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We enable businesses
to pay and be paid, from any
device, anywhere.

# **Competitive advantage is Total Payment Solutions**

A full payments stack and ability to offer E2E solutions for customers



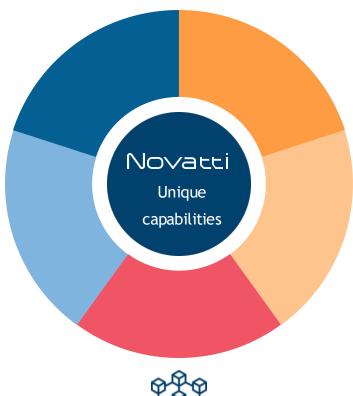
### Acquiring

Omni-channel payment acceptance for merchants: online, embedded and in-store



# China Payments & Novatti BillPay

Payments processing via Asian Wallets (Alipay, WeChatPay, UnionPay)



### **Account Based Payments**

Domestic pay by bank processing (direct debit and real time)



### Issuing

Visa prepaid, debit and gift cards, digital wallets and program management



### **Cross Border Payments**

Global currency accounts and international transfer payments network in 30+ currencies



# **Our strategy**

Transformation from a group of independent businesses to a focused Total Payment Solutions business. Underpinned by positive operating cashflow & 3 year 70%+ margin targets\*





# Positive operating cashflow on track for H2 FY25\*

Expect to come within \$30k of positive monthly operating cashflow in January and remain on track to achieve positive operating cashflow for the half-year ending June 2025\*



#### **COST REDUCTIONS**

- \$9.8m in annualized costs removed since Q1 FY24
- Full impact to be seen from Q3 FY25
- Expenses down 7% QoQ and 28% YoY\*\*



#### STRATEGIC PARTNERSHIPS

- Provide volume and operating leverage over fixed cost base
- Switching solutions to provide better customer offering and cost saving



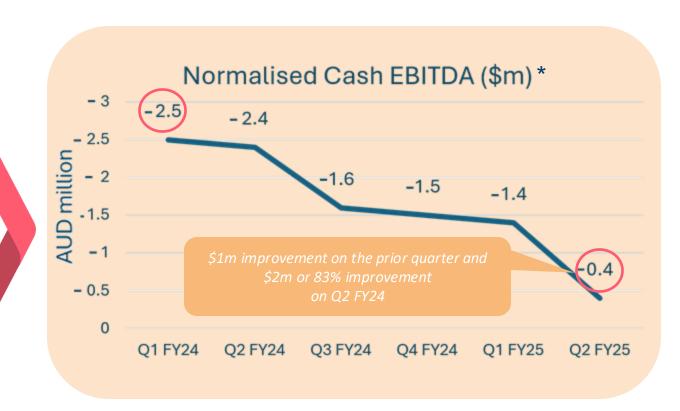
#### **ASSET SALES**

- Several non-core assets to be sold
- One potential multi-asset purchaser expected to commence detailed due diligence



### **CAPITAL MANAGEMENT**

 Any surplus capital from asset sales creates potential surplus capital management options



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<sup>\*</sup>Operating cashflow as measured by cash EBITDA and excludes historic creditor liabilities.

<sup>\*\*</sup>Normalised excluding COGS and expenses associated with investments in IBoA and AUDD Stablecoin

# Q2 FY25 – initiatives implemented

## Simplify the **Business**



### Market Led, **Customer Focus**



### **Lift Financial Performance**

- Further clearing historic liabilities
- Further non-core asset sales progressed with potential purchasers
- Streamlining processing platforms to reduce costs

- Brand refresh & repositioning to launch in February 2025
- Upgrading elements of supply chain to improve product market fit
- New solution to streamline onboarding and remove customer pain-points

- High quarterly revenue maintained at \$12.9m - up 30% YoY
- 7% QoQ and 28% YoY reduction in expenses\*
- \$1m QoQ and \$2m YoY improvement in normalised cash EBITDA\*\*
- Capital Raise strengthened balance sheet



# Q2 FY25 – results highlight closing in on turning point\*

\$12.9m

Q2 FY25 Group Revenue – up 30% YoY

+7%

QoQ and 28% YoY reduction in expenses\*\*

**15%** 

Increase YoY in Payments AU/NZ gross margin

\$9.8m+

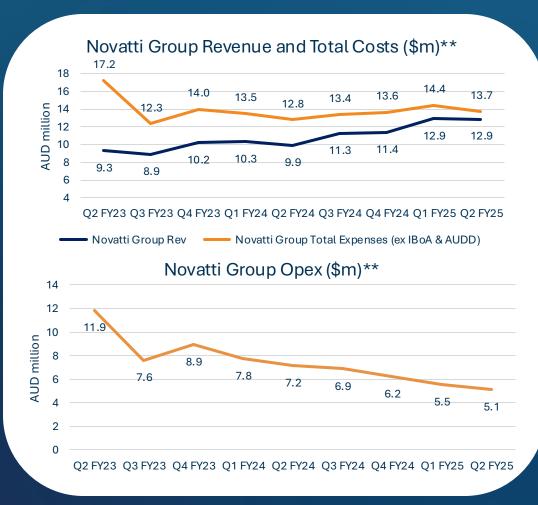
Total annualised cost reduction now implemented

49%

Payments AU/NZ Q2 gross margin – on path to 70%

~\$6.25m

Cash at end of Q2 FY25





<sup>\*</sup> All figures throughout this presentation relating to FY25 remain unaudited unless stated otherwise. References to Opex excludes cost of goods sold.

\*\* Normalised excluding expenses associated with Investments: International Bank of Australia and AUDD Stablecoin

# Q2 FY25 – cash used to strengthen balance sheet

\$6.25m

Cash at end of Q2 FY25

\$7m+

Capital raised in Q2 FY25

	Reported Q2 FY25 cashflow	Normalisation adjustments	Normalised Q2 FY25 cashflow
	\$'000	\$'000	\$'000
Receipts from customers	25,357		25,357
Product manufacturing and operating	(22,951)		(22,951)
Staff Costs	(4,321)	1,095 (Historic PAYG and staff exit costs)	(3,226)
Fixed Costs	(2,007)	298 (Historic creditor payments)	(1,709)
Other	367		367
Net Operating	(3,555)	1,393	(2,162)

Normalisation adjustments relate to abnormal non recurring costs and strengthening the balance sheet by reducing short term liabilities



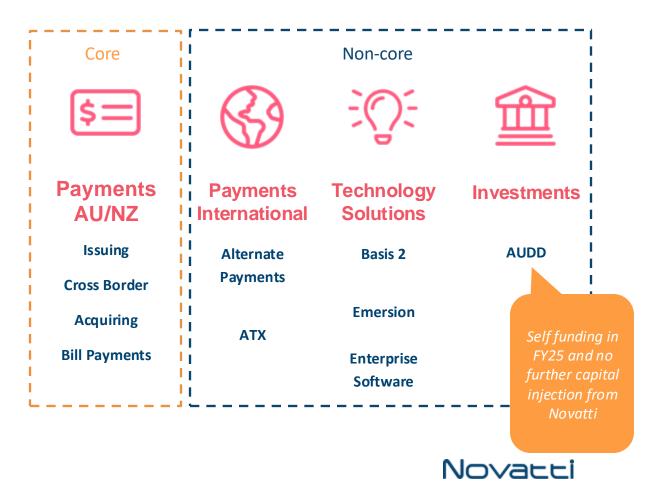
# Q3 FY25 – driving growth in key areas

### **Continued streamlining**

Non-core assets under sale process

### Market led, customer focus

- Brand refresh to launch in February 2025 incorporating customer feedback
- New website demonstrating 'One Novatti' offering and fusion of products
- Cross product onboarding optimisation to improve customer experience
- Active account management continue to review with gains in Payments AU/NZ margins expected



# Where the growth lies - Payments AU/NZ







Australian businesses believe they need to improve their payment systems

Medium and large businesses said payments are critical for their digital transformation

Businesses that invested in digital payments reported improved revenue or customer relationships



# The path forward

- Achieve positive operating cashflow\*
- Major cost reduction program now implemented focus shifts to driving growth from core Payments AU/NZ:
  - Brand refresh and repositioning go live in February 2025
  - Continued penetration of target verticals and segments
  - Drive margin growth in Payments AU/NZ retain a 70%+ FY27 target
- Continued business streamline through non-core asset sales



This presentation has been approved for release to the ASX by Mark Healy, CEO and the Board.

