

Briefing for Investor Meetings

March 2024



ASX: SKS



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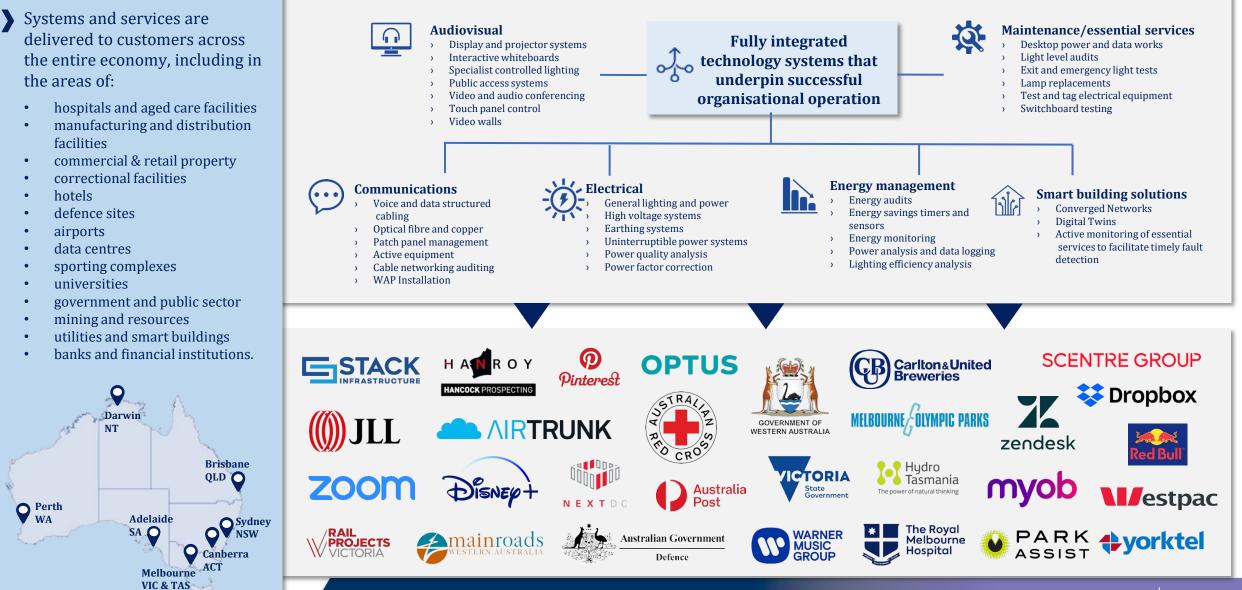
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Bespoke systems and services for any market sector





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1H24 Financial Performance



A\$000s		1H24	1H23
Revenue & other income	Sales	53,659.8	43,834.
	Other income	25.9	592.
	Total Revenue & other income	53,685.7	44,426.
Expenses	Raw materials, consumables & logistics	(29,711.1)	(26,040.6
	Employee benefits	(19,117.8)	(15,564.:
	Occupancy	(66.9)	(74.8
	Administration	(1,797.1)	(1,212.2
	Depreciation & amortisation	(862.1)	(657.6
	Finance charges	(309.1)	(471.3
	Total expenses	(51,864.1)	(44,020.0
Profit/(loss) before tax		1,821.6	406.
Profit/(loss) before tax (% to sales)		3.4%	0.9
	(Tax)/tax benefit	-	
Profit/(loss) after tax		1,821.6	406
	Profit/(loss) from discontinued operations	-	
Profit/(loss) for year		1,821.6	406

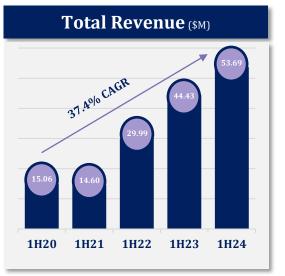
Consistent growth across all earnings metrics

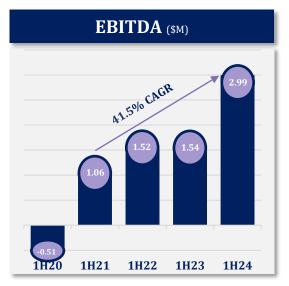


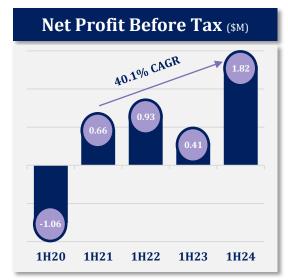
Revenue grown by 37.4% CAGR over previous four halves

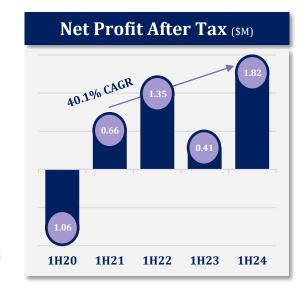
Earnings results reflect the considered decision to invest heavily for rapid expansion

 Medium-term growth can now largely be achieved under the current cost base











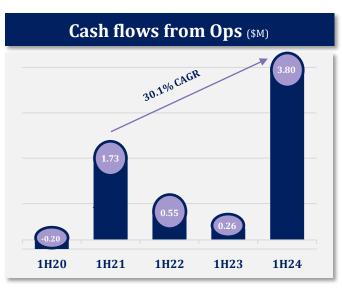


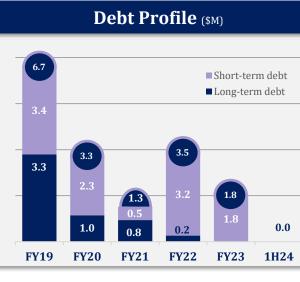
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Solid cash flows, no long-term debt and appropriate working capital



- Turnaround in cash flows from operations between FY22 and FY23 enabled full retirement of R&D liability and a net reduction in short-term borrowings, which sits at 0 as at 1H24
- The business now has no longterm debt
- Short-term debt fluctuates according to sales and working capital required to fund projects, and is further augmented by the CBA overdraft
- Increased CBA financing facilities from \$8 million to \$12 million in Nov 23:
- \$3 million bank guarantee increased to \$5 million
- an additional \$2 million equipment financing facility
- continuation of the \$5 million overdraft





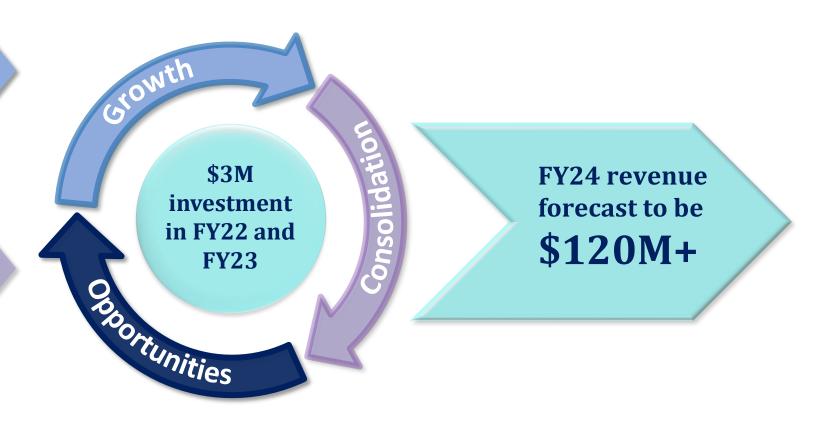




Strategy and investment benefits flow through in early FY24



- Focus on organic growth
- Maintain opportunistic approach to acquisitions – as assessed against specific criteria that drive capability, capacity & scale
- Leverage new networks
- Build higher revenue spread across existing cost base
- Build work on hand in newer WA, NT & QLD markets
- Build SKS Indigenous Technologies work
- Secure projects with end-user clients for repeat work and higher margins
- Continue strengthening the balance sheet
- Pursue recurring revenue work
- Continue to focus on cost efficiencies
- Capture a greater share of the lucrative and rapidly evolving data warehousing market
- Continue to focus on technology conversion
- Pursue converged IT networks projects in intelligent buildings
- Pursue defence opportunities



- Approximately \$3 million was invested in initiatives to underpin growth, including hiring industry specialists, opening new offices to complete the national footprint, and strengthening systems and processes
- Medium-term growth can now largely be achieved with the current cost base

Established, large and rapidly growing markets in defence and data centres



An Australian Defence Force strategic review has resulted in increased spending on a range of priorities, including upgrades to base facilities across Australia

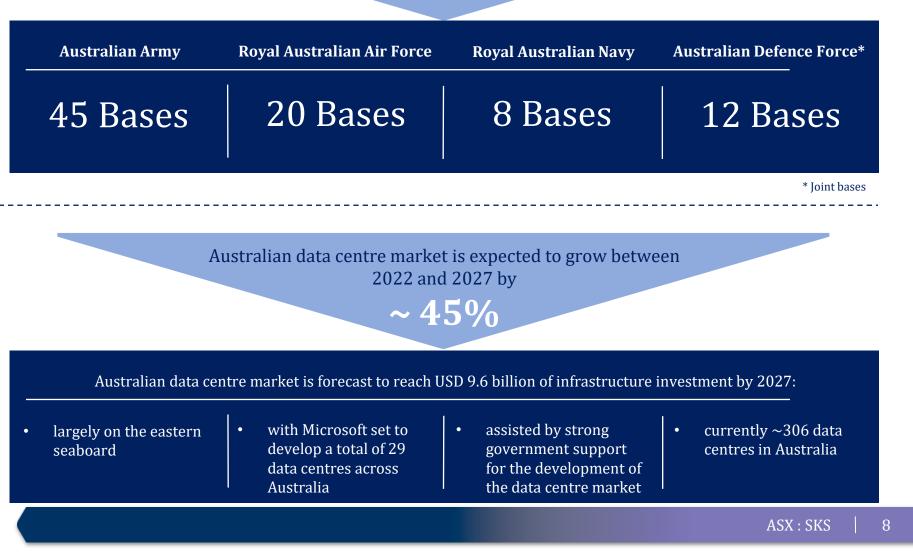
 Australia's increased spending aligns with the heightened focus on defence in other major jurisdictions, such as the USA, the UK and France and is not expected to diminish

Australia is an attractive location for international data centre investment due to:

- stable political and regulatory environment with emphasis on data privacy and security
- level of technological advancement
- scope and investment in renewable energy sources

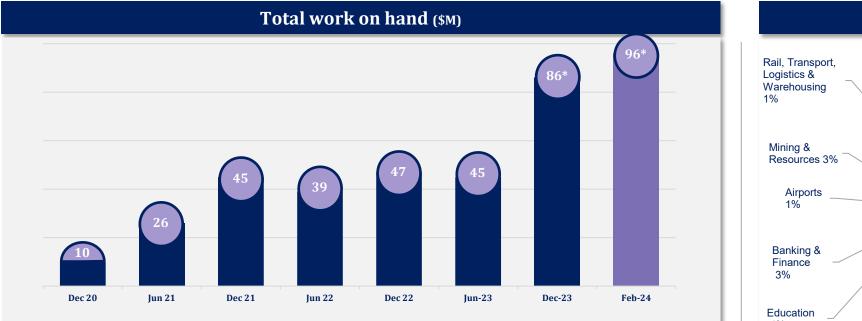
Budget commitment on northern bases alone, with further upgrades planned for bases around the nation

\$3.8B



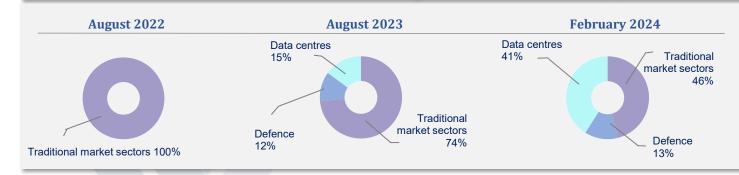
Work on hand profile transitioning to targeted sectors and customers

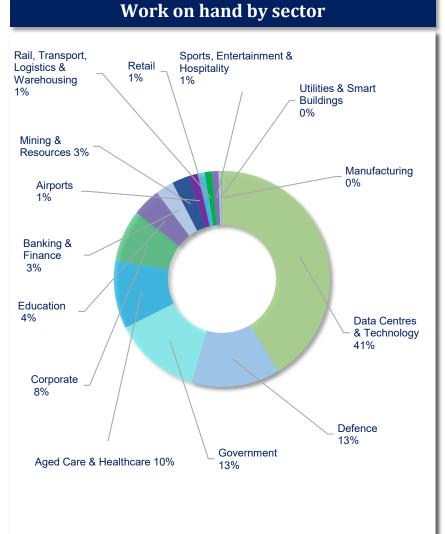




* Contains the major contract announced in November last year

Increase in work on hand in targeted market sectors (%)





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Valuable and growing pipeline of opportunities is unremitting

abatement



(\$M) Data Centres & Technology 182.1 Pipeline shows no sign of 62.0 Corporate Large amount of work under tender in data centres reflects the Sports, Entertainment & Hospitality 26.0 opportunity to take advantage of a sector where SKS Technologies 14.0 Government has quickly built a reputation for 13.1 excellence and has few Defence competitors who can execute to Education 9.7 the same standard The focus will remain on winning Retail 8.8 work across the spectrum of Aged Care & Healthcare market sectors 5.4 Airports 4.6 Utilities & Smart Buildings 3.9 Rail, Transport, Logistics & Warehousing **3.0** Banking & Finance 1.7 **TOTAL OPEN TENDERS** Mining & Resources 0.8 Quantity: 978 Value: \$335.9 million Manufacturing 0.7



51% owned by Indigenous identity, Chris Johnson



49% owned by SKS Technologies Group Current Indigenous employment participation rate of 5%. Initial 3% target was achieved in the first year of operation. Intention is to continue growing indigenous employment. Achieved order intake of >\$15 million, all of which will be delivered in the next 12 months. Work won is for Government, defence and corporates and spans VIC, SA, NT and WA. Capitalised on increasing pipeline of opportunities across all market sectors



Onboarded with many government panels as approved service providers – approximately 10 government and corporate panels around Australia Achieved Supply Nation certification, which enables inclusion in the indigenous Business Direct database and confirms that a business is Indigenous owned and audited annually





Initiatives to support growth

Recruited specialist market sector teams to develop new capability and pursue work in the data centre, smart buildings and defence sectors

Built and recruited relationships with end user clients to gain higher margins and repeat work

Undertook significant and continuous financial analysis to understand funding commitments and risks, and secured finance

Established SKS Indigenous Technologies

Completed the national footprint of branches to target state-specific market sectors

Upgraded systems, processes, accreditations and certifications to pursue work in new sectors and support overall growth Benefits of those initiatives

Changing profile of work on hand evident. Large new contracts in the data centre and smart buildings sectors, and a solid orderbook proportion in defence work

Commensurate growth in pipeline with \$335.9 million currently out for tender

Continued improvement in working capital, augmented by increased CBA financing facilities

Work secured on the basis of specific government/corporate accreditations, certifications and other processes undertaken by the new specialist teams

Additional work generated by SKS Indigenous Technologies – \$15 million of work on hand as at 31 August 2023 Target revenue performance

Based on the continually increasing level of work won and performed in 1H24, including the major data centre contract, as well as the investment in the people, processes and systems to support our growth, the **revenue target** for FY24 is:

\$120+ million



Appendices

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Company snapshot



SKS SHARE PRICE (year ending 29/02/2024)



DIRECTORS AND EXECUTIVES

Peter Jinks	Executive Chairman
Greg Jinks	Executive Director
Terrence Grigg	Non-Executive Director
Matthew Jinks	Chief Executive Officer
Gary Beaton	Chief Financial Officer

MARKET INFORMATION *

Shares on Issue	109,799,355
Options on Issue	2,000,000
Market Cap	\$37.33M
52-Wk Range	\$0.135 - \$0.370
AV Volume/Day	106,142



SHARE REGISTER COMPOSITION (27/11/22)



Four year historical profit and loss (continuing ops)



A\$000s		1H24	FY23	FY22	FY21	FY20*
Revenue & other income	Sales	53,659.8	83,268.1	67,288.4	35,599.2	26,551.1
	Other income	25.9	902.3	1,838.0	1,469.3	838.7
	Total Revenue & other income	53,685.7	84,179.4	69,126.4	37,068.5	27,389.9
Expenses	Raw materials, consumables & logistics	(29,711.1)	(46,854.4)	(38,174.0)	(22,245.1)	(16,770.6)
	Employee benefits	(19,117.8)	(31,814.5)	(25,669.6)	(11,355.2)	(9,830.8)
	Occupancy	(66.9)	(170.5)	(185.5)	(122.5)	(45.5)
	Administration	(1,797.1)	(2,624.4)	(1,645.4)	(1,350.7)	(1,126.7)
	Depreciation & amortisation	(862.1)	(1,407.4)	(917.6)	(549.2)	(483.7)
	Finance charges	(309.1)	(772.1)	(530.8)	(242.7)	(347.1)
	Total expenses	(51,864.1)	(83,643.3)	(67,122.9)	(35,865.4)	(28,604.5)
Profit/(loss) before tax		1,821.6	527.1	2,003.5	1,203.2	(1,214.6)
	(Tax)/tax benefit	-	105.0	1,020.0	540.0	-
Profit/(loss) after tax		1,821.6	632.1	3,023.5	1,743.2	(1,214.6)
	Profit/(loss) from discontinued operations	-	-	(0.9)	423.3	(3,774.7)
Profit/(loss) for year		1,821.6	632.1	3,022.6	2,166.5	(4,989.3)

* Wholesale company restructure completed

Four year historical balance sheet (continuing ops)



A\$000s		1H24	FY23	FY22	FY21	FY20*
Current assets	Cash & equivalents	897.7	8.6	39.5	109.2	229.0
	Trade & other receivables	21,814.6	18,080.5	20,173.1	11,477.1	6,235.2
	Inventories	620.2	49.3	102.9	46.5	170.5
	Assets held for sale	-	-	-	-	990.7
	Other current assets	1,195.8	369.2	287.7	123.7	115.1
	Total current assets	24,528.3	18,507.6	20,603.3	11,756.4	7,740.5
Non- current assets	Trade and other receivables	-	-	414.9	-	-
	Plant & equipment	21,180.4	1,826.7	1,746.7	1,381.4	649.8
	Right of use assets	4,971.7	4,872.3	4,216.3	928.6	433.7
	Intangible assets	1,891.8	1,901.0	1,919.4	1,898.1	33.4
	Other non-current assets	0.1	0.1	115.7	140.0	131.7
	Deferred tax asset	1,665.0	1,665.0	1,560.0	540.0	-
	Total noncurrent assets	10,709.0	10,265.1	9,972.9	4,888.2	1,248.5
Total assets		35,237.3	28,772.7	30,576.2	16,644.6	8,988.9

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A\$000s		1H24	FY23	FY22	FY21	FY20*
Current liabilities	Trade & other payables	19,883.2	14,174.5	15,720.7	11,230.9	5,890.9
	Borrowings	-	1,761.3	2,664.0	-	1,401.6
	R&D liability payable	-	-	500.8	500.8	860.5
	Provisions	2,148.9	1,642.0	1,350.0	859.0	588.3
	Lease liabilities	847.8	826.0	816.5	448.5	438.8
	Liabilities held for sale	-	-	-	-	51.4
	Total current liabilities	22,879.9	18,403.7	21,051.9	13,039.3	9,231.4
Non-current liabilities	R&D liability payable	-	-	229.0	821.5	1,001.6
	Provisions	103.3	86.8	40.2	24.7	47.7
	Lease Liabilities	5,091.8	4,795.8	4,185.3	939.6	482.5
	Total non-current liabilities	5,195.2	4,882.6	4,454.5	1,785.8	1,531.8
Total liabilities	5	28,075.0	23,286.3	25,506.4	14,825.1	10,763.3
Net assets / (d	leficiency)	7,162.3	5,486.4	5,069.8	1,819.5	(1,774.3)
Equity	Contributed equity	22,432.1	22,359.1	22,072.8	22,085.7	20,658.3
	Share option reserve	3.2	2.5	230.9	-	-
	Accumulated losses	(15,174.5)	(16,754.5)	(17,233.9)	(20,266.2)	(22,432.6)
	Equity attributable to group equity holders	7,260.8	5,607.0	5,069.8	1,819.5	(1,774.3)
	Non-controlling interest	(98.5)	(120.6)	-	-	-
	Total equity	7,162.3	5,486.4	5,069.8	1,819.5	(1,774.3)

Four year historical cash flows (continuing ops)



A\$000s		1H24	FY023	FY22	FY21	FY20*
Cash flows from	Receipts from customers	59,341.5	94,433.5	64.903.1	34,694.9	44,338.8
	Receipts from government incentives	13.8	759.4	1,717.9	1,528.4	697.6
operation s	Payments to suppliers & employees	(55,230.4)	(91,471.0)	(66,989.7)	(34,540.4	(44,686.4
	Interest received	0.3	2.1	0.4	0.7	4.5
	Interest paid (incl lease liab)	(327.4)	(801.5)	(527.4)	(253.5)	(477.5)
	Net cash from (used in) operations	3,797.8	2,922.5	(895.6)	1,430.0	(123.0)
Cash flows	Payment for plant & equipment	(483.2)	(656.0)	(766.9)	(314.6)	(14.9)
from investing	Proceeds from disposal of plant & equipment	-	54.9	2.0	24.5	19.7
	Payment for intangibles	(3.0)	(6.9)	(47.4)	(24.8)	-
	(Payments to) / Proceeds from bank guarantees	17.2	251.5	(114.6)	(46.9)	28.3
	Payment for acquiring business – APEC	-	-	-	(66.3)	-
	Proceeds from sale of discontinued operations	-	-	142.0	1,187.6	2,090.9
	Net cash from investing activities	(469.0)	(356.5)	(784.9)	759.6	2,124.1

A\$000s		1H24	FY23	FY22	FY21	FY20*
Cash flows from	(Payments to) / proceeds from issue of options/shares	(1.0)	(1.4)	(12.9)	(8.9)	500.3
financing	Payment to buy back shares	-	-	-	(13.1)	-
	Payment of lease liabilities	(458.0)	(870.1)	(552.1)	(425.6)	(500.9)
	Net (repayment of)/ proceeds from borrowings	(1,761.3)	(902.7)	-	-	-
	Proceeds from borrowings	-	-	66,114.6	31,856.8	40,984.6
	Repayments of borrowings	-	-	(63,450.6)	(33,258.4)	(43,185.4)
	Repayment of R&D liability	-	(249.3)	(488.2)	(460.4)	(250.5)
	Dividends paid	(219.5)	(273.5)	-	-	-
	Net cash used in financing activities	(2,439.7)	(2,596.9)	1,610.8	(2,309.5)	(2,452.0)
Net increa	se/(decrease) in cash	889.1	(31.0)	(69.7)	(119.8)	(450.9)
	Cash & equivalents at start of year	8.6	39.5	109.2	229.0	679.9
Cash & eq	uivalents at end of year	897.7	8.6	39.5	109.2	229.0





Investor Inquiries:

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