



# 2024 AGM Presentation

21 November 2024

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## Market Opportunity

## Vision

## Organisation

Large  
addressable market  
Consumer:  
\$35+ billion<sup>1</sup>  
SME Commercial:  
\$8 billion<sup>1</sup>

  
1m new vehicles<sup>2</sup>  
3m used vehicles<sup>2</sup>  
sold annually

Empower through accessible, responsible  
and flexible financial products

Underserved  
markets

Personalised

Transparent &  
Responsible  
lending

Flexible

### Products

- Market leading products extending a used vehicle's life to 2<sup>nd</sup>/3<sup>rd</sup> owners
- Expanding commercial products providing more options for SMEs

### Distribution

- A breadth of broker relationships
- Strong direct and repeat business
- Dealer relationships
- Strategic partnerships

### Customer Care

- The ability to speak to real people
- Tech driven payment flexibility

### Community

- Carbon neutral organisation
- ~\$265k contributed to charity and reducing Groups carbon footprint in FY24

SOLVAR

  
\$0.4 billion of  
vehicles funded  
FY24

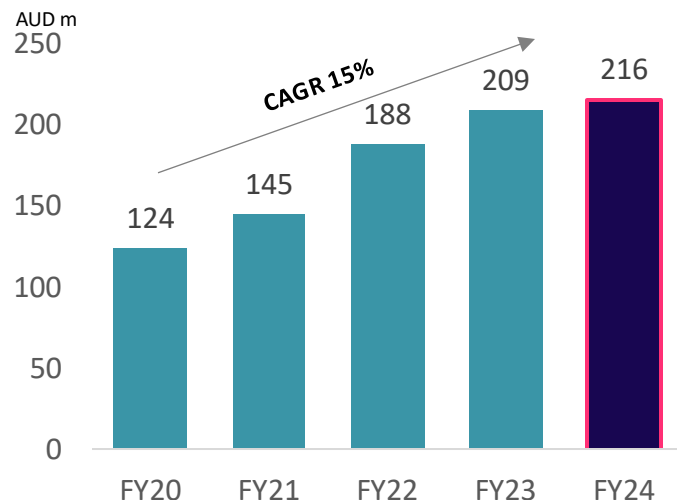
  
Growth opportunity  
with ~2%  
market share

All figures as at 30 June 2024, unless otherwise noted

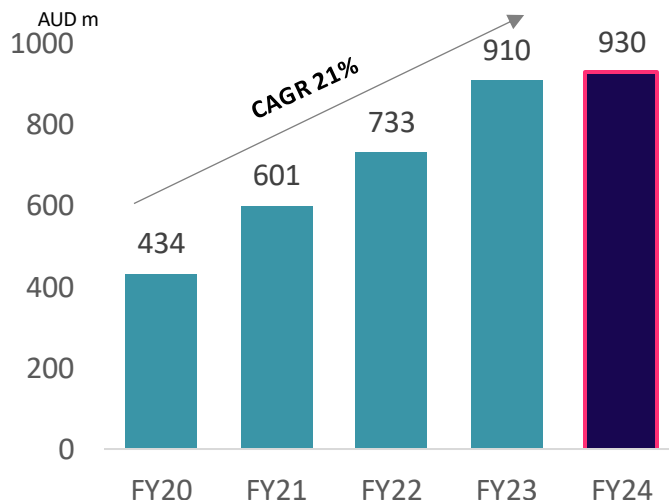
(1) Solvar management estimate for Australian annual consumer and commercial lending volume.

(2) New - Federal Chamber of Automotive Industries 2002 new car sales data (5 January 2023); Used - Carsales investor presentation dated 8 March 2023 respectively.

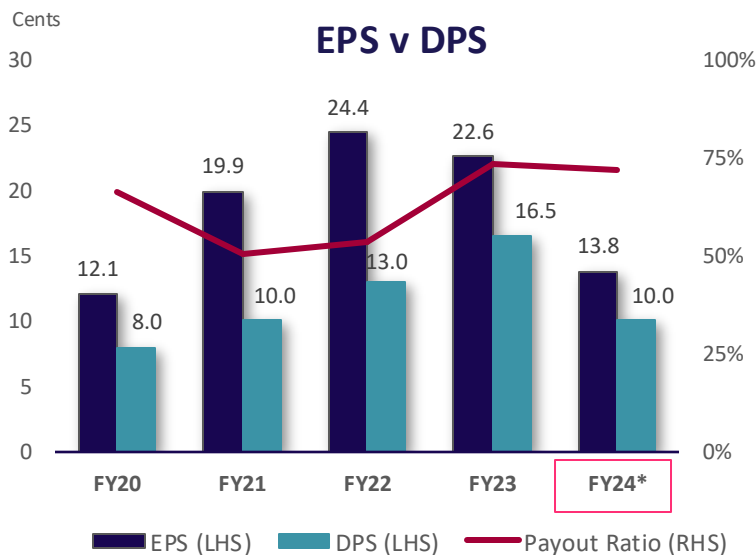
## Revenue



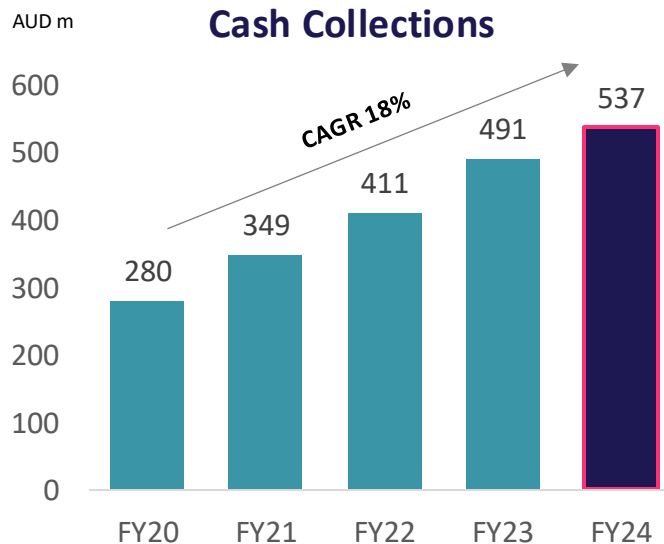
## Loan Book



## EPS v DPS



## Cash Collections



# Historic Group Performance

- Double digit growth in revenue and loan book
- FY24: 10c fully franked dividend per share
- Announced share buyback of \$15.0 million in May 2024
- AFS and Money3 loan book CAGR (FY21 – FY24) of 48.8% and 15.8%, respectively



# FY24 Financial Results

Group Financial Results <i>AUDm unless stated otherwise</i>	FY24 (Normalised)	Adjustments	FY24 (Statutory)	FY23 (Statutory)
<b>Interest Income*</b>	<b>216.0</b>		<b>216.0</b>	<b>209.3</b>
Interest expense	(54.8)		(54.8)	(41.9)
<b>Net Interest Income (NII)</b>	<b>161.2</b>		<b>161.2</b>	<b>167.4</b>
<i>Net interest margin</i>	<i>17.5%</i>		<i>17.5%</i>	<i>20.4%</i>
Bad debts	(41.3)		(41.3)	(33.4)
Impairment provisions	(6.6)		(6.6)	(4.4)
Impairment of GCF goodwill**	-	(9.2)	(9.2)	-
Other operating expenses	(70.3)	(4.0)	(74.3)	(60.7)
D&A	(2.1)		(2.1)	(2.3)
<b>NPAT (normalised)</b>	<b>29.0</b>		<b>17.0</b>	<b>47.6</b>
<i>NPAT margin</i>	<i>13.4%</i>		<i>7.9%</i>	<i>22.7%</i>

\*Interest income includes fees & charges, products that are integral to the loan and bank interest income

\*\*Includes goodwill, brand and other intangible assets related to the Go Car Finance business

## FY24 Financial Results

- Normalised NPAT of \$29.0 million
- Revenue growth driven by:
  - Australian loan book growth
  - Yield increasing from pricing improvements
  - An increase of higher quality borrowers which will impact yield and lower future bad debts
- Bad debts in-line with guidance range of 3.5% - 4.5%
- Statutory results impacted by one-off costs including:
  - Non-cash impairment of goodwill and other intangibles related to GCF (\$9.2million)
  - Regulatory related legal action (\$4.0million)



A young child with light brown hair and blue eyes is smiling and looking out from the side of a boat. The child is wearing a bright yellow life vest with red trim over a dark blue long-sleeved shirt. They are holding onto a blue railing. In the background, a woman with blonde hair is partially visible, also looking out. The scene is bright and sunny, with water visible in the distance. A large teal semi-circle graphic is overlaid on the right side of the image.

# Q1 FY25 Financial Results

# Q1 FY25 – Results summary

## (Continuing operations)

Interest  
Income



**\$46.4m**

4.9% increase on pcg

Bad debts



**3.9%** (annualised)

flat on pcg

NPAT (statutory)



**\$7.9m**

6.4% increase on pcg

Loan book



**\$803.5m**

8.5% increase on pcg

Cash In



**\$116.9m**

8.2% increase pcg

Opex



**\$15.5m**

4.0% decrease on pcg

## Q1 FY25

### Australia

(Continuing Operations)

- Australian loan book continues to grow, increasing 8.5% over pcg
- Consolidation of credit assessment systems in Australia
- New originations of \$99.8m, down 7.1% on pcg

# Q1 FY25 – Results summary

## (Group)

<p><b>Interest Income</b> ↓</p> <p><b>\$54.3m</b></p> <p>3.6% decrease on pcp</p>	<p><b>Bad debts</b> ↓</p> <p><b>3.9%</b></p> <p>(annualised) decreased from 4.4% in FY24</p>	<p><b>NTA per share</b></p> <p><b>\$1.62</b></p> <p>increased from \$1.58 in FY24</p>	<p><b>NPAT*</b> ↑</p> <p>(normalised)</p> <p><b>\$9.0m</b></p> <p>18.7% increase on pcp</p>
<p><b>Loan book</b> ↓</p> <p><b>\$927.4m</b></p> <p>0.3% decrease since Jun-24 (NZ book in rundown)</p>	<p><b>Opex</b> ↓</p> <p><b>\$18.6m</b></p> <p>11.0% decrease on pcp</p>	<p><b>Unrestricted cash</b></p> <p><b>\$41.5m</b></p> <p>Total cash \$132.8m</p>	<p><b>Cash In</b> ↑</p> <p><b>\$138.3m</b></p> <p>2.1% increase on pcp</p>

\* After adjusting for legal & professional fees associated with the ongoing regulatory related legal action



Q1 FY25 Group Financial Results <i>AUDm unless stated otherwise</i>	Q1 FY25 (Unaudited)	Q1 FY24 (Unaudited)	Growth %
Interest income*	54.3	56.3	(3.6%)
Interest expense	14.0	14.1	(1.0%)
<b>Net Interest Income (NII)**</b>	<b>40.3</b>	<b>42.2</b>	<b>(4.5%)</b>
<b>Net Interest Income margin</b>	<b>17.4%</b>	<b>17.6%</b>	
Bad debts	(9.1)	(9.5)	(4.3%)
Impairment provisions	(0.2)	(2.3)	(89.8%)
Operating expenses	(18.6)	(20.9)	(11.0%)
Depreciation & Amortisation	(0.4)	(0.5)	(31.6%)
Tax	(3.7)	(2.7)	34.3%
<b>NPAT Statutory</b>	<b>8.3</b>	<b>6.2</b>	<b>34.4%</b>
Legal costs (post-tax)	0.7	1.4	
<b>NPAT Normalised</b>	<b>9.0</b>	<b>7.6</b>	<b>18.7%</b>
<b>NPAT Margin (normalised)</b>	<b>16.5%</b>	<b>13.4%</b>	

\*Interest income includes fees & charges, products that are integral to the loan and bank interest income

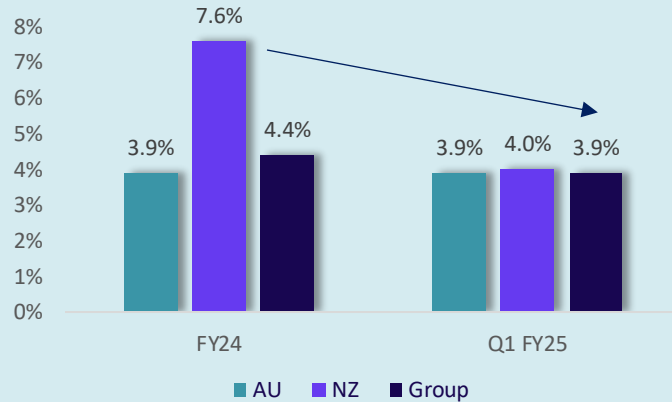
\*\*NII Margin is annualised

## Q1 FY25

- Improving NPAT margin in Q1 driven by lower bad debts and prudent cost management
- NZ rundown contributing to lower impairment provision for the Group. No significant movement in Australian impairment provision rates
- Improving competitive landscape (competitors leaving market and muted competitor behaviour)
- Strong cash collection in Q1 in Australia up by 8.2% to \$116.9m (Group up 2.1% on pcip to \$138.2m)
- Group repaid ~\$30m of debt during Q1 FY25

# Stable credit quality with funding available for future expansion

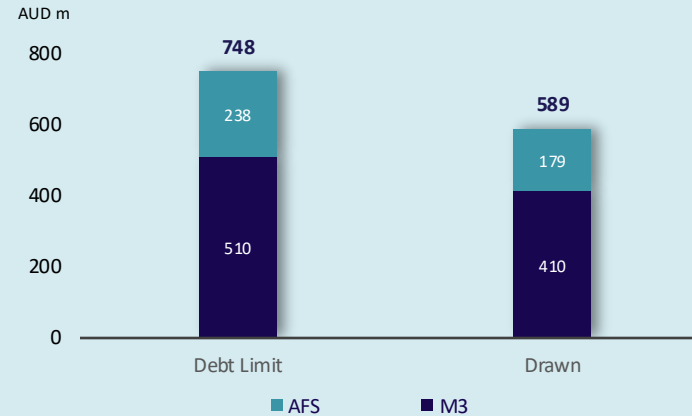
Bad debt – By geography



- Group bad debt rate declined by 0.5% to 3.9% (annualised) in Q1 FY25
- Australia bad debts rate maintained at 3.9%
- NZ bad debts have normalised post a spike in FY24

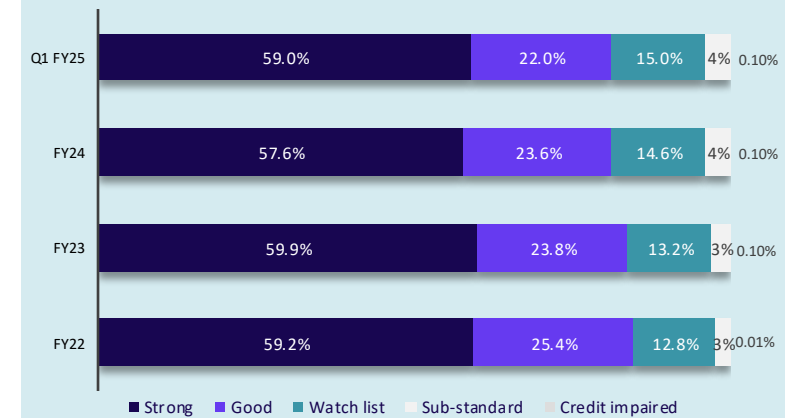
*While NZ bad debts is expected to decline the bad debts % may increase considering a declining loan book*

Australia - debt facilities



- **~\$160.0m headroom in debt facilities with the ability to increase limits when needed**
- Increased Money3 facility to \$510.0m in Q1 FY25 from \$450.0m
- 73.2% loan book leverage at June 2024 (FY24: 70.9%)
- ~\$40.0m in free cash to support organic loan book growth or fund acquisitions

Maintaining credit quality – Australia loan book



- Maintaining credit quality in challenging macro-economic conditions and inflationary environment
- Bad debts 3.9% (annualised) in Q1 FY25 is within target range
- 81% of Australian portfolio is 'Strong and Good'

# Outlook



# FY25 Outlook

## Financial

- Forecast NPAT of \$34m (normalised)
- Bad debt target range of 3.5% -4.5%
- ~8% growth in Australian loan book to ~\$850m
- Group yield and NIM evolving to reflect portfolio mix of higher credit quality loan book

## Operational

- No material updates regarding on-going legal action
- Run-down and capital return from New Zealand progressing well
- New AFS origination platform and retiring legacy system
- Continued work on funding to improve margins and diversify capital providers
- Appointed new head of dedicated commercial lending unit (November 2024)
- Cyber resilience & data security remains a focus, on track for ISO27001 certification in FY25

## Market

- Changing competitive dynamics providing the opportunity to take market share
- Several competitors leaving vehicle financing segment
- Strength in new vehicles sales improving supply of used cars – more consumer choice and improving affordability

**FY25 NPAT guidance of \$34m (normalised)  
17.2% growth from FY24**

# Thank-you

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