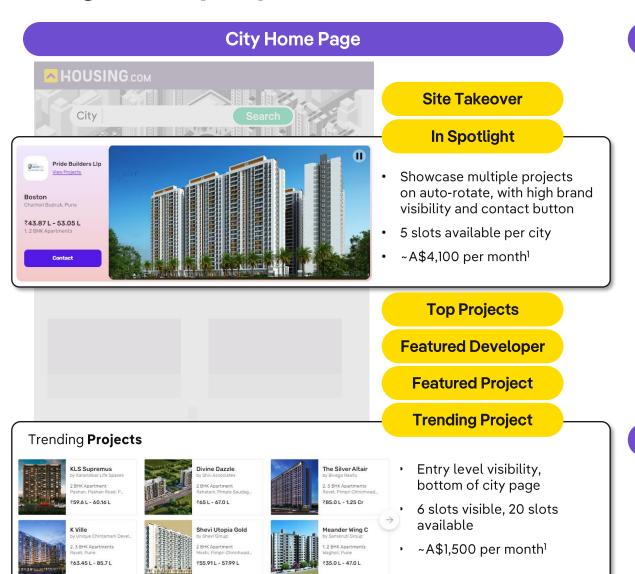
### Our tiered subscription products create a depth ladder with reusable slots



# Higher tier subscriptions provide more agent and agency branding opportunities, encouraging upgrade from entry level subscriptions



## A range of depth products are also available for our developer customers



#### **► HOUSING.**com Billboard • 15 slots per locality ₹1.05 Cr - 1.55 Cr ~A\$1,440 per Nyati Emerald month1 **Featured Billboard** ₹67 L - 1.15 Cr 10 slots per Saheel Itrend Futu... Kolte Patil 24K Altu... locality ~A\$900 per

Search Results Page

#### **Audience Maximiser**

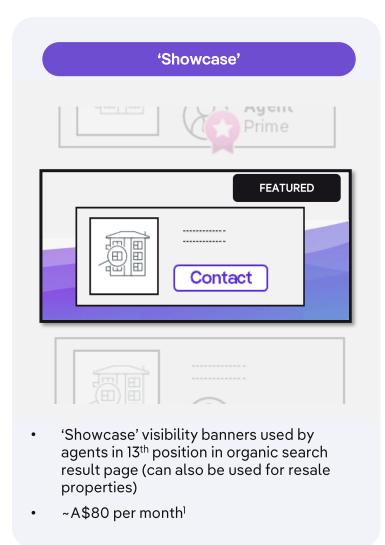


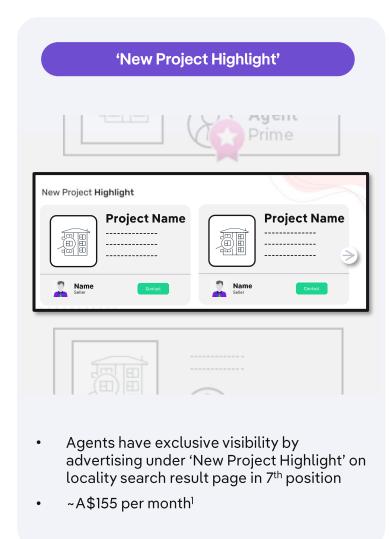
- Retargeting product on and off platform (social media and Google ad network)
- Audience targeting at City, Locality or Project level
- ~A1,085 for 30-day campaign for fixed impressions count<sup>1</sup>

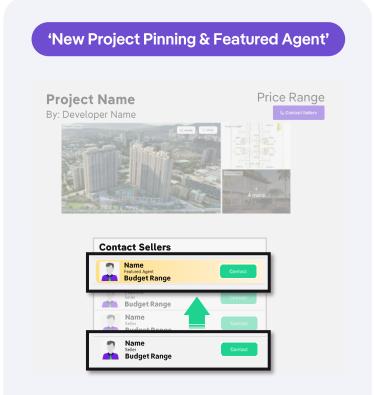
month1

Mini Billboard

# Agents selling new residential projects compete against other agents to win sales - dedicated products for this segment help agents stand out







- Agents advertise a new project by 'pinning' themselves to the Project Detail Page and 'Featured Agent' product pushes agent contact details to the top
- Pinning: ~A\$100 per month<sup>1</sup> vs Featured Agent: ~A\$180 per month<sup>1</sup>

## We have a winning formula for customer success, tailored to each segment

### **Winning Sales Approach**



**Customer Segmentation** 

- 500+ local field sales team across 21 cities, delivers high touch service for large developers and agents
- Inside Sales channel for cost effective targeting 'long-tail' agents
- Online self-serve channel



Smart Pricing & Packaging

- City-based pricing to respond to local dynamics
- Tiered subscription packages improve both buyer and seller leads for agents, encourage upsell
- Curated product bundles offer comprehensive platform coverage and better value



Leadership in Online Events

- Housing.com differentiates via online events
- Events targeted to high demand seasons, offering deals and encouraging influx of seller properties
- Sales during the 17 event weeks contributed 41% total revenue in FY23, with +50% participants vs FY22



**Trade Engagement** 

- Active trade engagement program, including:
- 'Housing Partners' Meet' hosting 350+ clients in 9 Tier 2 cities in H2 FY23
- 'Housing Select Program' offering agents cobranded glow sign boards; 220+ installed across 10 cities

## We plan to continue expanding our geographical reach into additional Tier 2 markets



### **Tier 1 Cities**

Established urban centers with high population (>4m)

**Established presence in all 8 cities**, with addressable population of ~60m<sup>1</sup>



Emerging urban centers with moderate population (0.5m-4m)

On ground operations in 13 cities, with addressable population of ~26m<sup>1</sup>

Additional Tier 2 cities remain as opportunities for growth



# Housing.com stands out from competitors with a market leading audience and differentiated products for customers

	✓ HOUSING.coм	magicbricks §	99acres	
Audience Metrics				
Audience Traffic <sup>1</sup>	20.8m	17.4m	15.2m	
Android App Rating	4.6	4.3	4.3	
Monthly App Downloads <sup>3</sup>	548k	131k	210k	
Strategic Positioning				
City Coverage	8 Tier 1 Cities, 13 Tier 2 Cities	8 Tier 1 Cities, 28 Tier 2 Cities <sup>4</sup>	8 Tier 1 Cities, 33 Tier 2 Cities <sup>4</sup>	
Segment Focus Areas	Established residential business, commercial new focus	Established in both residential and commercial	Established in both residential and commercial	
Listing Inventory Approach	All slot-based	Single-use (top tiers slot based)	Single-use	
Unique Customer Propositions				
Guaranteed visibility options <sup>5</sup>	✓	×	×	
Unique Visualisation Solutions (Hardware & Software)	<b>✓</b>	×	×	

### **Key Take Aways**

**Superior** products Winning sales approach

**New city** expansion

- We offer a differentiated platform experience that delivers unique value to our agent and developer customers
- Our tiered subscription products create a depth ladder with yield growth runway

- We have a winning formula for customer success, tailored to each customer segment
- We continue to expand and deepen customer relationships through online events and trade engagement

- · We have an established presence in all 8 Tier 1 cities and are now in 13 Tier 2 cities
- There is an opportunity to continue to **expand our** geographical reach into additional Tier 2 markets, driving further growth



## Housing Services - Edge & DIY



Sangeet Aggarwal Executive Vice President, Product and Design, REA India

# Our consumer value strategy is to bring REA India closer to the real estate transaction and deliver richer digital experiences

## Market leadership in audience

Extend audience leadership; differentiate with superior consumer experiences



### Stronger Monetisation in core

Drive growth through superior products, our winning sales approach and geographical expansion



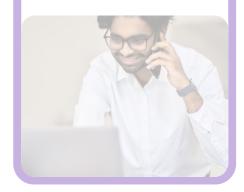
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## People leadership

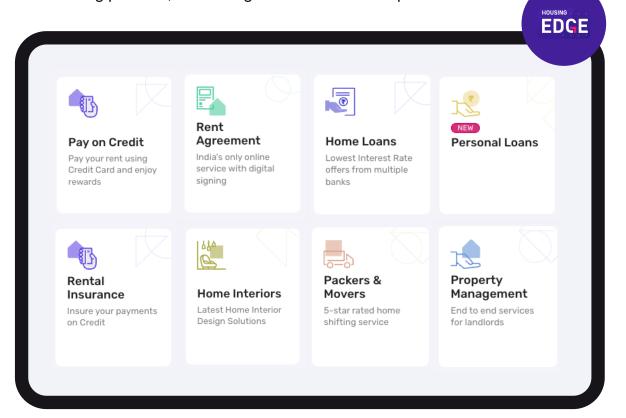
Create a highly skilled and motivated team to deliver the best property experience and execute our strategic priorities



### REA India operates a range of services through Housing Edge & Housing DIY

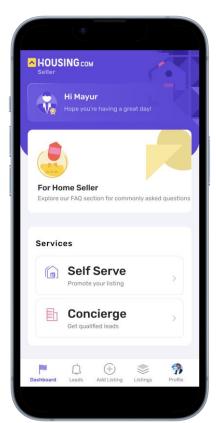
### 'Edge' Services

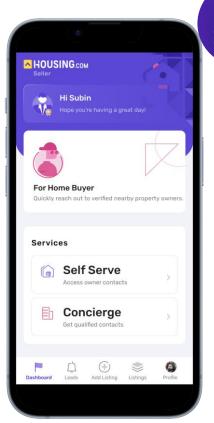
- While buyers use online platforms to shortlist the properties they are interested in, further stages of the transaction are often completed offline
- 'Edge' positions Housing.com as an end-to-end destination for the home seeking process, increasing stickiness with the platform



#### 'DIY' Services

- Some homeowners want the ability to list their properties online themselves, and may even do so in parallel with agents
- We offer two DIY subscription services, one focused on seekers and one on homeowners





HOUSING



# Our digital housing services capitalise on favourable macroeconomic trends and interest in emerging adjacent services

### **Growing credit card usage**

- India is experiencing double-digit annual growth in credit card numbers, with this expected to continue in the near term
- This provides a strong platform for our rent Pay-on-Credit service

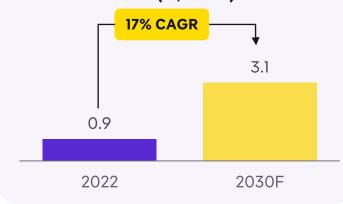
#### Number of Credit Cards in India (m)<sup>1</sup>



#### **Growing Fintech market**

- Fintech market growing rapidly from increasing per capita income, greater financial market formalisation and literacy
- Digital lending services expected to comprise 60% of the total Fintech market by 2030 (from 46% in 2022)<sup>2</sup>, as consumers seek loans for a range of needs such as home improvement and rental deposits

#### Fintech Market Size (A\$trillion)<sup>2</sup>



#### **Expanding internet user base**

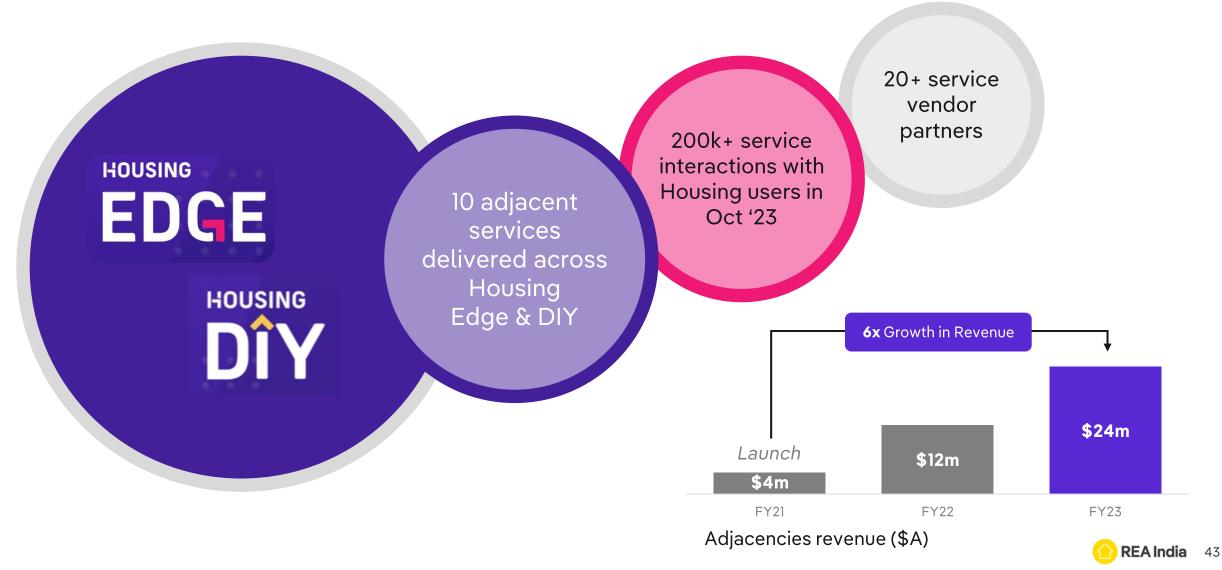
 Accessible and affordable smartphones and data plans are complemented by expanding digital infrastructure and rural connectivity, expanding the internet user base

#### Internet Users in India (m)3



(I) Reserve Bank of India announcement, Apr 2023; (2) Inc42 Report 'State Of Indian Fintech Ecosystem Q3 2022' (3) Definition of an 'internet user' is the user has accessed the internet at least once in the prior month, as published by IAMAI and Kantar in 'Internet in India Report 2022'.

### Housing Services increases touchpoints with consumers, maintaining relevance across their property lifecycle and delivering incremental revenue





### Rent 'Pay-on-credit' has delivered high double-digit revenue growth

#### Rent 'Pay-on-Credit' Service

- Fastest growing service on the Edge platform, driven by increased market awareness and strong retention strategies
- Through Pay-on-Credit, users can pay rent using their credit card for a small convenience fee, helping them manage their cashflow, settle their rent fast and digitally, improve their credit score, and earn credit card reward points



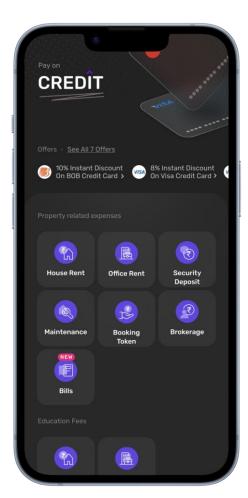


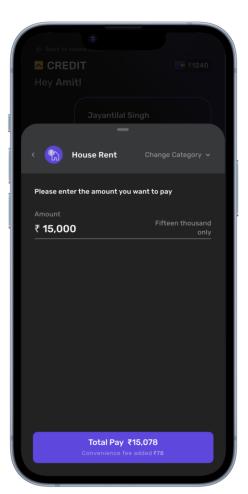
### Pay on Credit

Pay your rent using Credit Card and enjoy rewards 98%+ YoY Growth in Revenue<sup>1</sup>

90%+ rent payments settled in <10 Minutes<sup>2</sup>

60+ NPS Consumer Engagement<sup>2</sup>

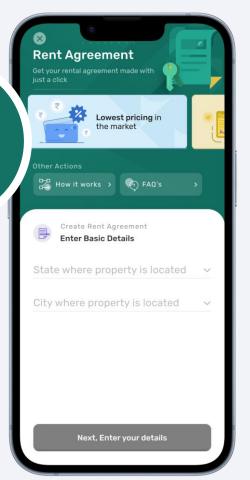


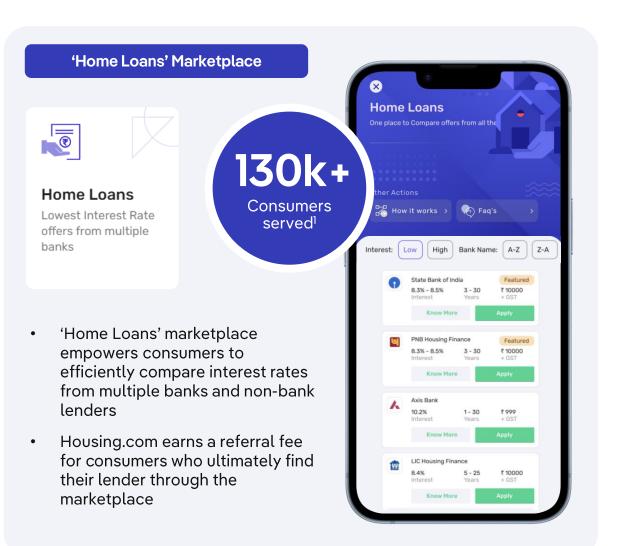




# Other newly launched on-demand services under Edge continue to see strong traction

### 'Rental Agreements' Service 15k+ Rent Agreement Customers India's only online served<sup>1</sup> service with digital signing Rental agreements in India are typically physically drawn up by agents Our digital rent agreement service enables customers (agents and landlords listing DIY) to create and sign their



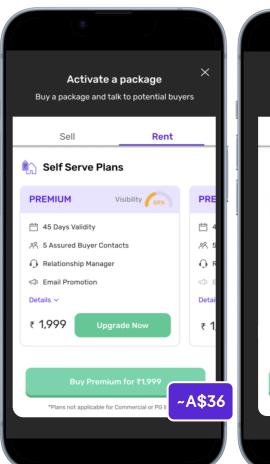


agreements digitally

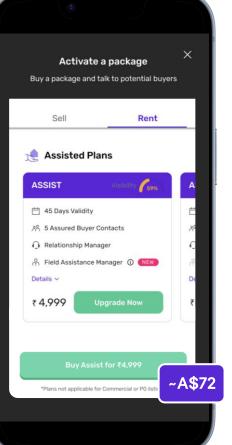


# Housing DIY offers additional services to help buyers and homeowners who want to transact directly via a freemium model

#### **Owner Self Serve Plan**



#### **Owner Assisted Plan**



#### **DIY Services**

- Buyers and homeowners who want to connect directly (without an agent) can do so via Housing DIY services
- These services are offered on a freemium model, with two tiers of subscriptions available to both seekers and owners:





#### 1. Self-Serve

For owners and buyers who want additional features, such as higher placement for owners, and the ability to enquire on more properties for buyers



#### 2. 'Assisted'

Owners and buyers assisted by a dedicated 'relationship manager' to assist in managing enquiries and scheduling inspections

# We will continue to expand our Housing Services business, and are rapidly catching up in the market

	^ HOUSING.com	<b>NO</b> BROKER	magicbricks §	99acres				
Financial Products								
Products Offered	4 products Pay rent on credit, home loans, personal loans, rental insurance	<b>3 products</b> Pay rent on credit, home loans, personal loans	1 product Home loans only	1 product Home loans only				
Service Model	Managed Service and Marketplace	Managed Service	Managed Service	Marketplace only				
Service Products								
Products Offered	<b>4 products</b> Rental agreements, packers & movers, property management, home interiors	7 products  Rental agreements, packers and movers, property management (NRIs), home interiors, home services, rental furniture, property legal services	8 products  Rental agreements, packer and movers, home interiors, Tenant verification, Legal services, property valuation, home inspection, Vaastu	No products				
Approach to Monetisation	Pay for full service and lead fee	Pay for full service (NoBroker + 3 <sup>rd</sup> party delivered)	Pay for full service (3 <sup>rd</sup> party delivered)	N/A				
Service Model	Marketplace-based (partnership for rental agreement)	Managed Service	Managed Service	N/A				
DIY Services								
Approach to Monetisation	Freemium, owner and seeker subscriptions	Freemium, owner and seeker subscriptions	Freemium, owner subscriptions only	Freemium, owner subscriptions only				
Service Model for Paid Subscriptions	Managed Service	Managed Service + Field Agents	Managed Service	Managed Service				

### **Key Take Aways**

Increasing consumer touchpoints

- Housing Edge increases touchpoints with consumers, maintaining relevance across their property lifecycle
- Our services, such as rent Payon-Credit, digital agreements and home loan marketplace, bring REA India closer to the transaction and continue to digitise the property journey

**Strong traction for** our services

- We provide 8 adjacent services under 'Edge', supported by our network of 20+ partners, plus DIY services for owners and seekers
- Adjacent services has delivered incremental revenue, growing 6x from \$4m to \$24m in the 2 years FY21 to FY23

**Capitalising** on DIY

- **DIY** is a distinct and growing segment of the market
- We provide consumers the opportunity for self-service or an assisted pathway, which also can generate qualified leads to agents



# Customer Value

Vikas Wadhawan Chief Financial Officer, REA India Business Head, PropTiger



### Superior 'close to transaction' products strengthen our customer relationships

## Market leadership in audience

Extend audience leadership; differentiate with superior consumer experiences



### Stronger Monetisation in core

Drive growth through superior products, our winning sales approach and geographical expansion



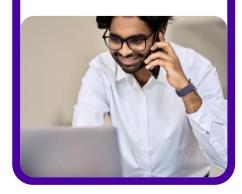
### More value for consumers

Build digitally enabled user journeys to extract a higher share of wallet through DIY and adjacent services



### More value for customers

Provide superior 'close to transaction' products for customers and increase share of real estate transactions



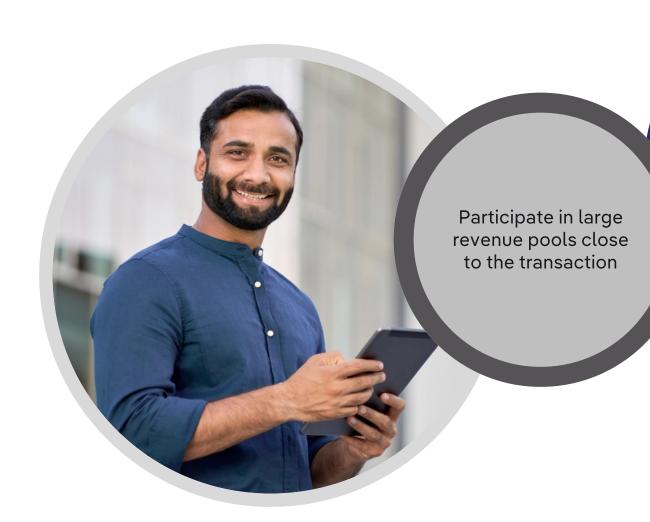
## People leadership

Create a highly skilled and motivated team to deliver the best property experience and execute our strategic priorities



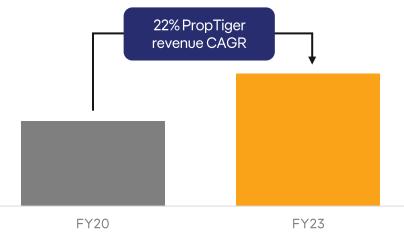
Our developer and mortgage products are creating more value for our

customers and building deeper ongoing engagement



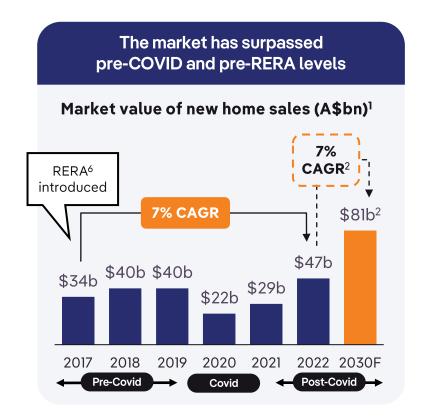
Develop deeper customer relationships and extract higher share of wallet with PropTiger

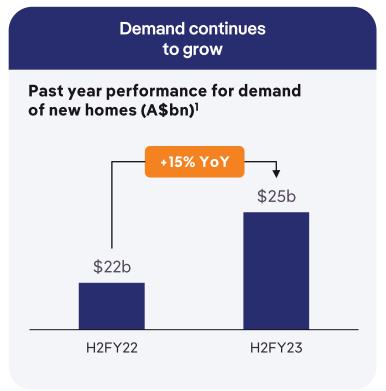
Create superior mortgage product, providing incremental revenue opportunity for customers

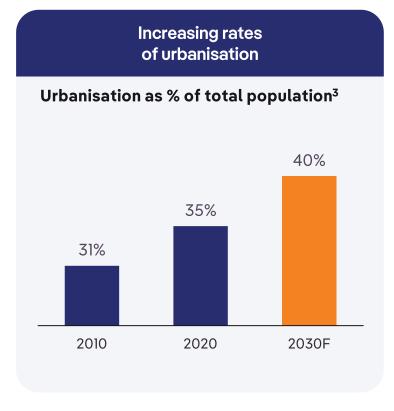




# Demand for new homes in Tier 1 cities has been growing steadily and is expected to maintain its momentum aided by increasing urbanization







- New home sales steady from 2017-19 despite significant structural reforms of demonetisation<sup>4</sup>, introduction of GST<sup>5</sup> and RERA<sup>6</sup>
- Market has recovered from the post-COVID slump to new high in 2022

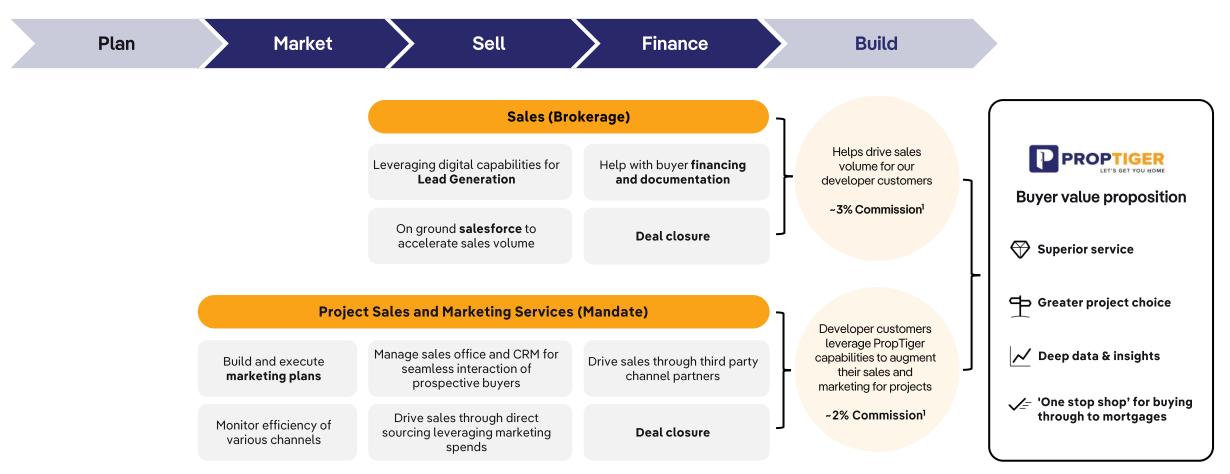
- The new homes market has rebounded strongly post-COVID
- H2 FY23 growth up 15% YoY, above the previous 5yr CAGR of 7%

 Urbanisation continues to drive demand for new homes



# PropTiger addresses consumer needs by providing end-to-end support in home buying journey, which in turn helps create value for our developer customers

**Developer Value Chain** 





# We have delivered strong PropTiger results, but continue to navigate industry challenges



### Key challenges

#### Sales team retention

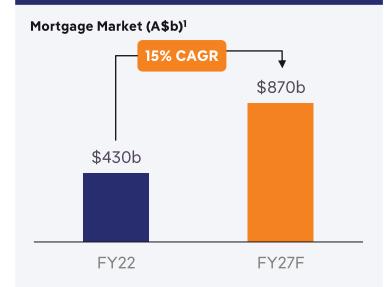
- Retaining high performing sales teams is a key challenge across the market, with attrition affecting productivity
- To address this, we are exploring and implementing changes to our long-term and short-term incentive mechanisms

### **Increasing marketing costs**

- Strong new housing market growth has also led to greater competition for buyer leads. This is increasing the spend on marketing required to generate leads for the business
- We are exploring alternate channels for lead sourcing where targeting a more specific buyer is needed

## The mortgage market is large and growing rapidly, and the lending process continues to digitise

## Mortgage market size anticipated to double in the next 5 years



- The mortgage market is expected to continue to grow at an estimated 15% CAGR<sup>2</sup> to FY27
- In 2022 mortgages represented 11% of nominal GDP<sup>2</sup> which illustrates significant runway compared to other nations (China 18%, Singapore 44%, Germany 49%, UK 69%)<sup>2</sup>

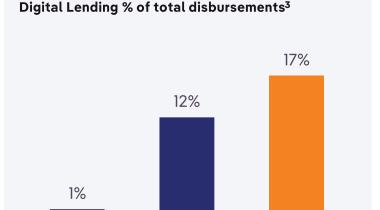
## Housing is more affordable than two decades ago

#### Property Value & Affordability Index<sup>2</sup>



 Growth in the mortgage market is driven by increasing housing affordability, which has improved significantly over the past two decades as incomes have risen faster than prices

## The lending process continues to digitise in India



 'Traditional' lending relies heavily on physical forms, bank branches and manual processing

2022

2017

- Lending 'digitisation' is accelerating, driven by strong government support and consumer demand for faster and more accessible lending
- Mortgage lending is seeing trends towards digital lead generation and collection automation

2026F

# REA India has invested<sup>1</sup> in Easiloan to digitise the mortgage documentation process and provide incremental revenue opportunity to customers

Search

Loan application

**Document Verification** 

Property Valuation

**Document** Validation

**Loan Disbursal** 

Complete digital journey through our web platform



Lead generation via customer referrals and housing audience

- ✓ Broad network of agents and developers to support buyers
- ✓ Large property-seeking audience already engaging in financial products (including home loan marketplace)



Digitizes application documents & verification

- ✓ Proprietary digital processes to capture loan applications and online verification
- ✓ Direct **integration** with a range of banks and housing finance providers to efficiently process documentation

Pre-qualified leads

**Banks and Housing Finance Companies** 



Buyers benefit from greater efficiency in mortgage application process



Customers **gain referral payment** when buyer completes application via Easiloan



Banks and housing lenders gain **high value pre-qualified leads** they are prepared to pay for

### **Key Take Aways**

Participate in large revenue pools close to the transaction

• Demand for **new homes** in Tier

growing steadily, driven by

grown rapidly and present a

significant opportunity for

1 cities in India has been

increasing urbanisation

• Mortgage markets have

Our close to transaction

products give us an

large value pools

digitisation

**Develop deeper customer** relationships and extract higher share of wallet

**Create digital and superior** mortgage product to provide incremental revenue opportunity

- Our PropTiger business provides brokerage and project marketing services to select developers across top 8 Indian cities
  - Our 350+ sales specialists drive sales volumes during the launch and sustenance phase of project life cycle
  - This helps us extract larger share of transaction

- Mortgage is a close adjacency to our core products
- · We are leveraging Housing.com's large audience and agent and developer **network** to drive volumes for mortgage applications
- We can provide a superior mortgage product on the back of technology developed by Easiloan and deeper integration with lending partners

opportunity to tap into these



# **Financials**

Vikas Wadhawan Chief Financial Officer, REA India Business Head, PropTiger



### Our strategic investment and strong execution have driven impressive momentum over the last three years





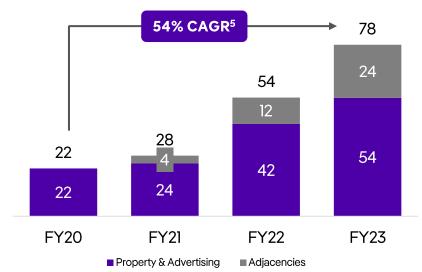






# Exceptional revenue growth has been driven by continued customer and audience growth for Housing.com and adjacency products

### Revenue (A\$m)1



### EBITDA (A\$m)1,2



#### Revenue has grown by 54% CAGR<sup>5</sup> over the last three years driven by:

#### Housing core advertising revenue +44%<sup>5</sup> CAGR driven by:

- Strong audience and customer growth up 29% and 35% respectively
- Pricing and packaging upselling customers to higher yielding packages and products
- Tier 2 city expansion expansion into 13 cities by FY23

#### PropTiger revenue +22% CAGR5:

 Higher gross commissions on the back of higher take rate due to deeper relationships with the developers

#### Adjacency revenue up >100%:

 Housing Edge – strong growth in rent Pay on Credit and launch of additional services

#### Peak EBITDA losses in FY23

- EBITDA losses have widened over the last 2 years as we invested to build audience momentum, introduce new products and expand geographically
- Losses are expected to reduce from FY24 onwards as we maintain strong revenue growth and operating expense growth slows



## We will continue to invest to support long-term revenue growth and our number one audience position<sup>1</sup>

Operating expenses growth reflects investment in people and marketing, and growth in COGS arising from adjacency revenue growth

- Employee Investment in strategic initiatives such as consumer experience driving increasing headcount, and remuneration increases
- Marketing Higher investment in branding and marketing to build on our #1 audience position in FY22 and FY23
- COGS Increased in line with strong growth in Housing Edge adjacency revenues

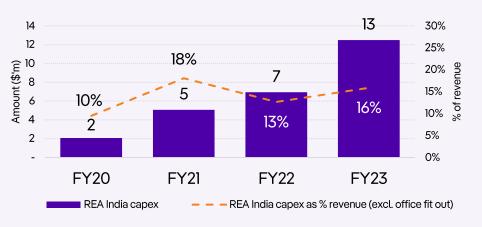
### Operating expenses (A\$m)<sup>2,3</sup>



Capital expenditure reflects uplifting the consumer experience, new products and geographical expansion

- Improve consumer experience Focus on the app and mobile experience
- New product Audience Maximiser, depth products, Commercial Offerings and Featured Agents delivered
- Geographical expansion Expanded to 13 Tier 2 cities from FY21 to FY23
- Adjacencies Expanded number of services on Housing Edge and built out current DIY (direct listings) and mortgage offerings

### Capital expenditure (A\$m)<sup>2</sup>





# Close



Owen Wilson, REA Group CEO

### We are building our winning team to deliver our winning strategy

### Market leadership in audience

Extend audience leadership; differentiate with superior consumer experiences



### Stronger Monetisation in core

Drive growth through superior products, our winning sales approach and geographical expansion



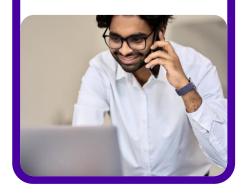
### More value for consumers

Build digitally enabled user journeys to extract a higher share of wallet through DIY and adjacent services



### More value for customers

Provide superior 'close to transaction' products for customers and increase share of real estate transactions



### People leadership

Create a highly skilled and motivated team to deliver the best property experience and execute our strategic priorities



### **Key Take Aways**

TAM is large and growing

**Winning** strategy

**Strong path** to profitability

- India is an attractive market with strong macro tailwinds supporting future growth
- A continued shift from offline to online will grow audiences and increase willingness to pay for digital marketing

- We plan to extend our audience leadership by investing in our consumer experiences
- We offer our **customers** superior products and will continue to scale in Tier 2 markets
- Adjacencies offer further upside and bring us closer to the transaction

- We have a clear plan to continue to drive revenue growth by monetising our high-quality audience
- We will continue to invest to support long term growth
- Losses are expected to reduce from FY24 onwards, and we have a clear, strong path to profitability



# Appendix



### The Indian market is divided into multiple tiers with differing characteristics

### **Geographic Segmentation**

# cities

Typical Population (mil)

# units sold (2022)

Home Loans (CAGR 2019-22)

Split of Ecommerce Market (% orders to each tier in 2022)

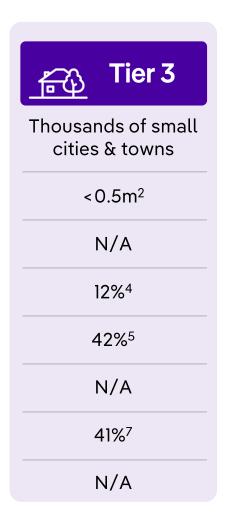
Average spend on online (A\$) (Spend per consumer in 6 months, H2FY23)

% share of internet users

Per Capita Income (A\$k p.a.)



Tier 2
97¹ cities
0.5m - 4m <sup>2</sup>
187k <sup>3</sup>
8%4
21% <sup>5</sup>
\$3646
27% <sup>7</sup>
\$3.5k <sup>8</sup>



### Tier 1 cities are the most developed real estate markets, with strong developer activity



	# Households (m) <sup>1</sup>	CY22 New Launches ('000) <sup>2</sup>	CY22 Average Price (A\$/sq ft) <sup>2</sup>	CY22 Available Inventory ('000) <sup>2</sup>	CY22 Housing.com Pricing Index <sup>2</sup>	CY22 Sales ('000) <sup>2</sup>
Delhi (NCR)	4.3	15	89	98	111.0	19
Mumbai (MMR)	5.1	166	185	305	118.1	110
Bangalore	3.0	42	110	79	136.2	30
Pune	1.6	75	101	132	118.8	62
Hyderabad	2.3	83	112	113	164.3	35
Chennai	2.8	9	103	31	113.5	14
Kolkata	3.9	8	85	23	123.1	11
Ahmedabad	1.8	33	69	68	137.8	27